

### 2023 ARKANSAS HIGHER EDUCATION COORDINATING BOARD

MRS. GRAYCEN BIGGER, CHAIR

Pocahontas, AR Term Expires: 2025

Dr. Jim Carr, Secretary

Searcy, AR

Term Expires: 2027

MR. KEVEN ANDERSON

Rogers, AR

Term Expires: 2023

MR. AL BRODELL JONESBORO, AR Term Expires: 2023

Dr. JERRY CASH Harrison, AR

Term Expires: 2026

MR. KELLEY ERSTINE

Conway, AR

Term Expires: 2027

MR. CHAD HOOTEN Little Rock, AR Term Expires: 2025

MR. ANDY MCNEILL Russellville, AR Term Expires: 2022

DR. KYLE MILLER Helena, AR

Term Expires: 2024

## Fact Book: Arkansas Public Higher Education

July 2023



OV)	ERVIEW1
Ari	KANSAS HIGHER EDUCATION COORDINATING BOARD (AHECB)
RE	COMMENDATIONS FOR THE 2023-25 BIENNIUM2
	Table 1.1A. Summary of Operating Needs & Recommendations for FY2023-24
	TABLE 1.1B. TWO-YEAR COLLEGES: OPERATING NEEDS & RECOMMENDATIONS FOR FY2023-244
	TABLE 1.1C. FOUR-YEAR UNIVERSITIES: OPERATING NEEDS & RECOMMENDATIONS FOR FY2023-245
	TABLE 1.1D. NON-FORMULA ENTITIES: OPERATING NEEDS & RECOMMENDATIONS FOR FY2023-246
	Table 1.2: Capital Requests/Recommendations for the 2023-25 Biennium
	TABLE 1.3A: MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS - AHECB RECOMMENDATIONS FOR UNIVERSITIES: FY2023-24
	TABLE 1.3B: MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS - AHECB RECOMMENDATIONS FOR COLLEGES: FY2023-24
Lec	GISLATIVE APPROPRIATIONS FOR THE 2023-25 BIENNIUM21
	Table 2.1A – 2022-23 Revenue Stabilization Act Allocations: Higher Education and Other State Funds
	Table 2.1B – 2023-24 Revenue Stabilization Act Allocations: Higher Education and Other State Funds
	TABLE 2.2A – OFFICIAL REVENUE FORECAST FY2023
	TABLE 2.2B – OFFICIAL REVENUE FORECAST FY2024
	Table 2.3 – Institutions of Higher Education General Improvement Appropriations Funded with Rainy Day Funds Pursuant to Act 1058 of 2021 2021-23 Biennium
	TABLE 2.4A – MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS APPROPRIATED FOR FOUR-YEAR INSTITUTIONS: FY 2022-23
	TABLE 2.4B – MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS APPROPRIATED FOR TWO-YEAR INSTITUTIONS: FY 2022-2023
	TABLE 2.5A – MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS APPROPRIATED FOR FOUR-YEAR INSTITUTIONS: FY 2023-24
	TABLE 2.5B – MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS APPROPRIATED FOR TWO-YEAR INSTITUTIONS: FY 2023-24
His	STORICAL FUNDING OF ARKANSAS HIGHER EDUCATION36
	Table 3.1 Comparison of Arkansas Higher Education Coordinating Board Funding Recommendations and General Revenue Funding: 1987-88 through 2023-24
	Table 3.2 – Net State General Revenue Distributed to all Agencies Under the Provisions of the RSA: 2001-02 through 2022-23
	CHART 1. ARKANSAS PUBLIC HIGHER EDUCATION INSTITUTIONS' PERCENTAGE OF RSA GENERAL REVENUES. 39
	CHART 2. ARKANSAS TOTAL RSA GENERAL REVENUE
	Table 3.3 – Comparison of State Funding for General Operations, FTE Students and HEPI*: FY2003 to 2023
	CHART 3. COMPARISON OF FTE STUDENTS AND STATE FUNDING FOR GENERAL OPERATIONS ADJUSTED FOR HEPI

Сн	ART 4. COMPARISON OF ARKANSAS PUBLIC HIGHER EDUCATION CURRENT AND REAL DOLLARS*	. 42
Tai	BLE 3.4A – SUMMARY OF ALL STATE REVENUES RECEIVED UNIVERSITIES 2021-13 TO 2022-23	.43
Tai	BLE 3.4B – SUMMARY OF ALL STATE REVENUES RECEIVED COLLEGES 2012-13 TO 2022-23	.44
	BLE 3.5 – DISTRIBUTION OF WORKFORCE 2000 FUNDS PURSUANT TO A.C.A § 26-51-205: 2021-13 TO 2022-2	
TAI	BLE 3.6 – STATE FUNDS AVAILABLE TO HIGHER EDUCATION FOR CAPITAL EXPENDITURES BY BIENNIUM: 03-05 THROUGH 2021-23	
	BLE 3.7 – GENERAL REVENUE RECEIVED AS A PERCENTAGE OF TOTAL CURRENT FUND REVENUE: 2012-20	
Curri	ENT FUND REVENUES AND EXPENDITURES BY INSTITUTION: 2012-13	
THRO	UGH 2021-22	48
Tai	BLE 4.1 – TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2013	.49
Tai	BLE 4.2 – TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2014	.50
Tai	BLE 4.3 – TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2015	.51
Tai	BLE 4.4 – TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2016	. 52
Tai	BLE 4.5 – TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2017	.53
TAI	BLE 4.6— TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2018	.54
Tai	BLE 4.7— TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2019	. 55
TAI	BLE 4.8— TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2020	.50
Tai	BLE 4.9— TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2021	.57
Tai	BLE 4.10— TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2022	.58
Tai	BLE 4.11 – TOTAL CURRENT FUND REVENUES AND EXPENDITURES SUMMARY: 2013 THROUGH 2022	.59
INSTI	TUTIONAL FINANCE PROFILES	60
FOU	R – YEAR INSTITUTIONS	.61
	BLE 5.1A – ARKANSAS STATE UNIVERSITY – JONESBORO UNRESTRICTED EDUCATIONAL & GENERAL	
Тал	BLE 5.1B – ARKANSAS TECH UNIVERSITY UNRESTRICTED EDUCATIONAL & GENERAL	64
	ble 5.1C – Henderson State University Unrestricted Educational & General	
Tai	BLE 5.1D – SOUTHERN ARKANSAS UNIVERSITY – MAGNOLIA UNRESTRICTED EDUCATIONAL & GENERAL	.68
Tai	BLE 5.1E – UNIVERSITY OF ARKANSAS – FAYETTEVILLE UNRESTRICTED EDUCATIONAL & GENERAL	.70
Tai	BLE 5.1F – University of Arkansas – Fort Smith Unrestricted Educational & General	72
Tai	BLE 5.1G – UNIVERSITY OF ARKANSAS – LITTLE ROCK UNRESTRICTED EDUCATIONAL & GENERAL	74
Tai	BLE 5.1H – University of Arkansas – Monticello Unrestricted Educational & General	70
Tai	BLE 5.1I – University of Arkansas – Pine Bluff Unrestricted Educational & General	78
Тан	BLE 5.1J – UNIVERSITY OF CENTRAL ARKANSAS UNRESTRICTED EDUCATIONAL & GENERAL	.80
Tai	ble 5.1K – Four-Year Summary Unrestricted Educational & General	. 82
Сн		
201	ART 5. UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES FOUR-YEAR INSTITUTIONS:  .6-17 THROUGH 2021-2022	0

1 ABLE 5.2A — ARKANSAS NORTHEASTERN COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL	6
TABLE 5.2B – ARKANSAS STATE UNIVERSITY – BEEBE UNRESTRICTED EDUCATIONAL & GENERAL	8
TABLE 5.2C – ARKANSAS STATE UNIVERSITY – MOUNTAIN HOME UNRESTRICTED EDUCATIONAL & GENERAL 9	0
TABLE 5.2D – ARKANSAS STATE UNIVERSITY – MID-SOUTH UNRESTRICTED EDUCATIONAL & GENERAL9	2
Table 5.2E – Arkansas State University– Newport Unrestricted Educational & General9	4
TABLE 5.2F – ARKANSAS STATE UNIVERSITY – THREE RIVERS UNRESTRICTED EDUCATIONAL & GENERAL9	6
TABLE 5.2G – BLACK RIVER TECHNICAL COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL9	8
TABLE 5.2H – COSSATOT COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS UNRESTRICTED EDUCATIONAL & GENERAL	0
TABLE 5.2I – EAST ARKANSAS COMMUNITY COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL10	2
TABLE 5.2J – NORTH ARKANSAS COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL10	4
TABLE 5.2K – NATIONAL PARK COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL	6
TABLE 5.2L – NORTHWEST ARKANSAS COMMUNITY COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL 10	8
Table 5.2M – Ozarka College Unrestricted Educational & General	0
TABLE 5.2N – PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS UNRESTRICTED EDUCATIONAL & GENERAL	2
Table 5.2O – South Arkansas College Unrestricted Educational & General11	4
TABLE 5.2P – SOUTHERN ARKANSAS UNIVERSITY – TECH UNRESTRICTED EDUCATIONAL & GENERAL11	6
TABLE 5.2Q – SOUTHEAST ARKANSAS COLLEGE	8
TABLE 5.2R – UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE – BATESVILLE UNRESTRICTED EDUCATIONAL & GENERAL	
TABLE 5.2S – UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE – HOPE-TEXARKANA	2
TABLE 5.2T – UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE – MORRILTON	4
TABLE 5.2U – UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE – RICH MOUNTAIN	6
TABLE 5.2V – UNIVERSITY OF ARKANSAS – PULASKI TECHNICAL COLLEGE	8
TABLE 5.2W – TWO-YEAR SUMMARY	0
CHART 6. UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES TWO-YEAR INSTITUTIONS: 2016-17 THROUGH 2021-2022	2
TABLE 5.2X – FOUR-YEAR AND TWO-YEAR SUMMARY UNRESTRICTED EDUCATIONAL & GENERAL13	3
CHART 7. UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES FOUR-YEAR AND TWO-YEAR INSTITUTIONS: 2016-17 THROUGH 2021-22	5
TERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES: 2012-13 IROUGH 2021-22	6
Table 6.1A – Summary of Intercollegiate Athletic Revenues and Expenditures for Universities: 2012-13	7
Table 6.1B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2012  1313	
Table 6.2A – Summary of Intercollegiate Athletic Revenues and Expenditures for Universities: 2013-14	9

	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR COLLEGES: 201
	ummary of Intercollegiate Athletic Revenues and Expenditures for Universities: 1
	ummary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 201 1
	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES:1
	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR COLLEGES: 201
	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES:1
	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR COLLEGES: 201
	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES:1
	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR COLLEGES: 201
	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES:
	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR COLLEGES: 201
	ummary of Intercollegiate Athletic Revenues and Expenditures for Universities: 1
	ummary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 201 1
	ummary of Intercollegiate Athletic Revenues and Expenditures for Universities: 1
	UMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR COLLEGES: 202
	SUMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES
	SUMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR COLLEGES:
PPLEMENT	AL Information
TABLE 7.1 – F.	CILITIES AUDIT DATA 20221
Table 7.2 – E	UIPMENT RECOMMENDATIONS: 2023-25 BIENNIUM
	KANSAS PUBLIC INSTITUTIONS' AVERAGE FACULTY SALARIES IN COMPARISON TO SREB JLTY SALARIES BY TYPE OF INSTITUTION AND RANK 2020-20211
	OTAL SSCH / FTE ENROLLMENTS AT PUBLIC FOUR-YEAR INSTITUTIONS, 2017-18 THROUGH
	OTAL SSCH / FTE ENROLLMENTS AT PUBLIC TWO-YEAR INSTITUTIONS, 2017-18 THROUGH

	Table 7.5 – Student Headcount by Institution, 2018-2023	165
	Table 7.6A – Annual Full-Time Undergraduate Tuition and Mandatory Fees for Four-Year Institutions: 2014-15 through 2023-24	166
	Table 7.6B – Annual Full-Time Undergraduate Tuition and Mandatory Fees for Two-Year Institutions: 2014-15 through 2023-24	167
	TABLE 7.6C – 2023-24 FULL TIME ANNUALIZED FALL TUITION AND MANDATORY FEES COMPARED TO THE ESTIMATED SREB MEDIAN	
	Table 7.7 – Unrestricted Tuition and Fees as a Percent of Total Unrestricted Educational a General Expenditures: 2011-12 through 2021-2022	
AР	PENDICES	. 170
	Appendix 1 – Institutional Abbreviations	171
	APPENDIX 2 – GLOSSARY OF COMMONLY USED TERMS AND ACRONYMS	173
	APPENDIX 3 – ARKANSAS PUBLIC HIGHER EDUCATION INSTITUTIONS	174
	APPENDIX 4 – ARKANSAS HIGHER EDUCATION INSTITUTIONS BY COUNTY	175
Сн	IARTS	
	CHART 1. ARKANSAS PUBLIC HIGHER EDUCATION INSTITUTIONS' PERCENTAGE OF RSA GENERAL REVENUES	39
	CHART 2. ARKANSAS TOTAL RSA GENERAL REVENUE	39
	CHART 3. COMPARISON OF FTE STUDENTS AND STATE FUNDING FOR GENERAL OPERATIONS ADJUSTED FOR HEPI	41
	CHART 4. COMPARISON OF ARKANSAS PUBLIC HIGHER EDUCATION CURRENT AND REAL DOLLARS*	42
	CHART 5. UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES   FOUR-YEAR INSTITUTIONS: 2016-17 THROUGH 2021-2022	84
	CHART 6. UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES TWO-YEAR INSTITUTIONS: 2016-17 THROUGH 2021-2022	132
	CHART 7. UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES FOUR-YEAR AND TWO-YEAR INSTITUTIONS: 2016-17 THROUGH 2021-2022	135

### Overview

This publication provides governmental and higher education decision-makers a statewide perspective of Arkansas public higher education finance for the 2021-23 biennium, as well as trends for the past several years. It also contains a detailed financial profile of each institution and presents a basis for comparative assessments of revenue sources and expenditure patterns.

The Fact Book contains seven sections: (1) the Arkansas Higher Education Coordinating Board recommendations for appropriations for the 2023-25 biennium; (2) 2023-25 legislative appropriations; (3) funding history of Arkansas higher education; (4) history of current fund revenues and expenditures; (5) history of unrestricted educational and general and auxiliary revenues and expenditures; (6) history of athletic revenues and expenditures; and (7) miscellaneous supplemental information.

The Financial Profiles section of the 2023 Fact Book relies on Series 17 information submitted by institutions of higher education for revenue and expenditure breakouts. Also, in an effort to assist the reader in analyzing specific trends, Section 5 focuses on individual institutions with profile sections that contain five years of data.

### SECTION 1.

# ARKANSAS HIGHER EDUCATION COORDINATING BOARD (AHECB) RECOMMENDATIONS FOR THE 2023-25 BIENNIUM

TABLE 1.1A. SUMMARY OF OPERATING NEEDS & RECOMMENDATIONS FOR FY2023-24

					FY2023-24 AHE	CB Recommo	endations
		Fiscal Y	ear 2022-23 Ba	ise			
				Total Base			
	EETF		RSA	(RSA, EETF &	Total		
Institution Type	Forecast	WF2000	Forecast	WF2000)	Recommendation	New Funds	% Inc
Universities	50,456,760	2,157,610	440,233,100	489,284,964	494,039,408	4,754,444	1.0%
Colleges	9,943,261	23,372,671	147,775,520	178,928,583	180,514,005	1,585,422	0.9%
Total	60,400,021	25,530,281	588,008,620	668,213,546	674,553,413	6,339,866	0.9%

				AHECE	FY2023-24 B Recommendation	
	Fisca	al Year 2022-2	3 Base	AILO	3 Recommendation	
	1100		Total Base			
	EETF	RSA	(RSA &	Total		
Non-Formula Entity Type	Forecast	Forecast	EETF)	Recommendation	New Funds	% Inc
Non-Formula Entities	18,585,292	91,976,202	110,561,494	129,478,342	18,916,848	17.1%
Health Care-Related UAMS	13,070,364	95,786,321	108,856,685	138,014,221	29,157,536	26.8%
Total	31,655,656	187,762,523	219,418,179	267,492,564	48,074,385	21.9%

TABLE 1.1B. TWO-YEAR COLLEGES: OPERATING NEEDS & RECOMMENDATIONS FOR FY2023-24

			FY2022-23						PRODUC	TIVITY DISTRIB	UTIONS				FY2023-24 Recommendations					
				One-Time Incentive	Total Base (RSA + EETF + WF2000 -	% Change in	Productivity	Contribution	Distribution of Productivity			Reallocation of	RSA Increase				2%			
	EETF	WF2000		Funding in	Incentive	Productivity	Index	to Increase	Funding	% Increase	Reallocation	Productivity	(Capped at	Incentive	Total Funding		Appropriation	Total		
Inst	Forecast	Forecast	RSA Forecast	RSA	Funding)	Index	Increases		(New Funds)	over RSA	Losses (2%)	Losses	2%)	Funding	Recommendation	New Funds	Adjustment F	Recommendation		
ANC	\$ 1,005,983	\$ 730,954	\$ 8,885,745	\$ -	\$ 10,622,682	1.87%	59	2.89%		0.52%		\$ 13,144	\$ 58,990	\$ -	\$ 10,681,672	\$ 58,990	\$ 213,633	10,895,306		
ASUB	\$ 2,006,749	\$ 801,945	\$ 11,410,153	\$ -	\$ 14,218,847	-2.44%	-	0.00%	\$	0.00%	\$ 53,773	\$ (53,773)	\$ -	\$ -	\$ 14,165,074	\$ (53,773)	\$ 283,301	\$ 14,448,375		
ASUMH	\$ -	\$ 823,929	\$ 3,537,885	\$ -	\$ 4,361,814	0.60%	21	1.03%	\$ 16,372	0.46%	\$ -	\$ 4,694	\$ 21,066	\$ -	\$ 4,382,880	\$ 21,066	\$ 87,658	4,470,538		
ASUMS	\$ -	\$ 2,190,914	\$ 4,015,303	\$ -	\$ 6,206,217	4.34%	117	5.73%	\$ 90,829	2.26%	\$ -	\$ 26,040	\$ 80,306	\$ 36,563	\$ 6,323,086	\$ 116,869	\$ 126,462	6,449,548		
ASUN	\$ -	\$ 1,417,628	\$ 6,586,716	\$ 67,716	\$ 7,936,628	0.50%	32	1.56%	\$ 24,801	0.38%	\$ -	\$ 7,110	\$ 31,911	\$ -	\$ 7,968,538	\$ 31,911	\$ 159,371	\$ 8,127,909		
ASUTR	\$ -	\$ 1,156,386	\$ 3,350,898	\$ -	\$ 4,507,284	-2.53%	-	0.00%	\$ -	0.00%	\$ (30,462)	\$ 30,462	\$ 30,462	\$ -	\$ 4,537,746	\$ 30,462	\$ 90,755	4,628,500		
BRTC	\$ -	\$ 2,245,209	\$ 5,807,840	\$ -	\$ 8,053,049	3.92%	148	7.24%	\$ 114,845	1.98%	\$ -	\$ 32,925	\$ 116,157	\$ 31,614	\$ 8,200,819	\$ 147,771	\$ 164,016	8,364,836		
CCCUA	\$ -	\$ 1,350,337	\$ 3,808,951	\$ 192,480	\$ 4,966,808	4.27%	167	8.18%	\$ 129,754	3.59%	\$ -	\$ 37,200	\$ 72,329	\$ 94,625	\$ 5,133,762	\$ 166,954	\$ 102,675	5,236,437		
EACC	\$ 1,050,182	\$ 783,221	\$ 8,843,482	\$ 266,107	\$ 10,410,779	8.30%	224	10.98%	\$ 174,137	2.03%	\$ -	\$ 49,924	\$ 171,548	\$ 52,514	\$ 10,634,840	\$ 224,061	\$ 212,697	10,847,537		
NAC	\$ 620,225	\$ 575,177	\$ 7,583,686	\$ -	\$ 8,779,088	-0.59%	-	0.00%	\$ -	0.00%	\$ (22,041)	\$ 22,041	\$ 22,041	\$ -	\$ 8,801,128	\$ 22,041	\$ 176,023	8,977,151		
NPC	\$ 1,570,695	\$ 668,021	\$ 9,445,632	\$ 270,076	\$ 11,414,272	0.90%	49	2.43%	\$ 38,482	0.42%	\$ -	\$ 11,033	\$ 49,515	\$ -	\$ 11,463,787	\$ 49,515	\$ 229,276	11,693,063		
NWACC	\$ 1,388,089	\$ -	\$ 12,058,969	\$ 620,749	\$ 12,826,309	1.36%	208	10.22%	\$ 162,055	1.42%		\$ 46,460	\$ 208,515		\$ 13,034,824	\$ 208,515	\$ 260,696	\$ 13,295,521		
OZC	\$ -	\$ 1,271,841	\$ 3,336,266	\$ 164,314	\$ 4,443,793	7.51%	240	11.77%	\$ 186,554	5.88%	\$ -	\$ 53,483	\$ 63,439	\$ 176,599	\$ 4,683,831	\$ 240,038	\$ 93,677	\$ 4,777,507		
PCCUA	\$ 1,022,735	\$ 529,856	\$ 9,255,216	\$ -	\$ 10,807,807	-1.61%	-	0.00%	\$ -	0.00%	\$ 149,286	\$ (149,286)	\$ -	\$ -	\$ 10,658,521	\$ (149,286)	\$ 213,170	10,871,691		
SACC	\$ 718,249	\$ 461,389	\$ 6,207,823	\$ 18,412	\$ 7,369,049	0.49%	19	0.94%		0.24%		\$ 4,261	\$ 19,123	\$ -	\$ 7,388,172	\$ 19,123	\$ 147,763	7,535,935		
SAUT	\$ 283,144	\$ -	\$ 5,568,683	\$ -	\$ 5,851,828	-4.22%	-	0.00%		0.00%	\$ 111,374	\$ (111,374)	\$ -	\$ -	\$ 5,740,454	\$ (111,374)	\$ 114,809	5,855,263		
SEAC	\$ -	\$ 1,975,199	\$ 5,354,958	\$ -	\$ 7,330,157	-0.07%	-	0.00%	\$ -	0.00%	\$ 0	\$ (0)	\$ -	\$ -	\$ 7,330,157	\$ (0)	\$ 146,603	7,476,760		
UACCB	\$ -	\$ 866,760	\$ 4,586,956	\$ 310,837	\$ 5,142,878	8.54%	301	14.77%	\$ 234,179	5.48%		\$ 67,137		\$ 215,794	\$ 5,444,195	\$ 301,316	\$ 108,884	5,553,079		
UACCH	\$ -	\$ 1,958,947	\$ 4,841,810	7	\$ 6,800,757	-2.95%	-	0.00%	\$ -	0.00%	\$ 96,836	\$ (96,836)		\$ -	\$ 6,703,921	\$ (96,836)	\$ 134,078	6,837,999		
UACCM	\$ -	\$ 1,291,186	\$ 5,403,906	\$ 113,031	\$ 6,582,061	-1.81%	-	0.00%	\$ -	0.00%	\$ 95,761	\$ (95,761)	\$ -	\$ -	\$ 6,486,300	\$ (95,761)	\$ 129,726	6,616,026		
UACCRM	\$ 277,210	\$ -	\$ 3,504,076	\$ 139,147	\$ 3,642,140	5.33%	108	5.32%		2.51%		\$ 24,195		\$ 41,291	\$ 3,750,730	\$ 108,590	\$ 75,015	3,825,744		
UA-PTC	\$ -	\$ 2,273,772	\$ 14,380,565	\$ -	\$ 16,654,337	2.67%	345	16.92%	\$ 268,309	1.87%	\$ -	\$ 76,922	\$ 287,611	\$ 57,620	\$ 16,999,568	\$ 345,231	\$ 339,991	\$ 17,339,560		
Total	\$ 9,943,261	\$23,372,671	\$ 147,775,520	\$ 2,162,870	\$ 178,928,583	1.15%	2,038	100%	\$ 1,585,422	1%	\$ 454,527	\$ (0)	\$ 1,385,833	\$ 706,618	\$ 180,514,005	\$1,585,422	\$ 3,610,280 \$	184,124,285		

TABLE 1.1C. FOUR-YEAR UNIVERSITIES: OPERATING NEEDS & RECOMMENDATIONS FOR FY2023-24

			FY2022-23						PRODUCT	IVITY DISTF	IBUTIONS				FY2023-24 Recommendations					
		WF2000			WF2000 - Incentive		Index		Distribution of Productivity Funding	% Increase	Reallocation	Reallocation of Productivity	RSA Increase (Capped at	Incentive	Total Funding		2% Appropriation			
	EETF Forecast		RSA Forecast		Funding)	Index	Increases				Losses (2%)	Losses	2%)		Recommendation		•	Recommendation		
ASUJ	\$ 8,214,417		\$ 59,357,665				319	7.54%		0.61%	•	\$ 185,933	\$ 544,585	\$ -	\$ 67,994,580	\$ 544,585	\$ 1,359,892			
ATU*	\$ 2,819,482	\$ 794,492	\$ 38,234,177	\$ 379,065	\$ 41,469,086	-2.76%	-	0.00%	\$ -	0.00%	\$ 757,102	\$ (757,102)	\$ -	\$ -	\$ 40,711,983	\$ (757,102)	\$ 814,240	\$ 41,526,223		
HSU	\$ 2,916,621	\$ -	\$ 19,252,049	\$ -	\$ 22,168,670	-0.61%	-	0.00%	\$ -	0.00%	\$ 118,253	\$ (118,253)	\$ -	\$ -	\$ 22,050,418	\$ (118,253)	\$ 441,008	\$ 22,491,426		
SAUM	\$ 1,724,370	\$ -	\$ 17,278,600	\$ -	\$ 19,002,970	-3.92%	-	0.00%	\$ -	0.00%	\$ 345,572	\$ (345,572)	\$ -	\$ -	\$ 18,657,398	\$ (345,572)	\$ 373,148	\$ 19,030,546		
UAF	\$ 12,610,820	\$ -	\$130,852,703	\$ 3,061,354	\$ 140,402,170	5.71%	3,757	88.72%	\$ 4,218,321	3.30%	\$ -	\$ 2,186,871	\$ 2,555,827	\$ 3,849,365	\$ 146,807,362	\$ 6,405,192	\$ 2,936,147	\$ 149,743,509		
UAFS	\$ 4,273,669	\$ -	\$ 21,913,603	\$ -	\$ 26,187,272	-3.06%	-	0.00%	\$ -	0.00%	\$ 438,272	\$ (438,272)	\$ -	\$ -	\$ 25,749,000	\$ (438,272)	\$ 514,980	\$ 26,263,980		
UALR	\$ 7,406,778	\$ -	\$ 56,239,812	\$ -	\$ 63,646,590	0.52%	110	2.60%	\$ 123,703	0.22%	\$ -	\$ 64,130	\$ 187,833	\$ -	\$ 63,834,423	\$ 187,833	\$ 1,276,688	\$ 65,111,111		
UAM*	\$ 1,488,186	\$ 1,363,118	\$ 17,385,204	\$ -	\$ 20,236,508	-2.49%	-	0.00%	\$ -	0.00%	\$ 347,704	\$ (347,704)	\$ -	\$ -	\$ 19,888,804	\$ (347,704)	\$ 397,776	\$ 20,286,580		
UAPB	\$ 2,583,459	\$ -	\$ 22,895,312	\$ -	\$ 25,478,771	-4.12%	-	0.00%	\$ -	0.00%	\$ 457,906	\$ (457,906)	\$ -	\$ -	\$ 25,020,864	\$ (457,906)	\$ 500,417	\$ 25,521,282		
UCA	\$ 6,418,958	\$ -	\$ 56,823,974	\$ -	\$ 63,242,932	0.18%	48	1.13%	\$ 53,769	0.09%	\$ -	\$ 27,875	\$ 81,644	\$ -	\$ 63,324,576	\$ 81,644	\$ 1,266,492	\$ 64,591,068		
Total	\$ 50,456,760	\$ 2,157,610	\$440,233,100	\$ 3,562,506	\$ 489,284,964	1.06%	4,234	100%	\$ 4,754,444	1%	\$ 2,464,809	\$ 0	\$ 3,369,888	\$ 3,849,365	\$ 494,039,408	\$ 4,754,444	\$ 9,880,788	\$ 503,920,196		

\*Includes ATU-Ozark

<sup>\*\*</sup>Includes UAM-Crossett and UAM-McGehee

TABLE 1.1D. NON-FORMULA ENTITIES: OPERATING NEEDS & RECOMMENDATIONS FOR FY2023-24

				FY2022-23						FY 2023-24 Red	comr	mendations		
								7.0%	Ва	ase Operations	1	Γotal New		
						Total Base		Continuing	& Program		F	unds over		Total
Institution/Entity	EET	F Forecast	R	SA Forecast	(	RSA & EETF)	ı	Level of RSA	Е	nhancements	20	22-23 Rec.	Rec	ommendation
ADTEC/ADWIRED	\$	-	\$	1,527,000	\$	1,527,000	\$	106,890	\$		\$	106,890	\$	1,633,890
AREON	\$	-	\$	-	\$	-	\$	-	\$	2,100,000	\$	2,100,000	\$	2,100,000
ASU-System Office	\$	196,755	\$	2,483,758	\$	2,680,513	\$	173,863	\$	-	\$	173,863	\$	2,854,376
ASU-Heritage	\$	-	\$	367,936	\$	367,936	\$	25,756	\$	2,082,229	\$	2,107,985	\$	2,475,921
ASU-Delta Center for Economic Development	\$	-	\$	-	\$	-	\$	-	\$	453,563	\$	453,563	\$	453,563
HSU-CEC	\$	-	\$	81,731	\$	81,731	\$	5,721	\$	-	\$	5,721	\$	87,452
NWACC-CPTC	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
SACC-Arboretum	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
SAUT-ETA	\$	47,316	\$	375,036	\$	422,352	\$	26,253	\$	500,000	\$	526,253	\$	948,605
SAUT-FTA	\$	119,755	\$	1,680,943	\$	1,800,698	\$	117,666	\$	1,290,640	\$	1,408,306	\$	3,209,004
UA-SYS	\$	626,158	\$	3,479,474	\$	4,105,632	\$	243,563	\$	-	\$	243,563	\$	4,349,195
UA-AS	\$	181,586	\$	2,369,274	\$	2,550,860	\$	165,849	\$	861,390	\$	1,027,239	\$	3,578,099
UA-DivAgri	\$	7,453,366	\$	65,800,138	\$	73,253,504	\$	4,606,010	\$	-	\$	4,606,010	\$	77,859,514
UA-ASMSA	\$	9,960,356	\$	1,133,048	\$	11,093,404	\$	79,313	\$	1,182,300	\$	1,261,613	\$	12,355,017
UA-CS	\$	-	\$	2,336,896	\$	2,336,896	\$	163,583	\$	295,000	\$	458,583	\$	2,795,479
UA-CJI	\$	-	\$	2,458,634	\$	2,458,634	\$	172,104	\$	350,000	\$	522,104	\$	2,980,738
UAF-ARTP	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
UAF-Autism	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
UAF-GWG	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
UAF-Pryor Center	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
UAF-WTC AR	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
UALR-RAPS	\$	-	\$	4,064,026	\$	4,064,026	\$	284,482	\$	1,980,000	\$	2,264,482	\$	6,328,508
UAPB-Nonformula*	\$	-	\$	3,818,308	\$	3,818,308	\$	267,282	\$	1,383,392	\$	1,650,674	\$	5,468,982
Total	\$	18,585,292	\$	91,976,202	\$	110,561,494	\$	6,438,334	\$	12,478,514	\$	18,916,848	\$	129,478,342

<sup>\*</sup>UAPB's Recommendation for RSA funding is for federal matching purposes.

### **Health-Related Non-Formula Entity - UAMS**

				FY2022-23						FY 2023-24 Red	omi	mendations		
									Ва	se Operations	1	Γotal New		
						Total Base	7.0	0% Continuing		& Program	F	unds over		Total
	EE	TF Forecast	R	SA Forecast	(	RSA & EETF)	L	Level of RSA	E	nhancements	20	20-21 Rec.	Rec	ommendation
UAMS	\$	12,753,020	\$	88,012,881	\$	100,765,901	\$	6,160,902	\$	22,452,494	\$	28,613,396	\$	129,379,297
UAMS-ABUSE/RAPE/DV	\$	-	\$	350,000	\$	350,000	\$	24,500	\$	-	\$	24,500	\$	374,500
UAMS-Child Safety	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
UAMS-Ped/Pysch/Res.	\$	-	\$	1,985,100	\$	1,985,100	\$	138,957	\$	-	\$	138,957	\$	2,124,057
UAMS-IC	\$	317,344	\$	5,438,340	\$	5,755,684	\$	380,684	\$	-	\$	380,684	\$	6,136,368
Total	\$	13,070,364	\$	95,786,321	\$	108,856,685	\$	6,705,042	\$	22,452,494	\$	29,157,536	\$	138,014,221

TABLE 1.2: CAPITAL REQUESTS/RECOMMENDATIONS FOR THE 2023-25 BIENNIUM

INSTITUTION/	PROJECT	REQUESTED	ADHE	Priority
PROJECT NAME	TYPE	AMOUNT	RECOMM.	A
PROJECT NAME	1112	ANIOUNT	KECOMINI.	
ASUJ				
Projects:				
Art and Innovation District	New Construction	30,000,000	2,000,000	2,000,000
Athletic and Club Sport Campus	New Construction	8,000,000	2,000,000	2,000,000
Campus Buildings Deferred Maintenance	Critical Maintenance	5,000,000	5,000,000	5,000,000
•	Citical Maintenance	5,000,000	5,000,000	5,000,000
Campus Wide Building Entrance Security and	To all you be now before the cost we	4 500 000		
Card Access	Technology Infrastructure	1,500,000		
Project Total		44,500,000	9,000,000	9,000,000
Critical Maintenance		7,249,028	720,000	720,000
Deferred Maintenance		146,109,268	2,920,000	2,920,000
Replacement Equipment & Library		110,100,200	2,945,929	2,945,929
Total		197,858,297	15,585,929	15,585,929
ATU		101,000,201	10,000,020	10,000,020
Projects:				
Student Union and Recreation Center	New Construction	14,500,000		
O Street Closure and Campus Entrance	New Construction	4,725,625		
STEM 1	New Construction	29,375,000		
Brown Academic Utilization	Renovation	1,475,548	1,475,548	1,475,548
Performing and Visual Arts Center	New Construction	26,250,000	1,475,540	1,475,540
Utility Upgrades	Energy Conservation	14,961,000	4,524,452	4,524,452
The state of the s	Renovation			
Technology Upgrades	Renovation	7,666,251	3,000,000	3,000,000
Project Total		98,953,424	9,000,000	9,000,000
Critical Maintenance		12,323,563	1,230,000	1,230,000
Deferred Maintenance		192,821,328	3,860,000	3,860,000
Replacement Equipment & Library (includes ATU-O)		204 000 245	1,157,352	1,157,352
Total		304,098,315	15,247,352	15,247,352
HSU Designation				
Projects:				
For construction, renovation, maintenance,				
equipment, personal services and operating	0.1	40 000 000	0.000.000	0.000.000
expenses of Henderson State University	Other	10,000,000	8,000,000	8,000,000
Project Total		10,000,000	8,000,000	8,000,000
Critical Maintenance		2,806,026	280,000	280,000
Deferred Maintenance		97,025,741	1,940,000	1,940,000
Replacement Equipment & Library			516,704	516,704
Total		109,831,767	10,736,704	10,736,704
SAUM				
Projects:				
HVAC Upgrades	Infrastructure	4,534,500	4,000,000	4,000,000
Technology Upgrades	Tech Infrastructure	4,158,000	4,000,000	4,000,000
STEM Training Center	Renovation	4,668,000		
Sanitary Sewer Line Replacements	Renovation	1,250,000		
Roof Replacements	Renovation	5,920,000		
Project Total		20,530,500	8,000,000	8,000,000
Critical Maintenance		5,286,585	530,000	530,000
Deferred Maintenance		97,306,240	1,950,000	1,950,000
Replacement Equipment & Library			732,352	732,352
Total		123,123,325	11,212,352	11,212,352

UAF				
Projects:				
Agriculture Building	Restoration	30,000,000	2,000,000	2,000,000
Leflar Law Center / North Wing	Renovation	31,000,000	2,000,000	2,000,000
Memorial Hall	Restoration	40,000,000	2,000,000	2,000,000
Fine Arts Center / University Theatre	Restoration / Renovation	33,000,000	2,000,000	2,000,000
John A White Jr Engineering Hall	Restoration / Renovation	32,000,000	2,000,000	2,000,000
Human Environmental Sciences Building	Restoration	19,000,000	,,	, ,
Kimple Hall / Office Tower	Renovation	20,000,000		
West Avenue Annex	Restoration / Renovation	14,300,000		
Business Building	Renovation	33,000,000		
Project Total	Tonovason	252,300,000	10,000,000	10,000,000
Critical Maintenance		57,321,552	5,730,000	5,730,000
Deferred Maintenance		495,676,820	9,910,000	9,910,000
Replacement Equipment & Library		430,070,020	4,814,389	4,814,389
Total		805,298,372	30,454,389	30,454,389
UAFS		003,230,372	30,434,309	30,434,309
Projects:				
UAFS Center for Workforce Development	Construction - Renovation	6,522,500	6,522,500	6,522,500
Project Total		6,522,500	6,522,500	6,522,500
Critical Maintenance		5,653,342	570,000	570,000
Deferred Maintenance		83,369,150	1,670,000	1,670,000
Replacement Equipment & Library		00,000,100	622,683	622,683
Total		95,544,992	9,385,183	9,385,183
UALR		00,011,002	3,000,100	0,000,100
Projects:				
Technology Infrastructure Improvements	Tech. Infrastructure	10,711,042	3,500,000	3,500,000
University Services Building	New Construction	17,305,500	3,555,555	0,000,000
Nanotechnology Center (CINS)	New Construction	4,487,959		
Bldg. Infrastructure / Critical Maint.	Critical Maintenance	25,327,217	3,000,000	3,000,000
Classroom Technology Improvements	Tech. Infrastructure	3,245,389	3,000,000	3,000,000
Project Total	reen. Illiastactare	61,077,107	9,500,000	9,500,000
Critical Maintenance		65,949,107	6,590,000	6,590,000
Deferred Maintenance		284,049,308	5,680,000	5,680,000
Replacement Equipment & Library		204,043,300	1,542,601	1,542,601
		411,075,522	23,312,601	23,312,601
Total UAM		411,073,322	23,312,001	23,312,001
Projects:				
Renovation of Math and Science Center	Renovation	20,000,000	3,250,000	3,250,000
HVAC Upgrades for MCB and Science Center	Renovation	12,000,000	2,500,000	2,500,000
Renovation of Fine Arts Center	Renovation	1,000,000	1,000,000	1,000,000
Renovation of Music Building	Renovation	750,000	750,000	750,000
Project Total	Renovation	33,750,000	7,500,000	7,500,000
Critical Maintenance		0	7,300,000	7,300,000
Deferred Maintenance		121,531,014	2,430,000	2,430,000
Replacement Equipment & Library (includes UAM-Crossett & U	IAM MaGabaa)	121,001,014	408,269	408,269
Total	JAIVI-IVICGENEE)	155,281,014	10,338,269	10,338,269
Total		133,201,014	10,330,209	10,550,205

UAPB				
Projects:				
Fire Protection	Renovation	5,000,000	2,000,000	2,000,000
Student Engagement Center	New Construction	5,000,000		
Dormitory Renovations	Renovation	4,000,000	2,000,000	2,000,000
Police Station	Renovation	3,000,000	1,000,000	1,000,000
Campus Security Fencing	Renovation	1,500,000	500,000	500,000
Restroom Renovations	Renovation	1,500,000	500,000	500,000
Domestic Water Upgrades	Renovation	1,000,000	500,000	500,000
Elevator Upgrades/Modernization	Renovation	1,000,000	500,000	500,000
Nursing School Building	New Construction	9,000,000		
Project Total		31,000,000	7,000,000	7,000,000
Critical Maintenance		4,948,439	490,000	490,000
Deferred Maintenance		81,542,257	1,630,000	1,630,000
Replacement Equipment & Library			373,244	373,244
Total		117,490,696	9,493,244	9,493,244
UCA				
Projects:				
Lewis Science Center Replacement	Renovation	19,275,000	3,000,000	3,000,000
Mashbum Hall Renovation	Renovation	18,000,000	3,000,000	3,000,000
Old Main Renovation	Renovation	21,700,000	3,000,000	3,000,000
Project Total		58,975,000	9,000,000	9,000,000
Critical Maintenance		10,750,968	1,080,000	1,080,000
Deferred Maintenance		194,649,938	3,890,000	3,890,000
Replacement Equipment & Library			1,977,174	1,977,174
Total		264,375,906	15,947,174	15,947,174
SubTotal 4 - Year Universities				
		617 600 531	92 522 500	92 500 500
Project Total Critical Maintenance Total		617,608,531	83,522,500	83,522,500
		172,288,610	17,220,000	17,220,000
Deferred Maintenance Total		1,794,081,065	35,880,000	35,880,000
Replacement Equipment & Library Total		2 502 070 206	15,090,697	15,090,697
Total		2,583,978,206	151,713,197	151,713,197

ATU - Ozark				
Projects:				
Ozark Allied Health Re-roof	Renovation	177,765	177,765	177,765
ATCC Tech Center	New Construction	31,250,000	1,000,000	1,000,000
Ozark Technology and Trade Center	New Construction	20,000,000	822,235	822,235
Project Total		51,427,765	2,000,000	2,000,000
Critical Maintenance		151,920	20,000	20,000
Deferred Maintenance		10,343,556	210,000	210,000
Replacement Equipment & Library			0	0
Total		61,923,241	2,230,000	2,230,000
UAM-Crossett				
Projects:				
Workforce/Collegiate Center UAM CTC	New Construction	2,150,000	2,000,000	2,000,000
Project Total		2,150,000	2,000,000	2,000,000
Critical Maintenance		0	0	0
Deferred Maintenance		6,146,673	120,000	120,000
Replacement Equipment & Library			0	0
Total		8,296,673	2,120,000	2,120,000
UAM-McGehee				
Projects:				
General Education Building UAM CTM	New Construction	4,250,000	2,000,000	2,000,000
Project Total		4,250,000	2,000,000	2,000,000
Critical Maintenance		0	0	0
Deferred Maintenance		7,444,791	150,000	150,000
Replacement Equipment & Library			0	0
Total		11,694,791	2,150,000	2,150,000
SubTotal Technical Centers				
Project Total		57,827,765	6,000,000	6,000,000
Critical Maintenance Total		151,920	20,000	20,000
Deferred Maintenance Total		23,935,021	480,000	480,000
Replacement Equipment & Library Total		25,355,021	480,000	400,000 N
Total	<del></del>	81,914,706	6,500,000	6,500,000
Total		01,314,700	0,300,000	0,300,000

ASU-SYS				
Projects:				
For construction, renovation, maintenance,				
equipment, personal services and operating				
expenses of the various institutions and entities of				
the Arkansas State University System	Other	25,000,000	25,000,000	25,000,000
Project Total		25,000,000	25,000,000	25,000,000
Critical Maintenance		0	0	0
Deferred Maintenance		0	0	0
Replacement Equipment & Library			0	0
Total		25,000,000	25,000,000	25,000,000
SAUT - Arkansas Environmental Training Academy				
Projects:				
No Requests				0
Project Total Critical Maintenance		13,159	0	0
Deferred Maintenance		752,739	20,000	20,000
Replacement Equipment & Library		102,109	20,000 0	20,000
Total		765,898	20,000	20,000
SAUT - Arkansas Fire Training Academy		100,000	20,000	20,000
Projects:				
AFTA Burn Building	New Construction	412,000	412,000	412,000
Critical Maintenance/Safety AFTA	Critical Maintenance	162,000	162,000	
AFTA Training Ground Enhancements	Renovation	6,247,000	1,261,000	
AFTA Technology Infrastructure	Technology Upgrades	165,000	165,000	165,000
AFTA Training Equipment	Other	1,000,000	·	·
Project Total		7,986,000	2,000,000	2,000,000
Critical Maintenance		4,862	0	0
Deferred Maintenance		3,212,117	60,000	60,000
Replacement Equipment & Library			0	0
Total		11,202,980	2,060,000	2,060,000
UA-AAS				
Projects:				
Remote Sensing and Archeological Object	<b>-</b>	050 500	050 500	050 500
Analysis	Technology	252,500	252,500	252,500
Archaeological Data/Object Security and	Taabaalaa	400.750	400.750	100 750
Accessibility Project Total	Technology	123,750 376,250	123,750 376,250	123,750 376,250
Critical Maintenance		370,230	370,230 0	376,230
Deferred Maintenance		4,239,178	80,000	80,000
Replacement Equipment & Library		4,233,170	00,000	00,000
Total		4,615,428	456,250	456,250
UA-AREON		1,010,120	100,200	100,200
Projects:				
Replacement of AREON core network equipment	Technology Infrastructure	2,100,000	1,500,000	1,500,000
Project Total	0,	2,100,000	1,500,000	1,500,000
Critical Maintenance		0	0	0
Deferred Maintenance		0	0	0
Replacement Equipment & Library			0	0
Total		2,100,000	1,500,000	1,500,000
UA-ASMSA				
Projects:				
Maintenance Shop	Renovation	2,000,000	900,000	900,000
Campus ADA Accessibility Improvements	ADA	250,000	250,000	
STEM Research Lab Upgrades	Other	350,000	350,000	350,000
Multi-purpose Building (Wellness Center)	New Construction	4,700,000		
Downtown Arts Center	New Construction	5,000,000	4 500 000	4 500 000
Project Total		12,300,000	1,500,000	1,500,000
Critical Maintenance Deferred Maintenance		0	U	0
Replacement Equipment & Library		U	0	0
Total		12,300,000	1,500,000	1,500,000
I VIIII		12,300,000	1,300,000	1,000,000

of Contents

UA - Criminal Justice Institute				
Projects:				
No Requests		0	0	0
Project Total		0	0	0
Critical Maintenance		0	0	0
Deferred Maintenance		0	ő	0
Replacement Equipment & Library		ŭ	o O	0
Total		0	o	0
UA - Clinton School		<u> </u>	<del></del>	0
Projects:		0		0
No Requests		0	- 0	0
Project Total		0	0	0
Critical Maintenance		0	0	0
Deferred Maintenance		0	0	0
Replacement Equipment & Library		_	0	0
Total		0	0	0
UAMS				
Projects:				
Barton Building Renovation	Renovation	8,343,574	2,000,000	2,000,000
Monroe Building Renovation	Renovation	17,245,800	2,000,000	2,000,000
EDII 6th Floor Renovation for College of Pharmacy	Renovation	5,688,819	2,000,000	2,000,000
Central Building Renovation - Floors 2-8	Renovation	113,803,465	2,000,000	2,000,000
Central Building Clinical Lab AHU Replacement	Energy Conservation	600,000	600,000	600,000
- •	= :	·		
Central Building Penthouse Electrical Infrastructure	Energy Conservation	450,000	450,000	450,000
UAMS West Central Energy Plant Addition and				
Interconnect	Energy Conservation	77,500,000	950,000	950,000
Project Total	g,	223,631,658	10,000,000	10,000,000
Critical Maintenance		72,155,362	7,220,000	7,220,000
Deferred Maintenance		581,718,033	11,630,000	11,630,000
Replacement Equipment & Library		001,710,000	1,802,814	1,802,814
Total		877,505,053	30,652,814	30,652,814
UA-SYS		077,303,033	30,032,014	30,032,014
Projects:				
System Office Expansion	New Construction	1,974,150	1,974,150	1,974,150
For construction, renovation, maintenance,	New Constituction	1,974,130	1,974,150	1,974,150
equipment, personal services and operating				
expenses of the various institutions and entities of	Other and	05 000 000	05 000 000	05 000 000
the University of Arkansas System	Other	25,000,000	25,000,000	25,000,000
Project Total		26,974,150	26,974,150	26,974,150
Critical Maintenance		53,752	10,000	10,000
Deferred Maintenance		2,392,429	50,000	50,000
Replacement Equipment & Library			0	0
Total		29,420,331	27,034,150	27,034,150
UA-System - Div. of Agriculture				
Projects:				
Department of Food Science Building				
Replacement - Fayetteville	New Construction	10,000,000	3,500,000	3,500,000
Lonoke Extension Center Expansion	New Construction	1,500,000	1,500,000	1,500,000
Project Total		11,500,000	5,000,000	5,000,000
Critical Maintenance		718,885	70,000	70,000
Deferred Maintenance		83,848,674	1,680,000	1,680,000
Replacement Equipment & Library			0	0
Total		96,067,559	6,750,000	6,750,000
SubTotal Non Formula				
SubTotal Non-Formula		200 000 000	72 250 400	70 2EN 400
Project Total		309,868,058	72,350,400	72,350,400
Critical Maintenance Total		72,946,020	7,300,000	7,300,000
Deferred Maintenance Total		676,163,171	13,520,000	13,520,000
Replacement Equipment & Library Total			1,802,814	1,802,814
Total		1,058,977,248	94,973,214	94,973,214

ANC				
Projects:				
Precision Machining Facility	New Construction	2,650,000	2,650,000	2,650,000
Multi-Modal Course Delivery	Technology Upgrade	1,500,000	850,000	850,000
Center for Science and Technology	New Construction	11,000,000		,
Project Total		15,150,000	3,500,000	3,500,000
Critical Maintenance		3,159,741	320,000	320,000
Deferred Maintenance		20,996,816	420,000	420,000
Replacement Equipment & Library			104,270	104,270
Total		39,306,557	4,344,270	4,344,270
ASUB				
Projects:				
Expansion of the Bloddworth Nursing Building	Expansion & Renovation	2,329,084	2,329,084	2,329,084
State Hall	Renovation	3,393,000	900,000	900,000
Owen Center	Renovation	4,322,000	770,916	770,916
Project Total		10,044,084	4,000,000	4,000,000
Critical Maintenance		1,331,443	130,000	130,000
Deferred Maintenance		56,368,934	1,130,000	1,130,000
Replacement Equipment & Library			284,910	284,910
Total		67,744,462	5,544,910	5,544,910
ASUMH				
Projects:				
IT Infrastructure Upgrades/Replacement	Technology	300,000	300,000	300,000
Occupational Technical Center	Renovation / Purchase	4,000,000	375,000	375,000
Critical Maintenance Equip. Project	Other / Equip Replace	2,625,000	2,625,000	2625000
Vada Shied Community Center	Other / Construction	1,000,000		
Security System Upgrades	Technology / Safety	200,000	200,000	200,000
Project Total		8,125,000	3,500,000	3,500,000
Critical Maintenance		1,500,952	150,000	150,000
Deferred Maintenance		13,904,195	280,000	280,000
Replacement Equipment & Library			108,505	108,505
Total		23,530,147	4,038,505	4,038,505
ASUMS				
Projects:				
Classroom Technology Upgrades	Equipment Replacement	825,000	825,000	825,000
Student Laptop Upgrades	Equipment Replacement	250,000	250,000	250,000
Campus Security Updates	Equipment Replacement	150,000	150,000	150,000
Technology Infrastructure Upgrades	Technology Infrastructure	150,000	150,000	150,000
Project Total		1,375,000	1,375,000	1,375,000
Critical Maintenance		1,883,761	190,000	190,000
Deferred Maintenance		25,394,933	510,000	510,000
Replacement Equipment & Library			77,160	77,160
Total		28,653,694	2,152,160	2,152,160

ASUN				
Projects:				
Phase 2 Photovoltaic Solar Array	Other	3,000,000	3,000,000	3,000,000
Nursing and Health Professions Building ASUN				
Newport Campus	New Construction	12,500,000		
Nursing and Health Professions Building				
Renovation ASUN Marked Tree Campus	Renovation	2,150,000	500,000	500,000
Automotive Service Tech/Collision Repair Facility				
Expansion	New Construction	750,000		
Commercial Truck Driving Range Resurfacing	Other	900,000		
Nursing and Health Professions Building	New Construction	2,000,000		
Main Building Remodel ASUN Jonesboro Campus Classroom/Student Services Building ASUN	Renovation	2,300,000		
Jonesboro Campus	New Construction	6,500,000		
Main Building Addition/Remodeling ASUN Marked		-,,		
Tree Campus	Renovation	1,300,000		
Project Total	-	31,400,000	3,500,000	3,500,000
Critical Maintenance		478,395	50,000	50,000
Deferred Maintenance		19,010,416	380,000	380,000
Replacement Equipment & Library		,,	219,140	219,140
Total		50,888,811	4,149,140	4,149,140
ASUTR		,000,011	., ,	., . 10, 170
Projects:				
Health Science Building Expansion	New Construction	3,615,000	1,431,000	1,431,000
Walkway Roof Replacement	Critical Maintenance	162,000	162,000	162,000
Classroom Building Doors and Windows	Critical Maintenance	27,000	27,000	27,000
Ritz Theatre Renovation	Renovation	800,000	800,000	800,000
Workforce Development Expansion	Renovation	1,080,000	1,080,000	1,080,000
Facilities Management Building	New Construction	800,000	1,000,000	1,000,000
Career Center Classroom Building	New Construction	4,875,000		
Energy Management System	Energy Conservation	400,000	2 500 000	2 500 000
Project Total		11,759,000	3,500,000	3,500,000
Critical Maintenance		32,251	0	000.000
Deferred Maintenance		11,044,673	220,000	220,000
Replacement Equipment & Library			71,280 <b>3,791,280</b>	71,280
•				
Total		22,835,925	3,731,200	3,791,280
Total BRTC		22,835,925	3,731,200	3,791,280
Total  BRTC  Projects:	New Oracle of an		3,731,200	3,791,280
Total  BRTC  Projects:  Law Enforcement Training Academy Barracks	New Construction	5,400,000	3,731,200	3,791,260
Total  BRTC  Projects:  Law Enforcement Training Academy Barracks  Training Center-Paragould	New Construction/Renovation	5,400,000 4,500,000		
Total BRTC Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation	New Construction/Renovation Renovation	5,400,000 4,500,000 697,500	697,500	697,500
Fotal BRTC Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas	New Construction/Renovation Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000		
Fotal  BRTC  Projects:  Law Enforcement Training Academy Barracks  Training Center-Paragould  RCDC Bldg. Renovation  Welding Lab Pocahontas  Grounds Maintenance Equipment Storage	New Construction/Renovation Renovation Renovation New Construction	5,400,000 4,500,000 697,500 2,250,000 90,000	697,500 1,790,000	697,500 1,790,000
Fotal  BRTC  Projects:  Law Enforcement Training Academy Barracks  Training Center-Paragould  RCDC Bldg. Renovation  Welding Lab Pocahontas  Grounds Maintenance Equipment Storage  AC/Library Equipment Replacement	New Construction/Renovation Renovation Renovation New Construction Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000	697,500 1,790,000 360,000	697,500 1,790,000 360,000
Fotal BRTC Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500	697,500 1,790,000 360,000 247,500	697,500 1,790,000 360,000 247,500
Fotal BRTC Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex	New Construction/Renovation Renovation Renovation New Construction Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000	697,500 1,790,000 360,000 247,500 405,000	697,500 1,790,000 360,000 247,500 405,000
Fotal BRTC Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000	697,500 1,790,000 360,000 247,500 405,000 3,500,000	697,500 1,790,000 360,000 247,500 405,000 3,500,000
Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total Critical Maintenance	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000
Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total Critical Maintenance Deferred Maintenance	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000
Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total Critical Maintenance Deferred Maintenance	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257 21,500,078	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205	697,500 1,790,000 360,000 247,500 405,000 20,000 430,000 147,205
Fotal BRTC Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total Critical Maintenance Replacement Equipment & Library Fotal	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000
Fotal  BRTC  Projects:  Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex  Project Total Critical Maintenance Deferred Maintenance Replacement Equipment & Library  Fotal	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257 21,500,078	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205	697,500 1,790,000 360,000 247,500 405,000 20,000 430,000 147,205
Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total Critical Maintenance Deferred Maintenance Replacement Equipment & Library  Total CCCUA	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257 21,500,078	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205	697,500 1,790,000 360,000 247,500 405,000 20,000 430,000 147,205
Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total Critical Maintenance Deferred Maintenance Replacement Equipment & Library Total CCCUA	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257 21,500,078	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205	697,500 1,790,000 360,000 247,500 405,000 20,000 430,000 147,205
BRTC Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total Critical Maintenance Deferred Maintenance Replacement Equipment & Library Fotal CCCUA Projects: Multi-purpose Facility (Gym/Convocation Ctr)	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257 21,500,078	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205 <b>4,097,205</b>	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205 <b>4,097,205</b>
Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total Critical Maintenance Deferred Maintenance Replacement Equipment & Library Fotal CCCUA Projects: Multi-purpose Facility (Gym/Convocation Ctr) Project Total	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257 21,500,078 35,611,335	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205 4,097,205	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205 <b>4,097,205</b>
BRTC Projects:     Law Enforcement Training Academy Barracks     Training Center-Paragould     RCDC Bldg. Renovation     Welding Lab Pocahontas     Grounds Maintenance Equipment Storage     AC/Library Equipment Replacement     "A" & "B" Bldg. Renovation     Health Science Complex Project Total Critical Maintenance Deferred Maintenance Replacement Equipment & Library Total CCCCUA Projects:	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257 21,500,078 35,611,335	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205 <b>4,097,205</b> 3,000,000 3,000,000 50,000	697,500 1,790,000 360,000 247,500 405,000 3,500,000 430,000 147,205 <b>4,097,205</b> 3,000,000 3,000,000 50,000
Projects: Law Enforcement Training Academy Barracks Training Center-Paragould RCDC Bldg. Renovation Welding Lab Pocahontas Grounds Maintenance Equipment Storage AC/Library Equipment Replacement "A" & "B" Bldg. Renovation Health Science Complex Project Total Critical Maintenance Deferred Maintenance Replacement Equipment & Library Total CCCUA Projects: Multi-purpose Facility (Gym/Convocation Ctr) Project Total Critical Maintenance	New Construction/Renovation Renovation Renovation New Construction Renovation Renovation Renovation	5,400,000 4,500,000 697,500 2,250,000 90,000 360,000 247,500 405,000 13,950,000 161,257 21,500,078 35,611,335	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205 <b>4,097,205</b> 3,000,000 3,000,000	697,500 1,790,000 360,000 247,500 405,000 3,500,000 20,000 430,000 147,205 <b>4,097,205</b>

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EACC				
Projects:				
Roofs	Critical Maintenance	300,000	300,000	300,000
Structural Corrections	Critical Maintenance	50,000	50,000	50,000
Maintenance Facility	New Construction	240,000	240,000	240,000
Switchgear Replacement	Critical Maintenance	125,000	125,000	125,000
Renovation of Adminstration Building	Renovation	250,000	250,000	250,000
New Welding/HVAC training labs	New Construction	750,000	750,000	750,000
Air Conditioning for Vocational Labs	Renovation	75,000	75,000	75,000
Entrance Closure/Reconfiguration	New Construction	600,000	600,000	600,000
Demolition of old building	Renovation	50,000	50,000	50,000
Project Total		2,440,000	2,440,000	2,440,000
Critical Maintenance		37,627	0	0
Deferred Maintenance		23,230,206	460,000	460,000
Replacement Equipment & Library			93,085	93,085
Total		25,707,833	2,993,085	2,993,085
NAC				
Projects:				
Bradley Center Expansion	New Construction	13,200,000	2,505,000	2,505,000
Technology Systems Improvements	Technology	760,000	760,000	760,000
Replace Sliding-Glass Doors	Renovation	140,000	140,000	140,000
Renovate Tiered Classrooms for ADA	Renovation	95,000	95,000	95,000
Project Total		39,902,833	3,500,000	3,500,000
Critical Maintenance		1,005,920	100,000	100,000
Deferred Maintenance		25,028,279	500,000	500,000
Replacement Equipment & Library		, ,	151,075	151,075
Total		65,937,032	4,251,075	4,251,075
NPC		· ·	, ,	
Projects:				
Laboratory Equipment	Other	300,000	300,000	300,000
Computer Resources Building	Renovation	4,800,000	3,200,000	3,200,000
Welding Technology Center	New Construction	4,080,000	, ,	, ,
Access Control	Technology Upgrades	2,000,000		
Campus Community Center	New Construction	27,200,000		
Project Total		38,380,000	3,500,000	3,500,000
Critical Maintenance		1,146,393	110,000	110,000
Deferred Maintenance		25,223,144	500,000	500,000
Replacement Equipment & Library			224,415	224,415
Total		64,749,536	4,334,415	4,334,415
NWACC				
Projects:				
White Auditorium	Renovation	277,000	277,000	277,000
Campus Security Cameras	Technology	750,000	750,000	750,000
Campus Audio/Visual	Technology	120,000	120,000	120,000
Plant Generator	Renovation	90,000	90,000	90,000
Project Total		1,237,000	1,237,000	1,237,000
Critical Maintenance		0	0	,, <u></u> ,,,,,,
Deferred Maintenance		28,722,576	570,000	570,000
Replacement Equipment & Library		20,122,010	567,770	567,770
Total		29,959,576	2,374,770	2,374,770
1 V WI		20,000,010	2,517,110	2,017,110

OZC				
Projects:				
Administration Building Renovation	Renovation	500,000	500,000	500,000
Miller Building Renovation	Renovation	600,000	600,000	600,000
Project Total		1,100,000	1,100,000	1,100,000
Critical Maintenance		23,438	0	0
Deferred Maintenance		13,294,416	270,000	270,000
Replacement Equipment & Library			92,710	92,710
Total		14,417,854	1,462,710	1,462,710
PCCUA				
Projects:				
ADA Compliance Improvements	Renovation	280,000	280,000	280,000
Technology Upgrades	Technology Upgrades	130,000	130,000	130,000
Campus Security Upgrades	Renovation	100,000	100,000	100,000
Roof Repair & Replacement	Renovation	1,020,000	1,020,000	1,020,000
Renovation of Gymnasium	Renovation	350,000	350,000	350,000
Project Total		1,880,000	1,880,000	1,880,000
Critical Maintenance		1,488,937	150,000	150,000
Deferred Maintenance		48,341,640	970,000	970,000
Replacement Equipment & Library			89,855	89,855
Total		51,710,577	3,089,855	3,089,855
SACC				
Projects:				
No Requests				
Project Total		0	0	0
Critical Maintenance		589,524	60,000	60,000
Deferred Maintenance		24,216,285	480,000	480,000
Replacement Equipment & Library			118,350	118,350
Total		24,805,809	658,350	658,350
SAUT				
Projects:				
HVAC Upgrades	Critical Maintenance	2,852,000	2,852,000	2,852,000
Critical Maintenance/Safety SAUT	Critical Maintenance	773,000	648,000	648,000
Administration/Shumaker Hall Renovation	Renovation	2,200,000		
Project Total		5,825,000	3,500,000	3,500,000
Critical Maintenance		2,970,188	300,000	300,000
Deferred Maintenance		50,923,992	1,020,000	1,020,000
Replacement Equipment & Library			112,475	112,475
Total		59,719,181	4,932,475	4,932,475
SEAC				
Projects:				
Campus Fire Life Systems Upgrade	Renovation	783,385	783,385	783,385
Installation of Emergency Phones on Campus	Renovation	47,957	47,957	47,957
Campus Chilled Water Systems Upgrade	Renovation	812,977	812,977	812,977
Campus Heating Water Systems Upgrade	Renovation	180,324	180,324	180,324
Campus Building Automation Systems Upgrades	Renovation	995,830	995,830	995,830
Campus Video Surveillance and Access Controls				
Upgrade	Renovation	1,242,185	679,527	679,527
Campus Interior and Exterior LED Lighting Retrofit	Renovation	599,460		
New Student Center & Classrooms	New Construction	8,435,839		
Campus Roof Replacement - Founders Hall &				
McGeorge Hall	Renovation	300,000		
Wellness Center	Other	1,200,000		
Purchase building contiguous to Campus	Other	100,000		
Project Total		14,697,957	3,500,000	3,500,000
Critical Maintenance		924,539	90,000	90,000
Deferred Maintenance		18,215,138	360,000	360,000
Replacement Equipment & Library			105,975	105,975
replacement Equipment & Library			103,373	103,373

UACCB			1	1
Projects:				
Student Success/Math/Science Bldg	New Construction	8,520,000		
Renovation of Main Classroom Bldg	Renovation	3,325,000	2,500,000	2,500,000
Land Acquisition	Other	2,915,000	1,000,000	1,000,000
Project Total	Otilei _	14,760,000	3,500,000	3,500,000
Critical Maintenance		384,771	40,000	40,000
Deferred Maintenance		9.606.649	190,000	190,000
Replacement Equipment & Library		9,000,049	105,780	190,000
Total		24,751,420	3,835,780	3,835,780
UACCH-T		24,731,420	3,033,700	3,033,700
Projects:	Nov. Construction	4 502 500	4 502 500	4 500 500
Texarkana Multipurpose Building	New Construction	1,503,500 300,000	1,503,500	1,503,500 300,000
Parking Lot Replacement	Renovation	,	300,000	,
HVAC replacements	Renovation	500,000	500,000	500,000
Texarkana Classroom Building	New Construction	9,238,500	696,500	696,500
Building Maintenance	Renovation	500,000	500,000	500,000
Project Total		12,042,000	3,500,000	3,500,000
Critical Maintenance		208,005	20,000	20,000
Deferred Maintenance		13,795,955	280,000	280,000
Replacement Equipment & Library		00.045.000	96,195	96,195
Total		26,045,960	3,896,195	3,896,195
UACCM				
Projects:	N 0 1 5	0.000.000	0.000.000	0 000 000
Allied Health/Health Sciences Building	New Construction	3,000,000	2,000,000	2,000,000
East Campus Infrastructure/Renovation	Renovation/Construction	1,500,000	1,500,000	1,500,000
Project Total		4,500,000	3,500,000	3,500,000
Critical Maintenance		87,245	10,000	10,000
Deferred Maintenance		21,187,436	420,000	420,000
Replacement Equipment & Library			191,895	191,895
Total		25,774,682	4,121,895	4,121,895
UACCRM				
Projects:				
Allied Health Services Classroom Building	New Construction	9,715,000	2,709,000	2,709,000
Technology Upgrade of Lecture Hall	Technology	590,500	590,500	590,500
Allied Health Equipment	Clinical/Instructional Equipment	200,500	200,500	200,500
Project Total		10,506,000	3,500,000	3,500,000
Critical Maintenance		466,889	50,000	50,000
Deferred Maintenance		4,871,990	100,000	100,000
Replacement Equipment & Library			72,675	72,675
Total		15,844,879	3,722,675	3,722,675

UA-PTC				
Projects:				
Sealing of Windows & Bricks for CCB, IT/B	TC and			
Science/Library Buildings	Renovation	350,000	350,000	350,000
Roof Replacement / Repair for Administrati	ve			
Building	Renovation	300,000	300,000	300,000
Campus Boiler Replacements	Renovation	900,000	900,000	900,000
Center for Excellence & Innovation	New Construction	20,500,000	1,950,000	1,950,000
STEM Park Project	New Construction	10,000,000	1,000,000	1,000,000
Project Total		32,050,000	4,500,000	4,500,000
Critical Maintenance		698,403	70,000	70,000
Deferred Maintenance		29,408,090	590,000	590,000
Replacement Equipment & Library			518,610	518,610
Total		62,156,493	5,678,610	5,678,610
SubTotal 2 Year				
Project Total		274,123,874	65,032,000	65,032,000
Critical Maintenance Total		19,111,872	1,910,000	1,910,000
Deferred Maintenance Total		520,313,909	10,400,000	10,400,000
Replacement Equipment & Library Total			3,655,695	3,655,695
Total		813,549,655	80,997,695	80,997,695
Grand Total				
Project Total		1,259,428,228	226,904,900	226,904,900
Critical Maintenance Total		264,498,422	26,450,000	26,450,000
Deferred Maintenance Total		3,014,493,165	60,280,000	60,280,000
Replacement Equipment & Library Total		5,5, .55, .56	20,549,205	20,549,205
Total		4,538,419,815	334,184,105	334,184,105

TABLE 1.3A: MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS - AHECB RECOMMENDATIONS FOR UNIVERSITIES: FY2023-24

	CHIEF	CHIEF	CHIEF	CHIEF				9-MC	NTH	
	<b>EXECUTIVE</b>	ACADEMIC	FISCAL	STUDENT		DEPT		ASSOC	ASSIST	
INSTITUTION	OFFICER	OFFICER	OFFICER	OFFICER	DEAN	CHAIR	PROFESSOR	PROFESSOR	PROFESSOR	INSTRUCTOR
UAF**	355,753	265,604	238,095	213,154	228,793	291,202	208,518	171,181	165,936	110,307
UALR	350,257	243,154	203,997	203,996	194,702	182,301	176,103	154,398	129,246	100,848
ASUJ	350,257	243,154	243,154	200,898	201,711	182,301	197,904	162,564	155,496	127,224
ATU	321,069	243,154	203,997	200,899	194,703	182,301	176,103	154,398	129,246	100,848
UCA	321,069	243,154	203,997	200,898	194,702	182,301	176,103	154,398	129,246	100,848
нѕи	291,881	195,474	195,474	195,474	186,561	174,678	168,738	147,931	123,847	96,627
SAUM	291,881	182,298	175,977	170,692	157,497	145,017	135,557	119,776	110,313	91,382
UAM	262,693	182,298	175,977	170,692	157,497	145,017	135,557	119,776	110,313	91,382
UAPB	263,753	182,298	175,977	170,692	157,497	145,017	135,557	119,776	110,313	91,382
UAFS	262,693	210,194	195,474	192,503	157,497	174,677	168,737	147,931	123,847	96,627
UAMS*	437,821	422,632	357,177	N/A	349,442	509,064	355,161	325,564	307,806	244,012
ASU/SYS	394,710	229,405	247,394	N/A	N/A	N/A	N/A	N/A	N/A	N/A
UA/SYS	467,384	243,599	230,222	N/A	N/A	N/A	N/A	N/A	N/A	N/A

<sup>\*</sup>UAMS faculty salaries are for 12-month positions.

\*\*UAF Chief Student Officer is listed as a Vice Provost

Table 1.3B: Maximum Line Item Comparisons for Selected Key Positions - AHECB Recommendations for Colleges: FY2023-24

	CHIEF	CHIEF	CHIEF	CHIEF				9-MONTH		
	<b>EXECUTIVE</b>	<b>ACADEMIC</b>	<b>FISCAL</b>	STUDENT	DIVISION			ASSOC	ASSIST	
INST	OFFICER	OFFICER	OFFICER	OFFICER	CHAIR	FACULTY	PROFESSOR	PROFESSOR	PROFESSOR	INSTRUCTOR
ANC	188,490	151,287	141,869	141,869	132,400	100,850				
ASUB	188,490	151,287	141,869	141,869	132,400		108,212	102,024	90,274	78,651
ASUMH	188,490	151,287	141,869	141,869	132,400	100,850				
ASUMS	188,490	151,287	141,869	141,869	132,400	100,850				
ASUN	188,490	151,287	141,869	141,869	132,400		108,212	102,024	90,274	78,651
ASUTR	188,490	151,287	141,869	141,869	132,400	100,850				
BRTC	188,490	151,287	141,869	141,869	132,400	100,850				
CCCUA	188,490	151,287	141,869	141,869	132,400	100,850				
EACC	188,490	151,287	141,869	141,869	132,400	100,850				
NAC	188,490	151,287	141,869	141,869	132,400	100,850				
NPC	188,490	151,287	141,869	141,869	132,400	100,850				
NWACC	188,490	151,287	141,869	141,869	132,400	100,850				
ozc	188,490	151,287	141,869	141,869	132,400	100,850				
PCCUA	188,490	151,287	169,901	141,869	132,400	100,850				
SACC	188,490	151,287	151,287	141,869	132,400	100,850				
SAUT	188,490	151,287	141,869	141,869	132,400	100,850				
SEAC	188,490	151,287	141,869	141,869	132,400	100,850				
UACCB	188,490	151,287	141,869	141,869	132,400	100,850				
UACCH-T	188,490	151,287	151,287	141,869	132,400	100,850				
UACCM	188,490	151,287	141,869	141,869	132,400	100,850				
UACCRM	188,490	151,287	141,869	141,869	132,400	100,850				
UA-PTC	188,490	157,829	141,869	141,869	132,400	100,850				

### SECTION 2.

### LEGISLATIVE APPROPRIATIONS FOR THE 2023-25 BIENNIUM

Table 2.1A – 2022-23 Revenue Stabilization Act Allocations: Higher Education and Other State Funds.

	ACTUAL FY22	FY 2022-23 RSA	2022-23 FISCAL YEAR			
	100% of "A" AND "B"	TOTAL	ALLOCATION	ALLOCATION		
FUND GROUP	D	ALLOCATION	Α	В		
PUBLIC SCHOOL FUND % OF TOTAL	\$2,257,895,761 38.72%	\$2,327,522,065 38.64%	\$2,225,763,798 39.15%	\$101,758,267 30.05%		
GENERAL EDUCATION FUND % OF TOTAL	\$107,531,855 1.84%	\$136,189,105 2.26%	\$105,175,250 1.85%	\$31,013,855 9.16%		
HUMAN SERVICES FUND % OF TOTAL	1,783,382,813 <i>30.58%</i>	\$1,829,699,565 <i>30.37%</i>	\$1,723,733,133 30.32%	\$105,966,432 <i>31.30%</i>		
GENERAL GOVERNMENT FUND % OF TOTAL	674,102,044 <i>11.5</i> 6%	\$684,778,931 11.37%	\$665,826,984 11.71%	\$18,951,947 5.60%		
INSTITUTIONS OF HIGHER						
EDUCATION FUND % OF TOTAL	762,776,198 13.08%		\$712,820,603 12.54%	\$62,856,470 18.56%		
OTHER FUNDS % OF TOTAL	246,353,109 4.22%	\$270,462,736 4.49%	\$252,423,517 4.44%	\$18,039,219 5.33%		
TOTAL	\$5,832,041,779	\$6,024,329,475	\$5,685,743,285	\$338,586,190		
% OF TOTAL ALLOCATION	100.00%	100.00%	94.38%	5.62%		

Table 2.1B – 2023-24 Revenue Stabilization Act Allocations: Higher Education and Other State Funds.

	FY 2023-24 RSA	2023-24 FISCAL YEAR			
	TOTAL	ALLOCATION	ALLOCATION		
FUND GROUP	ALLOCATION	Α	В		
PUBLIC SCHOOL FUND	\$2,446,307,289	\$2,327,580,015	\$118,727,274		
% OF TOTAL	39.44%	38.73%	61.63%		
GENERAL EDUCATION FUND	\$75,676,548	75,676,548	0		
% OF TOTAL	1.22%	1.26%	0.00%		
HUMAN SERVICES FUND	\$1,832,694,853	1,823,782,625	\$8,912,228		
% OF TOTAL	29.55%	30.35%	4.63%		
GENERAL GOVERNMENT FUND	\$761,629,230	717,197,195	\$44,432,035		
% OF TOTAL	12.28%	11.93%	23.06%		
INSTITUTIONS OF HIGHER					
EDUCATION FUND	\$781,291,567	766,979,859	14,311,708		
% OF TOTAL	12.60%	12.76%	7.43%		
OTHER FUNDS	\$304,511,904	298,246,610	6,265,294		
% OF TOTAL	4.91%	4.96%	3.25%		
TOTAL	\$6,202,111,392	\$6,009,462,852	\$192,648,539		
% OF TOTAL ALLOCATION	100.00%	96.89%	3.11%		

TABLE 2.2A – OFFICIAL REVENUE FORECAST FY2023

		2023	FISCAL YEAR	RSA					
	FY2022			Total	FY23 Forecast 100% of "A" + "B"	FY23 FORECAST EETF	FY22 FORECAST WF2000	FY23 Forecast	
INSTITUTION	Distribution	"A"	"B"	Allocation	(4/5/2022)	(4/21/2022)	(7/14/2021)	Total	% Inc.
ASUJ	\$69,192,722	\$54,108,582	\$5,158,898	\$59,267,480	\$59,267,480	\$8,586,284	\$0	\$67,853,764	-1.94%
ATU	\$36,319,101	\$29,360,464	\$6,031,842	\$35,392,306	\$35,392,306	\$2,998,105	\$0	\$38,390,411	5.70%
HSU	\$23,023,778	\$18,002,985	\$1,248,567	\$19,251,552	\$19,251,552	\$3,101,398	\$0	\$22,352,950	-2.91%
SAUM	\$19,676,708	\$15,437,518	\$1,841,082	\$17,278,600	\$17,278,600	\$1,833,614	\$0	\$19,112,214	-2.87%
UAF	\$144,804,063	\$116,687,604	\$14,165,100	\$130,852,704	\$130,852,704	\$13,076,841	\$0	\$143,929,545	-0.60%
UAFS	\$26,058,524	\$19,329,841	\$2,583,762	\$21,913,603	\$21,913,603	\$4,544,419	\$0	\$26,458,022	1.53%
UALR	\$66,634,479	\$53,625,950	\$2,711,254	\$56,337,204	\$56,337,204	\$7,876,020	\$0	\$64,213,224	-3.63%
UAM	\$15,479,028	\$12,568,364	\$1,830,777	\$14,399,141	\$14,399,141	\$1,582,467	\$0	\$15,981,608	3.25%
UAPB	\$26,365,734	\$21,328,145	\$1,462,107	\$22,790,252	\$22,790,252	\$2,747,129	\$0	\$25,537,381	-3.14%
UCA	\$65,186,961	\$52,490,524	\$4,333,449	\$56,823,973	\$56,823,973	\$6,825,619	\$0	\$63,649,592	-2.36%
4-YR SUBTOTAL	\$492,741,098	\$392,939,975	\$41,366,839	\$434,306,814	\$434,306,814	\$53,171,896	\$0	\$487,478,711	-1.07%
ANC	\$11,023,225	\$8,226,185	\$659,559	\$8,885,744	\$8,885,744	\$1,069,715	\$730,954	\$10,686,413	-3.069
ASUB	\$14,865,154	\$11,163,297	\$246,856	\$11,410,153	\$11,410,153	\$2,133,883	\$801,945	\$14,345,981	-3.49%
ASUMH	\$4,618,204	\$3,499,574	\$38,311	\$3,537,885	\$3,537,885	\$0	\$823,929	\$4,361,814	-5.55%
ASUMS	\$6,490,280	\$3,823,640	\$191,662	\$4,015,302	\$4,015,302	\$0	\$2,190,914	\$6,206,216	-4.389
ASUN	\$8,517,904	\$5,925,957	\$660,758	\$6,586,715	\$6,586,715	\$0	\$1,417,628	\$8,004,343	-6.03%
ASUTR	\$4,737,448	\$3,297,333	\$53,565	\$3,350,898	\$3,350,898	\$0	\$1,156,386	\$4,507,284	-4.869
BRTC	\$8,385,653	\$5,663,516	\$144,325	\$5,807,841	\$5,807,841	\$0	\$2,245,209	\$8,053,050	-3.97%
CCCUA	\$5,115,185	\$3,302,237	\$506,714	\$3,808,951	\$3,808,951	\$0	\$1,350,337	\$5,159,288	0.869
EACC	\$10,708,441	\$7,832,089	\$1,011,391	\$8,843,480	\$8,843,480	\$1,116,714	\$783,221	\$10,743,415	0.33%
NAC	\$9,219,344	\$7,416,724	\$166,961	\$7,583,685	\$7,583,685	\$659,518	\$575,177	\$8,818,380	-4.35%
NPC	\$11,631,508	\$8,380,599	\$1,065,032	\$9,445,631	\$9,445,631	\$1,670,204	\$668,021	\$11,783,856	1.319
NWACC	\$13,915,139	\$10,385,422	\$1,673,549	\$12,058,971	\$12,058,971	\$1,476,029	\$0	\$13,535,000	-2.739
OZC	\$4,681,897	\$2,896,343	\$439,924	\$3,336,267	\$3,336,267	\$0	\$1,271,841	\$4,608,108	-1.589
PCCUA	\$11,253,985	\$8,539,259	\$715,958	\$9,255,217	\$9,255,217	\$1,087,529	\$529.856	\$10,872,602	-3.399
SACC	\$7,529,244	\$5,731,301	\$476,521	\$6,207,822	\$6,207,822	\$763,753	\$461,389	\$7,432,964	-1.289
SAUT	\$6.340.491	\$5,292,367	\$276,317	\$5,568,684	\$5,568,684	\$301.083	\$401,303	\$5,869,767	-7.429
SEAC	\$7,636,824	\$5,221,887	\$133,071	\$5,354,958	\$5,354,958	\$0	\$1,975,199	\$7,330,157	-4.029
UACCB	\$5,265,542	\$3,923,626	\$663,332	\$4,586,958	\$4,586,958	\$0	\$866,760	\$5,453,718	3.57%
UACCH-T	\$7,225,896	\$4,445,127	\$394,195	\$4,839,322	\$4,839,322	\$0	\$1,958,947	\$6,798,269	-5.929
UACCM	\$6,908,167	\$4,815,231	\$586,885	\$5,402,116	\$5,402,116	\$0	\$1,291,186	\$6,693,302	-3.119
UACCRM	\$3,930,290	\$3,064,504	\$448,130	\$3,512,634	\$3,512,634	\$294,772	\$0	\$3,807,406	-3.139
UA-PTC	\$17,477,884	\$14,023,209	\$357,358	\$14,380,567	\$14,380,567	\$0	\$2,273,772	\$16,654,339	-4.719
2-YR SUBTOTAL	\$187,477,705	\$136,869,427	\$10,910,374	\$147,779,801	\$147,779,801	\$10,573,200	\$23,372,671	\$181,725,672	-3.07%
ADTEC	\$1,603,350	\$1,449,300	\$77,700	\$1,527,000	\$1,527,000	\$0	\$0	\$1,527,000	-4.76%
ARE-ON	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
ASU-System	\$2,760,131	\$2,267,561	\$216,197	\$2,483,758	\$2,483,758	\$357,762	\$0	\$2,841,520	2.95%
ASU-Heritage HSU-CEC	\$383,529 \$85,710	\$335,909	\$32,027	\$367,936	\$367,936 \$81,731	\$0 \$0	\$0 \$0	\$367,936 \$81,731	-4.07% -4.64%
NWACC-CPTC	\$05,710	\$76,430 \$0	\$5,301 \$0	\$81,731 \$0	\$01,731	\$0 \$0	\$0 \$0	\$01,731	-4.647 N/A
SACC-Arboretum	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
SAUT-ETA	\$439,780	\$356,284	\$18,752	\$375,036	\$375,036	\$50,313	\$0	\$425,349	-3.28%
SAUT-FTA	\$1,881,395	\$1,596,896	\$84,047	\$1,680,943	\$1,680,943	\$127,342	\$0	\$1,808,285	-3.89%
UA-SYS	\$4,262,091	\$3,305,500	\$173,974	\$3,479,474	\$3,479,474	\$887,769	\$0	\$4,367,243	2.47%
UA-AS	\$2,664,245	\$2,250,810	\$118,464	\$2,369,274	\$2,369,274	\$415,032	\$0	\$2,784,306	4.51%
UA-DivAgri	\$76,335,030	\$62,510,131	\$3,290,007	\$65,800,138	\$65,800,138	\$7,814,589	\$0	\$73,614,727	-3.56%
UA-ASMSA	\$10,871,452	\$1,076,396	\$56,652	\$1,133,048	\$1,133,048	\$10,591,376	\$0	\$11,724,424	7.85%
UA-CS	\$2,453,741	\$2,220,051	\$116,845	\$2,336,896	\$2,336,896	\$0	\$0	\$2,336,896	-4.769
UA-CJI UAF-ARTP	\$2,371,566	\$2,145,702	\$312,932	\$2,458,634 \$0	\$2,458,634	\$0 \$0	\$0 \$0	\$2,458,634 \$0	3.67% N/A
UAF-ARTP UAF-Autism	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	N/A
UAF-GWG	\$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0	N/A
UAF-Pryor Center	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
UAF-WTC AR	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
UALR-RAPS	\$4,287,485	\$3,868,443	\$195,583	\$4,064,026	\$4,064,026	\$0	\$0	\$4,064,026	-5.21%
UAMS	\$104,809,826	\$83,612,237	\$4,400,644	\$88,012,881	\$88,012,881	\$13,560,963	\$0	\$101,573,844	-3.09%
UAMS-ABUSE/RAPE/DV	\$37,412	\$350,000	\$0	\$350,000	\$350,000	\$0	\$0	\$350,000	
UAMS-Child Safety	\$36,678	\$0	\$0	\$0	\$0	\$0	\$0	\$0	N/A
UAMS-Ped/Pysch/Res.	\$2,084,355	\$1,885,845	\$99,255	\$1,985,100	\$1,985,100	\$0	\$0	\$1,985,100	-4.769
UAMS-IC	\$6,018,725	\$5,166,423	\$271,917	\$5,438,340	\$5,438,340	\$337,449	\$0 \$0	\$5,775,789	-4.049
UAPB-Nonformula ENTITY SUBTOTAL	\$3,996,620 \$227,383,121	\$3,573,345 \$178,047,264	\$244,963 \$9,715,260	\$3,818,308 \$187,762,524	\$3,818,308 \$187,762,524	\$0 \$34,142,595	\$0 \$0	\$3,818,308 \$221,905,118	-4.46° -2.41°
ATU-Ozark	\$3,490,719	\$2,357,536	\$9,715,260	\$2,841,871	\$2,841,871	\$34,142,595	\$794,492	\$221,905,116	4.179
UAM-Crossett	\$1,896,531	\$1,045,448	\$152,286	\$1,197,734	\$1,197,734	\$0	\$657,023	\$3,636,363 \$1,854,757	-2.209
UAM-McGehee	\$2,557,271	\$1,560,952	\$227,377	\$1,788,329	\$1,788,329	\$0	\$706,095	\$2,494,424	-2.469
TECH CENTER SUBTOTAL	\$7,944,521	\$4,963,936	\$863,997	\$5,827,934	\$5,827,934	\$0	\$2,157,610	\$7,985,544	0.529
TOTAL	\$915,546,445	\$712,820,603	\$62,856,470		\$775,677,073	\$97,887,691	\$25,530,281	\$899,095,045	-1.80%

TABLE 2.2B – OFFICIAL REVENUE FORECAST FY2024

		2024 FISCAL YEAR RSA								
INSTITUTION	FY2023 Total Distribution	FY2023 RSA Distribution	"A"	"B"	Total Allocation	FY24 Forecast 100% of "A" + "B" (4/13/2023)	FY24 FORECAST EETF (7/07/2023)	FY24 FORECAST WF2000 (11/10/2022)	FY24 Forecast Total	% Inc.
ASUJ	\$67,853,764	\$59,267,480	\$59,145,393	\$544,585	\$59,689,978	\$59,689,978	\$9,303,808	\$0	\$68,993,786	1.68%
ATU	\$38,390,411	\$35,392,306	\$34,340,588	\$0	\$34,340,588	\$34,340,588	\$3,248,645		\$37,589,233	-2.09%
HSU	\$22,352,950	\$19,251,552	\$19,133,799	\$0	\$19,133,799	\$19,133,799	\$3,360,570		\$22,494,369	0.63%
SAUM	\$19,112,214	\$17,278,600	\$16,933,028	\$0	\$16,933,028	\$16,933,028	\$1,986,843		\$18,919,871	-1.01%
UAF	\$143,929,545	\$130,852,704	\$127,791,350	\$6,405,192	\$134,196,542	\$134,196,542	\$14,169,624	\$0		3.08%
UAFS	\$26,458,022	\$21,913,603	\$21,475,331	\$0	\$21,475,331	\$21,475,331	\$4,924,179		\$26,399,510	-0.22%
UALR	\$64,213,224 \$15,981,608	\$56,337,204 \$14,399,141	\$56,337,204 \$14,111,158	\$175,195 \$0	\$56,512,398 \$14,111,158	\$56,512,398	\$8,534,190 \$1,714,708		\$65,046,588 \$15,825,866	1.30% -0.97%
UAPB	\$15,961,606	\$14,399,141	\$22,398,055	\$0 \$0	\$14,111,156	\$14,111,158 \$22,398,055	\$1,714,706		\$15,625,666	-0.97%
UCA	\$63,649,592	\$56,823,973	\$56.823.973	\$81.644	\$56,905,617	\$56.905.617	\$7,396,010		\$64.301.627	1.02%
4-YR SUBTOTAL	\$487,478,711	\$434,306,814	\$428,489,879	\$7,206,616	\$435,696,495	\$435,696,495	\$57,615,273	\$0		1.20%
ANC	\$10,686,413	\$8,885,744	\$8,885,744	\$58,990	\$8,944,734	\$8,944,734	\$1,159,107	\$730,954	, .	1.39%
ASUB	\$14,345,981	\$11,410,153	\$11,356,380	\$0	\$11,356,380	\$11,356,380	\$2,312,204	\$801,945		0.87%
ASUMH	\$4,361,814	\$3,537,885	\$3,537,885	\$21,066	\$3,558,951	\$3,558,951	\$0	\$823,929	\$4,382,880	0.48%
ASUMS	\$6,206,216	\$4,015,302	\$4,015,302	\$116,869	\$4,132,171	\$4,132,171	\$0	\$2,190,914	\$6,323,085	1.88%
ASUN	\$8,004,343	\$6,586,715	\$6,518,999	\$31,911	\$6,550,910	\$6,550,910	\$0	\$1,417,628	\$7,968,538	-0.45%
ASUTR	\$4,507,284	\$3,350,898	\$3,350,898	\$30,462	\$3,381,360	\$3,381,360	\$0	\$1,156,386	\$4,537,746	0.68%
BRTC	\$8,053,050	\$5,807,841	\$5,807,841	\$147,771	\$5,955,612	\$5,955,612	\$0	\$2,245,209	\$8,200,821	1.83%
CCCUA	\$5,159,288	\$3,808,951	\$3,616,471	\$166,954	\$3,783,425	\$3,783,425	\$0	\$1,350,337	\$5,133,762	-0.49%
EACC	\$10,743,415	\$8,843,480	\$8,577,373	\$224,062	\$8,801,435	\$8,801,435	\$1,210,034	\$783,221	\$10,794,690	0.48%
NAC	\$8,818,380	\$7,583,685	\$7,583,685	\$22,041	\$7,605,726	\$7,605,726	\$714,632	\$575,177	\$8,895,535	0.87%
NPC	\$11,783,856	\$9,445,631	\$9,175,555	\$49,515	\$9,225,070	\$9,225,070	\$1,809,776	\$668,021	\$11,702,867	-0.69%
NWACC	\$13,535,000	\$12,058,971	\$11,438,222	\$208,515	\$11,646,737	\$11,646,737	\$1,599,375	\$0	\$13,246,112	-2.13%
ozc	\$4,608,108	\$3,336,267	\$3,171,953	\$240,038	\$3,411,991	\$3,411,991	\$0	\$1,271,841	\$4,683,832	1.64%
PCCUA	\$10,872,602	\$9,255,217	\$9,105,931	\$0	\$9,105,931	\$9,105,931	\$1,178,409	\$529,856	\$10,814,196	-0.54%
SAC	\$7,432,964	\$6,207,822	\$6,189,410	\$19,123	\$6,208,533	\$6,208,533	\$827,577	\$461,389		0.87%
SAUT	\$5,869,767	\$5,568,684	\$5,457,310	\$0	\$5,457,310	\$5,457,310	\$326,243	\$0		-1.47%
SEAC UACCB	\$7,330,157 \$5,453,718	\$5,354,958 \$4,586,958	\$5,354,958 \$4,276,121	\$0 \$301,316	\$5,354,958 \$4,577,437	\$5,354,958 \$4,577,437	\$0 \$0	\$1,975,199 \$866,760		0.00% -0.17%
UACCH-T	\$6,798,269	\$4,839,322	\$4,742,486	\$301,316	\$4,577,437 \$4,742,486	\$4,577,437 \$4,742,486	\$0 \$0	\$1,958,947		-0.17%
UACCM	\$6,693,302	\$5,402,116	\$5,193,324	\$0	\$5,193,324	\$5,193,324	\$0	\$1,291,186		-3.12%
UACCRM	\$3,807,406	\$3,512,634	\$3,373,487	\$108,590	\$3,482,077	\$3,482,077	\$319,405	\$0		-0.16%
UA-PTC	\$16,654,339	\$14,380,567	\$14,380,567	\$345,231	\$14,725,798	\$14,725,798	\$0	\$2,273,772	\$16,999,570	2.07%
2-YR SUBTOTAL	\$181,725,672	\$147,779,801	\$145,109,902	\$2,092,454	\$147,202,356	\$147,202,356	\$11,456,762	\$23,372,671	\$182,031,789	0.17%
ADTEC	\$1,527,000	\$1,527,000	\$1,527,000	\$0	\$1,527,000	\$1,527,000	\$0	\$0		0.00%
ARE-ON	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		N/A 1.05%
ASU-System ASU-Heritage	\$2,841,520 \$367,936	\$2,483,758 \$367,936	\$2,483,758 \$367,936	\$0 \$0	\$2,483,758 \$367,936	\$2,483,758 \$367,936	\$387,659 \$0	\$0 \$0		0.00%
HSU-CEC	\$81,731	\$81,731	\$81,231	\$0	\$81,231	\$81,231	\$0	\$0		-0.61%
NWACC-CPTC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		N/A
SACC-Arboretum	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		N/A
SAUT-ETA SAUT-FTA	\$425,349 \$1,808,285	\$375,036 \$1,680,943	\$375,036 \$1,680,943	\$0 \$0	\$375,036 \$1,680,943	\$375,036 \$1,680,943	\$54,518 \$137,983	\$0 \$0		0.99% 0.59%
UA-SYS	\$4,367,243	\$3,479,474	\$3,479,474	\$0	\$3,479,474	\$3,479,474	\$961,957	\$0		1.70%
UA-AS	\$2,784,306	\$2,369,274	\$2,369,274	\$0	\$2,369,274	\$2,369,274	\$449,715	\$0		1.25%
UA-DivAgri	\$73,614,727	\$65,800,138	\$65,800,138	\$0	\$65,800,138	\$65,800,138	\$8,467,625	\$0	\$74,267,763	0.89%
UA-ASMSA	\$11,724,424	\$1,133,048	\$1,133,048	\$0	\$1,133,048	\$1,133,048	\$11,476,458	\$0		7.55%
UA-CS UA-CJI	\$2,336,896 \$2,458,634	\$2,336,896 \$2,458,634	\$2,336,896 \$2,458,634	\$0 \$0	\$2,336,896 \$2,458,634	\$2,336,896 \$2,458,634	\$0 \$0	\$0 \$0		0.00% 0.00%
UALR-RAPS	\$2,458,634 \$4,064,026	\$2,458,634 \$4,064,026	\$2,458,634 \$4,064,026	\$12,638	\$2,458,634 \$4,076,665	\$2,458,634 \$4,076,665	\$0 \$0	\$0		0.00%
UAMS	\$101,573,844	\$88,012,881	\$88,012,881	\$5,000,000	\$93,012,881	\$93,012,881	\$14,694,203		\$107,707,084	6.04%
UAMS-ABUSE/RAPE/DV	\$350,000	\$350,000	\$350,000	\$0	\$350,000	\$350,000	\$0	\$0	\$350,000	0.00%
UAMS-Child Safety	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		N/A
UAMS-Ped/Pysch/Res. UAMS-IC	\$1,985,100 \$5,775,789	\$1,985,100 \$5,438,340	\$1,985,100 \$5.438.340	\$0 \$0	\$1,985,100 \$5,438,340	\$1,985,100 \$5,438,340	\$0 \$365.649	\$0	\$1,985,100 \$5,803,989	0.00% 0.49%
UAPB-Nonformula	\$5,775,789 \$3,818,308	\$5,438,340 \$3,818,308	\$5,438,340 \$3,752,599	\$0 \$0	\$5,438,340 \$3,752,599	\$5,438,340 \$3,752,599	\$365,649 \$0	\$0		-1.72%
ENTITY SUBTOTAL	\$221,905,118	\$187,762,524	\$187,696,315	\$5,012,638	\$192,708,953	\$192,708,953	\$36,995,766	\$0		
ATU-Ozark	\$3,636,363	\$2,841,871	\$2,757,422	\$0	\$2,757,422	\$2,757,422	\$0	\$794,492	\$3,551,914	-2.32%
UAM-Crossett	\$1,854,757	\$1,197,734	\$1,173,779	\$0	\$1,173,779	\$1,173,779	\$0	\$657,023		-1.29%
UAM-McGehee TECH CENTER SUBTOTAL	\$2,494,424 \$7,985,544	\$1,788,329 \$5,827,934	\$1,752,562 \$5,683,763	\$0 \$0	\$1,752,562 \$5,683,763	\$1,752,562 \$5,683,763	\$0 \$0	\$706,095 \$2,157,610	\$2,458,658 \$7,841,374	-1.43% -1.81%
TOTAL	\$899,095,045	\$775,677,073	\$766,979,859	\$14,311,708	\$5,663,763 \$781,291,567	\$5,663,763	\$106,067,801	\$2,157,610		1.53%
Revenue Stablilization Bills -				¥,011,700	₩. 5 1,£5 1,007	Ψ/01,231,36/	¥.50,007,001	¥20,000,201	¥312,003,600	1.00/0

24

Table 2.3 – Institutions of Higher Education General Improvement Appropriations Funded with Rainy Day Funds Pursuant to Act 1058 of 2021 2021-23 Biennium

ACT	SECTION	INSTITUTION	PURPOSE	APPROPRIATION	FUNDED WITH RAINY DAY	RESTRICTED RESERVE FUND RELEASE
			For construction, renovation, maintenance, equipment, personal			
			services and operational expenses of the various institutions and			
847	1(A)	Arkansas State University - Jonesboro	entities of the Arkansas State University System	15,000,000	350,000	3,885,666
847	1(B)	Arkansas State University - Jonesboro	For construction of a College of Engineering Building	4,364,480	0	0
847	1(C)	Arkansas State University - Jonesboro	For College of Education and Communications restrooms renovation	908,500	0	0
847	1(D)	Arkansas State University - Jonesboro	For Library HVAC system renovation and modernization	3,227,020	0	0
847	1(E)	Arkansas State University - Jonesboro	For critical maintenance	710,000	0	0
847	1(F)	Arkansas State University - Jonesboro	For deferred maintenance	2,870,000	0	0
847	1(G)	Arkansas State University - Jonesboro	For the purchase, replacement, and renewal of equipment and library holdings	2,989,855	0	0
847	1(H)	Arkansas State University - Jonesboro	For costs of implementing the ASU System Enterprise Resource Program	1,250,000	0	0
		Arkansas State University - Jonesboro Total		31,319,855	350,000	3,885,666
847	2(A)	Arkansas Tech University	For McEver Science Building, Dean Hall, and Tucker Coliseum renovation	4,765,200	0	0
847	2(B)	Arkansas Tech University	For costs of construction of an O Street and Campus Entrance	2.330.000	0	0
847	2(C)	Arkansas Tech University	For renovation for Brown building academic utilization	1,180,438	0	0
847	2(D)	Arkansas Tech University	For technology infrastructure upgrades and improvements	224,362	0	0
847	2(E)	Arkansas Tech University	For critical maintenance	1,210,000	0	0
847	2(F)	Arkansas Tech University	For deferred maintenance	3,780,000	0	0
847	2(G)	Arkansas Tech University	For purchased, replacement, and renewal of equipment and library holdings	1,314,122	0	0
847	2(H)	Arkansas Tech University	For reroofing the Allied Health Building on the Ozark Campus	142,212	0	0
847	2(I)	Arkansas Tech University	For costs of construction of a Technology Trade Center on the Ozark Campus	1,357,788		
847	2(J)	Arkansas Tech University	For critical maintenance for the Ozark Campus	20,000	0	0
847	2(K)	Arkansas Tech University	For deferred maintenance for the Ozark Campus	210,000		
		Arkansas Tech University Total		16,534,122	0	0
847	3(A)	Henderson State University	For technology infrastructure upgrades	1,500,000	0	0
847	3(B)	Henderson State University	For Reynolds Labs renovation	850,000	0	0
847	3(C)	Henderson State University	For roof replacement for the Library and Womack building	795,000	0	0
847	3(D)	Henderson State University	For renovation of the Russell Fine Arts building	4,355,000		
847	3(E)	Henderson State University	For critical maintenance	280,000	0	0
847	3(F)	Henderson State University	For deferred maintenance	1,900,000	0	0
847	3(G)	Henderson State University	For repair or replacement of equipment and library holdings	597,420	0	0
		Henderson State University Total		10,277,420	0	0

		University of Arkansas and Divisions Total		54,998,729	2,832,000	9,750,000
847	6(K)	University of Arkansas - System Office	For deferred maintenance of the U of A -System	50,000	0	0
847 847	6(I) 6(J)	University of Arkansas - System Office University of Arkansas - System Office	For critical maintenance of the U of A -System	1,250,000 10,000	0	0
	` '		For construction costs for the expansion of office and storage space at the U of A - System Office	, ,	,	, ,
847	6(A)	University of Arkansas - System Office	For construction, renovation, maintenance, equipment, personal services, and operating expenses of the various institutions and entities of the University of Arkansas System	15,000,000	2,832,000	9,750,000
847	6(R)	University of Arkansas - System Office	For technology infrastructure upgrades for Eastern Arkansas rural fiber development	250,000	0	0
847	6(Q)	University of Arkansas - System Office	For technology infrastructure upgrades for Western Arkansas rural fiber development	500,000	0	0
847	6(O)	University of Arkansas - Division of Agriculture	For deferred maintenance of the U of A - Division of Agriculture	1,650,000	0	0
847	6(N)	University of Arkansas - Division of Agriculture	For critical maintenance of the U of A - Division of Agriculture	70,000	0	0
847	6(M)	University of Arkansas - Division of Agriculture	Extension Center	1,000,000	0	0
847	6(L)	University of Arkansas - Division of Agriculture	Extension Centers and Stations of the Division of Agriculture  For costs of construction of the Northeast Rice Research &	3,500,000	0	0
847	6(V)	University of Arkansas - ASMSA	Center) for ASMSA  For upgrades and renovations to the Agricultural Research and	280,000	0	0
847	6(U)	University of Arkansas - ASMSA	For STEM Research Lab upgrades of ASMSA  For costs of construction of a Multi-Purpose Building (Wellness	220,000	0	0
847	6(T)	University of Arkansas - ASMSA	For costs of campus ADA accessibility improvements for ASMSA	250,000	0	0
847	6(S)	University of Arkansas - ASMSA	For renovation of the Visual Arts and Design Building of the Arkansas School for Mathematics, Sciences, and the Arts (ASMSA)	500,000	0	0
847	6(P)	University of Arkansas - AREON	For AREON technology infrastructure upgrades for the National Center for Toxicology Research	500,000		
847	6(H)	University of Arkansas	For the purchase, replacement, and renewal of equipment and library holdings	5,108,729	0	0
847	6(G)	University of Arkansas	For deferred maintenance for the U of A - Fayetteville	9,730,000	0	0
847	6(F)	University of Arkansas	For critical maintenance for the U of A - Fayetteville	5,630,000	0	0
847	6(E)	University of Arkansas University of Arkansas	For the renovation of the Business Building	2,000,000 2,000,000	U	0
847	6(D)		For renovation and restoration of the John A. White, Jr. Engineering Hall	,,	0	0
847 847	6(B) 6(C)	University of Arkansas University of Arkansas	Innovative Research  For the renovation and restoration of the Agricultural Building	3,500,000 2.000.000	0	0
		Southern Arkansas Oniversity Total	For costs of construction of the Institute for Integrative and	10,042,042		<u> </u>
847	4(F)	Southern Arkansas University Southern Arkansas University Total	library holdings	712,642 <b>10,642,642</b>	0	0
047	7(=)	Oddiom / manada Oniversity	For the purchase, replacement, and renewal of equipment and	1,510,000		
847	4(E)	Southern Arkansas University	For deferred maintenance	1,910,000	0	0
847 847	4(C) 4(D)	Southern Arkansas University Southern Arkansas University	Science, Technology, Engineering and Mathematics Training Center  For critical maintenance	1,217,000 520,000	0	0
847	4(B)	Southern Arkansas University	For technology infrastructure improvements and upgrades  For renovation of Childs Hall and ADA upgrades to create the	2,500,000		
847	4(A)	Southern Arkansas University	For costs of HVAC replacements and upgrades	3,783,000	0	0

847	7(A)	University of Arkansas - Fort Smith	For costs of construction and renovation for the UAFS Center for Workforce Development	6,522,500	0	0
847	7(B)	University of Arkansas - Fort Smith	For critical maintenance	550.000	0	0
847	7(C)	University of Arkansas - Fort Smith	For deferred maintenance	1,640,000	0	0
<u> </u>	.(0)	Silverenty of Automotion 1 of Communication	For the purchase, replacement, and renewal of equipment and	1,010,000		
847	7(D)	University of Arkansas - Fort Smith	library holdings	704,055	0	0
	<b>'</b>	University of Arkansas - Fort Smith Total		9,416,555	0	0
847	8(A)	University of Arkansas at Little Rock	For improvements to technology infrastructure	4,000,000	0	0
847	8(B)	University of Arkansas at Little Rock	For classroom technology improvements	264,527	0	0
847	8(C)	University of Arkansas at Little Rock	For construction costs to complete the Nanotechnology Center	2,000,000	0	0
847	8(D)	University of Arkansas at Little Rock	For building infrastructure/critical maintenance	2,735,473		
847	8(E)	University of Arkansas at Little Rock	For critical maintenance	6.470.000	0	0
847	8(F)	University of Arkansas at Little Rock	For deferred maintenance	5,580,000	0	0
	, ,	,	For the purchase, replacement, and renewal of equipment and	, ,		
847	8(G)	University of Arkansas at Little Rock	library holdings	1,766,974	0	0
	` ′	University of Arkansas at Little Rock Total		22,816,974	0	0
847	9(A)	University of Arkansas at Monticello	For costs of construction of a Math and Science Center	4,750,000	0	0
847	9(B)	University of Arkansas at Monticello	For renovation of the Fine Arts Center	1,000,000	0	0
847	9(C)	University of Arkansas at Monticello	For renovation of the Music Building	750,000	0	0
847	9(D)	University of Arkansas at Monticello	For costs of construction of the Workforce/Collegiate Center on the Crossett campus	1,500,000	0	0
847	9(E)	University of Arkansas at Monticello	For costs of construction of a General Education Building on the McGehee campus	1,500,000	0	0
847	9(F)	University of Arkansas at Monticello	For deferred maintenance	2,390,000	0	0
847	9(G)	University of Arkansas at Monticello	For deferred maintenance on the Crossett campus	120.000	0	0
847	9(H)	University of Arkansas at Monticello	For deferred maintenance on the McGehee campus	150,000	0	0
847	9(1)	University of Arkansas at Monticello	For the purchase, replacement, and renewal of equipment and library holdings	445,592	0	0
	- (-7	University of Arkansas at Monticello Total		12.605.592	0	0
847	10(A)	University of Arkansas at Pine Bluff	For costs of construction of a Student Center	3,000,000	0	0
847	10(B)	University of Arkansas at Pine Bluff	For costs of campus renovations and repair	2,895,000	0	0
847	10(C)	University of Arkansas at Pine Bluff	For technology infrastructure upgrades	605,000	0	0
847	10(D)	University of Arkansas at Pine Bluff	For critical maintenance	490,000	0	0
847	10(E)	University of Arkansas at Pine Bluff	For deferred maintenance	1,600,000	0	0
847	10(F)	University of Arkansas at Pine Bluff	For the purchase, replacement, and renewal of equipment and library holdings	383,776	0	0
	, ,	University of Arkansas at Pine Bluff Total		8,973,776	0	0
847	5(A)	University of Arkansas for Medical Sciences	For renovation of the Barton Building	2,500,000	0	0
847	5(B)	University of Arkansas for Medical Sciences	For renovation of the EDII 6th Floor for the College of Pharmacy	2,000,000	0	0
847	5(C)	University of Arkansas for Medical Sciences	For renovation of the Monroe Building	2,000,000		
847	5(D)	University of Arkansas for Medical Sciences	For renovation of the Central Building - Floors 2-8	2,000,000		
847	5(E)	University of Arkansas for Medical Sciences	For critical maintenance	7,080,000	0	0
847	5(F)	University of Arkansas for Medical Sciences	For deferred maintenance	11,420,000	0	0
847	5(G)	University of Arkansas for Medical Sciences	For repair or replacement of equipment and library holdings	1,918,925	0	0
-	\-/	University of Arkansas For Medical Sciences Total		28,918,925	0	0

			For costs of construction for an addition to, renovation of, and			
847	11(A)	University of Central Arkansas	equipment for the Lewis Science Center	3,000,000	0	0
847	11(B)	University of Central Arkansas	For the renovation of Mashburn Hall	3,000,000	0	0
847	11(C)	University of Central Arkansas	For the renovation of Old Main	2,500,000	0	0
847	11(D)	University of Central Arkansas	For critical maintenance	1,060,000	0	0
847	11(E)	University of Central Arkansas	For deferred maintenance	3,820,000	0	0
	` '		For the purchase, replacement, and renewal of equipment and	, ,		
847	11(F)	University of Central Arkansas	library holdings	1,948,849	0	0
		University of Central Arkansas Total		15,328,849	0	0
			For construction, renovation, maintenance, critical maintenance,			
			equipment, security enhancements, technology upgrades/equipment			
			and library resources of a Center for Science and Technology			
865	1(A)	Arkansas Northeastern College		3,000,000	0	0
865	1(B)	Arkansas Northeastern College	For critical maintenance	310,000	0	0
865	1(C)	Arkansas Northeastern College	For deferred maintenance	410,000	0	0
865	1(D)	Arkansas Northeastern College	For repair or replacement of equipment and library holdings	113,165	0	0
		Arkansas Northeastern College Total		3,833,165	0	0
			For expansion of information technology infrastructure to support			
865	2(A)	Arkansas State University - Beebe	distance education	52,000		
865	2(B)	Arkansas State University - Beebe	For renovations of State Hall	1,500,000	0	0
865	2(C)	Arkansas State University - Beebe	For renovations of Owen Center	1,480,000	0	0
865	2(D)	Arkansas State University - Beebe	For critical maintenance	130,000	0	0
865	2(E)	Arkansas State University - Beebe	For deferred maintenance	1,110,000	0	0
865	2(F)	Arkansas State University - Beebe	For repair or replacement of equipment and library holdings	346,925	0	0
		Arkansas State University - Beebe Total		4,618,925	0	0
865	3(A)	Arkansas State University - Mid-South	For upgrades to classroom technology	825,000	0	0
865	3(B)	Arkansas State University - Mid-South	For upgrades to student laptops	250,000		
865	3(C)	Arkansas State University - Mid-South	For upgrades to faculty hardware technology	125,000		
865	3(D)	Arkansas State University - Mid-South	For upgrades to campus security system	150,000		
865	3(E)	Arkansas State University - Mid-South	For upgrades to technology infrastructure	150,000		
865	3(F)	Arkansas State University - Mid-South	For critical maintenance	180,000	0	0
865	3(G)	Arkansas State University - Mid-South	For deferred maintenance	500,000	0	0
865	3(H)	Arkansas State University - Mid-South	For repair or replacement of equipment and library holdings	101,530	0	0
		Arkansas State University - Mid-South Total		2,281,530	0	0
865	4(A)	Arkansas State University - Mountain Home	For upgrades to ERP software	800,000	0	0
865	4(B)	Arkansas State University - Mountain Home	For upgrades and replacement of IT infrastructure technology	850,000		
			For costs of renovation and purchase of an Occupational Technical			
865	4(C)	Arkansas State University - Mountain Home	Center	1,350,000	0	0
865	4(D)	Arkansas State University - Mountain Home	For critical maintenance	150,000	0	0
865	4(E)	Arkansas State University - Mountain Home	For deferred maintenance	270,000	0	0
865	4(F)	Arkansas State University - Mountain Home	For repair or replacement of equipment and library holdings	137,195	0	0
		Arkansas State University - Mountain Home Total		3,557,195	0	0
	l	i Otai	1	3,337,133	U	U

865	5(A)	Arkansas State University - Newport	For costs of renovation and construction of Nursing and Allied Health Building - Newport Campus	1,050,000	0	0
			For renovation and remodel of the Main Building on the Jonesboro			
865	5(B)	Arkansas State University - Newport	Campus	1,950,000	0	0
865	5(C)	Arkansas State University - Newport	For critical maintenance	50,000	0	0
865	5(D)	Arkansas State University - Newport	For deferred maintenance	370,000	0	0
865	5(E)	Arkansas State University - Newport	For repair or replacement of equipment and library holdings	264,815	0	0
		Arkansas State University - Newport Total		3,684,815	0	0
865	6(A)	Arkansas State University - Three Rivers	For costs of construction of a Health/Science Technology Building	2,504,550	0	0
865	6(B)	Arkansas State University - Three Rivers	For phone system upgrade and replacement	99,450	0	0
865	6(C)	Arkansas State University - Three Rivers	For backup generator for Data Center	45,000		
865	6(D)	Arkansas State University - Three Rivers	For replacement of the Walkway Roof	162,000		
865	6(E)	Arkansas State University - Three Rivers	For upgrades to the Data Center hardware	94,500		
865	6(F)	Arkansas State University - Three Rivers	For classroom computer replacement	67,500		
865	6(G)	Arkansas State University - Three Rivers	For new classroom building doors and windows	27,000		
865	6(H)	Arkansas State University - Three Rivers	For deferred maintenance	220,000	0	0
865	6(I)	Arkansas State University - Three Rivers	For repair or replacement of equipment and library holdings	90,540	0	0
		Arkansas State University - Three Rivers				
		Total		3,310,540	0	0
865	7(A)	Black River Technical College	For improvements to the Health Science Complex	405,000		
865	7(B)	Black River Technical College	For the renovation of the "A" and "B" Buildings	157,500	0	0
865	7(C)	Black River Technical College	For equipment replacement in the Academic Complex/Library	54,000	0	0
			For construction of a storage building for Grounds Maintenance			
865	7(D)	Black River Technical College	tractors and equipment	90,000	0	0
865	7(E)	Black River Technical College	For costs of construction of a Secondary Center in Paragould	2,293,500	0	0
865	7(F)	Black River Technical College	For critical maintenance	20,000	0	0
865	7(G)	Black River Technical College	For deferred maintenance	420,000	0	0
865	7(H)	Black River Technical College	For repair or replacement of equipment and library holdings	173,470	0	0
		Black River Technical College Total		3,613,470	0	0
865	8(A)	Cossatot Community College of the University of Arkansas	For renovation and expansion of the Educational Resource Center/Center for Student Success	55,000	0	0
865	8(B)	Cossatot Community College of the University of Arkansas	For costs of construction of a Multipurpose/Convocation Center	2,270,000	0	0
865	8(C)	Cossatot Community College of the University of Arkansas	For technology upgrades and improvements of the network infrastructure	675,000	0	0
865	8(D)	Cossatot Community College of the University of Arkansas	For critical maintenance	50,000	0	0
865	8(E)	Cossatot Community College of the University of Arkansas	For deferred maintenance	310,000	0	0
865	8(F)	Cossatot Community College of the University of Arkansas	For repair or replacement of equipment and library holdings	112,970	0	0
		Cossatot Community College of the University of Arkansas Total		3,472,970	0	0

865	9(A)	East Arkansas Community College	For demolition of the Technology Instruction Center	616,000	0	0
865	9(B)	East Arkansas Community College	For expansion of the Transportation Technology Center	816.000	0	0
865	9(C)	East Arkansas Community College	For renovation of technology and infrastructure systems	550.000	0	0
865	9(D)	East Arkansas Community College	For renovation of Classroom Building 3	1,018,000	0	0
865	9(E)	East Arkansas Community College	For deferred maintenance	460.000		0
865	9(F)	East Arkansas Community College	For repair or replacement of equipment and library holdings	100.185	0	0
000	9(୮)	East Arkansas Community College Total	To repair or replacement or equipment and library holdings	3,560,185	0	0
005	40(4)		For renovation for Medical Professions facility consolidation	, ,	0	0
865	10(A)	National Park College	For renovation of the Technical Sciences building	1,604,600	0	0
865	10(B)	National Park College	ÿ .	955,000		
865	10(C)	National Park Community College	For renovation of the Welding Technology program	380,400	0	0
865	10(D)	National Park Community College	For phone system replacement	60,000	0	0
865	10(E)	National Park Community College	For critical maintenance	110,000	0	0
865	10(F)	National Park Community College	For deferred maintenance	500,000	0	0
865	10(G)	National Park Community College	For repair or replacement of equipment and library holdings	250,635	0	0
		National Park Community College Total		3,860,635	0	0
865	11(A)	North Arkansas College	For costs of construction of the Advanced Manufacturing Center of Excellence	2,765,000	0	0
865	11(B)	North Arkansas College	For renovation of tiered classrooms to comply with the Americans with Disabilities Act	75,000	0	0
865	11(C)	North Arkansas College	For public address system technology	60,000	0	0
865	11(D)	North Arkansas College	For renovation and replacement of sliding glass doors	100,000	0	0
865	11(E)	North Arkansas College	For critical maintenance	100,000	0	0
865	11(F)	North Arkansas College	For deferred maintenance	490,000	0	0
865	11(G)	North Arkansas College	For repair or replacement of equipment and library holdings	178,575	0	0
	( - /	North Arkansas College Total		3,768,575	0	0
865	12(A)	Northwest Arkansas Community College	For costs of construction of a Physical Plant Facility	500,000	0	0
865	12(B)	Northwest Arkansas Community College	For upgrades to the Main Campus HVAC	600,000	0	0
865	12(C)	Northwest Arkansas Community College	For the remodel of the two remaining bathrooms in Burns Hall	64,000	0	0
865	12(D)	Northwest Arkansas Community College	For deferred maintenance	560,000	0	0
865	12(E)	Northwest Arkansas Community College	For repair or replacement of equipment and library holdings	703,985	0	0
000	12(2)	Northwest Arkansas Community College		700,000		
		Total		2,427,985	0	0
845	2(A)	Northwest Technical Institute	For construction, renovation, major maintenance, purchase of equipment, improvements, repairs, and operations of an Allied Health Facility	10,656,000	0	0
845	2(B)	Northwest Technical Institute	For construction, acquisition, repair, improvements, and major maintenance of a new CDL Training Facility and Driving Pad	2,004,066	-	
845	2(C)	Northwest Technical Institute	For purchase of equipment, upgrades, repairs, software licenses, and security for network infrastructure upgrades, a new phone system and other improvements for the overall improvement of the Northwest Technical Institute's Technology Infrastructure	1,801,200		
845	2(D)	Northwest Technical Institute	For major maintenance projects including the replacement of two roofs on campus, HVAC replacement and repair, parking lot maintenance and repair, and other maintenance and repair projects	636.000		
040	Z(D)	Northwest Technical Institute	on campus  For transfers of or refund to expenditures for capital balances for construction, renovation, major maintenance, and purchase of	030,000		
845	2(E)	Northwest Technical Institute	equipment for various capital projects or facility improvements	1,000,000	0	0
	, ,	Northwest Technical Institute Total		16.097.266	0	0

865	13(A)	Ozarka College	For renovation of the Workforce Training Center	1,350,000	0	0
865	13(B)	Ozarka College	For costs of the construction of the Agricultural Center	1,350,000	0	0
865	13(C)	Ozarka College	For deferred maintenance	260,000	0	0
865	13(D)	Ozarka College	For repair or replacement of equipment and library holdings	107,855	0	0
		Ozarka College Total		3,067,855	0	0
		Phillips Community College of the University of	For upgrades to technology infrastructure and equipment			
865	14(A)	Arkansas		130,000	0	0
		Phillips Community College of the University of	For campus security upgrades			
865	14(B)	Arkansas		100,000		
		Phillips Community College of the University of	For renovation and repair of the Pillow-Thompson House			
865	14(C)	Arkansas		325,000		
		Phillips Community College of the University of	For ADA improvements to various buildings on the Helena-West			
865	14(D)	Arkansas	Helena Campus	280,000	0	0
		Phillips Community College of the University of	For roof repair or roof replacement for four (4) buildings on the Helena-West Helena Campus and the Training Center - DeWitt			
865	14(E)	Arkansas	Campus	600,000	0	0
000	14(L)	Phillips Community College of the University of	For renovation of the gymnasium on the Helena-West Helena	000,000	-	0
865	14(F)	Arkansas	Campus	250,000	0	0
000	(. /	Phillips Community College of the University of	For critical maintenance	200,000		
865	14(G)	Arkansas		150,000	0	0
	(-/	Phillips Community College of the University of	For deferred maintenance	,		
865	14(H)	Arkansas		950,000	0	0
	` '	Phillips Community College of the University of	For repair or replacement of equipment and library holdings	, i		
865	14(I)	Arkansas		112,245	0	0
		Phillips Community College of the				
		University of Arkansas Total		2,897,245	0	0
865	18(A)	South Arkansas College	For the renovation of the Computer Technology Building	989,858	0	0
			For upgrades for technology infrastructure, safety, and ADA			
865	18(B)	South Arkansas College	compliance	425,000	0	0
865	18(C)	South Arkansas College	For an addition to the Health and Natural Sciences Building	1,585,142		
865	18(D)	South Arkansas College	For critical maintenance	60,000	0	0
865	18(E)	South Arkansas College	For deferred maintenance	480,000	0	0
865	18(F)	South Arkansas College	For repair or replacement of equipment and library holdings	143,250	0	0
		South Arkansas College Total		3,683,250	0	0
865	19(A)	Southeast Arkansas College	For chiller replacement in the Technology Building	100,000	0	0
865	19(B)	Southeast Arkansas College	For boiler replacement in McGeorge Hall	80,000	0	0
865	19(C)	Southeast Arkansas College	For upgrades to campus-wide security cameras	200,000		
865	19(D)	Southeast Arkansas College	For campus-wide upgrade to LED lighting	800,000	0	0
865	19(E)	Southeast Arkansas College	For upgrade and replacement of HVAC controls	300,000	0	0
865	19(F)	Southeast Arkansas College	For the purchase of the Wellness Center	1,155,187	0	0
			For abatement and demolition of General Studies South & General			
865	19(G)	Southeast Arkansas College	Studies North	364,813	0	0
865	19(H)	Southeast Arkansas College	For critical maintenance	90,000	0	0
865	19(I)	Southeast Arkansas College	For deferred maintenance	360,000	0	0
865	19(J)	Southeast Arkansas College	For repair or replacement of equipment and library holdings	118,350	0	0
		Southeast Arkansas College Total		3,568,350	0	0

865	15(A)	Southern Arkansas University - Tech	For upgrade and replacement of campus HVAC units	450,000	0	0
865	15B)	Southern Arkansas University - Tech	For technology infrastructure upgrade of Jenzabar PX to EX	1,250,000		
865	15(C)	Southern Arkansas University - Tech	For the renovation of the Administration and Business Buildings	709,000		
	,	,	For costs of construction of a Career & Workforce Development	,		
865	15(D)	Southern Arkansas University - Tech	Center	591,000		
865	15(E)	Southern Arkansas University - Tech	For critical maintenance	290,000	0	0
865	15(F)	Southern Arkansas University - Tech	For deferred maintenance	1,000,000	0	0
865	15(G)	Southern Arkansas University - Tech	For repair or replacement of equipment and library holdings	125.750	0	0
865	17(A)	Southern Arkansas University - Tech (FTA)	For costs of construction of a driving course	1,750,000	0	0
865	17(B)	Southern Arkansas University - Tech (FTA)	For deferred maintenance	60.000	0	0
865	16(A)	Southern Arkansas University - Tech (ETA)	For instructional equipment	25,000		
865	16(B)	Southern Arkansas University - Tech (ETA)	For deferred maintenance	10.000	0	0
	18(T)	Southern Arkansas University - Tech Total		6,260,750	0	0
	10(1)	University of Arkansas Community College at	For renovation of the Main Classroom Building	0,200,700		J
865	20(A)	Batesville		1,000,000	0	0
000	20(7.1)	University of Arkansas Community College at	For renovation of the Annex Building	1,000,000		
865	20(B)	Batesville		1,000,000		
000	20(2)	University of Arkansas Community College at	For maintenance and stabilization of the vehicular bridge near the	1,000,000		
865	20(C)	Batesville	center of campus	500,000		
000	20(0)	University of Arkansas Community College at	For renovation of underground utilities	000,000		
865	20(D)	Batesville	Ĭ Š	500,000	0	0
000	20(2)	University of Arkansas Community College at	For critical maintenance	000,000		
865	20(E)	Batesville		40.000	0	0
	(-/	University of Arkansas Community College at	For deferred maintenance	,	-	-
865	20(F)	Batesville		190,000	0	0
	- ( )	University of Arkansas Community College at	For repair or replacement of equipment and library holdings	,		-
865	20(G)	Batesville		132,960	0	0
	` '	University of Arkansas Community College				
		at Batesville Total		3,362,960	0	0
			For construction, renovation, maintenance, critical maintenance,			
			equipment, security enhancements, technology upgrades/equipment			
		Hairmanita of Advances Occurrents Octions of	and library resources of a Texarkana Classroom Building			
865	21(A)	University of Arkansas Community College at Hope-Texarkana		1,895,000	0	0
000	21(A)	University of Arkansas Community College at	For instructional technology	1,033,000		0
865	21(B)	Hope-Texarkana	, or men usualism toomloogy	420.000	0	0
000	21(0)	110po Toxantana	For construction, renovation, maintenance, critical maintenance,	120,000		ŭ
		University of Arkansas Community College at	equipment, security enhancements, technology upgrades/equipment			
865	21(C)	Hope-Texarkana	and library resources of a Testing Center	685,000	0	0
000	21(0)	University of Arkansas Community College at	For critical maintenance	000,000		Ŭ
865	21(D)	Hope-Texarkana	To only an inchiance	20,000	0	0
000	21(0)	University of Arkansas Community College at	For deferred maintenance	20,000		ŭ
865	21(E)	Hope-Texarkana		270,000	0	0
555	/-/	University of Arkansas Community College at	For repair or replacement of equipment and library holdings	210,000	- J	3
865	21(F)	Hope-Texarkana	, , , , , , , , , , , , , , , , , , ,	131,215	0	0
300	- '(' /	University of Arkansas Community College		101,210		0
		at Hope-Texarkana Total		3,421,215	0	0

		Grand Total		299,609,614	3,182,000	13,635,666
	,	Pulaski Technical College Total		2,664,905	0	0
865	24(F)	University of Arkansas - Pulaski Technical College	For repair or replacement of equipment and library holdings	534,905	0	0
865	24(E)	College		580,000	0	0
865	24D)	College University of Arkansas - Pulaski Technical	For deferred maintenance	70,000	0	0
	(-,	University of Arkansas - Pulaski Technical	For critical maintenance	,		
865	24(C)	University of Arkansas - Pulaski Technical College	For campus boiler replacement	900,000		
865	24(B)	College	, , ,	250,000		
865	24(A)	University of Arkansas - Pulaski Technical College University of Arkansas - Pulaski Technical	For the sealing of windows and brick for the CCB, IT/BTC and Science Library Buildings  For roof replacement and repair for the Administration Building	330,000	0	0
		University of Arkansas Community College at Rich Mountain Total	For the easiling of windows and brisk for the CCD IT/DTC 1	3,217,950	0	0
865	23(F)	University of Arkansas Community College at Rich Mountain	For repair or replacement of equipment and library holdings	67,950	0	0
865	23(E)	University of Arkansas Community College at Rich Mountain	For deferred maintenance	100,000	0	0
865	23(D)	University of Arkansas Community College at Rich Mountain	For critical maintenance	50,000	0	0
865	23(C)	University of Arkansas Community College at Rich Mountain	For the purchase of Allied Health equipment	200,500	0	0
865	23(B)	University of Arkansas Community College at Rich Mountain	For the costs of construction of the Allied Health Services Classroom Building	2,209,000	0	0
865	23(A)	University of Arkansas Community College at Rich Mountain	For the technology upgrades of the lecture hall	590,500	0	0
		University of Arkansas Community College at Morrilton Total		3,641,705	0	0
865	22(F)	University of Arkansas Community College at Morrilton	For repair or replacement of equipment and library holdings	211,705	0	0
865	22(E)	University of Arkansas Community College at Morrilton	For deferred maintenance	420,000	0	0
865	22(D)	University of Arkansas Community College at Morrilton	For critical maintenance	10,000	0	0
865	22(C)	University of Arkansas Community College at Morrilton	For costs of renovation and construction of the Technology II Building	500,000		
865	22(B)	University of Arkansas Community College at Morrilton	For costs of renovation and construction of the Technology I Building	1,000,000	0	0
865	22(A)	University of Arkansas Community College at Morrilton	For costs of construction of the Allied Health/Health Sciences Building	1,500,000	0	0

TABLE 2.4A – MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS APPROPRIATED FOR FOUR-YEAR INSTITUTIONS: FY 2022-23

	CHIEF	CHIEF	CHIEF	CHIEF				9-MC	NTH	
	<b>EXECUTIVE</b>	<b>ACADEMIC</b>	FISCAL	STUDENT		DEPT		ASSOC	ASSIST	
INSTITUTION	OFFICER	OFFICER	OFFICER	OFFICER	DEAN	CHAIR	PROFESSOR	PROFESSOR	PROFESSOR	INSTRUCTOR
UAF**	332,479	248,228	222,519	199,209	213,825	272,151	204,114	159,982	155,081	103,090
UALR	327,343	227,246	190,651	190,651	181,964	170,375	164,582	144,297	120,791	94,251
ASUJ	300,064	227,246	187,756	187,756	188,515	170,375	164,582	144,297	120,791	94,251
ATU	294,470	223,009	187,097	184,255	178,572	170,375	164,582	144,297	120,791	94,251
UCA	294,470	223,009	187,096	184,255	178,571	170,375	164,582	144,297	120,791	94,251
нѕи	272,786	182,686	182,686	17,991	174,356	163,250	157,699	138,253	115,745	90,305
SAUM	272,786	170,372	164,464	159,525	147,194	135,530	126,689	111,940	103,096	85,404
UAM	245,507	170,372	164,464	159,525	147,194	135,530	126,689	111,940	103,096	85,404
UAPB	241,902	167,195	161,398	156,550	144,449	135,530	126,689	111,940	103,096	85,404
UAFS	245,507	196,443	182,686	179,910	147,194	163,250	157,699	138,253	115,745	90,305
UAMS*	409,179	394,983	333,810	N/A	326,582	475,760	331,926	304,265	287,669	228,049
ASU/SYS	368,888	214,398	231,210	N/A	N/A	N/A	N/A	N/A	N/A	N/A
UA/SYS	467,384	243,599	230,222	N/A	N/A	N/A	N/A	N/A	N/A	N/A

TABLE 2.4B – MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS APPROPRIATED FOR TWO-YEAR INSTITUTIONS: FY 2022-2023

	CHIEF	CHIEF	CHIEF	CHIEF				9-MONTH		
	EXECUTIVE	ACADEMIC	FISCAL	STUDENT	DIVISION			ASSOC	ASSIST	
INST	OFFICER	OFFICER	OFFICER	OFFICER	CHAIR	FACULTY	PROFESSOR	PROFESSOR	PROFESSOR	INSTRUCTOR
ANC	176,159	141,390	132,588	132,588	123,739	94,252				
ASUB	176,159	141,390	132,588	132,588	123,739		101,132	95,349	84,368	73,506
ASUMH	176,159	141,390	132,588	132,588	123,739	94,252				
ASUMS	176,159	141,390	132,588	132,588	123,739	94,252				
ASUN	176,159	141,390	132,588	132,588	123,739		101,132	95,349	84,368	73,506
ASUTR	176,159	141,390	132,588	132,588	123,739	94,252				
BRTC	176,159	141,390	132,588	132,588	123,739	94,252				
CCCUA	176,159	141,390	132,588	132,588	123,739	94,252				
EACC	176,159	141,390	132,588	132,588	123,739	94,252				
NAC	176,159	141,390	132,588	132,588	123,739	94,252				
NPC	176,159	141,390	132,588	132,588	123,739	94,252				
NWACC	176,159	141,390	132,588	132,588	123,739	94,252				
OZC	176,159	141,390	132,588	132,588	123,739	94,252				
PCCUA	176,159	141,390	158,786	132,588	123,739	94,252				
SACC	176,159	141,390	141,390	132,588	123,739	94,252				
SAUT	176,159	141,390	132,588	132,588	123,739	94,252				
SEAC	176,159	141,390	132,588	132,588	123,739	94,252				
UACCB	176,159	141,390	132,588	132,588	123,739	94,252				
UACCH-T	176,159	141,390	132,588	132,588	123,739	94,252				
UACCM	176,159	141,390	132,588	132,588	123,739	94,252				
UACCRM	176,159	141,390	132,588	132,588	123,739	94,252				
UA-PTC	176,159	147,504	132,588	132,588	123,739	94,252				

<sup>\*</sup>UAMS faculty salaries are for 12-month positions.

\*\*UAF Chief Student Officer is listed as a Vice Provost

TABLE 2.5A – MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS APPROPRIATED FOR FOUR-YEAR INSTITUTIONS: FY 2023-24

	CHIEF	CHIEF	CHIEF	CHIEF				9-MC	NTH	
	<b>EXECUTIVE</b>	<b>ACADEMIC</b>	<b>FISCAL</b>	STUDENT		DEPT		ASSOC	ASSIST	
INSTITUTION	OFFICER	OFFICER	OFFICER	OFFICER	DEAN	CHAIR	PROFESSOR	<b>PROFESSOR</b>	<b>PROFESSOR</b>	INSTRUCTOR
UAF**	355,753	265,604	238,095	213,154	228,793	291,202	208,518	171,181	165,936	110,307
UALR	350,257	243,154	203,997	203,996	194,702	182,301	176,103	154,398	129,246	100,848
ASUJ	350,257	243,154	243,154	200,898	201,711	182,301	197,904	162,564	155,496	127,224
ATU	321,069	243,154	203,997	200,899	194,703	182,301	176,103	154,398	129,246	100,848
UCA	321,069	243,154	203,997	200,898	194,702	182,301	176,103	154,398	129,246	100,848
нѕи	291,881	195,474	195,474	195,474	186,561	174,678	168,738	147,931	123,847	96,627
SAUM	291,881	182,298	175,977	170,692	157,497	145,017	135,557	119,776	110,313	91,382
UAM	262,693	182,298	175,977	170,692	157,497	145,017	135,557	119,776	110,313	91,382
UAPB	263,753	182,298	175,977	170,692	157,497	145,017	135,557	119,776	110,313	91,382
UAFS	262,693	210,194	195,474	192,503	157,497	174,677	168,737	147,931	123,847	96,627
UAMS*	437,821	422,632	357,177	N/A	349,442	509,064	355,161	325,564	307,806	244,012
ASU/SYS	394,710	229,405	247,394	N/A	N/A	N/A	N/A	N/A	N/A	N/A
UA/SYS	467,384	243,599	230,222	N/A	N/A	N/A	N/A	N/A	N/A	N/A

TABLE 2.5B – MAXIMUM LINE ITEM COMPARISONS FOR SELECTED KEY POSITIONS APPROPRIATED FOR TWO-YEAR INSTITUTIONS: FY 2023-24

	CHIEF	CHIEF	CHIEF	CHIEF				9-MONTH		
	EXECUTIVE		FISCAL	STUDENT				ASSOC	ASSIST	
INST	OFFICER	OFFICER	OFFICER	OFFICER	CHAIR	FACULTY	PROFESSOR	PROFESSOR	PROFESSOR	INSTRUCTOR
ANC	188,490	151,287	141,869	141,869	132,400	100,850				
ASUB	188,490	151,287	141,869	141,869	132,400		108,212	102,024	90,274	78,651
ASUMH	188,490	151,287	141,869	141,869	132,400	100,850				
ASUMS	188,490	151,287	141,869	141,869	132,400	100,850				
ASUN	188,490	151,287	141,869	141,869	132,400		108,212	102,024	90,274	78,651
ASUTR	188,490	151,287	141,869	141,869	132,400	100,850				
BRTC	188,490	151,287	141,869	141,869	132,400	100,850				
CCCUA	188,490	151,287	141,869	141,869	132,400	100,850				
EACC	188,490	151,287	141,869	141,869	132,400	100,850				
NAC	188,490	151,287	141,869	141,869	132,400	100,850				
NPC	188,490	151,287	141,869	141,869	132,400	100,850				
NWACC	188,490	151,287	141,869	141,869	132,400	100,850				
OZC	188,490	151,287	141,869	141,869	132,400	100,850				
PCCUA	188,490	151,287	169,901	141,869	132,400	100,850				
SACC	188,490	151,287	151,287	141,869	132,400	100,850				
SAUT	188,490	151,287	141,869	141,869	132,400	100,850				
SEAC	188,490	151,287	141,869	141,869	132,400	100,850				
UACCB	188,490	151,287	141,869	141,869	132,400	100,850				
UACCHT	188,490	151,287	151,287	141,869	132,400	100,850				
UACCM	188,490	151,287	141,869	141,869	132,400	100,850				
UACCRM	188,490	151,287	141,869	141,869	132,400	100,850				
UAPTC	188,490	157,829	141,869	141,869	132,400	100,850				

<sup>\*</sup>UAMS faculty salaries are for 12-month positions.

\*\*UAF Chief Student Officer is listed as a Vice Provost

### SECTION 3.

### HISTORICAL FUNDING OF ARKANSAS HIGHER EDUCATION

Table 3.1 Comparison of Arkansas Higher Education Coordinating Board Funding Recommendations and General Revenue Funding: 1987-88 through 2023-24

FISCAL YEAR	SBHE/AHECB RECOMMENDATION	GENERAL REVENUE FUNDED AMOUNT	% SBHE/AHECB RECOMMENDATION FUNDED	% INCREASE IN GENERAL REVENUE OVER PREVIOUS YEAR
1987-88	\$319,146,152	\$279,001,098	87.421%	
1988-89	\$355,970,900	\$300,752,440	84.488%	7.796%
1989-90	\$356,752,736	\$310,748,214	87.105%	3.324%
1990-91	\$389,261,795	\$318,456,897	81.810%	2.481%
1991-92	\$408,441,179	\$369,117,878	90.372%	15.908%
1992-93	\$462,294,181	\$394,804,320	85.401%	6.959%
1993-94	\$510,374,696	\$403,931,409	79.144%	2.312%
1994-95	\$545,398,589	\$415,162,713	76.121%	2.780%
1995-96	\$457,204,088	\$444,785,449	97.284%	7.135%
1996-97	\$493,356,088	\$472,725,600	95.818%	6.282%
1997-98	\$516,475,024	\$494,063,445	95.661%	4.514%
1998-99	\$540,923,337	\$529,061,174	97.807%	7.084%
1999-00	\$574,807,751	\$556,920,303	96.888%	5.266%
2000-01	\$591,792,482	\$571,476,626	96.567%	2.614%
2001-02	\$662,933,108	\$585,688,406	88.348%	2.487%
2002-03	\$682,458,804	\$568,465,211	83.297%	-2.941%
2003-04	\$623,556,435	\$620,570,284	99.521%	9.166%
2004-05	\$642,119,656	\$639,020,802	99.517%	2.973%
2005-06	\$692,131,166	\$683,776,409	98.793%	7.004%
2006-07	\$747,980,288	\$731,308,063	97.771%	6.951%
2007-08	\$839,294,245	\$799,817,111	95.296%	9.368%
2008-09	\$967,535,702	\$797,345,973	82.410%	-0.309%
2009-10	\$867,684,126	\$786,262,589	90.616%	-1.390%
2010-11	\$892,276,697	\$810,068,388	90.787%	3.028%
2011-12	\$841,176,817	\$820,061,351	97.490%	1.234%
2012-13	\$876,051,260	\$820,980,592	93.714%	0.112%
2013-14	\$952,871,866	\$826,503,300	86.738%	0.673%
2014-15	\$960,728,765	\$825,425,876	85.917%	-0.130%
2015-16	\$962,209,140	\$826,433,434	85.889%	0.122%
2016-17	\$996,483,927	\$829,290,422	83.222%	0.346%
2017-18	\$998,749,400	\$830,540,589	83.158%	0.151%
2018-19	\$878,247,725	\$845,439,206	96.264%	1.794%
2019-20	\$868,372,464	\$853,518,695	98.289%	0.956%
2020-21	\$876,590,503	\$823,625,572	93.958%	-3.502%
2021-22	\$889,115,863	\$915,546,445	102.973%	11.161%
2022-23	\$906,085,145	\$899,095,045	99.229%	-1.797%
2023-24	\$942,045,976	\$912,889,650	96.905%	1.534%

The SBHE/AHECB Recommendation and General Revenue Funded amounts do not include CSB Debt Service.

The SBHE/AHECB Recommendation and General Revenue Funded Amount columns include funding from: RSA, Merit Adjustment Fund, EETF, WF2000 (base and non-base), and ADHE transfers (except for Promotional Grants funds).

The GENERAL REVENUE FUNDED AMOUNT for 2023-24 is based on the official DF&A forecast.

TABLE 3.2 – NET STATE GENERAL REVENUE DISTRIBUTED TO ALL AGENCIES UNDER THE PROVISIONS OF THE RSA: 2001-02 THROUGH 2022-23

		PUBLIC SCHOOL			
	TOTAL	& GENERAL ED.	HUMAN	UNIVERSITIES	ALL
FISCAL	GENERAL FUNDS	PURPOSES/	SERVICES/	& COLLEGES/	OTHERS/
YEAR	DISTRIBUTED	% OF TOTAL	% OF TOTAL	% OF TOTAL	% OF TOTAL
2001-02	3,238,373,306	1,528,528,685	626,263,518	529,315,057	554,266,046
		47.20%	19.34%	16.35%	17.12%
2002-03	3,250,825,632	1,556,935,491	622,510,454	513,189,179	558,190,508
		47.89%	19.15%	15.79%	17.17%
2003-04	3,525,966,225	1,612,085,672	733,611,281	554,270,924	625,998,348
		45.72%	20.81%	15.72%	17.75%
2004-05	3,629,925,804	1,668,558,895	868,628,621	568,558,555	524,179,733
		43.62%	22.71%	14.86%	13.70%
2005-06	3,825,053,006	1,742,205,715	907,330,469	606,647,542	568,869,280
2000 07	4.050.045.004	45.55%	23.72%	15.86%	14.87%
2006-07	4,058,615,931	1,812,781,340 <i>44.67%</i>	1,026,516,540 25.29%	644,122,455 <i>15</i> .87%	575,195,596 <i>14.17%</i>
2007-08	4,352,672,063	1,956,097,483	1,043,091,140	709,869,701	643,613,739
2007-08	4,332,072,003	1,930,097,463	23.96%	16.31%	14.79%
2008-09	4,411,009,647	1,994,337,568	1,077,281,608	703,710,769	635,679,702
2000-09	4,411,003,047	45.21%	24.42%	15.95%	14.41%
2009-10	4,323,207,922	1,922,488,132	979,888,870	\$700,611,380	720,219,540
	1,0=0,=01,0==	44.47%	22.67%	16.21%	16.66%
2010-11	4,478,900,000	1,988,822,555	1,014,693,386	725,496,283	749,887,776
20.0	., 0,000,000	44.40%	22.65%	16.20%	16.74%
2011-12	4,595,925,000	2,046,713,071	1,029,501,812	733,501,247	786,208,870
2011 12	.,000,020,000	44.53%	22.40%	15.96%	17.11%
2012-13	4,727,500,000	2,101,243,071	1,131,626,691	729,571,707	765,058,531
	1,1 =1 ,000,000	44.45%	23.94%	15.43%	16.18%
2013-14	4,924,888,078	2,143,662,684	1,226,206,316	736,971,706	818,047,372
	1,0=1,000,010	43.53%	24.90%	14.96%	16.61%
2014-15	5,058,907,249	2,221,109,239	1,253,022,610	733,562,405	851,212,995
	0,000,000,000	43.90%	24.77%	14.50%	16.83%
2015-16	5,190,400,000	2,276,893,106	1,333,248,875	733,562,405	846,695,614
	2, 22, 22,	43.87%	25.69%	14.13%	16.31%
2016-17	5,263,099,031	2,287,642,421	1,395,148,157	733,562,405	846,746,048
	.,,,.	43.47%	26.51%	13.94%	16.09%
2017-18	5,453,199,281	2,301,938,098	1,526,067,989	733,562,405	891,630,789
	2, 22, 22,	42.21%	27.98%	13.45%	16.35%
2018-19	5,626,034,614	2,303,556,124	1,668,800,679	745,610,918	908,066,893
	5,5=2,52 1,5 1	40.94%	29.66%	13.25%	16.14%
2019-20	5,383,999,909	2,208,521,599	1,600,838,158	706,477,430	868,162,722
	2,222,222,222	41.02%	29.73%	13.12%	16.12%
2020-21	5,899,559,589	2,340,144,368	1,802,963,242	755,184,154	1,001,267,825
2020 21	0,000,000,000	39.67%	30.56%	12.80%	16.97%
2021-22	5,849,199,783	2,365,427,616	1,783,382,813	762,776,198	937,613,156
	3,5 .0, 100,100	40.09%	30.23%	12.93%	15.89%
2022-23	6,024,329,475	2,466,284,575	1,827,126,160	775,677,073	955,241,667
2022-20	0,024,020,470	41.80%	30.97%	13.15%	16.19%
		71.00/8	55.5778	10.10/6	10.1976

SOURCE: Selected Statistical Financial Data For Arkansas: Budget & Fiscal Review Section, Arkansas Legislative Council and DFA Official Forecast of General Revenue Available for Distribution

#### FOOTNOTES IMPACTING UNIVERSITIES & COLLEGES COLUMN:

2001-02 Does not include \$46,102,057 from Educational Excellence Trust Fund, \$10,271,292 from Workforce 2000 Fund, \$7,705,300 from General Improvement Fund. 2002-03 Does not include \$46,333,501 from Educational Excellence Trust Fund, \$8,942,531 from Workforce 2000 Fund, \$6,785,765 from General Improvement Fund. 2002-03 Does not include \$2,976,326 from Educational Excellence Trust Fund and \$11,248,634 from Workforce 2000 Fund 2004-05 Does not include \$2,976,326 from Educational Excellence Trust Fund and \$11,248,634 from Workforce 2000 Fund 2004-05 Does not include \$55,686,466 from Educational Excellence Trust Fund and \$11,988,736 from Workforce 2000 Fund

2021-22 Does not include \$89,480,757 from Educational Excellence Trust Fund, \$25,530,281 from Workforce 2000 Fund, \$37,759,210 from Category "D" Carryover Funds 2022-23 Does not include \$97,887,691 from Educational Excellence Trust Fund, \$25,530,281 from Workforce 2000 Fund

<sup>2005-06</sup> Does not include \$60.094.626 from Educational Excellence Trust Fund and \$17.034.241 from Workforce 2000 Fund

<sup>2005-06</sup> Does not include \$60,094.626 from Educational Excellence Trust Fund and \$17,034.241 from Workforce 2000 Fund 2006-07 Does not include \$64,478.405.52 from Educational Excellence Trust Fund and \$22,707.214 from Workforce 2000 Fund 2007-08 Does not include \$65,581,579 from Educational Excellence Trust Fund and \$22,365,830.28 from Workforce 2000 Fund 2008-09 Does not include \$65,276,677 from Educational Excellence Trust Fund and \$21,105,544 from Workforce 2000 Fund 2008-10 Does not include \$65,276,677 from Educational Excellence Trust Fund and \$21,105,544 from Workforce 2000 Fund 3,6644,646 from General Improvement Fund. 2010-11 Does not include \$60,827,167 from Educational Excellence Trust Fund, \$23,744,939 from Workforce 2000 Fund .

<sup>2011-12</sup> Does not include \$65,087,561 from Educational Excellence Trust Fund, \$23,149,976 from Workforce 2000 Fund.
2012-13 Does not include \$65,087,561 from Educational Excellence Trust Fund, \$24,821,326 from Workforce 2000 Fund.
2013-14 Does not include \$65,784,534 from Educational Excellence Trust Fund, \$24,747,060 from Workforce 2000 Fund.

<sup>2014-15</sup> Does not include \$87,360,228 from Educational Excellence Trust Fund, \$24,503,241 from Workforce 2000 Fund 2015-16 Does not include \$80,123,970 from Educational Excellence Trust Fund, \$24,747,000 from Workforce 2000 Fund 2016-17 Does not include \$70,980,958 from Educational Excellence Trust Fund, \$24,747,000 from Workforce 2000 Fund 388

<sup>2017-18</sup> Does not include \$72,542,192 from Educational Excellence Trust Fund, \$24,640,733 from Workforce 2000 Fund .
2018-19 Does not include \$70,980,988 from Educational Excellence Trust Fund, \$24,747,060 from Workforce 2000 Fund .
2018-20 Does not include \$76,886,191 from Educational Excellence Trust Fund, \$25,530,281 from Workforce 2000 Fund, \$1,670,522 from Restricted Reserve Fund.
2020-21 Does not include \$78,926,658 from Educational Excellence Trust Fund, \$25,530,281 from Workforce 2000 Fund, \$871,841 from Restricted Reserve Fund.

CHART 1. ARKANSAS PUBLIC HIGHER EDUCATION INSTITUTIONS' PERCENTAGE OF RSA GENERAL REVENUES

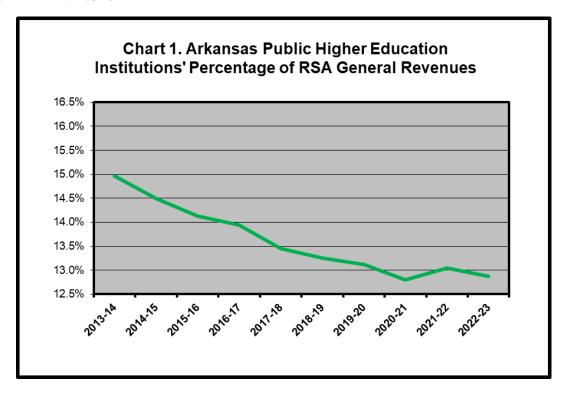


CHART 2. ARKANSAS TOTAL RSA GENERAL REVENUE

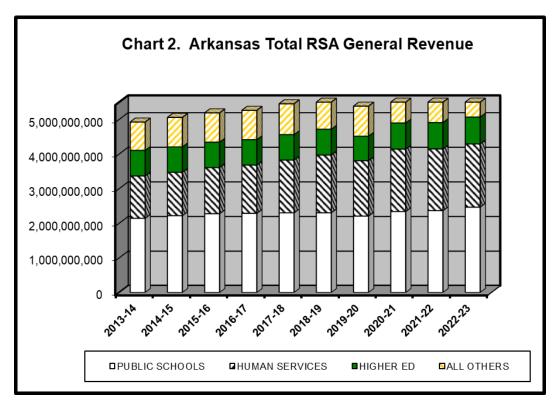
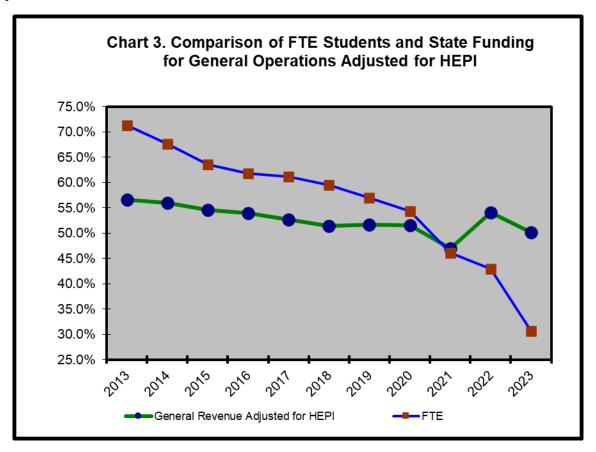


Table 3.3 – Comparison of State Funding for General Operations, FTE Students and HEPI\*: FY2003 to 2023

	General				
	Revenue	% Increase	FTE	% Increase	HEPI*
2003	575,250,976	-3.05%	93,823	4.95%	5.1%
2004	621,532,929	8.05%	98,374	4.85%	3.7%
2005	638,288,157	2.70%	101,198	2.87%	3.9%
2006	683,776,409	7.13%	103,323	2.10%	5.1%
2007	731,308,075	6.95%	103,657	0.32%	2.8%
2008	799,817,111	9.37%	108,363	4.54%	5.0%
2009	797,345,973	-0.31%	113,151	4.42%	2.3%
2010	786,262,589	-1.39%	122,780	8.51%	0.9%
2011	810,068,388	3.03%	128,201	4.42%	2.3%
2012	820,061,351	1.23%	128,515	0.25%	1.7%
2013	819,480,592	-0.07%	126,755	-1.37%	1.6%
2014	827,503,300	0.98%	124,006	-2.17%	3.0%
2015	825,425,876	-0.25%	121,041	-2.39%	2.0%
2016	826,433,434	0.12%	119,773	-1.05%	1.5%
2017	829,290,422	0.35%	119,224	-0.46%	3.0%
2018	830,540,589	0.15%	118,017	-1.01%	2.6%
2019	845,439,206	1.79%	116,210	-1.53%	3.0%
2020	853,518,290	0.96%	114,191	-1.74%	1.9%
2021	823,625,572	-3.50%	108,119	-5.32%	2.7%
2022	915,546,445	11.16%	105,752	-2.19%	5.2%
2023	899,095,045	9.16%	96,652	-10.61%	4.5%

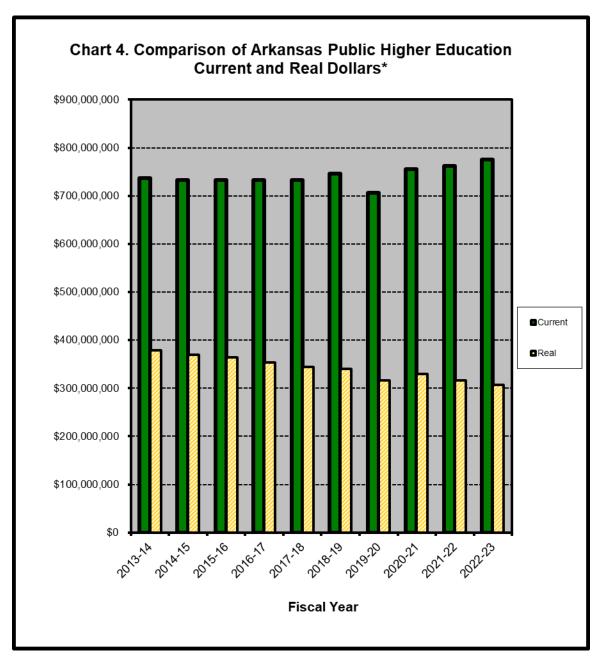
2010 General Revenue does not include \$6.6 million funding from the General Improvement Fund

CHART 3. COMPARISON OF FTE STUDENTS AND STATE FUNDING FOR GENERAL OPERATIONS ADJUSTED FOR HEPI



<sup>\*</sup> HIGHER EDUCATION PRICE INDEX (HEPI) MEASURES THE EFFECTS OF INFLATION ON THE CURRENT OPERATIONS OF COLLEGES AND UNIVERSITIES.

CHART 4. COMPARISON OF ARKANSAS PUBLIC HIGHER EDUCATION CURRENT AND REAL DOLLARS\*



<sup>\*</sup> REAL DOLLARS ARE CURRENT DOLLARS ADJUSTED FOR INFLATION BY THE HIGHER EDUCATION PRICE INDEX (HEPI); 1993 WAS USED AS THE BENCHMARK FOR THIS CHART.

TABLE 3.4A – SUMMARY OF ALL STATE REVENUES RECEIVED UNIVERSITIES 2021-13 TO 2022-23

	2012	-13	2013-	-14	2014	-15	2015	-16	2016	-17	2017	-18	2018	-19	2019	-20	2020	-21	2021	-22	2022	-23
	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG
ASUJ	60,141,168	-0.01%	61,907,972	2.94%	62,389,076	0.78%	62,457,227	0.11%	62,712,165	0.41%	62,851,479	0.22%	63,071,732	0.35%	63,192,266	0.19%	61,401,020	-2.83%	69,192,722	12.69%	67,853,764	-1.94%
ASU - Heritage	300,000	-54.42%	300,000	0.00%	350,000	16.67%	350,000	0.00%	350,000	0.00%	350,000	0.00%	350,000	0.00%	356,300	1.80%	342,914	-3.76%	383,529	11.84%	367,936	-4.07%
ASU-System	2,362,680	-0.29%	2,362,680	0.00%	2,506,652	6.09%	2,508,285	0.07%	2,514,391	0.24%	2,517,728	0.13%	2,523,003	0.21%	2,568,683	1.81%	2,443,259	-4.88%	2,760,131	12.97%	2,841,520	2.95%
ATU	31,134,133	-0.29%	31,560,998	1.37%	31,885,050	1.03%	31,908,441	0.07%	31,995,946	0.27%	32,043,763	0.15%	32,813,053	2.40%	32,733,915	-0.24%	31,777,830	-2.92%	36,319,101	14.29%	38,390,411	5.70%
ATU-OZARK	3,191,465	-1.82%	3,189,081	-0.07%	3,181,253	-0.25%	3,189,081	0.25%	3,189,081	0.00%	3,179,096	-0.31%	3,166,779	-0.39%	3,213,029	1.46%	3,152,028	-1.90%	3,490,719	10.75%	3,636,363	4.17%
HSU	20,565,446	0.11%	20,587,528	0.11%	20,799,616	1.03%	20,954,600	0.75%	21,045,119	0.43%	21,094,584	0.24%	21,268,517	0.82%	21,389,380	0.57%	20,502,855	-4.14%	23,023,778	12.30%	22,352,950	-2.91%
HSU- CEC*	210,585	-0.08%	210,585	0.00%	210,585	0.00%	79,798	-62.11%	79,798	0.00%	79,798	0.00%	79,798	0.00%	81,234	1.80%	77,211	-4.95%	85,710	11.01%	81,731	-4.64%
SAUM	16,668,783	-0.51%	16,681,839	0.08%	16,846,756	0.99%	16,861,062	0.08%	16,914,579	0.32%	16,943,823	0.17%	17,478,029	3.15%	18,975,426	8.57%	17,798,662	-6.20%	19,676,708	10.55%	19,112,214	-2.87%
UA - SYS	3,677,678	0.01%	3,680,459	0.08%	3,686,747	0.17%	3,689,795	0.08%	3,701,195	0.31%	3,707,425	0.17%	3,928,167	5.95%	3,999,721	1.82%	3,842,355	-3.93%	4,262,091	10.92%	4,367,243	2.47%
UA - AS	2,455,769	-0.08%	2,457,145	0.06%	2,460,252	0.13%	2,461,758	0.06%	2,467,394	0.23%	2,470,474	0.12%	2,475,343	0.20%	2,520,148	1.81%	2,406,498	-4.51%	2,664,245	10.71%	2,784,306	4.51%
UA-ASMSA	8,155,438	2.10%	8,230,850	0.92%	8,401,339	2.07%	8,483,975	0.98%	8,793,099	3.64%	8,962,023	1.92%	9,233,213	3.03%	9,408,690	1.90%	9,616,202	2.21%	10,871,452	13.05%	11,724,424	7.85%
UA - DivAgri	68,137,894	0.04%	68,195,051	0.08%	68,324,273	0.19%	68,386,906	0.09%	68,621,205	0.34%	68,749,240	0.19%	68,873,425	0.18%	70,123,228	1.81%	68,900,495	-1.74%	76,335,030	10.79%	73,614,727	-3.56%
UA - CS	2,295,575	-0.24%	2,295,575	0.00%	2,295,575	0.00%	2,295,575	0.00%	2,295,575	0.00%	2,295,575	0.00%	2,295,575	0.00%	2,336,895	1.80%	2,220,051	-5.00%	2,453,741	10.53%	2,336,896	-4.76%
UA - CJI	1,825,769	-0.25%	1,825,769	0.00%	1,825,769	0.00%	1,825,769	0.00%	1,825,769	0.00%	1,825,769	0.00%	1,825,769	0.00%	1,858,633	1.80%	2,145,702	15.45%	2,371,566	10.53%	2,458,634	3.67%
UAF**	122,375,196	-0.31%	125,527,147	2.58%	126,883,378	1.08%	126,989,355	0.08%	127,385,790	0.31%	127,602,426	0.17%	132,769,831	4.05%	132,493,798	-0.21%	127,499,863	-3.77%	144,804,063	13.57%	143,929,545	-0.60%
UAFS	23,266,845	-0.07%	23,469,127	0.87%	23,721,803	1.08%	23,757,259	0.15%	23,889,894	0.56%	23,962,374	0.30%	24,076,963	0.48%	24,144,594	0.28%	23,013,844	-4.68%	26,058,524	13.23%	26,458,022	1.53%
UALR***	65,078,845	-0.70%	65,549,185	0.72%	66,174,885	0.95%	66,236,336	0.09%	66,466,208	0.35%	66,591,825	0.19%	66,790,422	0.30%	66,966,549	0.26%	64,228,761	-4.09%	70,921,964	10.42%	68,277,250	-3.73%
UAM	14,006,506	-0.37%	14,017,774	0.08%	14,156,779	0.99%	14,169,125	0.09%	14,215,312	0.33%	14,240,551	0.18%	14,280,454	0.28%	14,326,386	0.32%	13,871,159	-3.18%	15,479,028	11.59%	15,981,608	3.25%
UAM-Crossett	1,813,008	1.62%	1,811,324	-0.09%	1,804,851	-0.36%	1,811,324	0.36%	1,811,324	0.00%	1,803,064	-0.46%	1,792,879	-0.56%	1,799,780	0.38%	1,755,492	-2.46%	1,896,531	8.03%	1,854,757	-2.20%
UAM-McGehee	2,432,423	1.51%	2,430,016	-0.10%	2,423,058	-0.29%	2,430,015	0.29%	2,430,015	0.00%	2,421,139	-0.37%	2,410,192	-0.45%	2,412,775	0.11%	2,346,632	-2.74%	2,557,271	8.98%	2,494,424	-2.46%
UAMS	104,673,628	-2.27%	103,170,184	-1.44%	95,788,474	-7.15%	95,894,280	0.11%	96,290,075	0.41%	96,506,362	0.22%	96,848,308	0.35%	98,608,829	1.82%	94,546,416	-4.12%	104,809,826	10.86%	101,573,844	-3.09%
UAMS - ABUSE/RAPE/DV	735,000	n/a	735,000		735,000	n/a	735,000	n/a	735,000	n/a	735,000	n/a	735,000	n/a	748,230	1.80%	710,820	-5.00%	37,412	-94.74%	350,000	835.53%
UAMS-Child Safety	720,588	-0.08%	720,588	0.00%	720,588	0.00%	720,588	0.00%	720,588	0.00%	720,588	0.00%	720,588	0.00%	733,558	1.80%	696,881	-5.00%	36,678	-94.74%	0	-100.00%
UAMS - Ped/Psych/Res.	1,950,000	n/a	1,950,000		1,950,000	n/a	1,950,000	n/a	1,950,000	n/a	1,950,000	n/a	1,950,000	n/a	1,985,100	1.80%	1,885,845	-5.00%	2,084,355	10.53%	1,985,100	-4.76%
UAMS - IC	5,566,558	0.03%	5,568,961	0.04%	5,574,393	0.10%	5,577,025	0.05%	5,586,874	0.18%	5,592,256	0.10%	5,600,765	0.15%	5,702,008	1.81%	5,438,508	-4.62%	6,018,725	10.67%	5,775,789	-4.04%
UAPB****	27,056,360	-0.18%	27,075,920	0.07%	27,309,288	0.86%	27,330,722	0.08%	27,410,901	0.29%	27,454,716	0.16%	27,672,764	0.79%	28,059,729	1.40%	27,116,495	-3.36%	30,362,354	11.97%	29,355,689	-3.32%
UCA	56,822,517	-0.28%	57,234,273	0.72%	57,811,672	1.01%	57,864,927	0.09%	58,064,142	0.34%	58,173,006	0.19%	58,941,159	1.32%	59,635,056	1.18%	57,994,007	-2.75%	65,186,961	12.40%	63,649,592	-2.36%
TOTAL  *HSU - Southwest Arkansas Te	647,619,857	-0.19%	, ,		650,217,112	-0.39%	650,918,228	0.11%	653,461,439	0.39%	654,824,084	0.21%	663,971,728	1.40%	670,373,940	0.96%	647,731,805	-3.38%	724,144,215	11.80%	713,608,739	-1.45%

TABLE 3.4B – SUMMARY OF ALL STATE REVENUES RECEIVED COLLEGES 2012-13 TO 2022-23

	2012-	13	2013	-14	2014	-15	2015	-16	2016	-17	2017	-18	2018	10	2019	-20	2020	-21	2021	-22	2022	-23
	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG	\$	% CHG
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ANC	10,021,476	0.68%	10,026,898	0.05%	10,036,916	0.10%	10,052,464	0.15%	10,083,685	0.31%	10,091,558	0.08%	10,107,200	0.16%	10,140,236	0.33%	9,942,739	-1.95%	11,023,225	10.87%	10,686,413	-3.06%
ADTEC*	1,500,000	1553.51%	1,000,000	-33.33%	1,500,000	50.00%	1,500,000	0.00%	1,500,000	0.00%	1,500,000	0.00%	1,500,000	0.00%	1,527,000	1.80%	1,450,650	-5.00%	1,603,350	10.53%	1,527,000	-4.76%
ASUB	14,268,131	0.32%	14,071,729	-1.38%	14,098,177	0.19%	14,122,727	0.17%	14,185,007	0.44%	14,208,961	0.17%	15,316,232	7.79%	14,422,334	-5.84%	13,710,086	-4.94%	14,865,154	8.42%	14,345,981	-3.49%
ASUMS	6,015,606	1.63%	6,048,921	0.55%	6,027,335	-0.36%	6,048,921	0.36%	6,048,921	0.00%	6,021,381	-0.46%	6,067,856	0.77%	6,136,414	1.13%	6,031,178	-1.71%	6,490,280	7.61%	6,206,216	-4.38%
ASUMH	4,408,624	0.25%	4,472,039	1.44%	4,463,921	-0.18%	4,472,039	0.18%	4,472,039	0.00%	4,461,682	-0.23%	4,542,755	1.82%	4,664,755	2.69%	4,323,503	-7.32%	4,618,204	6.82%	4,361,814	-5.55%
ASUN	7,414,175	0.68%	7,409,921	-0.06%	7,395,954	-0.19%	7,409,921	0.19%	7,409,921	0.00%	7,392,101	-0.24%	8,098,995	9.56%	8,391,250	3.61%	7,875,752	-6.14%	8,517,904	8.15%	8,004,343	-6.03%
ASUTR	4,687,118	1.08%	4,683,647	-0.07%	4,672,254	-0.24%	4,683,647	0.24%	4,683,647	0.00%	4,669,112	-0.31%	4,683,249	0.30%	4,714,219	0.66%	4,489,312	-4.77%	4,737,448	5.53%	4,507,284	-4.86%
BRTC	8,301,351	1.43%	8,358,725	0.69%	8,336,604	-0.26%	8,358,725	0.27%	8,358,725	0.00%	8,330,503	-0.34%	8,295,696	-0.42%	8,356,160	0.73%	7,969,860	-4.62%	8,385,653	5.22%	8,053,050	-3.97%
CCCUA	4,706,016	1.26%	4,746,139	0.85%	4,732,835	-0.28%	4,746,139	0.28%	4,746,139	0.00%	4,729,166	-0.36%	5,028,468	6.33%	4,962,939	-1.30%	4,652,574	-6.25%	5,115,185	9.94%	5,159,288	0.86%
EACC	6,530,585	0.29%	6,538,536	0.12%	6,556,512	0.27%	6,565,224	0.13%	6,597,817	0.50%	6,615,628	0.27%	10,049,421	51.90%	10,084,694	0.35%	9,600,040	-4.81%	10,708,441	11.55%	10,743,415	0.33%
NAC	8,981,519	-0.06%	8,985,364	0.04%	8,990,314	0.06%	9,001,126	0.12%	9,020,375	0.21%	9,023,664	0.04%	9,070,441	0.52%	9,093,165	0.25%	8,603,729	-5.38%	9,219,344	7.16%	8,818,380	-4.35%
NPC	10,724,382	-0.07%	10,836,955	1.05%	10,857,258	0.19%	10,876,872	0.18%	10,925,619	0.45%	10,943,860	0.17%	10,975,619	0.29%	11,015,738	0.37%	10,485,767	-4.81%	11,631,508	10.93%	11,783,856	1.31%
NWACC	11,066,006	0.28%	11,611,154	4.93%	11,634,914	0.20%	11,646,430	0.10%	11,689,510	0.37%	11,713,051	0.20%	11,750,270	0.32%	12,559,563	6.89%	12,754,260	1.55%	13,915,139	9.10%	13,535,000	-2.73%
OZC	4,264,352	1.37%	4,398,316	3.14%	4,385,785	-0.28%	4,398,316	0.29%	4,398,316	0.00%	4,382,329	-0.36%	4,362,612	-0.45%	4,397,004	0.79%	4,199,449	-4.49%	4,681,897	11.49%	4,608,108	-1.58%
PCCUA	10,317,654	0.53%	10,323,808	0.06%	10,336,094	0.12%	10,349,799	0.13%	10,381,540	0.31%	10,392,225	0.10%	10,411,433	0.18%	10,438,889	0.26%	10,036,618	-3.85%	11,253,985	12.13%	10,872,602	-3.39%
SAC	6,964,925	-0.06%	7,008,969	0.63%	7,016,717	0.11%	7,027,222	0.15%	7,049,513	0.32%	7,055,895	0.09%	7,068,001	0.17%	7,310,943	3.44%	6,808,502	-6.87%	7,529,244	10.59%	7,432,964	-1.28%
SAUT	5,839,365	-0.64%	5,907,851	1.17%	5,912,697	0.08%	5,915,047	0.04%	5,923,834	0.15%	5,928,636	0.08%	5,936,228	0.13%	5,938,370	0.04%	5,592,184	-5.83%	6,340,491	13.38%	5,869,767	-7.42%
SAUT - ETA	401,858	-0.24%	402,217	0.09%	403,026	0.20%	403,419	0.10%	404,887	0.36%	405,690	0.20%	406,959	0.31%	414,348	1.82%	396,851	-4.22%	439,780	10.82%	425,349	-3.28%
SAUT - FTA	1,735,893	-0.27%	1,736,800	0.05%	1,738,850	0.12%	1,739,843	0.06%	1,743,560	0.21%	1,745,591	0.12%	1,748,802	0.18%	1,780,442	1.81%	1,699,571	-4.54%	1,881,395	10.70%	1,808,285	-3.89%
SEAC	7,617,924	1.21%	7,611,997	-0.08%	7,592,536	-0.26%	7,611,997	0.26%	7,611,997	0.00%	7,587,169	-0.33%	7,556,548	-0.40%	7,609,632	0.70%	7,253,454	-4.68%	7,636,824	5.29%	7,330,157	-4.02%
UACCB	4,919,947	0.09%	4,997,821	1.58%	4,989,281	-0.17%	4,997,821	0.17%	4,997,821	0.00%	4,986,926	-0.22%	4,973,488	-0.27%	5,061,933	1.78%	4,790,386	-5.36%	5,265,542	9.92%	5,453,718	3.57%
UACCH-T	6,456,823	1.84%	6,450,944	-0.09%	6,450,944	0.00%	6,431,644	-0.30%	6,450,944	0.30%	6,426,320	-0.38%	6,459,868	0.52%	6,971,807	7.92%	6,698,588	-3.92%	7,225,896	7.87%	6,798,269	-5.92%
UACCM	6,082,071	0.23%	6,313,341	3.80%	6,313,341	0.00%	6,300,620	-0.20%	6,313,341	0.20%	6,297,111	-0.26%	6,277,094	-0.32%	6,311,812	0.55%	6,427,273	1.83%	6,908,167	7.48%	6,693,302	-3.11%
UACCRM	3,397,250	-0.66%	3,404,968	0.23%	3,409,713	0.14%	3,412,013	0.07%	3,420,616	0.25%	3,425,318	0.14%	3,432,865	0.22%	3,435,845	0.09%	3,653,086	6.32%	3,930,290	7.59%	3,807,406	-3.13%
UA-PTC	16,737,684	-0.33%	17,411,209	4.02%	17,388,807	-0.13%	17,411,209	0.13%	17,411,209	0.00%	17,382,628	-0.16%	17,347,378	-0.20%	17,404,858	0.33%	16,448,355	-5.50%	17,477,884	6.26%	16,654,339	-4.71%
TOTAL	173,360,735	1.26%	174,758,269	0.81%	175,240,785	0.28%	175,483,185	0.14%	175,828,983	0.20%	175,716,505	-0.06%	181,467,478	3.27%	183,144,350	0.92%	175,893,767	-3.96%	191,402,230	8.82%	185,486,306	-3.09%

FOUR-YE	AR INSTI	<b>FUTIONS</b>	S, TWO-Y	'EAR IN	STITUTIO	NS & NC	ION-FOR	MULA E	ENTITIES													
TOTAL	820,980,592	0.11%	827,503,300	0.79%	825,457,897	-0.25%	826,401,413	0.11%	829,290,422	0.35%	830,540,589	0.15%	845,439,206	1.79%	853,518,290	0.96%	823,625,572	-3.50%	915,546,445	11.16%	899,095,045	-1.80%

NOTE: If large discrepancies exist between general revenues actually received and Series 17-1 information, the difference could be caused by merit adjustment fund remittances after the end of the fiscal year.
\*ADTEC is a coalition of five community colleges located in the Delta of Arkansas. These community colleges are working together to develop programs in several areas, including Advanced Manufacturing, Transportation, and Renewable Energy

Table 3.5 – Distribution of Workforce 2000 Funds Pursuant to A.C.A  $\S$  26-51-205: 2021-13 to 2022-23

Institution	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	2019-20	2020-21	2021-22	2022-23
ATU-OZARK	\$ 796,874	\$ 794,490	\$ 786,662	\$ 847,515	\$ 794,490	\$ 784,505	\$ 772,188	\$ 794,492	\$ 794,492	\$ 794,492	\$ 794,492
UAM-CROSSETT	\$ 658,708	\$ 657,024	\$ 650,551	\$ 700,874	\$ 657,024	\$ 648,764	\$ 638,579	\$ 657,023	\$ 657,023	\$ 657,023	\$ 657,023
UAM-MCGEHEE	\$ 708,504	\$ 706,097	\$ 699,139	\$ 753,222	\$ 706,096	\$ 697,220	\$ 686,273	\$ 706,095	\$ 706,095	\$ 706,095	\$ 706,095
ANC	\$ 733,148	\$ 730,954	\$ 723,753	\$ 779,739	\$ 730,954	\$ 721,766	\$ 710,435	\$ 730,954	\$ 730,954	\$ 730,954	\$ 730,954
ASUB	\$ 804,352	\$ 801,945	\$ 794,044	\$ 855,468	\$ 801,945	\$ 791,865	\$ 779,432	\$ 801,945	\$ 801,945	\$ 801,945	\$ 801,945
ASUN	\$ 826,401	\$ 823,929	\$ 815,811	\$ 1,512,242	\$ 1,417,628	\$ 1,399,808	\$ 1,377,831	\$ 1,417,628	\$ 1,417,628	\$ 1,417,628	\$ 1,417,628
ASUMS	\$ 2,197,489	\$ 2,190,914	\$ 2,169,328	\$ 2,337,138	\$ 2,190,914	\$ 2,163,374	\$ 2,129,409	\$ 2,190,914	\$ 2,190,914	\$ 2,190,914	\$ 2,190,914
ASUMH	\$ 1,421,882	\$ 1,417,628	\$ 1,403,661	\$ 878,919	\$ 823,929	\$ 813,572	\$ 800,799	\$ 823,929	\$ 823,929	\$ 823,929	\$ 823,929
ASUTR	\$ 1,159,857	\$ 1,156,386	\$ 1,144,993	\$ 1,233,565	\$ 1,156,386	\$ 1,141,851	\$ 1,123,923	\$ 1,156,386	\$ 1,156,386	\$ 1,156,386	\$ 1,156,386
BRTC	\$ 2,251,947	\$ 2,245,209	\$ 2,223,088	\$ 2,395,057	\$ 2,245,209	\$ 2,216,987	\$ 2,182,180	\$ 2,245,209	\$ 2,245,209	\$ 2,245,209	\$ 2,245,209
CCCUA	\$ 1,354,390	\$ 1,350,337	\$ 1,337,033	\$ 1,440,460	\$ 1,350,337	\$ 1,333,364	\$ 1,312,430	\$ 1,350,337	\$ 1,350,337	\$ 1,350,337	\$ 1,350,337
EACC								\$ 783,221	\$ 783,221	\$ 783,221	\$ 783,221
NAC	\$ 576,900	\$ 575,177	\$ 569,510	\$ 613,565	\$ 575,177	\$ 567,947	\$ 559,030	\$ 575,177	\$ 575,177	\$ 575,177	\$ 575,177
NPC	\$ 670,026	\$ 668,021	\$ 661,439	\$ 712,606	\$ 668,021	\$ 659,624	\$ 649,268	\$ 668,021	\$ 668,021	\$ 668,021	\$ 668,021
OZC	\$ 1,275,658	\$ 1,271,841	\$ 1,259,310	\$ 1,356,725	\$ 1,271,841	\$ 1,255,854	\$ 1,236,137	\$ 1,271,841	\$ 1,271,841	\$ 1,271,841	\$ 1,271,841
PCCUA	\$ 531,446	\$ 529,856	\$ 524,636	\$ 565,219	\$ 529,856	\$ 523,196	\$ 514,981	\$ 529,856	\$ 529,856	\$ 529,856	\$ 529,856
SACC	\$ 462,774	\$ 461,389	\$ 456,843	\$ 492,183	\$ 461,389	\$ 455,589	\$ 448,437	\$ 461,389	\$ 461,389	\$ 461,389	\$ 461,389
SEAC	\$ 1,981,126	\$ 1,975,199	\$ 1,955,738	\$ 2,107,026	\$ 1,975,199	\$ 1,950,371	\$ 1,919,750	\$ 1,975,199	\$ 1,975,199	\$ 1,975,199	\$ 1,975,199
UACCB	\$ 869,361	\$ 866,760	\$ 858,220	\$ 924,608	\$ 866,760	\$ 855,865	\$ 842,427	\$ 866,760	\$ 866,760	\$ 866,760	\$ 866,760
UACCH	\$ 1,964,826	\$ 1,958,947	\$ 1,939,647	\$ 2,089,690	\$ 1,958,947	\$ 1,934,323	\$ 1,903,954	\$ 1,958,947	\$ 1,958,947	\$ 1,958,947	\$ 1,958,947
UACCM	\$ 1,295,061	\$ 1,291,186	\$ 1,278,465	\$ 1,377,362	\$ 1,291,186	\$ 1,274,956	\$ 1,254,939	\$ 1,291,186	\$ 1,291,186	\$ 1,291,186	\$ 1,291,186
UA-PTC	\$ 2,280,596	\$ 2,273,772	\$ 2,251,370	\$ 2,425,526	\$ 2,273,772	\$ 2,245,191	\$ 2,209,941	\$ 2,273,772	\$ 2,273,772	\$ 2,273,772	\$ 2,273,772
TOTAL	\$ 24,821,326	\$ 24,747,060	\$ 24,503,241	\$ 26,398,709	\$ 24,747,060	\$ 24,435,992	\$ 24,052,343	\$ 25,530,281	\$ 25,530,281	\$ 25,530,281	\$ 25,530,281

Table 3.6 – State Funds Available to Higher Education For Capital Expenditures by Biennium: 2003-05 through 2021-23

ASUJ \$		2005-07	2007-09	2009-11	2011-13	2013-2015	_ 2	2015-2017	_	2017-2019	_ 2	2019-2021	2	2021-2023
	\$ 545,591	\$ 1,016,093	\$ 7,313,672	\$ 5,375,000	\$ 6,052,857	\$ 11,416,542	\$	680,000	\$	500,000	\$	83,250	\$	4,235,666
ATU \$	\$ 245,044	\$ 693,262	\$ 1,527,071	\$ 200,000	\$ 110,000	\$ 4,500,000	\$	642,500	\$	1,731,677	\$	-	\$	-
HSU \$	\$ 105,019	\$ 268,262	\$ 177,071	\$ 450,000	\$ 40,000	\$ 3,100,000	\$	312,500	\$	-	\$	-	\$	-
SAUM \$	\$ 343,062	\$ 781,963	\$ 1,127,071	\$ 1,225,000	\$ -	\$ 1,655,000	\$	500,000	\$	-	\$	595,000		
UAF \$	\$ 315,056	\$ 1,860,778	\$ 5,998,340	\$ 2,950,000	\$ 95,000	\$ 1,455,000	\$	217,000	\$	950,000	\$	-	\$	-
UAFS \$	\$ -	\$ 768,262	\$ 698,500	\$ 860,000	\$ 42,857	\$ 5,350,000	\$	500,000	\$	-	\$	-	\$	-
UA/ENTITIES \$	\$ -	\$ 1,196,251	\$ 7,358,500	\$ 2,230,000	\$ 2,060,714	\$ 10,470,000	\$	1,823,000	\$	1,595,000	\$	4,182,069	\$	12,582,000
UALR \$	\$ 210,038	\$ 542,093	\$ 6,438,672	\$ 410,000	\$ 15,522,000	\$ 4,900,000	\$	550,000	\$	750,000	\$	-	\$	-
UAM \$	\$ -	\$ 656,963	\$ 3,832,928	\$ 1,430,000	\$ 70,000	\$ 1,455,000	\$	300,000	\$	-	\$	-	\$	-
UAMS \$	\$ 70,013	\$ 1,732,523	\$ 1,684,806	\$ 2,032,000	\$ 270,714	\$ 6,465,000	\$	70,000	\$	5,000,000	\$	-	\$	-
UAPB \$	\$ -	\$ 993,262	\$ 777,071	\$ 632,000	\$ 22,500	\$ 2,750,000	\$	-	\$	876,500	\$	-	\$	-
UCA \$	\$ 494,023	\$ 1,157,093	\$ 638,672	\$ 300,000	\$ 140,000	\$ 5,200,000	\$	1,100,000	\$	-	\$	-	\$	-
Subtotal Universities \$	\$ 2,327,846	\$ 11,666,804	\$ 37,572,372	\$ 18,094,000	\$ 24,426,642	\$ 58,716,542	\$	6,695,000	\$	11,403,177	\$	4,860,319	\$	16,817,666
ANC \$	\$ -	\$ 479,065	\$ 284,668	\$ 600,000	\$ 50,000	\$ 425,000	\$	100,000	\$	-	\$	-	\$	-
ASUB \$	\$ 377,368	\$ 1,595,658	\$ 613,535	\$ 300,000	\$ 75,000	\$ 400,000	\$	20,000	\$	-	\$	-	\$	-
ASUMS \$	\$ 367,566	\$ 282,065	\$ 2,229,668	\$ 315,000	\$ 7,000	\$ 550,000	\$	-	\$	-	\$	-	\$	-
ASUMH \$	\$ -	\$ 448,115	\$ 860,382	\$ 529,000	\$ 61,428	\$ 600,000	\$	50,000	\$	-	\$	-	\$	-
ASUN \$	\$ 122,522	\$ 212,065	\$ 352,668	\$ 392,000	\$ -	\$ 450,000	\$	80,000	\$	-	\$	-	\$	-
ASUTR \$	\$ 30,738	\$ 142,065	\$ 234,668	\$ 100,000	\$ -	\$ 250,000	\$	-	\$	-	\$	-	\$	-
BRTC \$	\$ 192,535	\$ 266,766	\$ 284,668	\$ 100,000	\$ 41,429	\$ 395,000	\$	20,000	\$	200,000	\$	-	\$	-
CCCUA \$	\$ 84,509	\$ 517,065	\$ 159,668	\$ 348,000	\$ 25,000	\$ 4,040,834	\$	42,500	\$	-	\$	200,000		
EACC \$	\$ 157,529	\$ 271,065	\$ 159,668	\$ 400,000	\$ 35,000	\$ 600,000	\$	200,000	\$	106,000	\$	-	\$	-
NAC \$	\$ 87,516	\$ 447,115	\$ 895,382	\$ 1,029,000	\$ 111,428	\$ 600,000	\$	50,000	\$	-	\$	-	\$	-
NPC \$	\$ 87,516	\$ 266,565	\$ 109,668	\$ 957,000	\$ -	\$ 250,000	\$	-	\$	1,332,000	\$	-	\$	-
NWACC \$	\$ 375,605	\$ 355,832	\$ 1,090,469	\$ 605,000	\$ 22,000	\$ 850,000	\$	10,000	\$	118,282	\$	-	\$	-
OZC \$	\$ 280,861	\$ 194,065	\$ 309,668	\$ 600,000	\$ 41,429	\$ 350,000	\$	20,000	\$	-	\$	-	\$	-
PCCUA \$	\$ 87,516	\$ 143,892	\$ 209,668	\$ 240,000	\$ 7,000	\$ 250,000	\$	-	\$	-	\$	-	\$	-
SAC \$	\$ 87,516	\$ 557,065	\$ 159,668	\$ 300,000	\$ -	\$ 322,500	\$	40,000	\$	-	\$	-	\$	-
SAUT \$	\$ 87,516	\$ 312,065	\$ 188,535	\$ 1,130,000	\$ 70,000	\$ 482,500	\$	25,000	\$	1,050,000	\$	761,750		
SEAC \$	\$ 87,516	\$ 287,065	\$ 109,668	\$ 100,000	\$ 25,000	\$ 250,000	\$	-	\$	-	\$	-	\$	-
UACCB \$	\$ 281,420	\$ 117,065	\$ 444,668	\$ 300,000	\$ _	\$ 250,000	\$	-	\$	-	\$	-	\$	-
UACCH-T \$	\$ -	\$ 267,440	\$ 409,668	\$ 296,000	\$ 97,857	\$ 4,040,833	\$	42,500	\$	100,000	\$	-	\$	-
UACCM \$	\$ 87,516	\$ 67,065	\$ 109,668	\$ 100,000	\$ 35,000	\$ 350,000	\$	-	\$	-	\$	-	\$	-
UACCRM \$	\$ -	\$ 366,391	\$ 159,668	\$ 496,000	\$ 25,000	\$ 365,833	\$	62,500	\$	-	\$	-	\$	-
UAPTC \$	\$ 483,088	\$ 778,262	\$ 1,047,071	\$ 755,000	\$ 45,000	\$ 850,000	\$	-	\$	<u>-</u>	\$	<u>-</u>	\$	<u>-</u>
Subtotal Colleges \$	\$ 3,366,353	\$ 8,373,822	\$ 10,423,063	\$ 8,741,000	\$ 704,571	\$ 15,706,667	\$	700,000	\$	2,906,282	\$	961,750	\$	
TOTAL \$	\$ 5,694,199	\$ 20,040,626	\$ 47,995,435	\$ 26,835,000	\$ 25,131,213	\$ 74,423,209	\$	7,395,000	\$	14,309,459	\$	5,822,069	\$	16,817,666

Source: DFA Capital Improvement Release Files.

Note: Totals include General Improvement Fund and Mineral Lease Fund.

For 2001-03 totals do not include \$9,290,085 in GIF released for general operation projects.

For 2005-07 totals do not include \$198,000 in GIF released for general operation projects.

For 2007-09 totals do not include \$8,338,371 in GIF released for general operation projects.

For 2009-11 totals do not include \$6,106,000 in GIF released for general operation projects.

For 2011-13 totals do not include \$2,117,914 in GIF released for general operation projects.

For 2013-15 totals do not include \$695,000 in GIF released for general operation projects.

For 2015-17 totals do not include \$854,000 in GIF released for general operation projects.

 $In \ September \ of \ 2006, the \ threshold \ for \ the \ Higher \ Education \ Building \ Maintenance \ Fund \ was \ reached \ at \$13,200,000. \ These \ Mineral \ Lease \ Funds \ will \ now \ be \ allocated \ to \ the \ Mineral \ Lease \ Funds \ will \ now \ be \ allocated \ to \ the \ Mineral \ Lease \ Funds \ will \ now \ be \ allocated \ to \ the \ Mineral \ Lease \ Funds \ will \ now \ be \ allocated \ to \ the \ Mineral \ Lease \ Funds \ will \ now \ be \ allocated \ to \ the \ Mineral \ Lease \ Funds \ will \ now \ be \ allocated \ to \ the \ Mineral \$ 

Higher Education Research Development Fund to be distributed to the universities for research related expenses.

Table 3.7 – General Revenue Received as a Percentage of Total Current Fund Revenue: 2012-2022

												10 yr.
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Avg.
Jniversities												
ASUJ	25.0%	24.9%	26.2%	25.9%	25.4%	25.4%	25.2%	25.3%	25.2%	27.0%	26.3%	25.69
ATU	23.3%	22.3%	22.1%	19.9%	19.7%	20.7%	20.3%	19.9%	19.3%	20.6%	17.9%	20.5
HSU	26.8%	27.1%	27.0%	27.0%	26.4%	26.2%	27.1%	26.5%	25.8%	27.5%	26.6%	26.7
SAUM	26.7%	26.1%	25.3%	24.1%	20.9%	19.5%	19.6%	19.6%	20.0%	19.3%	18.1%	21.8
UAF	19.3%	18.2%	18.6%	17.5%	16.7%	15.4%	14.8%	14.8%	14.7%	15.2%	14.1%	16.3
UAFS	22.9%	22.3%	22.9%	23.4%	23.4%	23.5%	23.0%	22.7%	22.7%	23.3%	23.4%	23.0
UALR	30.4%	29.4%	30.5%	30.7%	30.7%	29.9%	30.1%	31.6%	30.9%	29.5%	31.2%	30.4
UAM	30.5%	31.6%	32.2%	27.5%	28.5%	30.0%	30.2%	28.0%	27.6%	25.8%	25.9%	28.9
UAPB	28.6%	30.0%	27.4%	29.5%	28.0%	30.2%	29.2%	28.5%	29.1%	27.8%	28.6%	28.8
UCA	27.1%	26.5%	27.9%	25.9%	25.4%	25.1%	24.6%	24.3%	24.2%	24.6%	23.9%	25.4
<del>-</del>	26.1%	25.8%	26.0%	25.1%	24.5%	24.6%	24.4%	24.1%	23.9%	24.0%	23.6%	24.8
– Colleges												
ANC	40.6%	46.6%	52.3%	53.7%	52.0%	51.6%	50.3%	50.6%	49.1%	48.1%	46.6%	49.2
ASUB	33.3%	33.5%	34.3%	34.4%	35.9%	36.0%	35.9%	38.0%	35.7%	33.1%	32.7%	34.
ASUMS	29.0%	25.1%	22.7%	30.9%	30.7%	33.9%	34.9%	41.7%	41.6%	41.8%	39.7%	33.
ASUMH	36.5%	37.1%	38.5%	38.0%	37.5%	28.6%	27.9%	26.9%	26.0%	25.9%	23.1%	31.
ASUN	35.9%	36.1%	37.7%	36.0%	33.7%	31.8%	31.6%	32.2%	32.0%	30.4%	28.7%	33.3
ASUTR	31.1%	32.3%	29.9%	27.7%	27.9%	28.6%	29.4%	29.4%	30.0%	29.8%	25.4%	29.2
BRTC	28.6%	31.9%	33.0%	36.4%	40.7%	37.5%	35.1%	40.6%	40.7%	34.8%	29.3%	35.
CCCUA	33.1%	33.2%	32.8%	33.4%	33.1%	32.8%	31.1%	32.6%	29.8%	28.1%	26.1%	31.
EACC	42.1%	41.9%	44.3%	42.6%	45.2%	46.8%	52.4%	53.1%	50.2%	51.3%	46.2%	46.9
NAC	27.8%	28.9%	30.1%	33.1%	34.9%	33.5%	33.3%	33.5%	33.1%	30.2%	34.3%	32.
NPC	20.7%	24.8%	26.1%	27.3%	31.0%	31.1%	30.7%	30.9%	29.2%	27.6%	25.4%	27.
NWACC	18.1%	17.4%	18.5%	19.1%	20.3%	20.6%	21.0%	19.3%	21.1%	21.4%	36.5%	21.2
OZC	24.0%	25.1%	27.3%	29.5%	32.1%	33.3%	33.8%	32.6%	30.1%	28.4%	22.6%	29.0
PCCUA	43.5%	43.5%	43.6%	43.5%	44.9%	46.6%	45.1%	45.3%	45.7%	45.5%	43.0%	44.6
SACC	30.3%	31.4%	32.5%	32.8%	34.9%	32.7%	32.2%	32.4%	33.1%	36.5%	32.0%	32.8
SAUT	35.3%	37.3%	35.4%	34.3%	35.6%	42.0%	41.2%	33.0%	33.3%	30.8%	25.2%	34.
SEAC	36.9%	41.5%	41.9%	41.8%	41.8%	43.7%	45.0%	44.4%	42.7%	42.2%	31.4%	41.
UACCB	27.5%	29.1%	31.2%	31.6%	32.4%	34.0%	32.8%	31.8%	30.3%	30.3%	30.0%	31.0
UACCH-T	41.0%	40.4%	40.9%	41.8%	38.9%	37.4%	35.8%	35.8%	36.7%	34.9%	33.4%	37.
UACCM	25.8%	28.5%	29.3%	29.9%	29.2%	29.2%	29.4%	29.1%	28.9%	25.7%	26.7%	28.
UACCRM	31.8%	32.8%	31.9%	32.3%	32.3%	32.7%	31.3%	30.0%	28.9%	27.2%	22.8%	30.
UAPTC	18.2%	18.7%	20.9%	22.2%	25.2%	27.1%	28.7%	29.5%	27.3%	27.3%	24.3%	24.
<del>-</del>	31.4%	32.6%	33.4%	34.2%	35.0%	35.1%	35.0%	35.1%	34.3%	33.2%	31.1%	33.7

Source: ADHE Series 17-1.

Note: Calculation now takes unrestricted and restricted state appropriation divided by total current fund revenue.

### SECTION 4.

# CURRENT FUND REVENUES AND EXPENDITURES BY INSTITUTION: 2012-13 THROUGH 2021-22

TABLE 4.1 – TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2013

		Reve	nue			Expend	litures	
	Unrestr.		Restricted		Unrestr.		Restricted	
	Educ. and		Educ. and		Educ. and		Educ. and	
Institution	General	Auxiliary	General	Total	General	Auxiliary	General	Total
Universities								
ASUJ <sup>1</sup>	155,260,429	30,604,487	70,667,328	256,532,244	162,470,572	31,030,119	71,776,827	265,277,518
ATU <sup>2</sup>	93,500,373	22,046,774	41,588,915	157,136,062	88,674,656	21,756,124	41,560,324	151,991,104
HSU <sup>3</sup>	46,854,084	11,679,015	18,254,750	76,787,849	44,625,556	11,679,015	18,601,806	74,906,377
SAUM	39,833,548	9,562,633	14,844,287	64,240,468	40,350,981	9,451,542	14,951,545	64,754,068
UAF <sup>4</sup>	340,430,954	158,219,320	183,656,971	682,307,245	332,349,189	146,147,395	182,642,926	661,139,510
UAFS	60,581,287	11,878,168	32,645,724	105,105,179	60,529,008	11,733,073	32,994,126	105,256,207
UALR⁵	148,623,595	16,538,955	58,832,075	223,994,625	148,623,595	16,538,955	59,856,868	225,019,418
UAM <sup>6</sup>	35,006,560	5,726,342	17,078,337	57,811,239	35,780,719	6,500,964	16,936,774	59,218,457
UAPB <sup>7</sup>	45,344,722	11,985,485	32,723,940	90,054,147	38,981,421	11,470,864	31,615,686	82,067,971
UCA	130,372,148	38,137,981	45,760,360	214,270,488	126,626,704	38,132,664	46,480,772	211,240,140
Subtotal	1,095,807,700	316,379,159	516,052,687	1,928,239,546	1,079,012,400	304,440,715	517,417,654	1,900,870,770
Colleges								
ANC (MCCC)	13,713,572	91,975	8,059,292	21,864,838	15,240,674	94,118	7,979,429	23,314,221
ASUB	27,202,654	3,421,453	12,014,148	42,638,255	27,081,516	4,316,684	12,077,057	43,475,257
ASUMH	10,401,255	838,269	1,332,389	12,571,913	10,282,608	791,194	1,173,825	12,247,627
ASUN	13,420,920	122,943	7,435,737	20,979,600	12,777,005	59,869	7,211,215	20,048,089
BRTC	14,960,183	1,784,510	9,271,605	26,016,298	14,526,202	1,910,637	9,268,576	25,705,415
CCCUA	8,888,081	10,858	5,295,311	14,194,250	9,015,295	10,858	5,366,874	14,393,027
CotO (OTC)8	7,105,578	699,477	6,779,416	14,584,471	7,565,580	653,697	6,463,176	14,682,453
EACC	9,941,860	646,343	5,484,431	16,072,634	9,667,572	588,320	5,563,911	15,819,803
MSCC <sup>9</sup>	13,144,639	213,226	12,339,715	25,697,579	13,123,753	218,157	11,598,910	24,940,819
NAC	13,938,519	1,815,885	15,319,694	31,074,098	13,784,407	1,946,671	15,363,395	31,094,473
NPC (GCCC)	18,182,112	2,107,966	22,943,654	43,233,732	18,040,888	2,400,170	22,751,656	43,192,714
NWACC	40,718,166	637,541	22,331,115	63,686,822	39,750,256	755,249	22,315,422	62,820,927
OZC	8,880,593	1,131,052	7,525,219	17,536,865	8,694,152	1,175,185	7,376,342	17,245,679
PCCUA	16,619,481	222,378	7,274,222	24,116,081	15,668,253	166,256	7,654,461	23,488,970
PTC	48,033,162	714,429	40,961,074	89,708,665	47,582,449	-	40,435,988	88,018,437
RMCC	5,383,454	315,659	4,667,321	10,366,434	5,307,394	257,141	4,701,321	10,265,856
SACC	11,640,405	1,978,114	8,560,144	22,178,663	11,541,390	1,798,993	8,538,197	21,878,580
SAUT <sup>10</sup>	13,820,347	766,274	6,776,210	21,362,831	14,424,534	787,537	6,844,799	22,056,870
SEAC	11,816,415	-	6,544,717	18,361,132	11,315,785	-	6,605,895	17,921,680
UACCB	9,568,737	917,742	6,428,522	16,915,001	9,324,507	901,378	6,424,655	16,650,540
UACCH	9,759,572	49,424	6,190,147	15,999,143	9,678,359	119	6,190,147	15,868,625
UACCM	12,844,655	1,627,660	6,862,412	21,334,727	13,323,891	1,546,395	6,939,153	21,809,439
Subtotal	339,984,360	20,113,177	230,396,495	590,494,032	337,716,468	20,378,629	228,844,404	586,939,501
Total	1,435,792,060	336,492,337	746,449,182	2,518,733,578	1,416,728,868	324,819,344	746,262,058	2,487,810,270

<sup>4.</sup> Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses

<sup>7.</sup> Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)

<sup>9.</sup> Ouachita Technical College became College of the Ouachitas in 2012. 10. Includes AR Fire Training Academy and AR Environmental Training Academy

Table 4.2 – Total Current Fund Revenues and Expenditures Fiscal Year 2014

		Reve	nue			Expend	ditures	
	Unrestr.		Restricted		Unrestr.		Restricted	
	Educ. and		Educ. and		Educ. and		Educ. and	
Institution	General	Auxiliary	General	Total	General	Auxiliary	General	Total
Universities								
ASUJ <sup>1</sup>	157,180,550	31,591,420	63,821,521	252,593,492	156,359,312	31,570,816	64,472,430	252,402,558
ATU <sup>2</sup>	97,973,621	23,101,440	39,716,997	160,792,058	93,543,626	22,758,544	39,738,182	156,040,352
HSU <sup>3</sup>	47,508,140	12,150,475	17,462,467	77,121,082	46,617,486	12,150,475	17,520,679	76,288,640
SAUM	41,619,497	10,163,039	28,727,140	80,509,676	40,739,765	10,138,939	28,690,071	79,568,775
UAF⁴	374,074,965	148,013,066	167,322,441	689,410,472	367,287,507	146,248,728	165,652,997	679,189,232
UAFS	60,685,825	12,119,034	30,176,807	102,981,666	60,668,007	12,110,101	30,458,598	103,236,706
UALR⁵	149,343,897	17,338,948	53,238,127	219,920,972	149,343,897	17,338,948	50,954,197	217,637,042
UAM <sup>6</sup>	35,493,869	5,756,455	15,471,916	56,722,240	35,361,347	5,738,147	15,599,553	56,699,047
UAPB <sup>7</sup>	44,227,265	10,853,437	34,145,197	89,225,899	40,222,302	11,802,615	34,658,585	86,683,502
UCA	139,687,250	38,365,467	44,222,095	222,274,812	139,454,240	37,595,457	43,669,283	220,718,980
Subtotal	1,147,794,879	309,452,781	494,304,709	1,951,552,368	1,129,597,489	307,452,770	491,414,575	1,928,464,834
Colleges								
ANC (MCCC)	13,424,202	77,764	5,870,827	19,372,793	13,375,588	140,502	6,128,047	19,644,138
ASUB	26,562,033	3,214,081	11,208,662	40,984,776	26,389,424	3,104,290	11,118,477	40,612,191
ASUMH	10,661,289	793,742	808,392	12,263,423	10,501,864	845,562	798,979	12,146,405
ASUN	13,710,396	63,257	6,110,848	19,884,501	15,271,382	75,121	6,350,864	21,697,367
BRTC	15,252,620	1,651,904	8,414,767	25,319,291	14,952,092	1,465,356	8,413,213	24,830,661
CCCUA	9,294,986	22,422	5,144,402	14,461,810	9,595,788	22,422	5,121,207	14,739,417
CotO (OTC)8	7,977,479	764,505	7,781,149	16,523,133	7,534,638	661,659	7,488,096	15,684,394
EACC	9,477,243	574,604	5,020,889	15,072,737	9,350,908	543,278	4,996,121	14,890,307
MSCC <sup>9</sup>	21,901,923	226,277	9,229,126	31,357,327	19,754,195	146,749	8,989,901	28,890,845
NAC	13,863,100	1,885,117	14,060,100	29,808,317	13,738,329	1,798,350	13,902,240	29,438,919
NPC (GCCC)	18,497,417	1,803,045	21,236,270	41,536,732	18,585,719	1,730,662	21,142,171	41,458,552
NWACC	41,921,660	612,154	19,326,532	61,860,346	40,503,128	605,205	19,466,770	60,575,103
OZC	8,749,909	1,077,183	6,312,948	16,140,040	8,824,404	1,145,336	6,238,300	16,208,039
PCCUA	16,872,085	275,108	6,783,787	23,930,980	16,220,085	110,415	6,853,010	23,183,510
PTC	47,833,527	578,933	35,061,632	83,474,092	48,010,015	402,445	35,110,883	83,523,343
RMCC	5,689,076	361,186	4,628,198	10,678,460	5,599,907	428,149	4,665,033	10,693,089
SACC	11,937,286	1,945,936	7,702,722	21,585,944	11,933,909	1,768,701	7,828,705	21,531,315
SAUT <sup>10</sup>	14,311,503	286,422	6,363,362	20,961,287	14,627,562	466,020	6,227,175	21,320,757
SEAC	11,732,953	73,598	6,938,148	18,744,699	13,338,396	131,141	6,775,609	20,245,146
UACCB	9,673,735	798,076	5,536,123	16,007,934	9,499,728	786,009	5,539,006	15,824,743
UACCH	10,514,863	45,372	5,193,030	15,753,265	10,532,573	12	5,193,030	15,725,615
UACCM	13,685,875	1,576,102	7,473,186	22,735,163	13,653,095	1,626,784	7,432,349	22,712,228
Subtotal	353,545,161	18,706,788	206,205,100	578,457,050	351,792,728	18,004,169	205,779,185	575,576,083
Total	1,501,340,040	328,159,569	700,509,809	2,530,009,418	1,481,390,217	325,456,939	697,193,761	2,504,040,917

<sup>4.</sup> Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses

<sup>7.</sup> Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)

<sup>9.</sup> Ouachita Technical College became College of the Ouachitas in 2012. 10. Includes AR Fire Training Academy and AR Environmental Training Academy

Table 4.3 – Total Current Fund Revenues and Expenditures Fiscal Year 2015

		Reve	nue			Expend	litures	
•	Unrestr.		Restricted		Unrestr.	-	Restricted	
	Educ. and		Educ. and		Educ. and		Educ. and	
Institution	General	Auxiliary	General	Total	General	Auxiliary	General	Total
Universities								
ASUJ <sup>1</sup>	159,772,104	32,758,349	61,520,385	254,050,838	159,121,669	32,758,348	61,541,443	253,421,460
ATU <sup>2</sup>	104,142,684	25,003,249	42,000,911	171,146,844	98,545,622	23,160,935	42,003,896	163,710,453
HSU <sup>3</sup>	47,427,461	12,965,663	16,545,615	76,938,739	47,049,444	12,999,478	16,853,404	76,902,326
SAUM	44,237,218	11,342,270	14,699,026	70,278,513	43,547,100	11,056,359	14,658,608	69,262,067
UAF⁴	397,354,226	172,684,321	168,101,770	738,140,317	388,767,774	172,171,531	163,587,334	724,526,639
UAFS	61,790,417	11,907,477	28,223,136	101,921,030	59,845,056	11,905,088	28,304,179	100,054,323
UALR⁵	144,740,722	17,544,703	50,501,334	212,786,759	144,345,135	17,544,703	47,055,433	208,945,271
UAM <sup>6</sup>	31,821,954	5,879,203	13,825,050	51,526,207	29,838,536	5,826,642	13,723,389	49,388,567
UAPB <sup>7</sup>	41,270,396	10,806,658	28,160,420	80,237,474	42,064,089	11,595,499	28,363,242	82,022,830
UCA	141,226,102	39,961,631	43,842,896	225,030,629	133,168,113	37,505,792	43,900,028	214,573,933
Subtotal	1,173,783,284	340,853,524	467,420,543	1,982,057,350	1,146,292,538	336,524,375	459,990,956	1,942,807,869
Colleges								
ANC (MCCC)	13,031,628	112,805	5,858,525	19,002,959	12,509,808	664,050	5,983,822	19,157,680
ASUB	26,696,068	3,130,628	11,101,056	40,927,752	25,655,110	2,825,772	10,809,142	39,290,024
ASUMH	10,500,027	742,579	1,154,397	12,397,003	10,408,921	652,038	1,100,946	12,161,905
ASUMS <sup>8</sup>	13,838,061	248,639	10,573,885	24,660,585	13,631,127	173,168	11,446,355	25,250,650
ASUN	14,660,171	197,283	6,142,216	20,999,670	14,449,610	202,550	6,002,301	20,654,461
BRTC	14,374,269	1,334,749	7,178,965	22,887,983	14,644,357	1,314,422	7,413,745	23,372,524
CCCUA	9,339,987	89,673	4,728,923	14,158,583	8,740,973	89,673	4,790,999	13,621,645
CotO (OTC)9	7,933,267	732,685	8,194,031	16,859,983	7,498,204	691,079	7,377,711	15,566,994
EACC	9,326,123	507,348	5,567,234	15,400,705	9,074,397	501,302	5,154,189	14,729,888
NAC	13,541,995	1,544,876	12,171,113	27,257,984	13,236,213	1,613,990	12,305,778	27,155,981
NPC (GCCC)	19,065,071	1,574,461	19,184,174	39,823,706	16,497,196	1,458,498	18,973,363	36,929,057
NWACC	42,446,274	468,656	17,980,434	60,895,364	40,158,994	472,564	17,947,227	58,578,786
OZC	8,493,462	856,923	5,533,580	14,883,965	9,637,753	831,503	5,549,064	16,018,320
PCCUA	16,467,838	163,020	7,142,634	23,773,492	15,855,909	111,515	7,164,975	23,132,399
SACC	12,209,120	1,839,012	7,330,532	21,378,664	12,203,316	1,731,382	7,530,244	21,464,942
SAUT <sup>10</sup>	13,711,012	167,418	5,997,931	19,876,361	13,751,904	155,716	6,069,790	19,977,410
SEAC	11,354,940	83,931	6,736,139	18,175,010	10,966,682	146,682	6,803,312	17,916,676
UACCB	9,685,701	792,520	5,304,757	15,782,978	9,842,814	804,910	5,303,863	15,951,587
UACCH	10,282,049	46,490	5,054,617	15,383,156	10,405,991	5,632	5,054,617	15,466,240
UACCM	13,312,361	1,383,548	6,341,458	21,037,367	12,835,782	1,922,687	6,370,042	21,128,511
UACCRM	5,636,893	452,034	4,479,986	10,568,913	5,737,113	513,875	4,494,470	10,745,458
UAPTC	47,110,464	502,491	30,886,830	78,499,785	42,068,396	3,230,000	31,242,870	76,541,266
Subtotal	343,016,782	16,971,769	194,643,417	554,631,967	329,810,571	20,113,009	194,888,825	544,812,404
Total	1,516,800,066	357,825,293	662,063,960	2,536,689,318	1,476,103,109	356,637,383	654,879,781	2,487,620,273

<sup>4.</sup> Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses

<sup>7.</sup> Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)

<sup>9.</sup> Ouachita Technical College became College of the Ouachitas in 2012. 10. Includes AR Fire Training Academy and AR Environmental Training Academy

Table 4.4 – Total Current Fund Revenues and Expenditures Fiscal Year 2016

		Reve	nue			Expend	ditures	
	Unrestr.		Restricted		Unrestr.		Restricted	
	Educ. and		Educ. and		Educ. and		Educ. and	
Institution	General	Auxiliary	General	Total	General	Auxiliary	General	Total
Universities								
ASUJ <sup>1</sup>	167,120,834	34,662,933	63,231,008	265,014,775	165,677,597	34,650,604	63,023,415	263,351,616
ATU <sup>2</sup>	106,539,808	25,619,499	41,464,217	173,623,524	106,201,581	24,377,971	41,454,477	172,034,029
HSU <sup>3</sup>	48,332,265	14,288,662	16,681,559	79,302,486	50,062,623	14,702,246	16,557,404	81,322,273
SAUM	52,486,675	12,641,760	16,066,766	81,195,200	51,669,131	11,197,087	16,028,138	78,894,356
UAF <sup>4</sup>	417,905,414	186,353,446	175,049,395	779,308,255	403,271,461	181,269,891	173,335,905	757,877,257
UAFS	63,596,836	11,201,154	27,320,763	102,118,753	62,176,539	11,195,827	27,231,991	100,604,357
UALR⁵	143,664,511	19,506,355	48,307,099	211,477,965	144,332,269	19,506,355	46,859,943	210,698,567
UAM <sup>6</sup>	31,382,320	5,837,994	12,527,222	49,747,536	31,172,390	5,836,179	12,535,910	49,544,479
UAPB <sup>7</sup>	42,277,713	12,572,876	29,719,217	84,569,806	45,042,924	11,941,067	29,251,737	86,235,728
UCA	143,221,269	41,354,829	45,416,154	229,992,252	153,086,649	41,151,915	45,387,766	239,626,330
Subtotal	1,216,527,644	364,039,508	475,783,400	2,056,350,552	1,212,693,163	355,829,142	471,666,687	2,040,188,992
Colleges								
ANC (MCCC)	13,502,460	91,960	6,042,540	19,636,960	13,290,446	92,981	6,038,940	19,422,367
ASUB	26,443,012	2,646,060	10,242,234	39,331,306	26,668,240	2,501,528	10,265,408	39,435,176
ASUMH	10,756,095	904,248	939,198	12,599,541	10,565,591	815,035	815,532	12,196,158
ASUMS <sup>8</sup>	13,797,657	223,285	10,700,464	24,721,406	12,675,161	169,494	10,539,497	23,384,152
ASUN	15,671,706	334,394	6,400,446	22,406,546	17,500,408	287,996	6,397,164	24,185,568
BRTC	13,698,421	1,056,048	5,766,174	20,520,643	14,104,806	1,085,788	6,292,462	21,483,056
CCCUA	9,789,801	268,565	4,295,651	14,354,017	9,570,044	268,565	4,403,235	14,241,844
CotO (OTC)9	8,086,711	647,814	8,025,385	16,759,910	7,816,115	629,410	8,242,092	16,687,617
EACC	9,488,009	522,458	4,504,126	14,514,593	9,036,488	575,756	4,546,771	14,159,015
NAC	13,740,324	1,221,513	10,841,061	25,802,898	13,280,251	1,225,570	10,928,052	25,433,873
NPC (GCCC)	41,478,184	487,828	15,499,604	57,465,617	16,792,936	1,258,255	15,856,997	33,908,188
NWACC	41,921,660	612,154	19,326,532	61,860,346	39,313,255	607,159	15,510,217	55,430,631
OZC	8,507,698	711,954	4,490,552	13,710,204	8,708,835	826,531	4,480,371	14,015,737
PCCUA	16,308,388	159,456	6,577,518	23,045,362	15,802,178	100,116	6,581,022	22,483,316
SACC	11,887,207	1,547,939	6,705,983	20,141,129	11,711,648	1,472,180	6,772,504	19,956,332
SAUT <sup>10</sup>	13,771,909	204,172	5,448,991	19,425,072	13,470,655	197,770	5,387,239	19,055,664
SEAC	11,519,231	79,549	6,613,692	18,212,472	11,513,495	139,524	6,567,057	18,220,076
UACCB	9,836,514	816,558	4,790,859	15,443,931	9,303,392	792,886	4,794,152	14,890,430
UACCH	10,332,542	422,960	5,819,097	16,574,599	10,299,611	2,107	5,754,766	16,056,484
UACCM	13,693,976	1,158,534	6,782,975	21,635,485	14,564,110	1,438,791	6,707,306	22,710,207
UACCRM	5,644,659	410,507	4,518,724	10,573,890	5,598,973	464,917	4,501,472	10,565,362
UAPTC	44,146,097	394,636	24,516,535	69,057,268	41,497,477	198,184	24,828,665	66,524,326
Subtotal	364,022,261	14,922,592	178,848,342	557,793,195	333,084,116	15,150,543	176,210,920	524,445,579
Total	1,580,549,905	378,962,101	654,631,742	2,614,143,747	1,545,777,279	370,979,686	647,877,607	2,564,634,571

<sup>4.</sup> Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses

<sup>7.</sup> Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)

<sup>9.</sup> Ouachita Technical College became College of the Ouachitas in 2012. 10. Includes AR Fire Training Academy and AR Environmental Training Academy

Table 4.5 – Total Current Fund Revenues and Expenditures Fiscal Year 2017

		Reve	nue				Expenditures		
	Unrestr.		Restricted		Unrestr.		Pension	Restricted	
	Educ. and		Educ. and		Educ. and		Obligation	Educ. and	
Institution	General	Auxiliary	General	Total	General	Auxiliary	GASB 68	General	Total
Universities				_	_				
ASUJ <sup>1</sup>	167,932,195	35,352,194	56,918,326	260,202,715	165,533,134	35,327,194	3,820	57,062,350	257,926,497
ATU <sup>2</sup>	108,040,126	25,372,247	39,083,860	172,496,233	105,897,780	27,352,232	869,840	39,083,666	173,203,518
HSU <sup>3</sup>	49,932,307	15,196,060	15,518,231	80,646,598	51,785,371	14,979,049	(723,120)	15,595,256	81,636,556
SAUM	56,641,285	14,196,200	16,397,108	87,234,593	57,549,634	12,838,114	(143,578)	16,367,518	86,611,688
UAF⁴	435,525,681	214,322,951	189,975,475	839,824,107	417,833,923	216,878,087	(2,355,197)	183,506,371	815,863,185
UAFS	65,313,018	11,495,537	25,755,725	102,564,280	64,517,975	11,397,768	29,929	25,853,759	101,799,431
UALR⁵	152,872,262	19,473,294	56,862,420	229,207,976	150,560,514	18,953,047	1,021,019	56,557,783	227,092,363
UAM <sup>6</sup>	39,950,165	6,871,163	15,159,692	61,981,020	38,553,331	6,852,336	53,006	14,955,371	60,414,044
UAPB <sup>7</sup>	47,491,442	13,742,332	29,622,897	90,856,671	48,104,732	13,309,877	(13,430)	29,256,584	90,657,763
UCA	145,837,086	42,783,877	42,877,663	231,498,626	144,962,427	42,983,581	-	43,310,947	231,256,955
Subtotal	1,269,535,568	398,805,855	488,171,396	2,156,512,819	1,245,298,820	400,871,285	(1,257,711)	481,549,605	2,126,461,999
Colleges									
ANC	13,842,210	97,449	5,929,494	19,869,153	13,806,050	75,040	221,454	6,083,296	20,185,840
ASUB	26,665,229	2,540,256	10,148,992	39,354,477	24,842,863	2,674,548	49,682	10,114,856	37,681,949
ASUMH	10,614,241	739,957	5,159,149	16,513,348	10,330,667	676,815	(105,171)	4,854,915	15,757,226
ASUMS <sup>8</sup>	12,832,103	235,026	9,464,951	22,532,080	12,993,824	147,868	(51,864)	9,125,628	22,215,456
ASUN	15,978,947	304,470	7,554,405	23,837,822	15,038,337	288,506	530,062	7,419,407	23,276,312
BRTC	14,536,040	907,920	6,819,977	22,263,937	14,338,373	1,110,618	49,500	5,904,046	21,402,537
CCCUA	10,056,862	274,313	4,142,626	14,473,801	9,946,211	274,313	81,001	4,147,583	14,449,108
CotO (OTC)9	8,222,299	567,687	7,607,747	16,397,733	8,054,089	611,853	(28,687)	7,646,654	16,283,909
EACC	9,328,869	407,976	4,373,911	14,110,756	8,838,254	409,126	110,885	4,449,263	13,807,528
NAC	14,081,547	1,271,367	11,584,583	26,937,497	13,975,544	1,289,070	134,003	11,641,712	27,040,329
NPC	17,940,717	1,351,754	15,811,726	35,104,197	17,531,169	1,735,952	(60,617)	15,955,959	35,162,463
NWACC	41,542,336	479,313	14,597,994	56,619,642	38,906,666	396,817	58,658	14,563,571	53,925,712
OZC	8,524,122	133,154	4,543,103	13,200,379	8,491,419	347,675	(62,898)	4,502,206	13,278,402
PCCUA	16,267,645	130,683	5,885,958	22,284,286	15,554,296	67,881	27,900	5,880,970	21,531,047
SACC	11,908,520	1,395,442	8,237,001	21,540,962	11,429,496	1,293,303	228,580	8,173,461	21,124,839
SAUT <sup>10</sup>	13,133,679	251,475	5,833,606	19,218,760	12,791,867	208,522	13,545	5,609,289	18,623,223
SEAC	11,200,253	79,472	6,147,343	17,427,068	11,137,253	148,657	298,782	6,179,740	17,764,432
UACCB	9,764,410	604,840	4,311,509	14,680,759	9,342,443	555,281	149,732	4,311,529	14,358,985
UACCH	10,417,520	468,384	6,353,562	17,239,466	10,577,520	-	154,728	6,384,117	17,116,365
UACCM	13,824,570	95,339	7,698,850	21,618,759	12,865,515	158,711	84,211	7,263,003	20,371,440
UACCRM	5,647,038	375,480	4,429,408	10,451,926	5,540,838	450,411	128,484	4,454,426	10,574,159
UAPTC	43,218,938	363,985	20,719,671	64,302,594	42,856,615	363,985	362,323	20,646,899	64,229,822
Subtotal	339,548,096	13,075,741	177,355,566	529,979,403	329,189,308	13,284,952	2,374,293	175,312,530	520,161,082
Total	1,609,083,663	411,881,596	665,526,963	2,686,492,221	1,574,488,128	414,156,236	2,374,293	656,862,134	2,646,623,081

<sup>4.</sup> Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses

<sup>7.</sup> Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)

<sup>9.</sup> Ouachita Technical College became College of the Ouachitas in 2012. 10. Includes AR Fire Training Academy and AR Environmental Training Academy

TABLE 4.6– TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2018

		Reve	nue				Expe	enditures		
•	Unrestr.		Restricted		Unrestr.		Pension	Postemployment	Restricted	
	Educ. and		Educ. and		Educ. and		Obligation	Benefits*	Educ. and	
Institution	General	Auxiliary	General	Total	General	Auxiliary	GASB 68	GASB 75	General	Total
Universities										
ASUJ <sup>1</sup>	171,269,921	34,155,908	59,010,474	264,436,303	176,017,818	34,072,222	(582,868)	343,581	58,919,053	268,769,806
ATU <sup>2</sup>	113,579,007	23,950,035	39,926,950	177,455,992	114,286,169	23,848,928	73,426	80,415	39,926,950	178,215,888
HSU³	46,167,189	16,522,005	15,551,767	78,240,961	48,725,728	16,632,639	89,044	507,802	14,715,154	80,670,367
SAUM	54,134,821	15,318,024	17,347,443	86,800,287	53,261,978	14,951,590	(458,036)	-	17,296,708	85,052,240
UAF⁴	460,876,633	214,834,994	205,141,795	880,853,422	431,736,290	217,860,907	497,972	746,667	207,706,107	858,547,943
UAFS	66,136,285	11,739,780	26,679,356	104,555,421	64,852,907	11,629,877	123,904	117,364	26,807,528	103,531,580
UALR⁵	152,468,527	18,328,777	55,746,141	226,543,445	152,468,527	18,328,777	55,746,141	-	58,078,044	284,621,489
UAM <sup>6</sup>	40,691,921	6,917,192	14,731,066	62,340,179	39,029,801	6,893,646	12,024	37,491	14,988,746	60,961,708
UAPB <sup>7</sup>	48,611,914	14,423,813	31,045,548	94,081,275	46,611,012	13,913,187	2,561	98,551	30,774,246	91,399,557
UCA	148,197,183	43,521,825	44,663,147	236,382,155	147,488,011	43,812,633	-	1,206,250	44,405,457	236,912,351
Subtotal	1,302,133,401	399,712,353	509,843,687	2,211,689,441	1,274,478,241	401,944,406	55,504,168	3,138,121	513,617,994	2,248,682,930
<u>Colleges</u>										
ANC	13,841,080	98,929	6,434,534	20,374,543	12,758,040	17,550	(73,885)	-	6,264,941	18,966,646
ASUB	26,791,964	2,359,848	10,375,822	39,527,635	24,210,860	2,512,020	(276,437)	-	10,445,491	36,891,933
ASUMH	10,364,387	586,098	5,913,471	16,863,957	9,957,433	524,617	53,224	-	5,633,706	16,168,980
ASUMS <sup>8</sup>	12,478,295	171,794	8,905,515	21,555,604	12,089,263	146,726	(121,075)	-	9,033,710	21,148,624
ASUN	16,101,371	265,048	7,547,789	23,914,208	15,482,235	310,994	776,899	-	7,488,931	24,059,059
BRTC	17,310,361	210,602	6,206,152	23,727,115	17,163,265	443,098	297,524	82,398	6,112,199	24,098,484
CCCUA	10,169,544	248,873	4,790,007	15,208,424	9,693,856	248,873	(108,561)	252,495	4,712,375	14,799,038
CotO (OTC)9	7,947,167	469,395	7,438,054	15,854,616	7,361,464	532,153	(161,035)	2,607,782	7,653,131	17,993,495
EACC	13,671,547	517,913	4,953,677	19,143,136	12,005,805	449,923	636,975	-	5,062,572	18,155,275
NAC	13,989,897	1,278,607	11,824,650	27,093,154	13,478,569	1,425,512	(131,899)	46,763	11,861,938	26,680,883
NPC	17,521,722	1,372,637	16,757,897	35,652,256	17,217,055	1,361,759	(641,692)	-	16,708,867	34,645,989
NWACC	41,143,777	529,640	14,021,387	55,694,804	40,352,134	481,038	(366,835)	84,706	14,091,285	54,642,328
OZC	8,640,131	-	4,330,072	12,970,203	8,527,382	-	(113,183)	43,162	4,342,304	12,799,665
PCCUA	16,469,353	130,233	6,437,465	23,037,051	16,334,386	67,334	3,355	(94,085)	6,417,106	22,728,096
SACC	12,341,013	1,452,541	8,150,384	21,943,937	12,244,204	1,445,496	141,376	70,240	8,117,563	22,018,879
SAUT <sup>10</sup>	13,386,871	361,416	5,860,309	19,608,596	13,285,209	361,416	(176,377)	38,651	6,021,312	19,530,211
SEAC	10,977,986	77,179	5,823,900	16,879,065	12,156,770	160,161	1,322,842	3,079,251	5,828,529	22,547,553
UACCB	9,857,651	578,363	4,751,341	15,187,355	9,442,301	509,624	51,052	20,630	4,751,341	14,774,948
UACCH	11,101,595	482,785	6,361,696	17,946,076	11,335,420	5,310	100,451	43,004	6,395,472	17,879,657
UACCM	13,992,480	-	7,454,481	21,446,961	13,514,112	-	(118,470)	16,815	7,377,384	20,789,841
UACCRM	5,873,468	391,766	4,683,881	10,949,115	5,597,362	377,578	(40,943)	49,692	4,691,551	10,675,240
UAPTC	42,179,721	313,890	18,007,069	60,500,680	42,541,300	259,487	(472,382)	113,183	18,215,427	60,657,016
Subtotal	346,151,381	11,897,556	177,029,553	535,078,491	336,748,424	11,640,669	580,925	6,454,687	177,227,136	532,651,840
Total	1,648,284,782	411,609,909	686,873,240	2,746,767,932	1,611,226,666	413,585,075	56,085,092	9,592,808	690,845,129	2,781,334,770

<sup>\*</sup>Denotes postemployment benefits other than pension

- 4. Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses
- 7. Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)
- 9. Ouachita Technical College became College of the Ouachitas in 2012. 10. Includes AR Fire Training Academy and AR Environmental Training Academy

Table 4.7– Total Current Fund Revenues and Expenditures Fiscal Year 2019

		Reve	nue				Expenditures		
-	Unrestr.		Restricted		Unrestr.		Pension Obligation	Restricted	
	Educ. and		Educ. and		Educ. and		GASB 68 & Postemployment	Educ. and	
Institution	General	Auxiliary	General	Total	General	Auxiliary	Benefits* GASB 75	General	Total
Universities					•				
ASUJ <sup>1</sup>	172,665,191	33,819,569	58,019,172	264,503,932	169,498,833	33,819,569	3,741,905	58,041,743	265,102,051
ATU <sup>2</sup>	115,078,306	23,497,537	37,974,654	176,550,497	115,189,209	22,877,806	(23,791)	37,967,618	176,010,842
HSU <sup>3</sup>	49,039,208	15,736,286	15,770,889	80,546,383	56,357,128	15,058,923	(823,972)	15,059,110	85,651,189
SAUM	55,233,328	16,455,282	17,796,747	89,485,357	55,061,625	16,251,565	178,873	17,828,392	89,320,455
UAF <sup>4</sup>	483,679,272	227,053,746	200,891,172	911,624,190	441,092,337	228,507,991	1,503,487	203,363,788	874,467,603
UAFS	68,595,176	11,510,096	26,505,780	106,611,052	66,805,864	11,431,650	46,448	26,458,574	104,742,536
UALR <sup>5</sup>	146,758,917	16,579,822	53,071,851	216,410,590	142,987,162	17,442,577	568,042	54,003,671	215,001,452
UAM <sup>6</sup>	39,468,960	6,411,327	14,424,312	60,304,599	38,594,998	6,410,869	(36,030)	14,579,315	59,549,152
UAPB <sup>7</sup>	51,138,829	14,717,460	34,911,901	100,768,190	50,937,218	15,110,575	102,856	32,952,593	99,103,242
UCA	151,485,895	45,778,740	45,199,611	242,464,246	151,202,747	45,784,919	-	45,423,921	242,411,587
Subtotal	1,333,143,082	411,559,865	504,566,090	2,249,269,036	1,287,727,122	412,696,445	5,257,818	505,678,725	2,211,360,109
Colleges									
ANC	13,919,623	114,438	6,245,552	20,279,613	13,523,261	27,787	120,756	6,202,061	19,873,865
ASUB	27,448,239	2,141,961	10,714,791	40,304,991	26,549,194	2,482,331	730,154	10,735,516	40,497,195
ASUMH	10,623,715	611,094	5,643,095	16,877,903	10,361,889	482,689	101,393	5,914,637	16,860,608
ASUMS <sup>8</sup>	12,066,480	154,434	5,920,120	18,141,034	11,595,044	138,965	(47,181)	6,262,661	17,949,489
ASUN	17,543,645	846,914	7,232,216	25,622,775	17,835,318	864,782	312,360	7,380,203	26,392,663
ASUTR (COTO)9	8,024,899	263,287	7,655,099	15,943,285	8,071,090	395,629	(4,931)	7,549,333	16,011,121
BRTC	13,645,283	205,623	6,601,456	20,452,362	13,772,804	380,439	135,359	6,628,274	20,916,876
CCCUA	10,417,135	224,919	4,805,414	15,447,468	10,047,994	224,919	90,050	4,865,912	15,228,875
EACC	13,609,320	490,978	4,831,938	18,932,236	12,700,810	475,795	2,203,363	4,700,135	20,080,103
NAC	14,324,044	1,197,553	11,527,088	27,048,685	14,071,791	1,268,380	10,754	11,518,447	26,869,372
NPC	18,068,357	1,182,249	16,319,416	35,570,022	17,530,395	1,064,006	(190,597)	16,238,749	34,642,553
NWACC	46,295,071	513,391	14,443,313	61,251,775	44,445,692	379,723	(130,643)	14,084,273	58,779,045
OZC	8,813,508	35,129	4,516,173	13,364,809	8,690,733	39,665	(63,935)	4,450,401	13,116,864
PCCUA	16,663,833	113,752	6,213,942	22,991,527	16,243,448	113,752	181,742	6,200,823	22,739,765
SACC	12,206,860	1,444,676	8,183,030	21,834,566	12,026,004	1,570,836	196,938	8,188,934	21,982,712
SAUT <sup>10</sup>	13,691,069	570,315	6,483,557	20,744,941	13,389,128	480,943	(165,875)	6,450,574	20,154,770
SEAC	11,221,740	76,159	5,724,813	17,022,712	12,220,201	407,673	310,932	5,636,839	18,575,645
UACCB	10,062,968	609,119	4,989,864	15,661,951	9,717,374	576,231	(18,434)	4,990,292	15,265,463
UACCH-T	10,860,237	424,091	7,023,152	18,307,480	10,870,587	2,083	(80,938)	7,023,152	17,814,884
UACCM	14,492,307	-	7,086,832	21,579,139	11,794,549	-	104,869	7,158,995	19,058,413
UACCRM	6,003,768	371,470	5,050,504	11,425,742	6,016,367	298,824	(253,344)	5,051,134	11,112,981
UAPTC	41,716,427	320,495	16,689,098	58,726,019	39,189,654	334,207	(610,136)	17,605,813	56,519,538
Subtotal	351,718,527	11,912,046	173,900,462	537,531,035	340,663,326	12,009,658	2,932,656	174,837,159	530,442,799
Total	1,684,861,609	423,471,911	678,466,551	2,786,800,072	1,628,390,448	424,706,103	8,190,473	680,515,884	2,741,802,908

<sup>\*</sup>Denotes postemployment benefits other than pension

- 4. Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses
- 7. Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)
- 9. Formerly College of the Ouachitas 10. Includes AR Fire Training Academy and AR Environmental Training Academy

TABLE 4.8– TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2020

		Reve	nue				Expenditures		
-	Unrestr.		Restricted		Unrestr.		Pension Obligation	Restricted	
	Educ. and		Educ. and		Educ. and		GASB 68 & Postemployment	Educ. and	
Institution	General	Auxiliary	General	Total	General	Auxiliary	Benefits* GASB 75	General	Total
Universities									
ASUJ <sup>1</sup>	174,064,289	31,469,150	61,010,451	266,543,890	173,809,349	31,469,150	792,617	59,738,944	265,810,060
ATU <sup>2</sup>	114,245,170	26,216,436	40,879,008	181,340,614	116,146,452	24,631,076	2,276,009	2,616,672	145,670,209
HSU <sup>3</sup>	49,614,117	15,315,753	18,521,119	83,450,989	50,542,858	15,691,550	612,721	18,426,238	85,273,367
SAUM	58,689,398	17,013,966	19,614,228	95,317,592	55,965,854	18,875,164	178,873	17,808,543	92,828,435
UAF⁴	488,981,284	210,108,553	216,878,118	915,967,955	491,099,168	207,619,764	1,583,061	210,939,640	911,241,633
UAFS	67,664,930	10,835,214	28,441,719	106,941,863	63,938,174	10,752,169	(43,687)	28,039,472	102,686,128
UALR <sup>5</sup>	145,556,912	15,954,992	59,701,089	221,212,993	132,140,473	16,876,747	331,277	59,410,984	208,759,481
UAM <sup>6</sup>	40,520,710	5,555,840	15,143,071	61,219,621	37,676,191	5,675,078	53,505	15,086,920	58,491,694
UAPB <sup>7</sup>	52,292,785	14,579,289	33,072,962	99,945,036	50,362,518	14,338,705	195,251	34,800,273	99,696,747
UCA	152,312,425	42,469,347	51,581,318	246,363,090	151,212,703	42,456,629	-	51,262,519	244,931,851
Subtotal	1,343,942,020	389,518,540	544,843,083	2,278,303,643	1,322,893,739	388,386,032	5,979,627	498,130,205	2,215,389,604
<u>Colleges</u>									
ANC	13,981,885	95,489	6,917,822	20,995,196	12,933,147	8,253	454,497	7,079,490	20,475,387
ASUB	26,278,703	2,067,886	12,010,123	40,356,712	24,318,230	2,342,769	(79,207)	11,623,183	38,204,975
ASUMH	10,638,732	485,068	6,815,522	17,939,322	10,177,311	368,492	(14,886)	6,006,636	16,537,553
ASUMS <sup>8</sup>	11,888,705	124,396	6,407,902	18,421,003	10,733,238	122,870	(172,954)	6,321,963	17,005,117
ASUN	17,283,475	856,171	8,582,654	26,722,300	14,240,452	631,634	229,378	8,071,968	23,173,432
ASUTR (COTO)9	7,992,523	142,183	7,586,102	15,720,808	7,095,553	191,054	(4,733,019)	7,462,363	10,015,951
BRTC	13,915,344	184,065	6,435,387	20,534,796	13,963,089	303,950	259,478	6,515,276	21,041,793
CCCUA	10,828,081	208,447	5,600,244	16,636,772	9,872,124	208,447	10,730	5,619,484	15,710,785
EACC	13,727,533	547,353	5,801,175	20,076,060	11,155,753	527,513	429,923	5,819,755	17,932,943
NAC	14,364,272	1,288,190	11,845,484	27,497,946	13,241,509	1,296,523	926,652	11,863,129	27,327,813
NPC	18,863,909	1,855,851	16,952,461	37,672,221	18,235,312	1,906,403	67,673	16,762,131	36,971,519
NWACC	44,244,449	349,527	15,258,978	59,852,953	45,112,653	291,546	(42,469)	14,861,558	60,223,288
OZC	9,287,494	45,738	5,294,966	14,628,198	9,241,494	23,749	(36,349)	5,263,398	14,492,292
PCCUA	16,706,626	176,416	5,980,237	22,863,279	16,331,642	106,042	(308,387)	5,995,361	22,124,658
SACC	12,284,666	1,247,648	8,534,489	22,066,803	11,747,744	1,278,908	290,343	8,467,470	21,784,465
SAUT <sup>10</sup>	13,208,056	600,956	6,727,361	20,536,373	12,661,279	584,846	10,776	6,764,382	20,021,283
SEAC	11,522,956	63,393	6,237,629	17,823,978	11,238,737	323,296	990,995	6,471,748	19,024,776
UACCB	10,445,575	684,185	5,549,877	16,679,637	9,572,567	628,303	58,374	5,564,995	15,824,239
UACCH-T	11,387,821	372,394	7,229,043	18,989,258	10,234,492	1,424	34,214	7,229,043	17,499,173
UACCM	13,948,139	-	7,882,427	21,830,566	13,383,651	-	11,225	7,774,337	21,169,213
UACCRM	6,264,941	647,707	4,981,899	11,894,547	6,405,695	647,398	35,934	4,988,728	12,077,755
UAPTC	42,775,779	358,268	20,662,358	63,796,405	40,290,246	287,386	(116,877)	19,413,117	59,873,872
Subtotal	351,839,663	12,401,330	189,294,139	553,535,133	332,185,918	12,080,805	(1,693,956)	185,939,514	528,512,282
Total	1,695,781,684	401,919,870	734,137,222	2,831,838,776	1,655,079,657	400,466,838	4,285,671	684,069,719	2,743,901,886

<sup>\*</sup>Denotes postemployment benefits other than pension

- 4. Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses
- 7. Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)
- 9. Formerly College of the Ouachitas 10. Includes AR Fire Training Academy and AR Environmental Training Academy

TABLE 4.9– TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2021

		Reve	nue				Expenditures		
	Unrestr.		Restricted		Unrestr.		Pension Obligation	Restricted	
	Educ. and		Educ. and		Educ. and		GASB 68 & Postemployment	Educ. and	
Institution	General	Auxiliary	General	Total	General	Auxiliary	Benefits* GASB 75	General	Total
Universities									
ASUJ <sup>1</sup>	167,130,013	28,759,307	57,449,202	253,338,522	162,752,356	28,759,307	852,173	58,795,347	251,159,183
ATU <sup>2</sup>	107,604,029	24,125,937	44,791,390	176,521,356	106,507,711	22,120,052	2,590,285	44,797,369	176,015,417
HSU <sup>3</sup>	48,076,879	12,260,636	18,074,313	78,411,828	52,437,822	14,073,636	738,680	13,335,991	80,586,129
SAUM	59,970,973	15,665,156	21,540,236	97,176,365	59,134,603	15,500,518	334,134	21,628,047	96,597,302
UAF <sup>4</sup>	472,553,529	198,125,187	224,460,957	895,139,673	441,490,816	167,111,918	(68,773)	230,646,705	839,180,667
UAFS	65,862,997	9,168,635	29,111,510	104,143,142	64,717,167	9,157,008	(119,309)	29,437,894	103,192,760
UALR <sup>5</sup>	135,619,509	11,837,063	78,871,470	226,328,042	114,584,500	9,664,604	(912,892)	79,482,127	202,818,339
UAM <sup>6</sup>	42,071,259	5,995,500	18,134,296	66,201,055	40,355,203	5,373,854	(225,881)	17,998,152	63,501,328
UAPB <sup>7</sup>	52,276,807	10,796,849	42,613,998	105,687,654	50,608,124	10,853,403	(298,151)	41,399,373	102,562,749
UCA	147,160,167	39,135,548	60,869,025	247,164,740	145,204,974	39,135,548	-	60,951,959	245,292,481
Subtotal	1,298,326,163	355,869,818	595,916,396	2,250,112,377	1,237,793,276	321,749,849	2,890,266	598,472,964	2,160,906,355
Colleges									
ANC	14,557,962	75,341	7,302,423	21,935,726	12,574,011	13,725	657,196	7,232,994	20,477,926
ASUB	25,572,594	1,762,622	15,851,370	43,186,586	23,381,591	1,504,952	69,858	15,994,069	40,950,470
ASUMH	10,341,460	394,825	6,653,971	17,390,256	10,285,927	217,892	(219,630)	7,282,639	17,566,828
ASUMS <sup>8</sup>	11,733,227	69,834	6,777,727	18,580,788	11,191,043	63,263	(80,820)	6,499,698	17,673,184
ASUN	16,186,017	634,738	10,693,677	27,514,432	13,561,294	542,882	(256,733)	11,019,302	24,866,745
ASUTR <sup>9</sup>	7,715,382	195,285	7,731,182	15,641,849	7,325,025	(32,843)	133,890	7,382,427	14,808,499
BRTC	14,644,283	550,821	8,597,518	23,792,622	12,714,743	586,891	448,433	8,316,884	22,066,951
CCCUA	10,431,639	161,327	6,611,608	17,204,574	8,842,494	161,327	(99,188)	6,524,315	15,428,948
EACC	13,093,251	418,939	5,998,425	19,510,615	10,083,470	395,631	318,405	5,879,659	16,677,164
NAC	14,378,937	1,103,827	14,342,956	29,825,720	12,711,483	910,018	1,205,260	14,139,922	28,966,683
NPC	17,946,152	2,671,040	18,964,380	39,581,572	17,080,753	1,606,641	-	18,545,443	37,232,837
NWACC	45,972,683	248,280	16,322,445	62,543,408	39,618,803	177,120	590,597	19,188,425	59,574,945
OZC	8,900,109	55,041	6,363,480	15,318,630	9,145,089	43,098	84,378	5,930,917	15,203,482
PCCUA	16,057,476	33,671	6,978,870	23,070,017	14,295,103	31,176	(72,817)	6,915,912	21,169,374
SACC	11,302,385	788,062	7,391,616	19,482,063	9,946,070	1,557,293	234,263	7,307,763	19,045,389
SAUT <sup>10</sup>	14,276,405	556,603	7,013,858	21,846,866	13,312,926	560,475	72,697	7,149,815	21,095,913
SEAC	10,987,561	24,260	6,830,190	17,842,011	10,544,836	199,764	1,887,322	6,751,764	19,383,686
UACCB	9,862,915	513,140	5,881,227	16,257,282	10,576,246	483,578	26,207	6,104,916	17,190,947
UACCH-T	12,062,631	354,688	7,461,777	19,879,096	9,151,281	-	(114,198)	7,010,997	16,048,080
UACCM	14,196,765	-	11,828,686	26,025,451	10,613,936	-	(181,871)	11,749,216	22,181,281
UACCRM	6,804,032	1,511,813	5,960,414	14,276,259	7,024,851	1,511,813	110,772	5,845,512	14,492,948
UAPTC	40,630,172	196,653	22,171,580	62,998,405	36,838,778	288,267	(254,930)	22,619,899	59,492,014
Subtotal	347,654,038	12,320,810	213,729,380	573,704,228	310,819,753	10,822,963	4,559,091	215,392,487	541,594,294
Total	1,645,980,201	368,190,628	809,645,776	2,823,816,605	1,548,613,029	332,572,812	7,449,357	813,865,451	2,702,500,649

<sup>\*</sup>Denotes postemployment benefits other than pension

- 4. Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses
- 7. Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)
- 9. Formerly College of the Ouachitas 10. Includes AR Fire Training Academy and AR Environmental Training Academy

TABLE 4.10– TOTAL CURRENT FUND REVENUES AND EXPENDITURES FISCAL YEAR 2022

		Reve	nue		Expenditures					
	Unrestr.		Restricted		Unrestr.		Pension Obligation	Restricted		
	Educ. and		Educ. and		Educ. and		GASB 68 & Postemployment	Educ. and		
Institution	General	Auxiliary	General	Total	General	Auxiliary	Benefits* GASB 75	General	Total	
<u>Universities</u>										
ASUJ <sup>1</sup>	167,950,696	31,678,058	68,321,575	267,950,329	169,036,629	31,678,057	(2,516,649)	68,124,728	266,322,765	
ATU <sup>2</sup>	115,615,077	23,772,832	66,297,924	205,685,833	110,117,301	31,318,926	(2,730,974)	63,169,406	201,874,659	
HSU <sup>3</sup>	47,459,888	12,402,729	23,536,232	83,398,849	47,695,323	11,753,010	(3,952,019)	18,557,964	74,054,277	
SAUM	63,143,803	16,580,028	24,913,300	104,637,130	58,981,345	16,429,756	(769,985)	24,971,266	99,612,382	
UAF <sup>4</sup>	490,702,281	240,931,753	272,627,607	1,004,261,642	467,396,512	247,016,074	(1,290,994)	262,900,805	976,022,398	
UAFS	60,965,957	10,179,303	36,124,430	107,269,690	57,310,738	9,958,480	(495,194)	35,986,283	102,760,308	
UALR⁵	135,494,021	13,014,227	71,369,948	219,878,196	138,608,842	13,696,696	(1,722,035)	69,757,794	220,341,297	
UAM <sup>®</sup>	39,293,479	5,515,602	21,820,059	66,629,140	38,428,121	4,950,050	(476,386)	21,605,393	64,507,178	
UAPB <sup>7</sup>	54,439,393	14,514,725	42,332,300	111,286,418	62,430,086	13,845,691	31,422	34,118,574	110,425,773	
UCA	150,410,851	44,122,443	66,439,132	260,972,426	149,216,240	44,111,678	-	66,082,383	259,410,301	
Subtotal	1,325,475,446	412,711,699	693,782,507	2,431,969,652	1,299,221,136	424,758,419	(13,922,814)	665,274,596	2,375,331,337	
Colleges										
ANC	17,312,737	84,864	5,536,518	22,934,119	12,235,254	(8,471)	(491,219)	5,532,085	17,267,650	
ASUB	25,367,172	1,185,532	17,082,133	43,634,837	22,501,441	1,568,860	968,410	17,603,604	42,642,315	
ASUMH	10,140,726	433,873	8,655,953	19,230,552	9,826,303	422,612	(52,285)	8,622,314	18,818,944	
ASUMS <sup>8</sup>	11,456,740	94,417	8,153,411	19,704,568	11,469,056	88,691	(320,400)	8,377,377	19,614,724	
ASUN	16,631,464	725,254	11,648,284	29,005,002	13,267,374	841,804	-	9,752,464	23,861,642	
ASUTR <sup>9</sup>	7,669,345	188,211	10,082,886	17,940,442	7,478,798	188,211	(331,565)	10,081,893	17,417,337	
BRTC	14,154,925	558,351	12,925,048	27,638,324	12,874,368	620,079	(270,524)	9,754,943	22,978,866	
CCCUA	10,643,708	244,983	9,271,920	20,160,611	11,547,418	244,983	(998,018)	8,959,094	19,753,477	
EACC	14,372,608	488,886	7,408,218	22,269,713	13,698,300	369,491	(546,764)	7,249,099	20,770,126	
NAC	17,523,789	1,223,936	15,726,730	34,474,455	17,691,133	1,259,799	(873,056)	15,640,838	33,718,714	
NPC	18,138,141	3,449,420	22,494,216	44,081,777	17,119,630	2,704,958	-	22,609,063	42,433,651	
NWACC	42,662,585	202,340	18,684,738	61,549,662	43,583,761	139,026	-	19,677,678	63,400,465	
OZC	10,034,069	59,253	9,992,234	20,085,556	9,205,985	49,269	(168,255)	9,796,521	18,883,520	
PCCUA	17,251,579	86,114	7,815,900	25,153,593	16,056,662	31,308	(531,934)	7,964,564	23,520,600	
SAC (SACC)	11,471,468	964,280	10,154,643	22,590,391	9,356,963	1,230,872	14,843	8,919,572	19,522,250	
SAUT <sup>10</sup>	15,461,715	790,743	10,653,794	26,906,252	15,316,580	788,741	(622,700)	10,421,740	25,904,361	
SEAC	10,584,858	18,271	12,823,697	23,426,826	10,712,438	192,518	(612,999)	9,891,249	20,183,206	
UACCB	9,897,279	476,207	6,474,364	16,847,850	9,554,773	466,000	(367,609)	6,210,336	15,863,500	
UACCH-T	12,008,330	282,664	8,616,289	20,907,283	9,693,972	-	(523,955)	8,555,003	17,725,020	
UACCM	13,840,682	-	11,072,342	24,913,024	14,722,028	-	(439,307)	11,089,953	25,372,674	
UACCRM	6,887,628	1,783,431	7,812,828	16,483,887	6,846,122	1,808,295	317,563	7,127,766	16,099,746	
UAPTC	37,972,764	304,371	30,530,954	68,808,088	36,611,347	356,934	(1,831,577)	30,245,114	65,381,818	
Subtotal	351,484,310	13,645,402	263,617,099	628,746,811	331,369,707	13,363,979	(7,681,351)	254,082,270	591,134,605	
Total	1,676,959,756	426,357,101	957,399,606	3,060,716,463	1,630,590,843	438,122,398	(21,604,165)	919,356,866	2,966,465,942	

<sup>\*</sup>Denotes postemployment benefits other than pension

- 4. Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses
- 7. Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)
- 9. Formerly College of the Ouachitas 10. Includes AR Fire Training Academy and AR Environmental Training Academy

TABLE 4.11 – TOTAL CURRENT FUND REVENUES AND EXPENDITURES SUMMARY: 2013 THROUGH 2022

		Reve	enue		Expenditures							
	Unrestr.		Restricted		Unrestr.		Restricted					
	Educ. and		Educ. and		Educ. and		GASB 68 & Postemployment	Educ. and				
Institution	General	Auxiliary	General	Total	General	Auxiliary	Benefits* GASB 75	General	Total			
Universities		-										
ASUJ <sup>1</sup>	1,660,346,223	324,851,374	619,969,442	2,605,167,040	1,660,277,268	325,135,386	59,696,929	562,920,808	2,608,030,391			
ATU <sup>2</sup>	1,076,318,201	242,705,986	433,724,826	1,752,749,013	1,055,110,106	244,202,594	42,218,875	352,472,025	1,694,003,600			
HSU <sup>3</sup>	480,411,538	138,517,284	175,916,942	794,845,764	495,899,339	139,720,021	12,044,392	151,015,654	798,679,405			
SAUM	525,990,544	138,938,358	191,946,280	856,875,182	516,262,015	136,690,634	15,687,799	172,932,130	841,572,580			
UAF <sup>4</sup>	4,362,084,240	1,970,647,336	2,004,105,701	8,336,837,278	4,182,324,977	1,930,832,287	184,122,595	1,777,323,139	8,074,602,997			
UAFS	641,192,728	112,034,398	290,984,950	1,044,212,076	625,361,435	111,271,041	25,513,214	264,882,240	1,027,027,930			
UALR <sup>5</sup>	1,455,142,873	166,117,136	586,501,554	2,207,761,563	1,417,994,914	165,891,409	111,589,335	523,938,800	2,219,414,458			
UAM <sup>6</sup>	375,701,197	60,466,618	158,315,021	594,482,836	364,790,637	60,057,765	14,373,100	143,058,268	582,279,770			
UAPB <sup>7</sup>	479,371,266	128,992,924	338,348,380	946,712,570	475,364,426	128,181,483	29,375,644	296,515,198	929,436,751			
UCA	1,449,910,376	415,631,688	490,871,401	2,356,413,464	1,441,622,808	412,670,816	44,517,197	447,675,828	2,346,486,649			
Subtotal	12,506,469,186	3,698,903,102	5,290,684,496	21,496,056,784	12,235,007,925	3,654,653,437	539,139,080	4,692,734,089	21,121,534,531			
Colleges												
ANC	141,127,359	941,015	64,197,527	206,265,900	132,246,280	1,125,536	6,972,095	58,260,164	198,604,075			
ASUB	265,027,668	24,470,327	120,749,331	410,247,327	251,598,469	25,833,754	11,577,316	110,341,312	399,350,851			
ASUMH	105,041,928	6,529,753	43,075,537	154,647,217	102,698,514	5,796,946	4,617,560	36,570,423	149,683,442			
ASUMS <sup>8</sup>	135,137,830	1,761,328	88,472,816	225,371,974	129,255,704	1,415,952	8,331,334	73,318,624	212,321,613			
ASUN	157,188,112	4,350,472	79,348,272	240,886,856	149,423,415	4,106,138	1,591,966	77,093,819	232,215,338			
ASUTR	78,674,650	4,670,529	78,881,051	162,226,230	75,800,556	4,521,902	(2,517,565)	74,751,639	152,556,533			
BRTC	146,491,729	8,444,593	78,217,049	233,153,371	143,054,099	9,221,278	1,002,168	74,619,618	227,897,163			
CCCUA	99,859,824	1,754,380	54,686,106	156,300,310	96,872,197	1,754,380	(771,491)	54,511,078	152,366,164			
EACC	116,036,363	5,122,798	53,944,025	175,103,185	105,611,755	4,836,136	3,152,787	53,421,475	167,022,153			
NAC	143,746,424	13,830,871	129,243,458	286,820,754	139,209,229	14,033,883	1,318,477	129,165,450	283,727,040			
NPC	205,701,782	17,856,251	186,163,799	409,721,832	174,631,053	17,227,304	(825,233)	185,544,399	376,577,523			
NWACC	428,868,661	4,652,994	172,293,468	605,815,124	411,745,342	4,305,448	194,014	171,706,425	587,951,229			
OZC	88,831,095	4,105,427	58,902,327	151,838,849	89,167,245	4,482,010	(317,080)	57,929,824	151,261,999			
PCCUA	165,684,304	1,490,831	67,090,533	234,265,668	158,361,962	905,795	(794,226)	67,628,204	226,101,735			
SAC (SACC)	119,188,929	14,603,649	80,950,544	214,743,122	114,140,744	15,147,963	1,176,583	79,844,413	210,309,703			
SAUT <sup>10</sup>	138,772,566	4,555,794	67,158,979	210,487,339	137,031,644	4,591,986	(829,283)	53,031,918	193,826,265			
SEAC	112,918,893	575,812	70,420,268	183,914,973	115,144,593	1,849,416	7,277,125	67,511,742	191,782,876			
UACCB	98,655,485	6,790,750	54,018,443	159,464,678	96,176,145	6,504,200	(80,048)	53,995,085	156,595,382			
UACCH-T	108,727,160	2,949,252	65,302,410	176,978,822	102,779,806	16,687	(386,694)	64,790,344	167,200,142			
UACCM	137,831,810	5,841,183	80,483,649	224,156,642	131,270,668	6,693,368	(522,528)	79,861,738	217,303,247			
UACCRM	59,834,957	6,621,053	51,213,163	117,669,173	59,674,622	6,758,401	348,158	50,521,413	117,302,594			
UAPTC	435,617,050	4,048,149	260,206,800	699,872,000	417,486,277	5,720,895	(2,810,396)	260,364,676	680,761,451			
Subtotal	3,488,964,579	145,967,212	2,005,019,555	5,639,951,346	3,333,380,319	146,849,377	37,705,040	1,934,783,782	5,452,718,518			
Total	15,995,433,766	3,844,870,313	7,295,704,051	27,136,008,130	15,568,388,244	3,801,502,814	576,844,119	6,627,517,871	26,574,253,049			

<sup>\*</sup>Denotes postemployment benefits other than pension

- 4. Fayetteville Campus Only 5. Includes Research and Public Service (RAPS). 6. Includes Crossett and McGehee Campuses
- 7. Includes 1890 Land Grant Universities Match 8. Includes Arkansas Delta Training and Education Consortium (ADTEC)
- 9. Formerly College of the Ouachitas 10. Includes AR Fire Training Academy and AR Environmental Training Academy

#### SECTION 5.

## INSTITUTIONAL FINANCE PROFILES

### UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES: 2016-17 THROUGH 2021-22

This section shows unrestricted current fund financial information from the ADHE Series 17 reports, which are reflective of institutional financial statements. Some differences in the state appropriation revenue line and general revenue tables in this publication may exist due to remittance of Merit Adjustment Funds, special state funding receipts, timing of receipts and/or institutional classifications of funds

# FOUR-YEAR INSTITUTIONS

Table 5.1A – Arkansas State University – Jonesboro Unrestricted Educational & General

	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues							
Tuition & Fees	\$ 97,962,241	\$ 100,396,319	\$ 101,894,078	\$102,568,632	\$ 96,083,949	\$ 95,146,661	-2.9%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$ 63,157,177	\$ 63,296,752	\$ 63,552,962	\$ 63,678,191	\$ 64,691,676	\$ 66,848,825	5.8%
Local	\$ -		\$ -	\$ -	\$ -	\$ -	NA
Grants & Contracts							
Federal	\$ 1,292,974	\$ 1,362,703	\$ 1,859,424	\$ 1,385,952	\$ -	\$ 1,137,073	-12.1%
State	\$ 457,459	\$ 427,837	\$ 13,248	\$ 437,924	\$ 1,319,843	\$ 448,293	-2.0%
Local	\$ 220	\$ -	\$ -	\$ -	\$ 424,651	\$ -	-100.0%
Private Gifts, Grants and Contracts	\$ 1,125,405	\$ 1,203,232	\$ 1,517,917	\$ 1,072,239	\$ 1,446,368	\$ 1,079,952	-4.0%
Endow ment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Sales and Services			\$ 1,878,550	\$ 1,265,897	\$ 1,343,333	\$ 1,135,791	NA
Educational Actvities	\$ 1,961,395	\$ 1,866,693	\$ -	\$ -	\$ -	\$ -	-100.0%
Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ 310,622	\$ 991,510	\$ 399,999	\$ 400,004	\$ (77,434)	\$ 150,328	-51.6%
Other *	\$ 1,664,702	\$ 1,724,874	\$ 1,549,011	\$ 3,255,449	\$ 1,897,626	\$ 2,003,773	20.4%
Total	\$ 167,932,195	\$ 171,269,921	\$ 172,665,191	\$174,064,289	\$167,130,013	\$ 167,950,696	0.0%
						_	
Unrestricted E&G Expenditu	res						
Teaching Salaries	\$ 33,211,337	\$ 34,193,860	\$ 34,290,349	\$ 35,804,089	\$ 39,044,819	\$ 36,894,536	11.1%
Dept. Oper. Expense	\$ 26,725,798	\$ 27,585,600	\$ 26,079,473	\$ 28,406,531	\$ 26,990,090	\$ 27,015,713	1.1%
Off-Campus Credit	\$ 2,134,723	\$ 2,178,029	\$ 1,910,041	\$ 1,767,051	\$ 2,035,319	\$ 1,822,965	-14.6%
Non-Credit Instruction	\$ 659,371	\$ 263,006	\$ 425,197	\$ 252,445	\$ 129,432	\$ 70,191	-89.4%
Research	\$ 2,968,234	\$ 3,374,994	\$ 2,586,729	\$ 2,680,328	\$ 1,901,503	\$ 2,960,182	-0.3%
Public Service	\$ 3,703,877	\$ 2,958,356	\$ 3,535,966	\$ 3,055,719	\$ 1,885,322	\$ 2,455,641	-33.7%
Libraries	\$ 2,763,322	\$ 4,871,647	\$ 3,446,505	\$ 3,558,525	\$ 3,522,244	\$ 3,439,641	24.5%
Museums & Galleries	\$ 263,199	\$ 346,095	\$ 392,402	\$ 355,038	\$ 310,478	\$ 320,685	21.8%
Organized Activities	\$ 1,313,783	\$ 1,276,768	\$ 1,456,118	\$ 1,401,336	\$ 1,107,280	\$ 1,210,888	-7.8%
Other Academic Support	\$ 10,590,111	\$ 9,120,406	\$ 8,994,549	\$ 9,739,885	\$ 10,967,903	\$ 10,352,744	-2.2%
Student Services	\$ 9,932,742	\$ 11,278,988	\$ 11,065,956	\$ 9,587,602	\$ 8,929,733	\$ 9,276,421	-6.6%
Institutional Support	\$ 15,022,359	\$ 13,245,447	\$ 14,000,437	\$ 13,017,791	\$ 13,059,206	\$ 13,227,279	-11.9%
Utilities	\$ 3,064,308	\$ 2,596,140	\$ 3,097,079	\$ 2,519,760	\$ 2,693,946	\$ 3,034,473	-1.0%
Other Plant Maintenance	\$ 10,733,073	\$ 10,860,144	\$ 11,019,379	\$ 14,620,621	\$ 14,688,369	\$ 14,733,731	37.3%
Scholarships & Fellow ships	\$ 22,104,769	\$ 22,156,244	\$ 24,538,021	\$ 25,864,808	\$ 25,335,424	\$ 26,468,791	19.7%
Other *	\$ 1,297,157	\$ 2,890,025	\$ 3,007,654	\$ 3,213,072	\$ 3,017,853	\$ 2,496,862	92.5%
Transfers - Auxiliary	\$ 1,272,925	\$ 1,304,748	\$ 1,333,453	\$ 1,362,789	\$ 1,391,407	\$ 1,410,887	10.8%
Transfers - Mandatory	\$ 3,464,927	\$ 3,494,635	\$ 3,462,680	\$ 3,451,984	\$ 3,931,556	\$ 3,146,518	-9.2%
Transfers -Non Mandatory	\$ 14,307,117	\$ 22,022,687	\$ 14,856,845	\$ 13,149,977	\$ 1,810,473	\$ 8,698,482	-39.2%
Total	\$ 165,533,134	\$ 176,017,818	\$169,498,833	\$ 173,809,349	\$162,752,356	\$ 169,036,629	2.1%

<sup>\*</sup> Other was reduced to remove self insurance from both expenditures and revenues. Source: Revenues from ADHE Series 17-1; Expenditures from ADHE Series 17-7a.

Note: ASU data includes ASU Heritage Sites

Table 5.1A – Arkansas State University – Jonesboro (cont.) Auxiliary Enterprises

							5 yr
	 2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	% Incr
Revenues							
Intercollegiate Athletics	\$ 12,560,353	\$ 12,255,013	\$ 12,526,651	\$ 11,316,035	\$ 11,748,055	\$ 13,745,578	9.4%
Resident Halls	\$ 13,571,851	\$ 12,539,094	\$ 13,198,563	\$ 13,042,905	\$ 11,400,114	\$ 10,888,430	-19.8%
Married Student Housing	\$ 1,285,971	\$ 1,150,254	\$ 1,071,372	\$ 1,179,279	\$ 990,104	\$ 1,363,713	6.0%
Faculty Housing	\$ 18,300	\$ 19,303	\$ 26,175	\$ 21,800	\$ 20,750	\$ 30,560	67.0%
Food Service	\$ 1,897,711	\$ 2,747,660	\$ 1,602,827	\$ 1,085,437	\$ 697,092	\$ 930,108	-51.0%
College Union	\$ 2,644,803	\$ 2,510,510	\$ 2,451,463	\$ 2,303,975	\$ 2,130,269	\$ 2,103,529	-20.5%
Bookstore	\$ 365,683	\$ 303,689	\$ 340,415	\$ 235,150	\$ 253,094	\$ 274,016	-25.1%
Student Org. and Publications	\$ 140,361	\$ 133,943	\$ (50)	\$ -	\$ -	\$ -	-100.0%
Student Health Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Auxiliary	\$ 2,867,161	\$ 2,496,443	\$ 2,602,153	\$ 2,284,568	\$ 1,519,829	\$ 2,342,125	-18.3%
Total	\$ 35,352,194	\$ 34,155,908	\$ 33,819,569	\$ 31,469,150	\$ 28,759,307	\$ 31,678,058	-10.4%
Expenditures							
Intercollegiate Athletics	\$ 19,060,009	\$ 18,870,251	\$ 20,630,511	\$ 20,826,793	\$ 17,789,425	\$ 21,345,060	12.0%
Resident Halls	\$ 5,275,538	\$ 5,375,049	\$ 5,140,872	\$ 3,439,187	\$ 3,172,778	\$ 3,480,103	-34.0%
Married Student Housing	\$ 529,762	\$ 455,599	\$ 244,110	\$ 123,990	\$ 91,707	\$ 136,435	-74.2%
Faculty Housing	\$ 15,758	\$ 14,543	\$	\$ 8,993	\$ 7,523	\$ 7,139	-54.7%
Food Service	\$ 342,641	\$ 236,253	\$ 347,044	\$ 320,145	\$ 267,143	\$ 415,786	21.3%
College Union	\$ 1,260,152	\$ 1,142,870	\$ 1,205,193	\$ 1,045,892	\$ 909,088	\$ 901,701	-28.4%
Bookstore	\$ 12,713	\$ 89,055	\$ 64,594	\$ 61,071	\$ 48,708	\$ 60,851	378.6%
Student Org. and Publications	\$ 136,991	\$ 87,633	\$ (8,096)	10	\$ 10	\$ -	-100.0%
Student Health Service	\$ -	\$ -	\$ (0,000)	\$ -	\$ -	\$ _	NA
Other Auxiliary	\$ 2,241,934	\$ 1,778,428	\$ 1,776,724	\$ 4,613,837	\$ 1,259,813	\$ 1,668,347	-25.6%
Total	\$ 28,875,498	\$	\$ 	\$	\$ 	\$ 28,015,421	-3.0%
Transfers/Debt Service							
Intercollegiate Athletics	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Resident Halls	\$ 5,827,653	\$ 5,698,013	\$	\$ 5,439,401	\$ 5,456,805	\$ 5,308,994	-8.9%
Married Student Housing	\$ 870,694	\$ 849,639	\$ 825,862	\$ 827,534	\$ 830,939	\$ 833,130	-4.3%
Faculty Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Food Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
College Union	\$ 1,200,922	\$ 1,201,744	\$ 1,200,435	\$ 1,200,643	\$ 1,203,340	\$ 1,199,251	-0.1%
Bookstore	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Student Org. and Publications	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Student Health Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Auxiliary	\$ 409,216	\$ 409,496	\$ 409,050	\$ 409,120	\$ 410,039	\$ 408,646	-0.1%
Total	\$ 8,308,485	\$ 8,158,892	\$ 7,916,228	\$ 7,876,699	\$ 7,901,122	\$ 7,750,021	-6.7%
Excess of Revenues	\$ (1,831,789)	\$ (2,052,664)	\$ (3,508,658)	\$ (6,847,467)	\$ (2,688,010)	\$ (4,087,385)	NA
Special Transfers							
Auxiliary Transfer Policy	\$ 2,292,378	\$ 2,868,917	\$ 3,358,644	\$ 3,425,398	\$ 3,453,304	\$ 3,378,438	177.2%
Other Auxilary Transfer	\$ (435,589)	\$ (732,567)	\$ 150,014	\$ 3,422,069	\$ (765,294)	\$ 708,947	153.8%
Total	\$ 1,856,789	\$ 2,136,350	\$ 3,508,658	\$ 6,847,467	\$ 2,688,010	\$ 4,087,385	165.0%
Total Excess of Revenues	\$ 25,000	\$ 83,686	\$ -	\$ -	\$ -	\$ 0	

TABLE 5.1B – ARKANSAS TECH UNIVERSITY UNRESTRICTED EDUCATIONAL & GENERAL

	2016-17	2017-18	3 2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues							
Tuition & Fees	\$62,511,993	\$ 67,166,601	\$ 66,250,946	\$ 66,949,557	\$ 60,417,699	\$ 55,815,908	-10.7%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$31,995,945	\$ 32,043,763	\$ 32,813,053	\$ 32,733,916	\$ 33,972,018	\$ 34,828,372	8.9%
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Grants & Contracts							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Private Gifts, Grants and Contracts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Endow ment Income	\$ 157,820	\$ 267,161	\$ 302,049	\$ 328,453	\$ 433,816	\$ 547,496	246.9%
Sales and Services					\$ 826,147	\$ 706,836	NA
Educational Actvities	\$ 1,406,458	\$ 1,092,660	\$ 949,458	\$ 819,461	\$ -	\$ -	-100.0%
Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ 428,363	\$ 1,166,216	\$ 2,125,834	\$ 1,409,222	\$ 259,736	\$ 581,609	35.8%
Other	\$ 2,211,446	\$ 2,446,714	\$ 2,547,009	\$ 1,882,592	\$ 2,197,713	\$ 13,747,360	521.6%
Total	\$ 98,712,025	\$ 104,183,115	\$ 104,988,349	\$ 104,123,201	\$ 98,107,129	\$ 106,227,581	7.6%
Unrestricted E&G Expenditu	res						
Teaching Salaries	\$20,667,317	\$ 17,742,065	\$ 18,195,106	\$ 17,419,443	\$ 17,059,652	\$ 16,331,529	-21.0%
Dept. Oper. Expense	\$12,716,959	\$ 9,556,390	\$ 9,025,705	\$ 8,349,499	\$ 7,588,073	\$ 11,263,401	-11.4%
Off-Campus Credit	\$ 3,716,454	\$ 3,808,130	\$ 5,480,987	\$ 4,198,778	\$ 3,595,579	\$ 3,584,414	-3.6%
Non-Credit Instruction	\$ 1,103,106	\$ 495,617	\$ 954,622	\$ 617,930	\$ 539,559	\$ 249,648	-77.4%
Research	\$ 1,642,825	\$ 4,719,834	\$ 4,392,167	\$ 4,227,720	\$ 3,900,527	\$ 3,680,839	124.1%
Public Service	\$ 7,180	\$ 56,981	\$ 894,565	\$ 322,656	\$ 311,818	\$ 127,188	1671.4%
Libraries	\$ 2,159,334	\$ 2,289,708	\$ 2,220,800	\$ 2,272,059	\$ 2,153,903	\$ 2,042,380	-5.4%
Museums & Galleries	\$ 94,271	\$ 119,213	\$ 121,339	\$ 98,079	\$ 90,897	\$ 2,888	-96.9%
Organized Activities	\$ 465,824	\$ 384,663	\$ 394,120	\$ 422,344	\$ 362,036	\$ 376,109	-19.3%
Other Academic Support	\$ 6,604,832	\$ 11,195,714	\$ 10,574,811	\$ 10,127,509	\$ 9,887,321	\$ 5,311,905	-19.6%
Student Services	\$ 6,564,145	\$ 6,947,476	\$ 6,901,933	\$ 6,766,775	\$ 6,140,267	\$ 6,796,653	3.5%
Institutional Support	\$ 13,039,934	\$ 13,605,859	\$ 14,915,800	\$ 13,114,731	\$ 14,480,838	\$ 11,811,944	-9.4%
Utilities	\$ 2,371,175	\$ 1,852,433	\$ 1,996,961	\$ 2,026,974	\$ 1,546,396	\$ 1,875,715	-20.9%
Other Plant Maintenance	\$ 6,089,147	\$ 6,183,302	\$ 6,151,377	\$ 6,107,328	\$ 5,594,722	\$ 4,970,616	-18.4%
Scholarships & Fellow ships	\$11,613,640	\$ 13,253,705	\$ 15,624,854	\$ 18,831,761	\$ 18,754,179	\$ 16,893,382	45.5%
Other	\$ 637,158	\$ (24,768	) \$ 270,969	\$ 16,727	\$ 14,849	\$ 700,000	9.9%
Transfers - Auxiliary	\$ 1,621,876	\$ 1,893,025	\$ 1,974,240	\$ 1,974,240	\$ 2,099,767	\$ 1,949,767	20.2%
Transfers - Mandatory	\$ 2,316,582	\$ 2,241,796	\$ 2,341,034	\$ 2,567,402	\$ 2,282,003	\$ 1,971,021	-14.9%
Transfers -Non Mandatory	\$ 3,026,595	\$ 3,977,096	\$ 3,019,876	\$ 7,511,101	\$ 1,386,267	\$ 10,644,014	251.7%
Total	\$ 96,458,354	\$ 100,298,239	\$ 105,451,266	\$ 106,973,056	\$ 97,788,653	\$100,583,413	4.3%

Source: Revenues from ADHE Series 17-1; Expenditures from ADHE Series 17-7a.

Note: ATU data only includes Russellville campus.

Table 5.1B – Arkansas Tech University (cont.) Auxiliary Enterprises

	0040.47		0047.40		0040.40		2010 2000		0000 0004		0004 0000	5 yr
Revenues	2016-17		2017-18		2018-19		2019-2020		2020-2021		2021-2022	% Incr
Intercollegiate Athletics	\$ 4,028,652	\$	4,431,812	\$	4,569,469	\$	4,431,432	\$	3,833,129	\$	3,757,080	-6.7%
Resident Halls	\$ 9,604,428	\$	9,633,033	\$	8,823,157	\$	11,017,355	\$	10,497,460	\$	9,539,911	-0.7%
Married Student Housing	\$ 3,004,420	\$	3,000,000	\$	0,020,107	\$	-	\$	10,437,400	\$	9,009,911	-0.770 NA
•	\$ -	\$	_	\$	-	\$	_	\$	-	\$	_	NA
Faculty Housing Food Service	\$ 7,142,333	\$	7,435,886	\$	- 7,231,117	\$	7,706,556	\$	6,340,323	\$	- 6,423,144	-10.1%
	\$ 7,142,333	\$	1,433,000	\$	1,231,111	\$	701,613	\$	1,050,658	\$	946,222	-10.176 NA
College Union Bookstore	\$ 1,841,665	\$	413,704	\$	309,528	\$	295,900	\$	229,894	\$	227,276	-87.7%
Student Org. and Publications	\$ 1,641,665	\$	413,704	\$	515,506	\$	295,900 520	\$	425,850	\$	393,231	-15.3%
Student Health Service	\$ 1,383,899	\$	1,406,986	\$	1,753,649	\$	1,761,176	\$	1,593,962	\$	1,505,932	8.8%
Other Auxiliary		\$		\$		\$		\$	, ,	\$		317.9%
•		_	516,969		194,073		227,395		75,115	_	898,590	
Total	\$24,680,321	Þ	23,838,390	Þ	23,396,499	\$	26,141,947	\$	24,046,391	\$	23,691,386	-4.0%
Expenditures												
Intercollegiate Athletics	\$ 5,343,755	\$	5,742,164	\$	5,815,173	\$	5,553,716	\$	5,488,171	\$	5,782,575	8.2%
Resident Halls	\$ 5,705,201	\$	5,508,698	\$	4,973,026	\$	6,347,541	\$	6,526,538	\$	5,943,273	4.2%
Married Student Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$ 5,232,634	\$	5,593,627	\$	5,283,222	\$	5,500,386	\$	5,092,501	\$	4,966,308	-5.1%
College Union	\$ -	\$	-	\$	-	\$	14,032	\$	163,928	\$	303,151	NA
Bookstore	\$ 1,390,256	\$	207,394	\$	202,419	\$	192,711	\$	170,504	\$	148,205	-89.3%
Student Org. and Publications	\$ 485,793	\$	-	\$	384,300	\$	479,093	\$	438,721	\$	397,669	-18.1%
Student Health Service	\$ 1,189,097	\$	1,214,221	\$	1,488,861	\$	1,460,329	\$	1,317,703	\$	1,251,151	5.2%
Other Auxiliary	\$ 549,309	\$	129,911	\$	131,399	\$	79,468	\$	1,916	\$	10,448,678	1802.1%
Total	\$19,896,045	\$	18,396,015	\$	18,278,400	\$	19,627,276	\$	19,199,982	\$	29,241,010	47.0%
Transfers/Debt Service												
Intercollegiate Athletics	\$ 255,198	\$	228,598	\$	225,900	\$	222,300	\$	228,700	\$	229,800	-10.0%
Resident Halls	\$ 2,702,364	\$	2,475,475	\$	2,453,466	\$	3,533,904	\$	2,281,443	\$	2,274,553	-15.8%
Married Student Housing	\$ -	\$	2,470,470	\$	2,400,400	\$	-	\$	2,201,440	\$	2,214,000	-10.0% NA
Faculty Housing	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA NA
Food Service	\$ 428,057	\$	549,814	\$	420,907	\$	425,966	\$	353,896	\$	395,398	-7.6%
College Union	\$ 420,037	\$	543,014	\$	420,301	\$	423,300	\$	333,030	\$	-	-7.070 NA
Bookstore	\$ -	\$		\$	_	\$		\$	_	\$		NA.
Student Org. and Publications	\$ -	\$	_	\$	-	\$	_	\$	-	\$	_	NA.
Student Health Service	\$ - \$ -	Ф \$	-	\$	-	\$	-	\$	-	Ф \$	-	NA NA
Other Auxiliary	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Total	\$ 3,385,619	\$	3,253,887	\$	3,100,273	\$	4,182,170	\$	2,864,039	\$	2.899.751	-14.4%
Iotai	\$ 3,303,619	Ψ	3,233,007	Ψ	3,100,273	Ψ	4,102,170	Ψ	2,004,039	Ψ	2,099,751	-14.4 /0
Excess of Revenues	\$ 1,398,658	\$	2,188,488	\$	2,017,826	\$	2,332,501	\$	1,982,370	\$	(8,449,375)	-704.1%
Special Transfers												
Auxiliary Transfer Policy	\$ 1,621,877	\$	1,893,025	\$	1,974,240	\$	1,974,240	\$	2,099,767	\$	1,949,767	20.2%
Other Auxilary Transfer	\$ (4,173,979)	\$	(4,615,866)	\$	(3,436,301)	\$	(2,788,264)	\$	(2,128,271)	\$	(1,120,184)	NA
Total	\$ (2,552,102)	\$	(2,722,841)	\$	(1,462,061)	\$	(814,024)	\$	(28,504)	\$	829,583	NA
Total Excess of Revenues	\$ (1,153,444)	\$	(534,353)	\$	555,765	\$	1,518,477	\$	1,953,866	\$	(7,619,792)	

Table 5.1C – Henderson State University Unrestricted Educational & General

	_	2016-17	2017-18		2018-19		2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues										
Tuition & Fees	\$2	27,319,768	\$ 24,321,678	\$	26,291,230	\$	26,956,088	\$ 25,540,001	\$ 23,907,512	-12.5%
Gov. Appropriations										
Federal	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -	NA
State	\$2	21,131,335	\$ 21,174,382	\$	21,348,315	\$	21,488,947	\$ 21,543,334	\$ 22,166,496	4.9%
Local	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -	NA
Grants & Contracts										
Federal	\$	12,365	\$ 10,059	\$	8,378	\$	-	\$ 12,356	\$ -	-100.0%
State	\$	-	\$ -	\$	-	\$	-	\$ -	\$ 54,340	NA
Local	\$	11,241	\$ 10,056	\$	-	\$	-	\$ 9,318	\$ -	-100.0%
Private Gifts, Grants and Contracts	\$	250,031	\$ 249,615	\$	698,033	\$	531,915	\$ 200,214	\$ 285,300	14.1%
Endow ment Income	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -	NA
Sales and Services				\$	17,150	\$	18,375	\$ 490,172	\$ 425,072	NA
Educational Actvities	\$	17,050	\$ 17,450	\$	-	\$	-	\$ -	\$ -	-100.0%
Hospitals	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -	NA
Other Investments	\$	115,347	\$ 63,019	\$	82,160	\$	63,157	\$ 15,755	\$ 24,146	-79.1%
Other	\$	1,075,170	\$ 320,930	\$	593,942	\$	555,635	\$ 265,729	\$ 597,022	-44.5%
Total	\$4	49,932,307	\$ 46,167,189	\$	49,039,208	\$	49,614,117	\$ 48,076,879	\$ 47,459,888	-5.0%
Unrestricted E&G Expenditu										
Teaching Salaries		11,661,048	13,312,645	-	13,558,910	-	13,075,467	12,982,351	10,247,224	-12.1%
Dept. Oper. Expense	\$	6,510,740	\$ 4,817,690	\$	7,525,413	\$	7,669,489	\$ 5,005,021	\$ 6,280,749	-3.5%
Off-Campus Credit	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -	NA
Non-Credit Instruction	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -	NA
Research	\$	95,363	\$ 75,448	\$	83,359	\$	141,431	\$ 44,955	\$ 104,464	9.5%
Public Service	\$	239,992	\$ 349,580	\$	150,885	\$	109,157	\$ 39,625	\$ 69,726	-70.9%
Libraries	\$	935,871	\$ 667,586	\$	1,045,947	\$	948,415	\$ 809,103	\$ 1,093,253	16.8%
Museums & Galleries	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -	NA
Organized Activities	\$	-	\$ -	\$	-	\$	-	\$ -	\$ 7,258	NA
Other Academic Support	\$	3,343,905	\$ 3,429,793	\$	1,240,108	\$	581,407	\$ 796,154	\$ 1,075,991	-67.8%
Student Services	\$	3,549,628	\$ 3,578,855	\$	3,533,800	\$	3,329,291	\$ 3,058,522	\$ 3,499,043	-1.4%
Institutional Support	\$	7,048,855	\$ 7,057,385	\$	9,852,077	\$	7,392,666	\$ 6,266,349	\$ 13,631,217	93.4%
Utilities	\$	1,290,575	\$ 1,377,272	\$	1,198,403	\$	1,277,136	\$ 1,038,308	\$ 568,478	-56.0%
Other Plant Maintenance	\$	3,727,108	\$ 3,895,851	\$	4,231,494	\$	4,131,655	\$ 5,046,794	\$ -	-100.0%
Scholarships & Fellow ships	\$	9,817,778	\$ 8,603,883	\$	9,950,063	\$	10,043,313	\$ 8,440,600	\$ 8,026,925	-18.2%
Other	\$	336,430	\$ 2,047,404	\$	1,747,173	\$	604,419	\$ -	\$ 1,465,328	335.6%
Transfers - Auxiliary	\$	1,272,925	\$ 1,001,252	\$	1,333,453	\$	1,362,186	\$ 1,391,407	\$ 1,410,887	10.8%
Transfers - Mandatory	\$	1,020,863	\$ 1,523,205	\$	372,728	\$	907,215	\$ 5,618,227	\$ 797,694	-21.9%
Transfers -Non Mandatory	\$	934,290	\$ (3,012,121)	\$	533,315	\$	(1,030,389)	\$ 1,900,406	\$ (582,914)	-162.4%
Total	\$ :	51,785,371	\$ 48,725,728	\$	56,357,128	\$	50,542,858	\$ 52,437,822	\$ 47,695,323	-7.9%

Note: HSU data includes Community Education Center (CEC)

Table 5.1C – Henderson State University (cont.) Auxiliary Enterprises

	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Revenues							
Intercollegiate Athletics	\$ 1,810,389	\$ 1,732,934	\$ 1,832,060	\$ 1,701,143	\$ 1,674,558	\$ 1,610,231	-11.1%
Resident Halls	\$ 7,089,071	\$ 6,888,354	\$ 7,357,823	\$ 7,029,413	\$ 6,173,238	\$ 6,003,789	-15.3%
Married Student Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Faculty Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Food Service	\$ 4,425,166	\$ 6,112,631	\$ 4,654,294	\$ 4,760,207	\$ 3,511,593	\$ 3,428,805	-22.5%
College Union	\$ 145,852	\$ 135,259	\$ 146,215	\$ 133,423	\$ 407,763	\$ 659,954	352.5%
Bookstore	\$ 94,252	\$ 106,292	\$ 124,854	\$ 120,843	\$ 53,264	\$ 203,908	116.3%
Student Org. and Publications	\$ 88,341	\$ 84,637	\$ 89,177	\$ 87,179	\$ 275,809	\$ 346,647	292.4%
Student Health Service	\$ 295,948	\$ 277,472	\$ 289,996	\$ 276,116	\$ 164,411	\$ 90,008	-69.6%
Other Auxiliary	\$ 1,247,041	\$ 1,184,426	\$ 1,241,868	\$ 1,207,429	\$ -	\$ 59,387	-95.2%
Total	\$ 15,196,060	\$ 16,522,005	\$ 15,736,287	\$ 15,315,753	\$ 12,260,636	\$ 12,402,729	-18.4%
Expenditures							
Intercollegiate Athletics	\$ 4,567,223	\$ 4,799,741	\$ 4,819,381	\$ 4,844,723	\$ 4,659,123	\$ 5,170,120	13.2%
Resident Halls	\$ 2,232,354	\$ 1,892,022	\$ 2,212,240	\$ 1,902,645	\$ 3,268,444	\$ 1,556,863	-30.3%
Married Student Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Faculty Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Food Service	\$ 3,625,157	\$ 5,791,293	\$ 3,661,235	\$ 4,618,149	\$ 3,244,094	\$ 2,125,715	-41.4%
College Union	\$ 243,188	\$ 242,542	\$ 285,276	\$ 329,445	\$ 714,871	\$ 617,918	154.1%
Bookstore	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Student Org. and Publications	\$ 98,478	\$ 59,058	\$ 90,577	\$ 95,029	\$ 134,125	\$ 31,137	-68.4%
Student Health Service	\$ 280,613	\$ 296,339	\$ 291,537	\$ 477,415	\$ 442,791	\$ 240,899	-14.2%
Other Auxiliary	\$ 503,628	\$ 522,014	\$ 1,043,512	\$ 964,483	\$ -	\$ 34,963	-93.1%
Total	\$11,550,641	\$ 13,603,009	\$ 12,403,758	\$ 13,231,889	\$ 12,463,448	\$ 9,777,617	-15.4%
Transfers/Debt Service							
Intercollegiate Athletics	\$ -	\$ -	\$ _	\$ _	\$ 229,367	\$ 230,107	NA
Resident Halls	\$ 1,440,044	\$ 3,011,709	\$ 3,361,203	\$ 1,493,663	\$ 2,283,502	\$ 3,318,393	130.4%
Married Student Housing	\$ -	\$ -	\$ -	\$ _	\$ -	\$ -	NA
Faculty Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Food Service	\$ 148,519	\$ 215,753	\$ 213,107	\$ 211,300	\$ 1,838	\$ 215,753	45.3%
College Union	\$ 43,504	\$ 99,716	\$ 99,662	\$ 34,598	\$ 486,888	\$ 536,860	1134.0%
Bookstore	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Student Org. and Publications	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Student Health Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Auxiliary	\$ 427,031	\$ 327,960	\$ 413,947	\$ 135,074	\$ -	\$ -	-100.0%
Total	\$ 2,059,098	\$ 3,655,138	\$ 4,087,919	\$ 1,874,635	\$ 3,001,595	\$ 4,301,114	108.9%
Excess of Revenues	\$ 1,586,321	\$ (736,142)	\$ (755,390)	\$ 209,229	\$ (3,204,407)	\$ (1,676,002)	-205.7%
Special Transfers							
Auxiliary Transfer Policy	\$ 1,393,618	\$ 1,115,321	\$ 1,470,118	\$ 1,492,305	\$ 1,391,407	\$ 2,325,721	66.9%
Other Auxilary Transfer	\$ (2,762,929)	\$ (489,813)	\$ (37,365)	\$ (2,077,331)	\$ -	\$ -	NA
Total	\$ (1,369,311)	\$ 625,508	\$ 1,432,753	\$ (585,026)	\$ 1,391,407	\$ 2,325,721	NA
Total Excess of Revenues	\$ 217,010	\$ (110,634)	\$ 677,363	\$ (375,797)	\$ (1,813,000)	\$ 649,719	

Table 5.1D – Southern Arkansas University – Magnolia Unrestricted Educational & General

	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues							
Tuition & Fees	\$37,274,708	\$34,423,650	\$34,878,651	\$37,066,992	\$38,976,397	\$41,737,940	12.0%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$17,014,578	\$17,053,804	\$17,578,029	\$19,075,426	\$18,757,621	\$ 18,917,749	11.2%
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Grants & Contracts							
Federal	\$ 208,031	\$ 208,291	\$ 122,043	\$ 130,211	\$ 141,181	\$ 143,380	-31.1%
State	\$ 78,915	\$ -	\$ -	\$ 2,361	\$ 8,441	\$ 1,926	-97.6%
Local	\$ 68,945	\$ 128,022	\$ 115,373	\$ 103,804	\$ 115,726	\$ 83,781	21.5%
Private Gifts, Grants and Contracts	\$ -	\$ 9,525	\$ 10,250	\$ 9,800	\$ 11,250	\$ 186,693	NA
Endow ment Income	\$ 773,313	\$ 776,314	\$ 966,820	\$ 968,982	\$ 641,235	\$ 233,652	-69.8%
Sales and Services			\$ 449,600	\$ 412,136	\$ 394,034	\$ 397,969	NA
Educational Actvities	\$ 203,095	\$ 414,890	\$ -	\$ -	\$ -	\$ -	-100.0%
Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ 71,855	\$ 148,590	\$ 249,843	\$ 134,048	\$ 138,445	\$ 171,620	138.8%
Other	\$ 947,846	\$ 971,736	\$ 862,718	\$ 785,639	\$ 786,643	\$ 1,269,091	33.9%
Total	\$ 56,641,285	\$ 54,134,821	\$ 55,233,328	\$ 58,689,398	\$ 59,970,973	\$ 63,143,803	11.5%
	•						
Unrestricted E&G Expenditu	res						
Teaching Salaries	\$ 7,032,141	\$ 6,561,181	\$ 7,120,356	\$10,325,306	\$10,290,856	\$ 5,620,794	-20.1%
Dept. Oper. Expense	\$ 6,241,691	\$ 5,410,811	\$ 6,286,229	\$ 2,558,230	\$ 155,027	\$ 5,235,384	-16.1%
Off-Campus Credit	\$ 4,939,876	\$ 6,062,733	\$ 5,658,153	\$ 6,208,317	\$ 7,761,955	\$ 8,025,829	62.5%
Non-Credit Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Research	\$ 321,462	\$ 264,787	\$ 251,066	\$ 241,520	\$ 238,564	\$ 236,050	-26.6%
Public Service	\$ 221,403	\$ 252,665	\$ 339,662	\$ 298,849	\$ 252,546	\$ 280,078	26.5%
Libraries	\$ 1,133,414	\$ 1,212,993	\$ 1,257,575	\$ 1,100,925	\$ 1,030,417	\$ 787,387	-30.5%
Museums & Galleries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Organized Activities	\$ 787,485	\$ 850,381	\$ 743,889	\$ 717,929	\$ 488,092	\$ 591,800	-24.8%
Other Academic Support	\$ 2,302,618	\$ 2,460,812	\$ 2,467,274	\$ 2,350,470	\$ 2,352,593	\$ 3,335,603	44.9%
Student Services	\$ 4,011,547	\$ 4,479,515	\$ 4,599,473	\$ 4,834,133	\$ 4,083,400	\$ 4,780,943	19.2%
Institutional Support	\$ 6,279,463	\$ 6,458,863	\$ 6,054,580	\$ 5,405,639	\$ 5,338,209	\$ 6,831,552	8.8%
Utilities	\$ 3,312,120	\$ 3,695,721	\$ 3,243,172	\$ 3,064,355	\$ 3,172,565	\$ 4,020,059	21.4%
Other Plant Maintenance	\$ 4,115,407	\$ 4,129,138	\$ 3,956,283	\$ 4,149,231	\$ 3,687,695	\$ 4,030,946	-2.1%
Scholarships & Fellow ships	\$ 9,936,581	\$11,516,437	\$12,641,008	\$13,745,327	\$14,108,933	\$13,291,773	33.8%
Other	\$ 87,274	\$ 86,003	\$ -	\$ -	\$ -	\$ -	-100.0%
Transfers - Auxiliary	\$ 1,304,748	\$ 1,304,748	\$ 1,333,453	\$ 762,789	\$ 1,391,407	\$ 1,410,887	8.1%
Transfers - Mandatory	\$ 143,211	\$ 138,971	\$ 148,997	\$ 148,917	\$ 148,546	\$ 176,810	23.5%
Transfers -Non Mandatory	\$ 5,379,193	\$ (1,623,781)	\$ (1,039,546)	\$ 53,918	\$ 4,633,798	\$ 325,450	-93.9%
Total	\$ 57,549,634	\$ 53,261,978	\$ 55,061,625	\$ 55,965,854	\$ 59,134,603	\$ 58,981,345	2.5%

Table 5.1D – Southern Arkansas University – Magnolia (cont.) Auxiliary Enterprises

	2016-17	, ,	2017-18		2018-19	2	2019-2020	;	2020-2021	2	2021-2022	5 yr % Incr
Revenues						_				_		70
Intercollegiate Athletics	\$ 1,990,088	\$ 1,	955,516	\$	1,923,768	\$	2,012,183	\$	1,960,918	\$	2,075,095	4.3%
Resident Halls	\$ 6,314,065		054,274	\$	7,808,034	\$	8,161,408	\$	7,165,309	\$	8,203,890	29.9%
Married Student Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ 17,071	\$	14,405	\$	20,765	\$	28,085	\$	20,995	\$	20,820	22.0%
Food Service	\$ 4,361,736	\$ 4.	,840,218	\$	5,178,153	\$	5,353,477	\$	5,156,813	\$	4,920,622	12.8%
College Union	\$ 19,348	\$	16,055	\$	11,791	\$	26,508	\$	4,872	\$	16,764	-13.4%
Bookstore	\$ 181,111	\$	198,589	\$	256,192	\$	240,310	\$	191,451	\$	162,360	-10.4%
Student Org. and Publications	\$ 667,981	\$	622,283	\$	632,601	\$	628,061	\$	529,686	\$	548,427	-17.9%
Student Health Service	\$ 361,375	\$	340,775	\$	340,967	\$	344,621	\$	387,292	\$	403,200	11.6%
Other Auxiliary	\$ 283,425		275,908	\$	283,012	\$	219,315	\$	247,821	\$	228,850	-19.3%
Total	\$14,196,200	-	318,024	_	16,455,282	_	17,013,966	_	15,665,156	_	16,580,028	16.8%
Francis d'étantes												
Expenditures	A 4 0 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	φ 4	004.050	•	4.077.070	•	4.055.050	•	4.407.044	•	E 440 000	0.4.70/
Intercollegiate Athletics	\$ 4,044,498		,284,656	\$	' '	\$	4,655,859	\$	' '		5,446,803	34.7%
Resident Halls	\$ 3,107,176		,525,289	\$	4,335,602	\$	4,005,798	\$	4,097,346		4,390,064	41.3%
Married Student Housing	\$ -	\$	-	\$		\$	-	\$	-	\$	-	NA
Faculty Housing	\$ 7,784	\$	11,683	\$	7,194	\$	8,595	\$	3,786	\$	4,142	-46.8%
Food Service	\$ 3,449,308		,784,929	\$	4,062,417	\$	3,924,365	\$	, ,		3,789,431	9.9%
College Union	\$ 301,099		270,761	\$	226,305	\$	212,611	\$	156,304	\$	175,106	-41.8%
Bookstore	\$ 11,421	\$	11,835	\$	12,188	\$	12,398	\$	12,571	\$	13,655	19.6%
Student Org. and Publications	\$ 376,557		610,231	\$	610,966	\$	488,188	\$	407,190	\$	579,397	53.9%
Student Health Service	\$ 317,851		329,901	\$	383,831	\$	367,739	\$	475,717	\$	400,553	26.0%
Other Auxiliary	\$ 232,409		201,829	\$	213,536	\$	70,457	\$	230,704	\$	256,331	10.3%
Total	\$11,848,102	\$ 13,	,031,115	\$	14,529,310	\$	13,746,009	\$	13,323,029	\$	15,055,482	27.1%
Transfers/Debt Service												
Intercollegiate Athletics	\$ 86,786	\$	80,103	\$	487,976	\$	175,171	\$	177,240	\$	176,697	103.6%
Resident Halls	\$ 1,768,076	\$ 2,	,179,598	\$	1,806,988	\$	1,650,626	\$	1,711,261	\$	1,867,004	5.6%
Married Student Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$ -	\$	-	\$	-	\$	4,375	\$	8,750	\$	8,750	NA
Student Health Service	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$ -	\$	-	\$	-	\$	-	\$	-	\$		NA
Total	\$ 1,854,862	\$ 2,	259,701	\$	2,294,964	\$	1,830,172	\$	1,897,251	\$	2,052,452	10.7%
Excess of Revenues	\$ 493,236	\$	27,209	\$	(368,992)	\$	1,437,785	\$	444,876	\$	(527,906)	-207.0%
Special Transfers												
Auxiliary Transfer Policy	\$ 1,323,248	\$ 1,	310,822	\$	1,333,453	\$	775,267	\$	1,395,512	\$	1,444,287	9.1%
Other Auxilary Transfer	\$ (458,398	) \$ (	(971,597)	\$	(760,744)	\$	(4,074,251)	\$	(1,675,751)	\$	(766,109)	NA
Total	\$ 864,850	\$	339,225	\$	572,709	\$	(3,298,983)	\$	(280,239)	\$	678,178	-21.6%
Total Excess of Revenues	\$ 1,358,086	\$	366,434	\$	203,717	\$	(1,861,198)	\$	164,638	\$	150,271	

Table 5.1E – University of Arkansas – Fayetteville Unrestricted Educational & General

	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues							
Tuition & Fees	\$284,797,711	\$306,218,597	\$316,129,466	\$ 324,415,640	\$320,501,264	\$ 332,162,581	16.6%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$127,851,983	\$128,414,582	\$133,273,388	\$ 132,965,510	\$ 134,322,936	\$ 139,536,282	9.1%
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Grants & Contracts	\$ -	\$ -					NA
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,260	NA
State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Private Gifts, Grants and Contracts	\$ 4,939,642	\$ 5,766,229	\$ 5,920,358	\$ 4,169,403	\$ 207,712	\$ (197,692)	-104.0%
Endow ment Income	\$ 523,429	\$ 527,692	\$ 546,604	\$ 575,383	\$ -	\$ -	-100.0%
Sales and Services			\$ 9,297,811	\$ 8,632,475	\$ 7,451,804	\$ 14,293,753	NA
Educational Actvities	\$ 8,695,310	\$ 9,407,361	\$ -	\$ -	\$ -	\$ -	-100.0%
Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ -	\$ 3,688,816	\$ 12,305,974	\$ 13,276,826	\$ 1,402,282	\$ (16,738,151)	NA
Other	\$ 8,717,606	\$ 6,853,356	\$ 6,205,671	\$ 4,946,047	\$ 8,667,530	\$ 21,623,248	148.0%
Total	\$435,525,681	\$460,876,633	\$483,679,272	\$ 488,981,284	\$ 472,553,529	\$ 490,702,281	12.7%
Unrestricted E&G Expenditu	res						
Teaching Salaries	\$ 93,573,889	\$101,452,729	\$102,434,584	\$ 104,618,834	\$ 95,748,350	\$ 97,854,585	4.6%
Dept. Oper. Expense	\$ 73,717,284	\$ 79,842,332	\$ 74,053,074	\$ 82,896,596	\$ 90,549,050	\$ 94,688,700	28.4%
Off-Campus Credit	\$ 2,265,776	\$ 2,348,837	\$ 2,517,476	\$ 2,504,484	\$ 10,049,866	\$ 12,299,992	442.9%
Non-Credit Instruction	\$ 2,280,145	\$ 2,352,083	\$ 3,165,720	\$ 3,405,019	\$ 2,630,120	\$ 3,770,658	65.4%
Research	\$ 25,828,569	\$ 30,111,568	\$ 29,186,983	\$ 28,832,170	\$ 28,314,685	\$ 29,819,635	15.5%
Public Service	\$ 9,616,893	\$ 10,769,385	\$ 11,084,784	\$ 8,163,062	\$ 6,267,163	\$ 6,836,400	-28.9%
Libraries	\$ 14,459,785	\$ 14,706,639	\$ 15,456,912	\$ 15,519,278	\$ 14,326,352	\$ 16,393,718	13.4%
Museums & Galleries	\$ 103,233	\$ 147,979	\$ 141,961	\$ 151,499	\$ 143,633	\$ 146,180	41.6%
Organized Activities	\$ 218,768	\$ 411,850	\$ 379,888	\$ 213,898	\$ -	\$ -	-100.0%
Other Academic Support	\$ 25,872,259	\$ 30,627,403	\$ 32,803,906	\$ 32,358,782	\$ 31,895,543	\$ 33,514,969	29.5%
Student Services	\$ 27,601,634	\$ 35,383,204	\$ 35,750,321	\$ 32,624,379	\$ 32,040,639	\$ 38,996,409	41.3%
Institutional Support	\$ 45,099,972	\$ 26,648,487	\$ 38,673,897	\$ 39,073,300	\$ 36,101,651	\$ 35,772,979	-20.7%
Utilities	\$ 13,723,581	\$ 15,235,203	\$ 15,755,040	\$ 15,169,891	\$ 15,396,057	\$ 15,249,233	11.1%
Other Plant Maintenance	\$ 10,715,269	\$ 7,132,619	\$ 7,736,294	\$ 8,607,045	\$ 11,042,238	\$ 15,123,200	41.1%
Scholarships & Fellow ships	\$ 17,697,581	\$ 19,768,341	\$ 17,500,715	\$ 17,516,143	\$ 23,041,503	\$ 25,609,028	44.7%
Other	\$ 8,158,753	\$ 8,181,508	\$ 8,048,079	\$ 8,027,229	\$ -	\$ -	-100.0%
Transfers - Auxiliary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Transfers - Mandatory	\$ 27,624,606	\$ 28,823,889	\$ 31,513,721	\$ 31,914,961	\$ 33,212,090	\$ 31,720,654	14.8%
Transfers -Non Mandatory	\$ 19,275,924	\$ 17,792,233	\$ 16,392,469	\$ 59,502,597	\$ 10,731,876	\$ 9,600,169	-50.2%
Total	\$417,833,923	\$ 431,736,290	\$ 442,595,824	\$491,099,168	\$ 441,490,816	\$ 467,396,512	11.9%

Note: UAF data includes Fayetteville Campus only

TABLE 5.1E – UNIVERSITY OF ARKANSAS – FAYETTEVILLE (CONT.)
AUXILIARY ENTERPRISES

	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Revenues							
Intercollegiate Athletics	\$ 109,506,512	\$ 108,395,939	\$ 118,754,692	\$ 106,169,342	\$ 118,379,413	\$ 130,010,155	18.7%
Resident Halls	\$ 65,717,121	\$ 69,069,152	\$ 70,819,480	\$ 71,221,671	\$ 58,167,021	\$ 82,512,792	25.6%
Married Student Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Faculty Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Food Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
College Union	\$ 10,854	\$ 8,261	\$ 13,904	\$ 5,335	\$ -	\$ 18	-99.8%
Bookstore	\$ 15,130,837	\$ 13,982,163	\$ 13,621,806	\$ 10,668,516	\$ 1,085,796	\$ 2,426,904	-84.0%
Student Org. and Publications	\$ 2,358,906	\$ 2,706,715	\$ 2,542,627	\$ 2,417,100	\$ 2,388,096	\$ 2,589,596	9.8%
Student Health Service	\$ 9,757,962	\$ 8,713,921	\$ 9,227,922	\$ 8,509,153	\$ 7,805,455	\$ 9,194,822	-5.8%
Other Auxiliary	\$ 11,840,759	\$ 11,958,843	\$ 12,073,315	\$ 11,117,436	\$ 10,299,405	\$ 14,197,467	19.9%
Total	\$ 214,322,951	\$ 214,834,994	\$ 227,053,746	\$ 210,108,553	\$ 198,125,186	\$ 240,931,753	12.4%
Expenditures							
Intercollegiate Athletics	\$ 80,691,950	\$ 89,013,184	\$ 90,536,290	\$ 86,992,216	\$ 80,764,704	\$ 125,157,970	55.1%
Resident Halls	\$ 38,601,605	\$ 39,732,547	\$ 39,819,660	\$ 39,419,348	\$ 37,944,443	\$ 48,207,489	24.9%
Married Student Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Faculty Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Food Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
College Union	\$ 624,989	\$ 643,717	\$ 661,972	\$ 608,703	\$ -	\$ (268)	-100.0%
Bookstore	\$ 14,677,520	\$ 14,487,188	\$ 13,157,951	\$ 10,979,421	\$ 539,904	\$ 573,340	-96.1%
Student Org. and Publications	\$ 1,877,764	\$ 1,886,237	\$ 2,005,629	\$ 1,360,679	\$ 2,772,665	\$ 2,576,434	37.2%
Student Health Service	\$ 8,474,192	\$ 7,806,341	\$ 8,294,755	\$ 8,602,067	\$ 8,822,743	\$ 8,831,984	4.2%
Other Auxiliary	\$ 6,279,085	\$ 6,777,844	\$ 8,279,858	\$ 7,336,327	\$ 6,486,265	\$ 6,477,754	3.2%
Total	\$ 151,227,105	\$ 160,347,058	\$ 162,756,115	\$ 155,298,761	\$137,330,724	\$ 191,824,703	26.8%
Transfers/Debt Service							
Intercollegiate Athletics	\$ 11,370,046	\$ 12,421,363	\$ 14,763,304	\$ 15,458,900	\$ 6,114,595	\$ 6,101,959	-46.3%
Resident Halls	\$ 13,835,406	\$ 16,468,276	\$ 18,453,065	\$ 18,449,463	\$ 17,702,968	\$ 16,543,097	19.6%
Married Student Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Faculty Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Food Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
College Union	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	N/
Bookstore	\$ 1,028,749	\$ 1,030,723	\$ 1,026,947	\$ 1,029,994	\$ 1,030,250	\$ 1,383,588	34.5%
Student Org. and Publications	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Student Health Service	\$ 145,036	\$ 467,699	\$ 694,989	\$ 715,483	\$ 736,854	\$ 233,145	60.7%
Other Auxiliary	\$ 4,808,673	\$ 4,792,464	\$ 4,595,538	\$ 4,578,339	\$ 4,134,473	\$ 3,369,124	-29.9%
Total	\$ 31,187,910	\$ 35,180,525	\$ 39,533,843	\$ 40,232,179	\$ 29,719,140	\$ 27,630,914	-11.4%
rotar	ψ σ1,101,010	<b>\$</b> 00,100,020	Ψ 00,000,040	ψ 40,202,110	<b>\$</b> 20,110,140	Ψ 21,000,014	
Excess of Revenues	\$ 31,907,936	\$ 19,307,411	\$ 24,763,788	\$ 14,577,613	\$ 31,075,322	\$ 21,476,137	-32.7%
Special Transfers							
Auxiliary Transfer Policy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Auxilary Transfer	\$ (34,463,066)	\$ (22,333,324)	\$ (26,218,033)	\$ (12,088,825)	\$ (62,053)	\$ (27,560,458)	NA
Total	\$ (34,463,066)	\$ (22,333,324)	\$ (26,218,033)	\$ (12,088,825)	\$ (62,053)	\$ (27,560,458)	NA
Total Excess of Revenues	\$ (2,555,130)	\$ (3,025,913)	\$ (1,454,245)	\$ 2,488,788	\$ 31,013,269	\$ (6,084,321)	

Table 5.1F – University of Arkansas – Fort Smith Unrestricted Educational & General

	2016-17	' 2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues							
Tuition & Fees	\$ 33,446,182	\$34,631,536	\$36,204,027	\$35,690,922	\$32,464,425	\$30,469,828	-8.9%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$24,056,683	\$24,080,995	\$24,190,209	\$24,266,368	\$24,220,292	\$25,150,911	4.5%
Local	\$ 6,147,209	\$ 6,089,618	\$ 6,247,185	\$ 6,398,392	\$ 7,246,839	\$ 4,096,482	-33.4%
Grants & Contracts							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$ 10,000	\$ 12,500	\$ -	\$ 12,046	\$ 12,216	\$ 10,765	7.7%
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Private Gifts, Grants and Contracts	\$ 743,398	\$ 326,060	\$ 566,025	\$ 266,169	\$ 208,915	\$ 190,608	-74.4%
Endow ment Income	\$ 402	\$ 67,613	\$ 209,683	\$ 97,103	\$ 69,137	\$ -	-100.0%
Sales and Services			\$ 318,928	\$ 338,242	\$ 1,169,748	\$ 307,746	NA
Educational Actvities	\$ 444,937	\$ 338,783	\$ -	\$ -	\$ -	\$ -	-100.0%
Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ 12,558	\$ 22,337	\$ 175,928	\$ 186,885	\$ 18,600	\$ (3,026)	-124.1%
Other	\$ 451,649	\$ 566,843	\$ 683,191	\$ 408,803	\$ 452,825	\$ 742,642	64.4%
Total	\$ 65,313,018	\$ 66,136,285	\$ 68,595,176	\$67,664,930	\$ 65,862,997	\$ 60,965,957	-6.7%
Unrestricted E&G Expenditu	res						
Teaching Salaries	\$14,966,110	\$14,443,361	\$14,006,023	\$15,763,969	\$15,776,748	\$14,119,636	-5.7%
Dept. Oper. Expense	\$ 6,011,213	\$ 6,048,053	\$ 6,015,701	\$ 7,361,789	\$ 7,563,477	\$ 6,283,322	4.5%
Off-Campus Credit	\$ 48,827	\$ 42,870	\$ 20,442	\$ 86,994	\$ 91,455	\$ 17,480	-64.2%
Non-Credit Instruction	\$ 450,113	\$ 319,918	\$ 305,740	\$ 218,420	\$ 125,218	\$ 258,158	-42.6%
Research	\$ -	\$ -	\$ -	\$ 84,199	\$ 2,685	\$ 34,468	NA
Public Service	\$ 216,764	\$ 203,092	\$ 263,981	\$ 294,775	\$ 87,136	\$ 76,561	-64.7%
Libraries	\$ 1,039,651	\$ 1,013,877	\$ 937,730	\$ 1,117,160	\$ 594,009	\$ 1,013,417	-2.5%
Museums & Galleries	\$ 115,079	\$ 160,451	\$ 173,114	\$ 134,692	\$ 163,435	\$ 161,794	40.6%
Organized Activities	\$ 31,179	\$ 20,233	\$ 13,698	\$ 10,924	\$ 486,136	\$ 1,101	-96.5%
Other Academic Support	\$ 6,222,725	\$ 5,898,119	\$ 6,164,236	\$ 3,194,488	\$ 3,602,671	\$ 3,891,484	-37.5%
Student Services	\$ 4,786,222	\$ 4,853,630	\$ 4,804,002	\$ 4,892,264	\$ 4,964,668	\$ 4,689,327	-2.0%
Institutional Support	\$ 9,783,777	\$ 9,464,161	\$ 9,778,336	\$ 9,441,180	\$ 9,693,924	\$ 7,417,520	-24.2%
Utilities	\$ 1,587,573	\$ 1,757,391	\$ 1,478,701	\$ 1,469,832	\$ 1,442,308	\$ 2,780,995	75.2%
Other Plant Maintenance	\$ 3,944,247	\$ 3,993,402	\$ 3,948,255	\$ 4,036,878	\$ 4,060,718	\$ 6,416,326	62.7%
Scholarships & Fellow ships	\$ 4,790,957	\$ 4,485,982	\$ 5,913,564	\$ 6,758,754	\$ 7,072,276	\$ 7,789,354	62.6%
Other	\$ -	\$ -	\$ 184,177	\$ -	\$ -	\$ (87,113)	NA
Transfers - Auxiliary	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ -	NA
Transfers - Mandatory	\$ 5,402,418	\$ 5,523,954	\$ 5,585,148	\$ 5,706,924	\$ 5,701,091	\$ 5,144,816	-4.8%
Transfers -Non Mandatory	\$ 5,121,120	\$ 6,865,681	\$ 7,259,464	\$ 3,321,245	\$ 2,589,212	\$ 214,675	-95.8%
Total	\$ 64,517,975	\$ 65,094,175	\$ 66,852,312	\$ 63,894,487	\$ 64,717,167	\$ 60,223,319	-6.7%

Table 5.1F – University of Arkansas – Fort Smith (cont.) Auxiliary Enterprises

	2016-17	7	2017-18		2018-19	2	2019-2020	;	2020-2021	;	2021-2022	5 yr % Incr
Revenues	2010 11		2011 10		2010 10	_	.070 2020	-	020 2027	-	027 2022	70 11101
Intercollegiate Athletics	\$ 2,737,425	\$	2,812,928	\$	2,712,461	\$	2,721,398	\$	2,517,421	\$	2,504,809	-8.5%
Resident Halls	\$ 4,231,889		4,146,693	\$	3,975,570	\$	3,595,219	\$	3,114,156	\$	3,577,446	-15.5%
Married Student Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Food Service	\$ 1,297,822	\$	1,409,664	\$	1,411,164	\$	1,356,268	\$	928,493	\$	1,530,911	18.0%
College Union	\$ -	\$	-	\$	-	\$	-	\$	-	\$	<u>-</u>	NA
Bookstore	\$ 388,287	\$	363,152	\$	354,700	\$	330,873	\$	271,749	\$	257,391	-33.7%
Student Org. and Publications	\$ 2,543,353	\$	2,715,105	\$	2,726,489	\$	2,613,575	\$	2,328,279	\$	2,036,926	-19.9%
Student Health Service	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$ 296,761	\$	292,238	\$	329,712	\$	217,881	\$	8,537	\$	321,583	8.4%
Total	\$ 11,495,537	\$1	1,739,780	\$	11,510,096	\$	10,835,214	\$		\$	10,229,066	-11.0%
Expenditures		_		_		_		_		_		
Intercollegiate Athletics	\$ 3,567,551		3,625,555	\$		\$	3,559,107	\$			4,169,632	16.9%
Resident Halls	\$ 1,720,610		1,781,735	\$	1,720,376	\$	1,694,353	\$	1,486,647		1,369,082	-20.4%
Married Student Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$ 1,194,296		1,294,127	\$	1,282,768	\$	1,601,535	\$	1,240,424	\$	1,285,525	7.6%
College Union	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$ 23,979	\$	29,974	\$	20,628	\$	22,784	\$	31,996	\$	23,843	-0.6%
Student Org. and Publications	\$ 918,052		982,770	\$	939,372	\$	881,861	\$	809,232	\$	588,804	-35.9%
Student Health Service	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$ 457,026	\$	490,140	\$	466,638	\$	292,565	\$	176,637	\$		-100.0%
Total	\$ 7,881,514	\$	8,204,301	\$	7,893,116	\$	8,052,205	\$	7,247,552	\$	7,436,885	-5.6%
Transfers/Debt Service												
Intercollegiate Athletics	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Resident Halls	\$ 2,670,861		2,670,063	\$	2,663,256	\$	2,655,562	\$	2,571,772	\$	_	-100.0%
Married Student Housing	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Faculty Housing	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Food Service	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA
College Union	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Bookstore	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Student Org. and Publications	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Student Health Service	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Other Auxiliary	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Total	\$ 2.670.861		2,670,063	\$	2,663,256	\$	2,655,562	\$	2,571,772	\$		-100.0%
1014	<del>+ 2,0.0,00.</del>		_,0.0,000			Ť						
Excess of Revenues	\$ 943,162	\$	865,416	\$	953,724	\$	127,447	\$	(650,689)	\$	2,792,181	196.0%
Special Transfers												
Auxiliary Transfer Policy	\$ 826,708	\$	790,243	\$	748,980	\$	825,681	\$	990,475	\$	-	-100.0%
Other Auxilary Transfer	\$ (1,672,101	) \$ (	(1,545,756)	\$	(1,624,258)	\$	(870,083)	\$	(328,159)	\$	(2,578,834)	NA
Total	\$ (845,393	) \$	(755,513)	\$	(875,278)	\$	(44,402)	\$	662,316	\$	(2,578,834)	NA
Total Excess of Revenues	\$ 97,769	\$	109,903	\$	78,446	\$	83,045	\$	11,627	\$	213,347	

Table 5.1G – University of Arkansas – Little Rock Unrestricted Educational & General

		2016-17		2017-18	2018-19	2019-2020	2020-2021	2021-2022		5 yr % Incr
Unrestricted E&G Revenues										
Tuition & Fees	\$	76,940,214	\$	77,216,209	\$ 69,025,411	\$ 69,085,775	\$ 65,553,716	\$ 62,835,194		-18.3%
Gov. Appropriations										
Federal	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -		NA
State	\$	66,932,402	\$	67,153,982	\$ 67,293,979	\$ 67,438,262	\$ 67,151,893	\$ 68,895,674		2.9%
Local	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -		NA
Grants & Contracts										
Federal	\$	1,670,422	\$	2,070,118	\$ 1,784,483	\$ 2,613,769	\$ 9,904	\$ -		-100.0%
State	\$	1,910,733	\$	679,941	\$ 589,892	\$ 564,580	\$ -	\$ -		-100.0%
Local	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -		NA
Private Gifts, Grants and Contracts	\$	1,624,956	\$	1,729,458	\$ 3,097,927	\$ 997,982	\$ 369,717	\$ 55,433		-96.6%
Endow ment Income	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -		NA
Sales and Services							\$ 409,842	\$ 787,115		NA
Educational Actvities	\$	1,156,617	\$	1,220,718	\$ 820,957	\$ 715,684	\$ 155,821	\$ -		-100.0%
Hospitals	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -		NA
Other Investments	\$	286,045	\$	(54,734)	\$ 1,367,340	\$ 1,501,615	\$ 139,076	\$ (1,132,342)		-495.9%
Other	\$	2,350,873	\$	2,452,835	\$ 2,778,928	\$ 2,639,245	\$ 1,829,540	\$ 4,052,947		72.4%
Total	\$	152,872,262	\$	152,468,527	\$ 146,758,917	\$ 145,556,912	\$ 135,619,509	\$ 135,494,021	-	-11.4%
Unrestricted E&G Expenditu Teaching Salaries	res \$		\$	30,125,296	\$ 29,169,448	\$ 27,036,973	\$ 28,140,214	\$ 29,832,922		-1.8%
Dept. Oper. Expense	Ф \$	18,635,374	\$	17,771,710	\$ 16,760,445	\$ 15,233,407	\$ 7,735,114			-43.4%
Off-Campus Credit	\$	1,234,882	\$	1,204,307	\$ 1,006,033	\$ 1,538,101	\$ 694,664	\$ 630,254		-49.0%
Non-Credit Instruction	\$	595,773	\$	460,752	\$ 703,415	\$ 876,442	\$ 201,307	\$ 565,201		-49.0 % -5.1%
Research	\$	4,993,226	\$	4,369,066	\$ 4,621,283	\$ 4,460,582	\$ 4,388,400	\$ 4,917,198		-1.5%
Public Service	\$	2,240,416	\$	2,655,575	\$ 3,038,793	\$ 2,491,343	\$ 3,879,883	\$ 4,192,854		-1.3 <i>%</i> 87.1%
Libraries	Ф \$	4,645,176	φ \$	4,507,604	\$ 4,380,909	\$ 4,278,311	\$ 4,162,824	\$ 3,968,449		-14.6%
Museums & Galleries	\$	73,909	\$	73,955	\$ 73,791	\$ 73,755	\$ 76,283	\$ 76,671		3.7%
Organized Activities	\$	661.200	\$	698,557	\$ 456.703	\$ 312.212	\$ 257.527	\$ 248.938		-62.4%
Other Academic Support	\$	14,263,314	\$	14,526,958	\$ 14,212,440	\$ 12,561,832	\$ 4,718,122	\$ -,		-12.0%
Student Services	\$	7,986,116	\$	7,929,763	\$ 7,209,559	\$ 6,609,500	\$ 7,049,986	\$ 6,895,332		-12.0%
Institutional Support	\$	15,808,346	\$	14,957,481	\$ 15,573,013	\$ 15,107,043	\$ 20,784,717	\$		-13.7 %
Utilities		, ,			, ,					
	\$	2,577,507	\$	2,719,364	\$ 2,721,997	\$ 2,119,420	\$ 1,961,189	\$ 2,087,361		-19.0%
Other Plant Maintenance	\$	8,509,681	\$	9,002,862	\$ 6,287,966	\$ 5,755,218	\$ 6,274,800	\$ 8,437,593		-0.8%
Scholarships & Fellow ships	\$	19,136,268	\$	19,105,966	\$ 13,323,955	\$ 12,394,899	\$ 10,191,292	\$ 12,835,175		-32.9%
Other	\$	3,380,660	\$	3,671,090	\$ 3,186,679	\$ 2,898,643	\$ 2,094,848	\$ -		-100.0%
Transfers - Auxiliary	\$	4,279,284	\$	5,124,080	\$ - 0.000.070	\$ - 0.444.004	\$ 7 404 440	\$ 2,805,282		-34.4%
Transfers - Mandatory	\$	6,360,306	\$	6,727,914	\$ 8,092,378	\$ 8,144,801	\$ 7,431,113	\$ 7,267,362		14.3%
Transfers -Non Mandatory	\$	4,801,133	\$	6,607,574	\$ 12,168,354	\$ 10,247,991	\$ 4,542,217	<del></del>	-	253.7%
Total		150,560,514	\$	152,239,874	\$ 142,987,161	\$ 132,140,473	\$ 114,584,500	\$ 138,608,842	-	-7.9%

Note: UALR data includes Research and Public Service (RAPS)

TABLE 5.1G – UNIVERSITY OF ARKANSAS – LITTLE ROCK (CONT.)
AUXILIARY ENTERPRISES

											5 yr
_	_	2016-17	2017-18		2018-19		2019-2020		2020-2021	2021-2022	% Incr
Revenues											
Intercollegiate Athletics	\$	7,204,276	\$ 6,760,272	\$	6,059,293	\$	5,692,143	\$	4,613,499	\$ 4,734,569	-34.39
Resident Halls	\$	6,965,001	\$ 6,143,397	\$	5,428,230	\$	5,415,400	\$	3,949,492	\$ 4,931,542	-29.29
Married Student Housing	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Faculty Housing	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Food Service	\$	3,092,291	\$ 2,942,311	\$	2,505,114	\$	2,444,715	\$	1,996,386	\$ 1,961,831	-36.6°
College Union	\$	585,850	\$ 588,361	\$	675,199	\$	499,819	\$	335,047	\$ 244,143	-58.39
Bookstore	\$	375,587	\$ 315,746	\$	309,912	\$	250,369	\$	242,294	\$ 335,131	-10.89
Student Org. and Publications	\$	435,215	\$ 441,716	\$	441,633	\$	379,758	\$	-	\$ -	-100.09
Student Health Service	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Other Auxiliary	\$	815,074	\$ 1,136,974	\$	1,160,441	\$	1,272,788	\$	700,345	\$ 807,011	-1.09
Total	_\$	19,473,294	\$ 18,328,777	\$	16,579,822	\$	15,954,992	\$	11,837,063	\$ 13,014,227	-33.29
Expenditures											
Intercollegiate Athletics	\$	9,050,650	\$ 9,244,013	\$	9,467,885	\$	9,415,156	\$	8,137,636	\$ 8,333,105	-7.9%
Resident Halls	\$	2,752,696	\$ 2,520,169	\$	2,211,094	\$	2,148,851	\$	(369)	2,660,844	-3.39
Married Student Housing	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Faculty Housing	\$	_	\$ -	\$	_	\$	_	\$	-	\$ _	N
Food Service	\$	3,127,610	\$ 2,937,989	\$	2,720,880	\$	2,613,944	\$	2,148,152	\$ 1,910,411	-38.99
College Union	\$	1,762,560	\$ 1,814,654	\$	1,747,435	\$	1,716,837	\$	(265,196)	1,359,280	-22.99
Bookstore	\$	-,. 02,000	\$ -	\$	-	\$	-	\$	75,532	\$ 30,330	N.
Student Org. and Publications	\$	362,189	\$ 392.172	\$	300.009	\$	258,928	\$	-	\$ 430,166	18.89
Student Health Service	\$	-	\$ -	\$	-	\$	200,520	\$	_	\$ 400,100	N
Other Auxiliary	\$	875,293	\$ 957,598	\$	851,953	\$	892,597	\$	_	\$ 214,043	-75.5%
Total	<u>\$</u>		\$ ,	_	17,299,256	÷	17,046,313	_	10,095,755	\$ 14,938,179	-16.79
		,,	, ,		, ,		, , , , , ,		.,,		
Transfers/Debt Service											
Intercollegiate Athletics	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Resident Halls	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Married Student Housing	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N.
Faculty Housing	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Food Service	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N.
College Union	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Bookstore	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Student Org. and Publications	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Student Health Service	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	N
Other Auxiliary	\$	20,274	\$ 721	\$	473	\$	222	\$	-	\$ 	-100.09
Total	\$	20,274	\$ 721	\$	473	\$	222	\$	-	\$ -	-100.0°
Excess of Revenues	\$	1,522,022	\$ 461,461	\$	(719,907)	\$	(1,091,543)	\$	1,741,308	\$ (1,923,952)	-226.49
Special Transfers											
Auxiliary Transfer Policy	\$	4,279,284	\$ 5,110,058	\$	4,125,793	\$	4,489,872	\$	4,131,751	\$ 5,392,392	26.09
Other Auxilary Transfer	\$	(5,281,059)	\$ (4,565,470)	\$	(4,268,641)	\$	(4,320,084)	\$	(3,700,600)	\$ (4,150,909)	N
Total	\$	(1,001,775)	\$ 544,588	\$	(142,848)	\$	169,788	\$	431,151	\$ 1,241,483	N/
Total Excess of Revenues	\$	520.247	\$ 1.006.049	\$	(862,755)	\$	(921,755)	\$	2,172,459	\$ (682,469)	

TABLE 5.1H – UNIVERSITY OF ARKANSAS – MONTICELLO UNRESTRICTED EDUCATIONAL & GENERAL

	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues							
Tuition & Fees	\$ 18,663,395	\$ 19,675,119	\$ 17,851,366	\$16,395,379 \$	18,335,172	\$16,031,205	-14.1%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	NA
State	\$14,328,821	\$14,590,552	\$14,506,006	\$14,648,811 \$	15,036,281	\$ 15,122,259	5.5%
Local	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	NA
Grants & Contracts							
Federal	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	NA
State	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	NA
Local	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	NA
Private Gifts, Grants and Contracts	\$ -	\$ -	\$ -	\$ - \$	· -	\$ -	NA
Endow ment Income	\$ -	\$ -	\$ -	\$ - \$	· -	\$ -	NA
Sales and Services				\$	957,737	\$ 201,923	NA
Educational Actvities	\$ 232,413	\$ 203,634	\$ 377,880	\$ 264,447 \$	-	\$ -	-100.0%
Hospitals	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	NA
Other Investments	\$ 56,621	\$ 17,319	\$ 239,535	\$ (490,849) \$	1,248,888	\$ 275,439	386.5%
Other	\$ 431,735	\$ 396,648	\$ 532,953	\$ 3,599,804 \$	418,868	\$ 1,578,308	265.6%
Total	\$ 33,712,985	\$ 34,883,272	\$33,507,740	\$ 34,417,592 \$	35,996,946	\$ 33,209,134	-1.5%
Unrestricted E&G Expenditu	res						
Teaching Salaries	\$ 7,931,183	\$ 7,808,132	\$ 7,627,975	\$ 6,449,567 \$	7,260,215	\$ 6,982,498	-12.0%
Dept. Oper. Expense	\$ 4,688,404	\$ 4,770,995	\$ 4,067,080	\$ 4,122,053 \$	3,871,910	\$ 4,304,376	-8.2%
Off-Campus Credit	\$ -	\$ -	\$ -	\$ - \$	-	\$ -	NA
Non-Credit Instruction	\$ 38,240	\$ 38,793	\$ 23,231	\$ 24,573 \$	6,310	\$ -	-100.0%
Research	\$ 40,444	\$ 32,073	\$ 25,784	\$ 18,449 \$	26,371	\$ 20,522	-49.3%
Public Service	\$ 303,596	\$ 278,050	\$ 206,328	\$ 115,563 \$	196,551	\$ 119,544	-60.6%
Libraries	\$ 773,519	\$ 633,322	\$ 704,908	\$ 667,675 \$	688,586	\$ 741,174	-4.2%
Museums & Galleries	\$ 73,226	\$ 76,250	\$ 72,656	\$ 61,439 \$	58,699	\$ 60,168	-17.8%
Organized Activities	\$ 90,389	\$ 93,102	\$ 492,927	\$ 213,299 \$	328,776	\$ 298,342	230.1%
Other Academic Support	\$ 758,637	\$ 906,472	\$ 612,994	\$ 754,160 \$	785,764	\$ 866,444	14.2%
Student Services	\$ 2,153,173	\$ 2,424,861	\$ 2,444,704	\$ 2,411,381 \$	1,865,245	\$ 2,039,573	-5.3%
Institutional Support	\$ 4,293,664	\$ 4,495,789	\$ 5,364,523	\$ 5,842,738 \$	5,372,221	\$ 3,665,109	-14.6%
Utilities	\$ 1,026,620	\$ 1,067,401	\$ 1,124,056	\$ 1,090,831 \$	1,107,553	\$ 1,097,338	6.9%
Other Plant Maintenance	\$ 2,530,412	\$ 2,626,686	\$ 2,670,003	\$ 2,789,360 \$	2,693,002	\$ 2,756,512	8.9%
Scholarships & Fellow ships	\$ 5,998,425	\$ 5,970,967	\$ 4,989,064	\$ 4,561,987 \$	4,699,718	\$ 4,636,717	-22.7%
Other	\$ -	\$ -	\$ 961	\$ 5,865 \$	12,871	\$ 16,456	NA
Transfers - Auxiliary	\$ 767,926	\$ 775,000	\$ 1,055,000	\$ 1,362,789 \$	1,350,000	\$ 1,200,000	56.3%
Transfers - Mandatory	\$ 417,097	\$ 987,855	\$ 913,712	\$ 820,923 \$	603,535	\$ 653,199	56.6%
Transfers -Non Mandatory	\$ 236,495	\$ 414,010	\$ 549,814	\$ 770,262 \$	3,734,870	\$ 3,422,006	1347.0%
Total	\$ 32,121,450	\$ 33,399,758	\$ 32,945,720	\$32,082,914 \$	34,662,197	\$ 32,879,978	2.4%

Note: UAM data only includes Monticello campus.

Table 5.1H – University of Arkansas – Monticello (cont.) Auxiliary Enterprises

		2016 17		2017 10		2019 10		2010 2020		2020 2021	,	2024 2022	5 yr
Revenues	_	2016-17		2017-18		2018-19		2019-2020		2020-2021		2021-2022	% Incr
Intercollegiate Athletics	\$	922,090	\$	1,284,667	\$	1,200,162	\$	1,089,555	\$	1,081,833	\$	1,012,129	9.8%
Resident Halls	\$	1,871,814	\$		\$		\$	1,616,074	\$		\$	1,648,740	-11.9%
Married Student Housing	\$	523.100	\$	32,645	\$	, ,	\$	-	\$		\$	-	-100.0%
Faculty Housing	\$	27,188	\$	5,500	\$		\$	5,847	\$	7,962	\$	_	-100.0%
Food Service	\$	1,895,888	\$	1,761,118	\$	,	\$	1,494,059	\$	1,567,207	\$	1,664,356	-12.2%
College Union	\$	-	\$	-	\$		\$	-	\$	-	\$	-	NA.
Bookstore	\$	136,101	\$	125,070	\$		\$	80,923	\$	75,323	\$	71,104	-47.8%
Student Org. and Publications	\$	-	\$	-	\$	,	\$	-	\$	-	\$	-	NA
Student Health Service	\$	_	\$	_	\$		\$	_	\$	_	\$	_	NA.
Other Auxiliary	\$	1,048,934	\$	1,114,443	\$		\$	974,196	\$	987,843	\$	969,367	-7.6%
Total	\$	6,425,115	\$	6,536,511	\$		\$		\$		\$	5,365,696	-16.5%
		-,,		-,,				-,,		-,,			
Expenditures													
Intercollegiate Athletics	\$	3,812,996	\$	3,816,777	\$	3,712,835	\$	3,644,391	\$	3,490,503	\$	3,815,112	0.1%
Resident Halls	\$	606,633	\$	632,300	\$	684,517	\$	572,570	\$	539,555	\$	155,604	-74.3%
Married Student Housing	\$	18,609	\$	13,569	\$	2,566	\$	-	\$	-	\$	-	-100.0%
Faculty Housing	\$	6,284	\$	3,938	\$	3,299	\$	345	\$	455	\$	-	-100.0%
Food Service	\$	1,541,815	\$	1,453,302	\$	1,449,403	\$	1,297,544	\$	1,415,482	\$	1,155,640	-25.0%
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	2,722	\$	2,501	\$	2,251	\$	-	\$	-	\$	-	-100.0%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	_	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	164,019	\$	195,340	\$	131,020	\$	153,212	\$	168,369	\$	245,524	49.7%
Total	\$	6,153,078	\$	6,117,727	\$	5,985,891	\$	5,668,062	\$	5,614,364	\$	5,371,880	-12.7%
Transfers/Debt Service													
Intercollegiate Athletics	\$	119,704	\$	119,297	\$	119,881	\$	119,312	\$	37,363	\$	57,480	-52.0%
Resident Halls	\$	905,827	\$	1,050,941	\$	1,012,364	\$	957,982	\$	908,640	\$	678,560	-25.1%
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$		NA
Total	_\$	1,025,531	\$	1,170,238	\$	1,132,245	\$	1,077,294	\$	946,003	\$	736,040	-28.2%
Excess of Revenues	\$	(753,494)	\$	(751,454)	\$	(1,046,264)	\$	(1,484,702)	\$	(732,725)	\$	(742,224)	NA
One shall The marks as													
Special Transfers		707.000		775 000	•	4.055.000	_	4 000 700	_	4.050.000	7	4 000 000	<b>50.0</b> 27
Auxiliary Transfer Policy	_	767,926	_	775,000				1,362,789		1,350,000	_	1,200,000	56.3%
Other Auxilary Transfer	\$		\$		\$	, ,		-	\$		\$	-	NA TO TOO
Total	_\$	767,926	\$	775,000	\$	1,046,722	\$	1,362,789	\$	1,350,000	\$	1,200,000	56.3%
Total Excess of Revenues	\$	14,432	\$	23,546	\$	458	\$	(121,913)	\$	617,275	\$	457,776	

Table 5.1I – University of Arkansas – Pine Bluff Unrestricted Educational & General

Tuttion & Fees   S19,153,179   \$18,745,592   \$18,978,958   \$19,046,674   \$19,367,357   \$20,198,731   \$5.5%   \$60×. Appropriations   \$23,763,301   \$23,067,125   \$27,672,764   \$27,904,072   \$28,427,100   \$29,039,314   \$22,2%   \$2.004   \$		2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Federal   S	Unrestricted E&G Revenues							
Federiar	Tuition & Fees	\$ 19,153,179	\$ 18,745,592	\$ 18,978,958	\$19,604,674	\$19,367,357	\$20,198,731	5.5%
State	Gov. Appropriations							
Local   S	Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Federal   S	State	\$23,763,310	\$23,807,125	\$27,672,764	\$27,994,072	\$28,427,100	\$29,039,314	22.2%
Federal	Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State         \$         -         NA           Endowment Income         \$         -         \$         -         \$         -         \$         -         -         NA           Educational Activities         \$         98.216         \$         65.372         \$         49.814         \$         73.819         \$         -         -         -         100.0%           Hospitals         \$         -         \$         -         \$         -         \$         -         \$         -         -         \$         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	Grants & Contracts							
Local   S	Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Private Gifts, Grants and Contracts         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Sales and Services         5         49,814         \$ 73,819         \$ -         \$ -         -         -100,0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Investments         \$ 54,938         \$ -         \$ -         \$ -         \$ 83,647         \$ 20,093         -63,4%           Other         \$ 774,208         \$ 2,346,234         \$ 789,702         \$ 906,972         \$ 817,000         \$ 448,469         -42,1%           Total         \$ 543,843,851         \$ 44,964,323         \$ 789,702         \$ 906,972         \$ 817,000         \$ 50,442,773         151.9%           Unrestricted E&G Expenditures           Teaching Salaries         \$ 7,721,914         \$ 7,697,245         \$ 7,391,610         \$ 7,153,497         \$ 7,446,792         \$ 9,057,424         17.3%         20,002         115.9%         115.9%         115.9%         115.9%         115.9%         115.9%         115.9%         116.9%         117.98,49<	State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 732,000	NA
Part	Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Sales and Services         \$ 98,216         \$ 65,372         \$ 49,814         \$ 73,819         \$ -         \$ -         -100.0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Investments         \$ 54,938         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Other Investments         \$ 774,208         \$ 2,346,234         \$ 789,702         \$ 906,972         \$ 817,090         \$ 448,469         -42,1%           Total         \$ 43,843,851         \$ 44,964,323         \$ 47,491,238         \$ 48,579,537         \$ 48,751,629         \$ 50,442,773         15.1%           Unrestricted E&G Expenditures           Teaching Salaries         \$ 7,721,914         \$ 7,697,246         \$ 7,391,610         \$ 7,153,497         \$ 7,446,792         \$ 9,057,424         17.3%           Dept. Oper. Expense         \$ 5,767,441         \$ 4,789,786         \$ 4,572,822         \$ 5,90,634         \$ 5,323,551         \$ 7,389,794         28.1%           Off-Campus Credit         \$ 108,015         \$ 124,639         \$ 112,866         \$ 109,533         \$ 117,464         \$ -         -100,0%           Non-Credit Instruction         \$ 18,079         \$	Private Gifts, Grants and Contracts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Educational Activities	Endow ment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Hospitals	Sales and Services					\$ 56,435	\$ 4,166	NA
Other Investments         \$ 54,938         \$ - \$ 774,208         \$ - \$ 906,972         \$ 83,647         \$ 20,093         -63.4%           Other         \$ 774,208         \$ 2,346,234         \$ 789,702         \$ 906,972         \$ 817,090         \$ 448,469         -42.1%           Total         \$ 43,843,851         \$ 44,964,323         \$ 47,491,238         \$ 48,579,537         \$ 48,751,629         \$ 50,442,773         15.1%           Unre stricted E&G Expenditures           Teaching Salaries         \$ 7,721,914         \$ 7,697,246         \$ 7,391,610         \$ 7,153,497         \$ 7,446,792         \$ 9.057,424         17.3%           Dept. Oper. Expense         \$ 5,667,441         \$ 4,789,786         \$ 4,572,822         \$ 5,190,634         \$ 5,323,551         \$ 7,389,794         28.1%           Off-Campus Credit         \$ 108,015         \$ 11,028         \$ 22,433         \$ 16,679         \$ 12,204         \$ 6,013         -68.3%           Research         \$ 586,529         \$ 480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,595         \$ 1,101,189         \$ 977,71         \$ 1,045,788         -19.3%           Museums & Galleries	Educational Actvities	\$ 98,216	\$ 65,372	\$ 49,814	\$ 73,819	\$ -	\$ -	-100.0%
Other Total         \$ 774,208         \$ 2,346,234         \$ 789,702         \$ 906,972         \$ 817,090         \$ 448,469         -42.1%           Unrestricted E&G Expenditures           Teaching Salaries         \$ 7,721,914         \$ 7,697,246         \$ 7,391,610         \$ 7,153,497         \$ 7,446,792         \$ 9,057,424         17.3%           Dept. Oper. Expense         \$ 5,767,441         \$ 4,789,786         \$ 4,572,822         \$ 5,190,634         \$ 5,323,551         \$ 7,389,794         28.1%           Off-Campus Credit         \$ 108,015         \$ 11,028         \$ 22,433         \$ 16,679         \$ 12,204         \$ 6,013         -68.3%           Research         \$ 586,529         \$ 480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,955,328         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,741         \$ 1,004,578         -19.3%           Museums & Galleries         \$ 1,293,049         \$ 1,624,757         \$ 1,768,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73,0%	Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Unrestricted E&G Expenditures         \$43,843,851         \$44,964,323         \$47,491,238         \$48,579,537         \$48,751,629         \$50,442,773         15.1%           Unrestricted E&G Expenditures           Teaching Salaries         \$ 7,721,914         \$ 7,697,246         \$ 7,391,610         \$ 7,153,497         \$ 7,446,792         \$ 9,057,424         17.3%           Dept. Oper. Expense         \$ 5,767,441         \$ 4,789,786         \$ 4,572,822         \$ 5,190,634         \$ 5,323,551         \$ 7,389,794         2.81%           Off-Campus Credit         \$ 108,015         \$ 124,639         \$ 112,856         \$ 109,533         \$ 117,454         \$ - 100,0%           Non-Credit Instruction         \$ 18,970         \$ 11,028         \$ 2,2433         \$ 16,679         \$ 1,2204         \$ 6,013         -68.3%           Research         \$ 586,529         \$ 480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,955,328         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,741         \$ 1,045,788         -19.3%           <	Other Investments	\$ 54,938	\$ -	\$ -	\$ -	\$ 83,647	\$ 20,093	-63.4%
Unrestricted E&G Expenditures           Teaching Salaries         \$ 7,721,914         \$ 7,697,246         \$ 7,391,610         \$ 7,153,497         \$ 7,446,792         \$ 9,057,424         17.3%           Dept. Oper. Expense         \$ 5,767,441         \$ 4,789,786         \$ 4,572,822         \$ 5,190,634         \$ 5,323,551         \$ 7,389,794         28.1%           Off-Campus Credit         \$ 108,015         \$ 124,639         \$ 112,856         \$ 109,533         \$ 117,454         \$ -         -100,0%           Non-Credit Instruction         \$ 18,970         \$ 11,028         \$ 22,433         \$ 16,679         \$ 12,204         \$ 6,013         -68.3%           Research         \$ 586,529         \$ 480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,955,328         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,71         \$ 1,045,788         -19.3%           Museums & Galleries         \$ 1,296,209         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%	Other	\$ 774,208	\$ 2,346,234	\$ 789,702	\$ 906,972	\$ 817,090	\$ 448,469	-42.1%
Teaching Salaries         \$ 7,721,914         \$ 7,697,246         \$ 7,391,610         \$ 7,153,497         \$ 7,446,792         \$ 9,057,424         17.3%           Dept. Oper. Expense         \$ 5,767,441         \$ 4,789,786         \$ 4,572,822         \$ 5,190,634         \$ 5,323,551         \$ 7,389,794         28.1%           Off-Campus Credit         \$ 108,015         \$ 124,639         \$ 112,856         \$ 109,533         \$ 117,454         \$ -         -100.0%           Non-Credit Instruction         \$ 18,970         \$ 11,028         \$ 22,433         \$ 16,679         \$ 12,204         \$ 6,013         -68.3%           Research         \$ 586,529         \$ 480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,955,328         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,741         \$ 1,045,788         -19.3%           Museums & Galleries         \$ 1,230,449         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%           Other Academic Support         \$ 1,629,117         \$	Total	\$ 43,843,851	\$ 44,964,323	\$ 47,491,238	\$ 48,579,537	\$ 48,751,629	\$ 50,442,773	15.1%
Teaching Salaries         \$ 7,721,914         \$ 7,697,246         \$ 7,391,610         \$ 7,153,497         \$ 7,446,792         \$ 9,057,424         17.3%           Dept. Oper. Expense         \$ 5,767,441         \$ 4,789,786         \$ 4,572,822         \$ 5,190,634         \$ 5,323,551         \$ 7,389,794         28.1%           Off-Campus Credit         \$ 108,015         \$ 124,639         \$ 112,856         \$ 109,533         \$ 117,454         \$ -         -100.0%           Non-Credit Instruction         \$ 18,970         \$ 11,028         \$ 22,433         \$ 16,679         \$ 12,204         \$ 6,013         -68.3%           Research         \$ 586,529         \$ 480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,955,328         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,741         \$ 1,045,788         -19.3%           Museums & Galleries         \$ 1,230,449         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%           Other Academic Support         \$ 1,629,117         \$								
Dept. Oper. Expense         \$ 5,767,441         \$ 4,789,786         \$ 4,572,822         \$ 5,190,634         \$ 5,323,551         \$ 7,389,794         28.1%           Off-Campus Credit         \$ 108,015         \$ 124,639         \$ 112,856         \$ 109,533         \$ 117,454         \$ -         -100.0%           Non-Credit Instruction         \$ 18,970         \$ 11,028         \$ 22,433         \$ 16,679         \$ 12,204         \$ 6,013         -68.3%           Research         \$ 586,529         \$ 480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,955,328         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,741         \$ 1,045,788         -19.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ 95         \$ 651         \$ 1,045,788         -19.3%           Museums & Galleries         \$ 1,730,449         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%           Other Academic Support         \$ 1,629,117         \$ 1,475,850         \$ 1,67	Unrestricted E&G Expenditu	res						
Off-Campus Credit         \$ 108,015         \$ 124,639         \$ 112,856         \$ 109,533         \$ 117,454         \$ -         -100.0%           Non-Credit Instruction         \$ 18,970         \$ 11,028         \$ 22,433         \$ 16,679         \$ 12,204         \$ 6,013         -68.3%           Research         \$ 586,529         \$ 480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,741         \$ 1,045,788         -19.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ 95         651         \$ 160,089         NA           Organized Activities         \$ 1,730,449         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%           Other Academic Support         \$ 1,629,117         \$ 1,475,850         \$ 1,674,381         \$ 2,633,495         \$ 1,077,546         \$ 3,540,780         117.3%           Student Services         \$ 3,764,878         \$ 3,552,747         \$ 3,654,601         \$ 3,490,460 <td>Teaching Salaries</td> <td>\$ 7,721,914</td> <td>\$ 7,697,246</td> <td>\$ 7,391,610</td> <td>\$ 7,153,497</td> <td>\$ 7,446,792</td> <td>\$ 9,057,424</td> <td>17.3%</td>	Teaching Salaries	\$ 7,721,914	\$ 7,697,246	\$ 7,391,610	\$ 7,153,497	\$ 7,446,792	\$ 9,057,424	17.3%
Non-Credit Instruction         \$ 18,970         \$ 11,028         \$ 22,433         \$ 16,679         \$ 12,204         \$ 6,013         -68.3%           Research         \$ 586,529         \$ 480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,955,328         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,741         \$ 1,045,788         -19.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ 95         651         \$ 160,089         NA           Organized Activities         \$ 1,730,449         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%           Other Academic Support         \$ 1,629,117         \$ 1,475,850         \$ 1,674,381         \$ 2,633,495         \$ 1,077,546         \$ 3,540,780         117.3%           Student Services         \$ 3,764,878         \$ 3,552,747         \$ 3,654,601         \$ 3,490,460         \$ 3,223,608         \$ 3,689,212         -2.0%           Institutional Support         \$ 6,891,848         \$ 6,867,347	Dept. Oper. Expense	\$ 5,767,441	\$ 4,789,786	\$ 4,572,822	\$ 5,190,634	\$ 5,323,551	\$ 7,389,794	28.1%
Research         \$ 586,529         480,086         \$ 2,547,002         \$ 2,072,089         \$ 2,647,216         \$ 2,010,383         242.8%           Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,955,328         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,741         \$ 1,045,788         -19.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ 5651         \$ 160,089         NA           Organized Activities         \$ 1,730,449         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%           Other Academic Support         \$ 1,629,117         \$ 1,475,850         \$ 1,674,381         \$ 2,633,495         \$ 1,077,546         \$ 3,540,780         117.3%           Student Services         \$ 3,764,878         \$ 3,552,747         \$ 3,654,601         \$ 3,490,460         \$ 3,223,608         \$ 3,689,212         -2.0%           Institutional Support         \$ 6,891,848         \$ 6,867,347         \$ 6,830,894         \$ 8,017,351         \$ 8,504,264         \$ 11,733,294         70.2%           Utilities         \$ 1,869,447         \$ 1,967,694	Off-Campus Credit	\$ 108,015	\$ 124,639	\$ 112,856	\$ 109,533	\$ 117,454	\$ -	-100.0%
Public Service         \$ 272,669         \$ 210,936         \$ 1,758,846         \$ 1,393,883         \$ 1,955,328         \$ 1,750,489         542.0%           Libraries         \$ 1,296,209         \$ 1,166,416         \$ 1,196,359         \$ 1,101,189         \$ 977,741         \$ 1,045,788         -19.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ 651         \$ 160,089         NA           Organized Activities         \$ 1,730,449         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%           Other Academic Support         \$ 1,629,117         \$ 1,475,850         \$ 1,674,381         \$ 2,633,495         \$ 1,077,546         \$ 3,540,780         117.3%           Student Services         \$ 3,764,878         \$ 3,552,747         \$ 3,654,601         \$ 3,490,460         \$ 3,223,608         \$ 3,689,212         -2.0%           Institutional Support         \$ 6,891,848         \$ 6,867,347         \$ 6,830,894         \$ 8,017,351         \$ 8,504,264         \$ 11,733,294         70.2%           Utilities         \$ 1,869,447         \$ 1,967,694         \$ 1,784,285         \$ 1,758,947         \$ 1,597,907         \$ 2,885,897         54.4%           Other Plant Maintenance         \$ 4,475,049 <td< td=""><td>Non-Credit Instruction</td><td>\$ 18,970</td><td>\$ 11,028</td><td>\$ 22,433</td><td>\$ 16,679</td><td>\$ 12,204</td><td>\$ 6,013</td><td>-68.3%</td></td<>	Non-Credit Instruction	\$ 18,970	\$ 11,028	\$ 22,433	\$ 16,679	\$ 12,204	\$ 6,013	-68.3%
Libraries \$ 1,296,209 \$ 1,166,416 \$ 1,196,359 \$ 1,101,189 \$ 977,741 \$ 1,045,788 -19.3% Museums & Galleries \$ - \$ - \$ - \$ - \$ 95 \$ 651 \$ 160,089 NA Organized Activities \$ 1,730,449 \$ 1,624,757 \$ 1,708,251 \$ 1,227,060 \$ 738,758 \$ 466,420 -73.0% Other Academic Support \$ 1,629,117 \$ 1,475,850 \$ 1,674,381 \$ 2,633,495 \$ 1,077,546 \$ 3,540,780 117.3% Student Services \$ 3,764,878 \$ 3,552,747 \$ 3,654,601 \$ 3,490,460 \$ 3,223,608 \$ 3,689,212 -2.0% Institutional Support \$ 6,891,848 \$ 6,867,347 \$ 6,830,894 \$ 8,017,351 \$ 8,504,264 \$ 11,733,294 70.2% Utilities \$ 1,869,447 \$ 1,967,694 \$ 1,784,285 \$ 1,758,947 \$ 1,597,907 \$ 2,885,897 54.4% Other Plant Maintenance \$ 4,475,049 \$ 4,089,457 \$ 4,545,544 \$ 3,962,453 \$ 4,015,969 \$ 6,600,285 47.5% Scholarships & Fellow ships \$ 8,324,606 \$ 7,204,766 \$ 7,097,171 \$ 6,988,936 \$ 6,424,130 \$ 7,203,092 -13.5% Other \$ 1,322,446 \$ 1,322,446 \$ 1,322,446 \$ 1,358,466 \$ 1,397,446 \$ 1,575,619 \$ - \$ 100.0% Transfers - Auxiliary \$ 402,012 \$ 401,250 \$ 1,095,836 \$ 957,326 \$ 962,237 \$ 882,631 119.6% Transfers - Non Mandatory \$ (2,551) \$ (23,030) \$ (61,730) \$ (3,255) \$ (655) \$ 1,575,619 \$ NA	Research	\$ 586,529	\$ 480,086	\$ 2,547,002	\$ 2,072,089	\$ 2,647,216	\$ 2,010,383	242.8%
Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ 651         \$ 160,089         NA           Organized Activities         \$ 1,730,449         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%           Other Academic Support         \$ 1,629,117         \$ 1,475,850         \$ 1,674,381         \$ 2,633,495         \$ 1,077,546         \$ 3,540,780         117.3%           Student Services         \$ 3,764,878         \$ 3,552,747         \$ 3,654,601         \$ 3,490,460         \$ 3,223,608         \$ 3,689,212         -2.0%           Institutional Support         \$ 6,891,848         \$ 6,867,347         \$ 6,830,894         \$ 8,017,351         \$ 8,504,264         \$ 11,733,294         70.2%           Utilities         \$ 1,869,447         \$ 1,967,694         \$ 1,784,285         \$ 1,758,947         \$ 1,597,907         \$ 2,885,897         54.4%           Other Plant Maintenance         \$ 4,475,049         \$ 4,089,457         \$ 4,545,544         \$ 3,962,453         \$ 4,015,969         \$ 6,600,285         47.5%           Scholarships & Fellow ships         \$ 8,324,606         \$ 7,204,766         \$ 7,097,171         \$ 6,988,936         \$ 6,424,130         \$ 7,203,092         -13.5%           Other	Public Service	\$ 272,669	\$ 210,936	\$ 1,758,846	\$ 1,393,883	\$ 1,955,328	\$ 1,750,489	542.0%
Organized Activities         \$ 1,730,449         \$ 1,624,757         \$ 1,708,251         \$ 1,227,060         \$ 738,758         \$ 466,420         -73.0%           Other Academic Support         \$ 1,629,117         \$ 1,475,850         \$ 1,674,381         \$ 2,633,495         \$ 1,077,546         \$ 3,540,780         117.3%           Student Services         \$ 3,764,878         \$ 3,552,747         \$ 3,654,601         \$ 3,490,460         \$ 3,223,608         \$ 3,689,212         -2.0%           Institutional Support         \$ 6,891,848         \$ 6,867,347         \$ 6,830,894         \$ 8,017,351         \$ 8,504,264         \$ 11,733,294         70.2%           Utilities         \$ 1,869,447         \$ 1,967,694         \$ 1,784,285         \$ 1,758,947         \$ 1,597,907         \$ 2,885,897         54.4%           Other Plant Maintenance         \$ 4,475,049         \$ 4,089,457         \$ 4,545,544         \$ 3,962,453         \$ 4,015,969         \$ 6,600,285         47.5%           Scholarships & Fellow ships         \$ 8,324,606         \$ 7,204,766         \$ 7,097,171         \$ 6,988,936         \$ 6,424,130         \$ 7,203,092         -13.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary <td< td=""><td>Libraries</td><td>\$ 1,296,209</td><td>\$ 1,166,416</td><td>\$ 1,196,359</td><td>\$ 1,101,189</td><td>\$ 977,741</td><td>\$ 1,045,788</td><td>-19.3%</td></td<>	Libraries	\$ 1,296,209	\$ 1,166,416	\$ 1,196,359	\$ 1,101,189	\$ 977,741	\$ 1,045,788	-19.3%
Other Academic Support         \$ 1,629,117         \$ 1,475,850         \$ 1,674,381         \$ 2,633,495         \$ 1,077,546         \$ 3,540,780         117.3%           Student Services         \$ 3,764,878         \$ 3,552,747         \$ 3,654,601         \$ 3,490,460         \$ 3,223,608         \$ 3,689,212         -2.0%           Institutional Support         \$ 6,891,848         \$ 6,867,347         \$ 6,830,894         \$ 8,017,351         \$ 8,504,264         \$ 11,733,294         70.2%           Utilities         \$ 1,869,447         \$ 1,967,694         \$ 1,784,285         \$ 1,758,947         \$ 1,597,907         \$ 2,885,897         54.4%           Other Plant Maintenance         \$ 4,475,049         \$ 4,089,457         \$ 4,545,544         \$ 3,962,453         \$ 4,015,969         \$ 6,600,285         47.5%           Scholarships & Fellow ships         \$ 8,324,606         \$ 7,204,766         \$ 7,097,171         \$ 6,988,936         \$ 6,424,130         \$ 7,203,092         -13.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ 1,322,446         \$ 1,358,466         \$ 1,397,446         \$ 1,575,619         \$ -         -100.0%           Transfers - Non Mandatory         \$ 402,012 <td< td=""><td>Museums &amp; Galleries</td><td>\$ -</td><td>\$ -</td><td>\$ -</td><td>\$ 95</td><td>\$ 651</td><td>\$ 160,089</td><td>NA</td></td<>	Museums & Galleries	\$ -	\$ -	\$ -	\$ 95	\$ 651	\$ 160,089	NA
Student Services         \$ 3,764,878         \$ 3,552,747         \$ 3,654,601         \$ 3,490,460         \$ 3,223,608         \$ 3,689,212         -2.0%           Institutional Support         \$ 6,891,848         \$ 6,867,347         \$ 6,830,894         \$ 8,017,351         \$ 8,504,264         \$ 11,733,294         70.2%           Utilities         \$ 1,869,447         \$ 1,967,694         \$ 1,784,285         \$ 1,758,947         \$ 1,597,907         \$ 2,885,897         54.4%           Other Plant Maintenance         \$ 4,475,049         \$ 4,089,457         \$ 4,545,544         \$ 3,962,453         \$ 4,015,969         \$ 6,600,285         47.5%           Scholarships & Fellow ships         \$ 8,324,606         \$ 7,204,766         \$ 7,097,171         \$ 6,988,936         \$ 6,424,130         \$ 7,203,092         -13.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ 1,322,446         \$ 1,358,466         \$ 1,397,446         \$ 1,575,619         \$ -         -100.0%           Transfers - Mandatory         \$ 402,012         \$ 401,250         \$ 1,095,836         \$ 957,326         \$ 962,237         \$ 882,631         119.6%           Transfers - Non Mandatory         \$ (2,551)         \$ (23,030)	Organized Activities	\$ 1,730,449	\$ 1,624,757	\$ 1,708,251	\$ 1,227,060	\$ 738,758	\$ 466,420	-73.0%
Institutional Support \$ 6,891,848 \$ 6,867,347 \$ 6,830,894 \$ 8,017,351 \$ 8,504,264 \$ 11,733,294 70.2% Utilities \$ 1,869,447 \$ 1,967,694 \$ 1,784,285 \$ 1,758,947 \$ 1,597,907 \$ 2,885,897 54.4% Other Plant Maintenance \$ 4,475,049 \$ 4,089,457 \$ 4,545,544 \$ 3,962,453 \$ 4,015,969 \$ 6,600,285 47.5% Scholarships & Fellow ships \$ 8,324,606 \$ 7,204,766 \$ 7,097,171 \$ 6,988,936 \$ 6,424,130 \$ 7,203,092 -13.5% Other \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ NA Transfers - Auxiliary \$ 1,322,446 \$ 1,322,446 \$ 1,358,466 \$ 1,397,446 \$ 1,575,619 \$100.0% Transfers - Mandatory \$ 402,012 \$ 401,250 \$ 1,095,836 \$ 957,326 \$ 962,237 \$ 882,631 119.6% Transfers - Non Mandatory \$ (2,551) \$ (23,030) \$ (61,730) \$ (3,255) \$ (655) \$ 1,575,619 NA	Other Academic Support	\$ 1,629,117	\$ 1,475,850	\$ 1,674,381	\$ 2,633,495	\$ 1,077,546	\$ 3,540,780	117.3%
Utilities         \$ 1,869,447         \$ 1,967,694         \$ 1,784,285         \$ 1,758,947         \$ 1,597,907         \$ 2,885,897         54.4%           Other Plant Maintenance         \$ 4,475,049         \$ 4,089,457         \$ 4,545,544         \$ 3,962,453         \$ 4,015,969         \$ 6,600,285         47.5%           Scholarships & Fellow ships         \$ 8,324,606         \$ 7,204,766         \$ 7,097,171         \$ 6,988,936         \$ 6,424,130         \$ 7,203,092         -13.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ 1,322,446         \$ 1,358,466         \$ 1,397,446         \$ 1,575,619         \$ -         -100.0%           Transfers - Mandatory         \$ 402,012         \$ 401,250         \$ 1,095,836         \$ 957,326         \$ 962,237         \$ 882,631         119.6%           Transfers - Non Mandatory         \$ (2,551)         \$ (23,030)         \$ (61,730)         \$ (3,255)         \$ (655)         \$ 1,575,619         NA	Student Services	\$ 3,764,878	\$ 3,552,747	\$ 3,654,601	\$ 3,490,460	\$ 3,223,608	\$ 3,689,212	-2.0%
Other Plant Maintenance         \$ 4,475,049         \$ 4,089,457         \$ 4,545,544         \$ 3,962,453         \$ 4,015,969         \$ 6,600,285         47.5%           Scholarships & Fellow ships         \$ 8,324,606         \$ 7,204,766         \$ 7,097,171         \$ 6,988,936         \$ 6,424,130         \$ 7,203,092         -13.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ 1,322,446         \$ 1,322,446         \$ 1,358,466         \$ 1,397,446         \$ 1,575,619         \$ -         -100.0%           Transfers - Mandatory         \$ 402,012         \$ 401,250         \$ 1,095,836         \$ 957,326         \$ 962,237         \$ 882,631         119.6%           Transfers - Non Mandatory         \$ (2,551)         \$ (23,030)         \$ (61,730)         \$ (3,255)         \$ (655)         \$ 1,575,619         NA	Institutional Support	\$ 6,891,848	\$ 6,867,347	\$ 6,830,894	\$ 8,017,351	\$ 8,504,264	\$11,733,294	70.2%
Scholarships & Fellow ships         \$ 8,324,606         \$ 7,204,766         \$ 7,097,171         \$ 6,988,936         \$ 6,424,130         \$ 7,203,092         -13.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ 1,322,446         \$ 1,322,446         \$ 1,358,466         \$ 1,397,446         \$ 1,575,619         \$ -         -100.0%           Transfers - Mandatory         \$ 402,012         \$ 401,250         \$ 1,095,836         \$ 957,326         \$ 962,237         \$ 882,631         119.6%           Transfers - Non Mandatory         \$ (2,551)         \$ (23,030)         \$ (61,730)         \$ (3,255)         \$ (655)         \$ 1,575,619         NA	Utilities	\$ 1,869,447	\$ 1,967,694	\$ 1,784,285	\$ 1,758,947	\$ 1,597,907	\$ 2,885,897	54.4%
Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ 1,322,446         \$ 1,322,446         \$ 1,358,466         \$ 1,397,446         \$ 1,575,619         \$ -         -100.0%           Transfers - Mandatory         \$ 402,012         \$ 401,250         \$ 1,095,836         \$ 957,326         \$ 962,237         \$ 882,631         119.6%           Transfers - Non Mandatory         \$ (2,551)         \$ (23,030)         \$ (61,730)         \$ (3,255)         \$ (655)         \$ 1,575,619         NA	Other Plant Maintenance	\$ 4,475,049	\$ 4,089,457	\$ 4,545,544	\$ 3,962,453	\$ 4,015,969	\$ 6,600,285	47.5%
Transfers - Auxiliary       \$ 1,322,446       \$ 1,322,446       \$ 1,358,466       \$ 1,397,446       \$ 1,575,619       \$100.0%         Transfers - Mandatory       \$ 402,012       \$ 401,250       \$ 1,095,836       \$ 957,326       \$ 962,237       \$ 882,631       119.6%         Transfers - Non Mandatory       \$ (2,551)       \$ (23,030)       \$ (61,730)       \$ (3,255)       \$ (655)       \$ 1,575,619       NA	Scholarships & Fellow ships	\$ 8,324,606	\$ 7,204,766	\$ 7,097,171	\$ 6,988,936	\$ 6,424,130	\$ 7,203,092	-13.5%
Transfers - Mandatory       \$ 402,012       \$ 401,250       \$ 1,095,836       \$ 957,326       \$ 962,237       \$ 882,631       119.6%         Transfers - Non Mandatory       \$ (2,551)       \$ (23,030)       \$ (61,730)       \$ (3,255)       \$ (655)       \$ 1,575,619       NA	Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Transfers -Non Mandatory \$ (2,551) \$ (23,030) \$ (61,730) \$ (3,255) \$ (655) \$ 1,575,619 NA	Transfers - Auxiliary	\$ 1,322,446	\$ 1,322,446	\$ 1,358,466	\$ 1,397,446	\$ 1,575,619	\$ -	-100.0%
	Transfers - Mandatory	\$ 402,012	\$ 401,250	\$ 1,095,836	\$ 957,326	\$ 962,237	\$ 882,631	119.6%
Total \$46,179,048 \$42,963,421 \$47,289,627 \$47,467,818 \$46,600,320 \$59,997,210 29.9%	Transfers -Non Mandatory	\$ (2,551	\$ (23,030)	\$ (61,730)	\$ (3,255)	\$ (655)	\$ 1,575,619	NA
	Total	\$46,179,048	\$ 42,963,421	\$47,289,627	\$47,467,818	\$46,600,320	\$ 59,997,210	29.9%

Note: UAPB data includes 1890 Land Grant Universities Match

Table 5.1I – University of Arkansas – Pine Bluff (cont.) Auxiliary Enterprises

	2016-17	7 2	017-18		2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Revenues												
Intercollegiate Athletics	\$ 2,499,029	\$ 2,9	957,566	\$	3,467,341	\$	3,463,962	\$	3,283,987	\$	3,401,599	36.1%
Resident Halls	\$ 5,966,278	\$ 5,6	550,736	\$	5,892,456	\$	5,837,100	\$	6,044,190	\$	5,910,550	-0.9%
Married Student Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ -	\$	_	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$ 4,813,797	\$ 5,	526,296	\$	4,942,110	\$	5,174,689	\$	4,875,278	\$	5,040,287	4.7%
College Union	\$ -	\$	104	\$	9	\$	-	\$	-	\$	-	NA
Bookstore	\$ 150,934	\$	150,735	\$	100,832	\$	246	\$	578	\$	-	-100.0%
Student Org. and Publications	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$ 312,294	\$ :	300,376	\$	314,712	\$	156,291	\$	55,212	\$	162,289	-48.0%
Total	\$ 13,742,332	\$ 14,	585,813	\$ '	14,717,460	\$	14,632,288	\$	14,259,245	\$	14,514,725	5.6%
Expenditures												
Intercollegiate Athletics	\$ 6,547,845	\$ 73	316,648	\$	7,481,037	\$	7,876,263	\$	7,667,288	\$	8,911,506	36.1%
Resident Halls	\$ 2,576,046	. ,	314,490		2,667,768	\$	2,434,777	\$		\$		-57.4%
Married Student Housing	\$ -	\$	-	\$	_,,	\$	_, ,	\$	_, ,	\$	-	NA
Faculty Housing	\$ -	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Food Service	\$ 2,945,411		141,847	\$	3,548,850	\$	3,154,004	\$	3,325,022	\$	3,973,452	34.9%
College Union	\$ 307,915	. ,	281,744	\$	263,491	\$	252,122	\$	230,901	\$	20,647	-93.3%
Bookstore	\$ 2,310		2,111	\$	2,208	\$	1,622	\$	1,955	\$	-	-100.0%
Student Org. and Publications	\$ -	\$	_,	\$	_,	\$	-,022	\$	-,000	\$	_	NA
Student Health Service	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Other Auxiliary	\$ 930,350	-	723,238	\$	948,827	\$	800,617	\$	665,972	\$	224,986	-75.8%
Total	\$13,309,877		380,078	_	14,912,181	_	14,519,405	_	14,536,013	_	14,228,809	6.9%
Transfers/Debt Service												
Intercollegiate Athletics	\$ 244,833		245,560	\$	-	\$	-	\$	-	\$	-	-100.0%
Resident Halls	\$ 773,462		771,995	\$	1,495,660	\$	1,349,702	\$	1,355,405	\$	1,192,501	54.2%
Married Student Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$ -	\$	-	\$	-	\$	-	\$	-	\$		NA
Total	\$ 1,018,295	\$ 1,0	)17,555	\$	1,495,660	\$	1,349,702	\$	1,355,405	\$	1,192,501	17.1%
Excess of Revenues	\$ (585,840	) \$ (8	311,820)	\$	(1,690,381)	\$	(1,236,819)	\$	(1,632,173)	\$	(906,585)	NA
Special Transfers												
Auxiliary Transfer Policy	\$ 1,138,234	\$ 1,	138,234	\$	1,358,466	\$	1,213,234	\$	1,575,619	\$	1,575,619	38.4%
Other Auxilary Transfer	\$ 289,212	\$	184,212	\$	(61,200)	\$	184,212	\$		\$		-100.0%
Total	\$ 1,427,446	\$ 1,	322,446	\$	1,297,266	\$	1,397,446	\$	1,575,619	\$	1,575,619	10.4%
Total Excess of Revenues	\$ 841,606	\$ :	510,626	\$	(393,115)	\$	160,627	\$	(56,554)	\$	669,034	

Table 5.1J – University of Central Arkansas Unrestricted Educational & General

		2016-17		2017-18		2018-19		2019-2020		2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues												<u> </u>
Tuition & Fees	\$	84,265,717	\$	86,166,624	\$	87,757,228	\$	89,073,759	\$	84,615,496	\$ 84,598,009	0.4%
Gov. Appropriations												
Federal	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
State	\$	58,068,410	\$	58,198,968	\$	58,960,831	\$	59,639,049	\$	60,766,794	\$ 62,431,339	7.5%
Local	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Grants & Contracts												
Federal	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
State	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Local	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Private Gifts, Grants and Contracts	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Endow ment Income	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Sales and Services					\$	3,037,491	\$	2,550,623	\$	1,437,419	\$ 2,560,463	NA
Educational Actvities	\$	2,738,609	\$	2,558,483	\$	-	\$	-	\$	-	\$ -	-100.0%
Hospitals	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Other Investments	\$	763,941	\$	1,272,528	\$	1,729,982	\$	1,048,794	\$	340,195	\$ 820,622	7.4%
Other	\$	409	\$	580	\$	363	\$	200	\$	263	\$ 418	2.2%
Total	\$	145,837,086	\$	148,197,183	\$	151,485,895	\$	152,312,425	\$	147,160,167	\$ 150,410,851	3.1%
Unrestricted E&G Expenditu	res	<b>.</b>										
Teaching Salaries	\$		\$	37,838,991	\$	39,215,661	\$	39,461,797	\$	37,927,683	\$ 38,811,961	3.8%
Dept. Oper. Expense	\$	24,263,039	\$	25,647,542	\$	26,281,468	\$	25,482,536	\$	22,979,755	\$ 21,413,737	-11.7%
Off-Campus Credit	\$	-	\$	-	\$	-	\$	-	\$	-	\$ , ., . -	NA
Non-Credit Instruction	\$	392,679	\$	857,615	\$	792,689	\$	753,779	\$	536,932	\$ 652,624	66.2%
Research	\$	1,239,046	\$	1,699,829	\$	1,191,635	\$	1,169,616	\$	1,205,845	\$ 1,352,438	9.2%
Public Service	\$	2,596,503	\$	2,682,718	\$	2,907,418	\$	2,557,833	\$	1,522,228	\$ 2,141,959	-17.5%
Libraries	\$	3,226,888	\$	3,382,036	\$	3,456,393	\$	3,558,216	\$	3,052,020	\$ 2,974,072	-7.8%
Museums & Galleries	\$	110,668	\$	124,100	\$	126,272	\$	74,524	\$	-	\$ -	-100.0%
Organized Activities	\$	446,718	\$	467,960	\$	524,650	\$	431,393	\$	317,690	\$ 599,000	34.1%
Other Academic Support	\$	9,167,248	\$	10,061,558	\$	9,926,548	\$	9,272,295	\$	8,707,657	\$ 8,934,043	-2.5%
Student Services	\$	7,120,049	\$	7,381,498	\$	7,877,416	\$	8,027,659	\$	7,613,047	\$ 7,255,383	1.9%
Institutional Support	\$	13,397,694	\$	13,175,462	\$	14,988,103	\$	14,786,036	\$	14,273,525	\$ 14,139,420	5.5%
Utilities	\$	2,011,665	\$	1,962,196	\$	1,989,563	\$	1,781,270	\$	1,522,211	\$ 2,401,552	19.4%
Other Plant Maintenance	\$	11,717,507	\$	12,237,069	\$	12,372,353	\$	11,512,929	\$	10,324,415	\$ 10,752,759	-8.2%
Scholarships & Fellow ships	\$	21,821,646	\$	23,277,319	\$	24,422,159	\$	25,786,721	\$	25,108,792	\$ 23,587,939	8.1%
Other	\$	(13,216)	\$	(13,732)	\$	667,854	\$	(295,243)	\$	(111,271)	\$ (21,876)	NA
Transfers - Auxiliary	\$	1,323,065	\$	1,311,347	\$	1,153,027	\$	1,241,081	\$	537,989	\$ 487,515	-63.2%
Transfers - Mandatory	\$	3,970,384	\$	3,854,644	\$	3,799,304	\$	4,915,480	\$	5,684,865	\$ 7,650,730	92.7%
Transfers -Non Mandatory	\$	4,777,181	\$	1,539,859	\$	(489,766)		694,781	\$	4,001,591	\$ 6,082,983	27.3%
Total	_	144,962,427	_	147,488,011	_	151,202,747	_	151,212,703	_	145,204,974	149,216,240	2.9%

Table 5.1J – University of Central Arkansas (cont.) Auxiliary Enterprises

		2016-17		2017-18		2018-19		2019-2020		2020-2021		2021-2022	5 yr % Incr
Revenues													
Intercollegiate Athletics	\$	8,927,982	\$	8,447,667	\$	8,463,652	\$	8,659,088	\$	7,797,135	\$	8,288,539	-7.2%
Resident Halls	\$	17,574,732	\$	18,439,558	\$	19,649,593	\$	17,886,970	\$	16,935,139	\$	19,855,987	13.0%
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	9,351,261	\$	9,792,310	\$	10,434,139	\$	9,301,342	\$	8,178,532	\$	9,818,247	5.0%
College Union	\$	1,313,040	\$	1,274,134	\$	1,261,164	\$	1,215,194	\$	1,163,782	\$	1,115,934	-15.0%
Bookstore	\$	418,587	\$	422,773	\$	421,917	\$	366,526	\$	359,126	\$	356,902	-14.7%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	1,622,409	\$	1,561,906	\$	1,753,805	\$	1,695,857	\$	1,605,603	\$	1,599,172	-1.4%
Other Auxiliary	\$	3,575,866	\$	3,583,477	\$	3,794,470	\$	3,344,370	\$	3,096,231	\$	3,087,662	-13.7%
Total	\$	42,783,877	\$	43,521,825	\$	45,778,740	\$	42,469,347	\$	39,135,548	\$	44,122,443	3.1%
Expenditures													
Intercollegiate Athletics	\$	11,670,270	\$	12,802,549	\$	12,929,184	\$	12,265,895	\$	12,528,075	\$	13,997,876	19.9%
Resident Halls	\$	8,554,695	\$	9,181,802	\$	9,985,755	\$	9,461,794	\$	8,389,355	\$	9,360,465	9.4%
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	_	\$	-	NA
Food Service	\$	6,571,529	\$	6,709,268	\$	7,666,802	\$	7,347,964	\$	6,317,590	\$	7,221,799	9.9%
College Union	\$	951,410	\$	992,383	\$	1,030,299	\$	984,776	\$	1,053,413	\$	990,432	4.1%
Bookstore	\$	69,385	\$	74,834	\$	82,437	\$	81,997	\$	83,231	\$	75,906	9.4%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	1,397,587	\$	1,510,408	\$	1,528,806	\$	1,402,766	\$	1,515,116	\$	1,435,861	2.7%
Other Auxiliary	\$	2,015,810	\$	1,932,337	\$	2,169,670	\$	1,824,448	\$	1,679,397	\$	1,795,371	-10.9%
Total	\$		\$	33,203,581	\$		\$			31,566,177	\$		11.7%
Transfers/Debt Service													
Intercollegiate Athletics	\$	674,447	\$	671,793	\$	672,746	\$	669,102	\$	671,058	\$	670,413	-0.6%
Resident Halls	\$	5,885,104	\$	4,846,649	\$	6,289,677	\$	7,225,455	\$	6,058,300	\$	6,347,809	7.9%
Married Student Housing	э \$	5,005,104	φ \$	4,040,049	Ф \$	0,209,077	Ф \$	7,225,455	φ \$	0,030,300	φ \$	0,347,009	7.9% NA
· ·	э \$	-	φ \$	-	Ф \$	-	φ \$	-	φ \$	-	φ \$	-	NA NA
Faculty Housing		-		-		-		-		-		-	NA NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
College Union	\$	226,598	\$	227,968	\$	225,371	\$	225,569	\$	225,654	\$	225,475	-0.5%
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA a =a/
Student Health Service	\$	330,061	\$	327,907	\$	328,209	\$	325,841	\$	328,276	\$	327,887	-0.7%
Other Auxiliary	_\$	1,124,718	\$	1,084,244	\$	1,081,119	\$	1,003,630	\$	992,612	\$	986,629	-12.3%
Total	\$	8,240,928	\$	7,158,561	\$	8,597,122	\$	9,449,597	\$	8,275,900	\$	8,558,213	3.9%
Excess of Revenues	\$	3,312,263	\$	3,159,683	\$	1,788,665	\$	(349,890)	\$	(706,529)	\$	686,520	-79.3%
Special Transfers													
Auxiliary Transfer Policy	\$	3,207,423	\$	3,268,636	\$	3,225,730	\$	4,526,172	\$	6,056,442	\$	8,318,352	159.3%
Other Auxilary Transfer	\$	(6,719,390)	\$	(6,719,127)	\$	(5,020,574)	\$	(4,163,564)	\$	(5,349,913)	\$	(8,994,107)	NA
Total	_\$	(3,511,967)	\$	(3,450,491)	\$	(1,794,844)	\$	362,608	\$	706,529	\$	(675,755)	NA
Total Excess of Revenues	\$	(199,704)	\$	(290,808)	\$	(6,179)	\$	12,718	\$	-	\$	10,765	

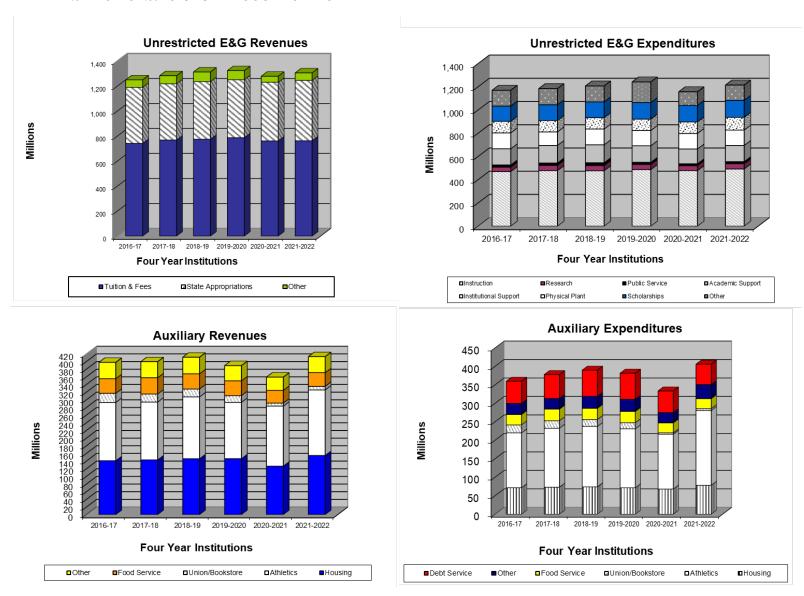
TABLE 5.1K – FOUR-YEAR SUMMARY UNRESTRICTED EDUCATIONAL & GENERAL

		2016-17		2017-18		2018-19		2019-2020		2020-2021		2021-2022	5 yr % Incr
Unrestricted E&G Revenues	_												
Tuition & Fees	\$	742,335,108	\$	768,961,925	\$	775,261,362	\$	787,807,418	\$	761,855,477	\$	762,903,569	2.8%
Gov. Appropriations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Federal	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
State	\$	448,300,644	\$	449,814,904	\$	461,189,536	\$	463,928,552	\$	468,889,945	\$	482,937,221	7.7%
Local	\$	6,147,209	\$	6,089,618	\$	6,247,185	\$	6,398,392	\$	7,246,839	\$	4,096,482	-33.4%
Grants & Contracts	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Federal	\$	3,183,792	\$	3,651,171	\$	3,774,328	\$	4,129,932	\$	163,441	\$	1,302,714	-59.1%
State	\$	2,457,107	\$	1,120,278	\$	603,140	\$	1,016,911	\$	1,340,500	\$	1,247,324	-49.2%
Local	\$	80,406	\$	138,078	\$	115,373	\$	103,804	\$	549,695	\$	83,781	4.2%
Private Gifts, Grants and Contracts	\$	8,683,432	\$	9,284,119	\$	11,810,510	\$	7,047,508	\$	2,444,177	\$	1,600,295	-81.6%
Endow ment Income	\$	1,454,964	\$	1,638,780	\$	2,025,156	\$	1,969,921	\$	1,144,188	\$	781,148	-46.3%
Sales and Services	\$	-	\$	-	\$	14,999,530	\$	13,217,748	\$	14,536,671	\$	20,820,834	NA
Educational Actvities	\$	16,954,100	\$	17,186,044	\$	2,198,109	\$	1,873,411	\$	155,821	\$	-	-100.0%
Hospitals	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Investments	\$	2,100,290	\$	7,315,600	\$	18,676,596	\$	17,529,703	\$	3,569,191	\$	(15,829,661)	-853.7%
Other	\$	18,625,643	\$	18,080,751	\$	16,543,488	\$	18,980,385	\$	17,333,828	\$	46,063,278	147.3%
Total	\$ 1	1,250,322,695	\$ 1	1,283,281,269	\$ 1	1,313,444,314	\$ 1	1,324,003,685	\$ 1	1,279,229,772	\$ 1	,306,006,985	4.5%
												_	
Unrestricted E&G Expenditu	ires	i											
Teaching Salaries	\$	264,536,546	\$	271,175,506	\$	273,010,022	\$	277,108,942	\$	271,677,680	\$	265,753,110	0.5%
Dept. Oper. Expense	\$	185,277,943	\$	186,240,908	\$	180,667,410	\$	187,270,763	\$	177,761,068	\$	194,426,695	4.9%
Off-Campus Credit	\$	14,448,554	\$	15,769,545	\$	16,705,988	\$	16,413,258	\$	24,346,292	\$	26,380,933	82.6%
Non-Credit Instruction	\$	5,538,397	\$	4,798,812	\$	6,393,047	\$	6,165,287	\$	4,181,082	\$	5,572,494	0.6%
Research	\$	37,715,699	\$	45,127,685	\$	44,886,008	\$	43,928,104	\$	42,670,751	\$	45,136,179	19.7%
Public Service	\$	19,419,293	\$	20,417,338	\$	24,181,228	\$	18,802,840	\$	16,397,599	\$	18,050,439	-7.0%
Libraries	\$	32,433,168	\$	34,451,828	\$	34,104,038	\$	34,121,753	\$	31,317,199	\$	33,499,279	3.3%
Museums & Galleries	\$	833,585	\$	1,048,043	\$	1,101,535	\$	949,121	\$	844,077	\$	928,475	11.4%
Organized Activities	\$	5,745,795	\$	5,828,271	\$	6,170,244	\$	4,950,395	\$	4,086,295	\$	3,799,857	-33.9%
Other Academic Support	\$	80,754,766	\$	89,703,084	\$	88,671,248	\$	83,574,322	\$	74,791,274	\$	83,371,672	3.2%
Student Services	\$	77,470,135	\$	87,810,537	\$	87,841,765	\$	82,573,444	\$	78,969,115	\$	87,918,296	13.5%
Institutional Support	\$	136,665,912	\$	115,976,281	\$	136,031,660	\$	131,198,475	\$	133,874,903	\$	131,996,838	-3.4%
Utilities	\$	32,834,571	\$	34,230,815	\$	34,389,257	\$	32,278,416	\$	31,478,440	\$	36,001,101	9.6%
Other Plant Maintenance	\$	66,556,900	\$	64,150,530	\$	62,918,949	\$	65,672,718	\$	67,428,722	\$	73,821,969	10.9%
Scholarships & Fellow ships	\$	131,242,251	\$	135,343,610	\$	136,000,574	\$	142,492,649	\$	143,176,847	\$	146,342,176	11.5%
Other	\$	13,884,216	\$	16,837,530	\$	17,113,546	\$	14,470,712	\$	5,029,150	\$	4,569,656	-67.1%
Transfers - Auxiliary	\$	13,165,195	\$	14,036,646	\$	9,541,092	\$	9,463,320	\$	10,437,596	\$	10,675,225	-18.9%
Transfers - Mandatory	\$	51,122,406	\$	53,718,113	\$	57,325,539	\$	59,535,933	\$	65,575,263	\$	59,411,435	16.2%
Transfers -Non Mandatory	\$	57,856,497	\$	54,560,208	\$	53,189,095	\$	94,218,229	\$	35,330,055	\$	56,962,984	-1.5%
Total	\$ 1	1,227,501,829	\$1	1,251,225,292	\$ 1	1,270,242,243	\$ 1	1,305,188,679	\$ 1	1,219,373,408	\$ 1	1,284,618,811	4.7%

TABLE 5.1K – FOUR-YEAR SUMMARY (CONT.)
AUXILIARY ENTERPRISES

	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Revenues							
Intercollegiate Athletics	\$ 152,186,796	151,034,314	\$ 161,509,549	\$ 147,256,281	\$ 156,889,949	\$ 171,139,785	12.5%
Resident Halls	\$ 138,906,250	\$ 141,777,359	\$ 144,861,839	\$ 144,823,515	\$ 125,553,592	\$ 153,073,077	10.2%
Married Student Housing	\$ 1,809,071	\$ 1,182,899	\$ 1,071,372	\$ 1,179,279	\$ 990,104	\$ 1,363,713	-24.6%
Faculty Housing	\$ 62,559	\$ 39,208	\$ 53,307	\$ 55,732	\$ 49,707	\$ 51,380	-17.9%
Food Service	\$ 38,278,006	\$ 42,568,094	\$ 39,780,283	\$ 38,676,750	\$ 33,251,717	\$ 35,718,311	-6.7%
College Union	\$ 4,719,747	\$ 4,532,684	\$ 4,559,745	\$ 4,885,867	\$ 5,092,391	\$ 5,086,563	7.8%
Bookstore	\$ 19,083,044	\$ 16,381,913	\$ 15,952,719	\$ 12,589,656	\$ 2,762,568	\$ 4,314,991	-77.4%
Student Org. and Publications	\$ 6,698,500	\$ 6,704,399	\$ 6,947,983	\$ 6,126,193	\$ 5,947,720	\$ 5,914,827	-11.7%
Student Health Service	\$ 13,421,593	\$ 12,301,060	\$ 13,366,339	\$ 12,586,923	\$ 11,556,723	\$ 12,793,133	-4.7%
Other Auxiliary	\$ 22,502,316	\$ 22,860,098	\$ 23,016,238	\$ 21,021,669	\$ 16,990,337	\$ 23,074,331	2.5%
Total	\$ 397,667,881	\$ 399,382,027	\$ 411,119,374	\$ 389,201,864	\$ 359,084,809	\$ 412,530,110	3.7%
Expenditures							
Intercollegiate Athletics	\$ 148,356,747	\$ 159,515,538	\$ 163,532,902	\$ 159,634,120	\$ 148,165,184	\$ 202,129,759	36.2%
Resident Halls	\$ 71,132,555	\$ 72,764,100	\$ 73,750,910	\$ 71,426,863	\$ 68,069,612	\$ 78,222,005	10.0%
Married Student Housing	\$ 548,371	\$ 469,168	\$ 246,676	\$ 123,990	\$ 91,707	\$ 136,435	-75.1%
Faculty Housing	\$ 29,826	\$ 30,164	\$ 21,541	\$ 17,932	\$ 11,764	\$ 11,282	-62.2%
Food Service	\$ 28.030.401	\$ 31,242,635	\$ 30.022.620	\$ 30,378,037	\$ 26,852,175	\$ 26,844,067	-4.2%
College Union	\$ 5,451,312	\$ 5,388,671	\$ 5,419,970	\$ 5,164,418	\$ 2,963,309	\$ 4,367,967	-19.9%
Bookstore	\$ 16,190,307	\$ 14,904,892	\$ 13,544,676	\$ 11,352,004	\$ 964,401	\$ 926,129	-94.3%
Student Org. and Publications	\$ 4,255,823	\$ 4,018,101	\$ 4,322,757	\$ 3,563,788	\$ 4,561,943	\$ 4,603,606	8.2%
Student Health Service	\$ 11,659,339	\$ 11,157,210	\$ 11,987,790	\$ 12,310,316	\$ 12,574,070	\$ 12,160,449	4.3%
Other Auxiliary	\$ 14,248,863	\$ 13,708,679	\$ 16,013,137	\$ 17,028,011	\$ 10,669,074	\$ 21,365,997	49.9%
Total	\$ 299,903,544	\$ 313,199,159	\$ 318,862,980	\$ 310,999,478	\$ 274,923,239	\$ 350,767,695	17.0%
	 , ,		<u> </u>	<u> </u>			
Transfers/Debt Service							
Intercollegiate Athletics	\$ 12,751,013	\$ 13,766,714	\$ 16,269,807	\$ 16,644,785	\$ 7,458,323	\$ 7,466,456	-41.4%
Resident Halls	\$ 35,808,798	\$ 39,172,719	\$ 43,016,561	\$ 42,755,758	\$ 40,330,096	\$ 37,530,912	4.8%
Married Student Housing	\$ 870,694	\$ 849,639	\$ 825,862	\$ 827,534	\$ 830,939	\$ 833,130	-4.3%
Faculty Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Food Service	\$ 576,576	\$ 765,567	\$ 634,014	\$ 637,266	\$ 355,734	\$ 611,151	6.0%
College Union	\$ 1,471,024	\$ 1,529,428	\$ 1,525,468	\$ 1,460,810	\$ 1,915,882	\$ 1,961,587	33.3%
Bookstore	\$ 1,028,749	\$ 1,030,723	\$ 1,026,947	\$ 1,029,994	\$ 1,030,250	\$ 1,383,588	34.5%
Student Org. and Publications	\$ -	\$ -	\$ -	\$ 4,375	\$ 8,750	\$ 8,750	NA
Student Health Service	\$ 475,097	\$ 795,606	\$ 1,023,198	\$ 1,041,324	\$ 1,065,130	\$ 561,032	18.1%
Other Auxiliary	\$ 6,789,912	\$ 6,614,885	\$ 6,500,127	\$ 6,126,385	\$ 5,537,124	\$ 4,764,399	-29.8%
Total	\$ 59,771,862	\$ 64,525,281	\$ 70,821,983	\$ 70,528,232	\$ 58,532,228	\$ 55,121,006	-7.8%
Excess of Revenues	\$ 37,992,475	\$ 21,657,587	\$ 21,434,411	\$ 7,674,154	\$ 25,629,343	\$ 6,641,409	-82.5%
Special Transfers							
Auxiliary Transfer Policy	\$ 16,850,696	\$ 18,270,256	\$ 18,650,424	\$ 20,084,958	\$ 22,444,277	\$ 25,584,576	51.8%
Other Auxilary Transfer	\$ (55,677,299)	\$ (41,789,308)	\$ (41,285,379)	\$ (26,776,121)	\$ (14,010,040)	\$ (44,461,655)	NA
Total	\$ (38,826,603)	\$ (23,519,052)	\$ (22,634,955)	\$ (6,691,163)	\$ 8,434,237	\$ (18,877,078)	NA
Total Excess of Revenues	\$ (834,128)	\$ (1,861,464)	\$ (1,200,545)	\$ 982,992	\$ 34,063,580	\$ (12,235,669)	

CHART 5. UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES FOUR-YEAR INSTITUTIONS: 2016-17 THROUGH 2021-2022



## TWO-YEAR INSTITUTIONS

TABLE 5.2A – ARKANSAS NORTHEASTERN COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
<b>Unrestricted E&amp;G Revenues</b>											
Tuition & Fees	\$	2,692,338	\$ 2,711,991	\$ 2,664,494	\$	2,794,950	\$	2,748,343	\$	2,685,953	-0.2%
Gov. Appropriations											
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
State	\$	10,247,170	\$ 10,254,894	\$ 10,269,334	\$	10,298,146	\$	10,406,417	\$	10,617,654	3.6%
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Grants & Contracts											
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	3,107,292	NA
State	\$	-	\$ 201,140	\$ 9,600	\$	-	\$	-	\$	-	NA
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Private Gifts, Grants and Contracts	\$	35,000	\$ 75,000	\$ 75,000	\$	75,000	\$	75,000	\$	75,000	114.3%
Endow ment Income	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Sales and Services				\$ -	\$	-	\$	-	\$	-	NA
Educational Actvities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Hospitals	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Investments	\$	27,334	\$ 27,221	\$ 39,929	\$	48,116	\$	8,223	\$	7,241	-73.5%
Other	\$	840,368	\$ 570,834	\$ 861,266	\$	765,673	\$	1,319,979	\$	819,597	-2.5%
Total	\$	13,842,210	\$ 13,841,080	\$ 13,919,623	\$	13,981,885	\$	14,557,962	\$	17,312,737	25.1%
Unrestricted E&G Expenditu	res	;									
Teaching Salaries	\$	3,143,023	\$ 2,480,783	\$ 2,468,340	\$	2,717,986	\$	2,188,364	\$	2,475,770	-21.2%
Dept. Oper. Expense	\$	3,785,286	\$ 4,022,594	\$ 3,890,523	\$	3,550,681	\$	3,855,507	\$	3,324,076	-12.2%
Off-Campus Credit	\$	110,095	\$ 129,281	\$ -	\$	-	\$	-	\$	-	-100.0%
Non-Credit Instruction	\$	99,466	\$ 87,980	\$ 135,567	\$	87,987	\$	85,410	\$	45,110	-54.6%
Research	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Public Service	\$	810,358	\$ 862,854	\$ 937,345	\$	958,455	\$	767,827	\$	761,048	-6.1%
Libraries	\$	141,327	\$ 177,684	\$ 189,801	\$	183,953	\$	184,634	\$	172,980	22.4%
Museums & Galleries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Organized Activities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Academic Support	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Services	\$	726,559	\$ 799,470	\$ 872,618	\$	796,682	\$	779,686	\$	864,861	19.0%
Institutional Support	\$	1,848,704	\$ 1,885,445	\$ 2,119,198	\$	2,033,755	\$	2,639,015	\$	1,586,340	-14.2%
Utilities	\$	451,753	\$ 438,477	\$ 480,238	\$	467,019	\$	426,365	\$	421,861	-6.6%
Other Plant Maintenance	\$	1,321,158	\$ 1,375,906	\$ 1,509,236	\$	1,524,648	\$	1,670,879	\$	1,694,098	28.2%
Scholarships & Fellow ships	\$	387,094	\$ 372,566	\$ 551,151	\$	471,981	\$	459,634	\$	907,123	134.3%
Other	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Transfers - Auxiliary	\$	110,000	\$ 125,000	\$ 140,000	\$	140,000	\$	90,000	\$	-	-100.0%
Transfers - Mandatory	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Transfers -Non Mandatory	\$	871,227	\$ 	\$ 350,000	\$		\$	83,886	\$	<u> </u>	-100.0%
Total	\$	13,806,050	\$ 12,758,040	\$ 13,644,017	\$	12,933,147	\$	13,231,207	\$	12,253,267	-11.2%

Table 5.2A – Arkansas Northeastern College (cont.) Auxiliary Enterprises

		2016-17		2017-18		2018-19	20	019-2020	2	020-2021	2	021-2022	5 yr % Incr
Revenues	_	20.0				2010 10						<u> </u>	70
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	57,139	\$	62,685	\$	75,282	\$	60,261	\$	41,666	\$	53,037	-7.2%
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	37,942	\$	32,242	\$	28,971	\$	27,660	\$	24,230	\$	25,370	-33.1%
Student Org. and Publications	\$	2,368	\$	4,002	\$	10,185	\$	7,568	\$	9,445	\$	6,457	172.7%
Student Health Service	\$	, -	\$	-	\$	· _	\$	, -	\$	, -	\$	-	NA
Other Auxiliary	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Total	\$	97,449	\$	98,929	\$	114,438	\$	95,489	\$	75,341	\$	84,864	-12.9%
Expenditures													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Food Service	\$	88.650	\$	97,042	\$	114,116	\$	109,820	\$	86,294	\$	103,073	16.3%
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Bookstore	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Student Org. and Publications	\$	96,390	\$	97,042	\$	53,671	\$	38,433	\$	17.431	\$	28,456	-70.5%
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	20,100	NA
Other Auxiliary	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Total	\$	185,040	\$	194,084	\$	167,787	\$	148,253	\$	103,725	\$	131,529	-28.9%
rotai		100,040	Ψ_	104,004	Ψ	101,101	Ψ	140,200	Ψ	100,720	Ψ_	101,023	-20.570
Transfers/Debt Service													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Resident Halls	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Food Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Bookstore	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Student Org. and Publications	\$	_	\$	_	\$	_	\$	_	\$		\$	_	NA.
Student Health Service	\$	_	\$	_	\$	_	\$		\$		\$	_	NA.
Other Auxiliary	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Total	\$		\$		\$		\$		\$		\$	<del></del> _	NA NA
Total			Ψ		Ψ		Ψ		Ψ		Ψ	<u> </u>	
Excess of Revenues	\$	(87,591)	\$	(95,155)	\$	(53,349)	\$	(52,764)	\$	(28,384)	\$	(46,665)	NA
Special Transfers													
Auxiliary Transfer Policy	\$	110,000	\$	125,000	\$	140,000	\$	-	\$	90,000	\$	140,000	27.3%
Other Auxilary Transfer	\$	-	\$	-	\$	-	\$	140,000	\$	-	\$		NA
Total	_\$_	110,000	\$	125,000	\$	140,000	\$	140,000	\$	90,000	\$	140,000	27.3%
Total Excess of Revenues	\$	22,409	\$	29,845	\$	86,651	\$	87,236	\$	61,616	\$	93,335	

TABLE 5.2B – ARKANSAS STATE UNIVERSITY – BEEBE UNRESTRICTED EDUCATIONAL & GENERAL

Unrestricted E&G Revenues         Tuition & Fees       \$10,411,011       \$10,249,389       \$9,632,051       \$9,326,445       \$8,252,503       \$7,750,569         Gov. Appropriations         Federal       \$-       \$-       \$-       \$-       \$-         State       \$14,185,008       \$14,208,961       \$15,316,233       \$14,422,334       \$14,297,628       \$14,277,612         Local       \$1,637,265       \$1,766,891       \$1,791,708       \$1,914,899       \$2,292,974       \$2,403,995	-25.6% NA 0.7% 46.8%
Gov. Appropriations         Federal       \$ -       \$ -       \$ -       \$ -         State       \$14,185,008       \$14,208,961       \$15,316,233       \$14,422,334       \$14,297,628       \$14,277,612	NA 0.7% 46.8%
Federal \$ - \$ - \$ - \$ - \$ - State \$ 14,185,008 \$14,208,961 \$15,316,233 \$14,422,334 \$14,297,628 \$14,277,612	0.7% 46.8%
State \$14,185,008 \$14,208,961 \$15,316,233 \$14,422,334 \$14,297,628 \$14,277,612	0.7% 46.8%
	46.8%
Local \$ 1,637,265 \$ 1,766,891 \$ 1,791,708 \$ 1,914,899 \$ 2,292,974 \$ 2,403,995	
	339.3%
Grants & Contracts	339.3%
Federal \$ 86,111 \$ 91,004 \$ 85,184 \$ 152,238 \$ 409,763 \$ 636,631	
State \$ 5,008 \$ - \$ - \$ - \$	100.0%
Local \$ - \$ - \$ - \$ -	NA
Private Gifts, Grants and Contracts \$ - \$ - \$ - \$ - \$ -	NA
Endow ment Income \$ - \$ - \$ - \$ - \$ -	NA
Sales and Services \$ 58,774 \$ 55,827	NA
Educational Actvities \$ 98,152 \$ 102,172 \$ 90,910 \$ 66,376 \$ - \$ -	100.0%
Hospitals \$ - \$ - \$ - \$ -	NA
Other Investments \$ 68,826 \$ 106,108 \$ 263,113 \$ 207,624 \$ 106,083 \$ 110,012	59.8%
Other\$ 173,848 \$ 267,440 \$ 269,040 \$ 188,787 \$ 154,869 \$ 132,526	-23.8%
Total \$26,665,229 \$26,791,964 \$27,448,239 \$26,278,703 \$25,572,594 \$25,367,172	-4.9%
Unrestricted E&G Expenditures	
Teaching Salaries \$ 6,553,878 \$ 6,422,135 \$ 6,067,585 \$ 6,054,780 \$ 5,379,561 \$ 4,759,290	-27.4%
Dept. Oper. Expense \$ 3,355,437 \$ 3,251,591 \$ 3,398,953 \$ 3,058,074 \$ 3,270,507 \$ 3,162,981	-5.7%
Off-Campus Credit \$ 97,006 \$ 93,984 \$ 81,719 \$ 94,560 \$ 97,671 \$ 57,226	-41.0%
Non-Credit Instruction \$ 130,707 \$ 169,674 \$ 257,486 \$ 225,623 \$ 159,261 \$ 169,063	29.3%
Research \$ - \$ - \$ - \$ -	NA
Public Service \$ - \$ - \$ - \$ -	NA
Libraries \$ 668,669 \$ 590,896 \$ 602,579 \$ 603,765 \$ 521,247 \$ 573,334	-14.3%
Museums & Galleries \$ - \$ - \$ - \$ - \$ -	NA
Organized Activities \$ 85,480 \$ 109,883 \$ 102,927 \$ 88,001 \$ 73,924 \$ 61,607	-27.9%
Other Academic Support \$ 576,240 \$ 551,840 \$ 523,568 \$ 526,181 \$ 527,432 \$ 540,337	-6.2%
Student Services \$ 2,046,125 \$ 1,672,557 \$ 1,732,414 \$ 1,689,815 \$ 1,450,863 \$ 1,887,149	-7.8%
Institutional Support \$ 4,934,647 \$ 4,854,639 \$ 5,978,686 \$ 5,729,498 \$ 5,591,173 \$ 5,179,944	5.0%
Utilities \$ 902,950 \$ 863,511 \$ 701,542 \$ 674,637 \$ 692,838 \$ 822,425	-8.9%
Other Plant Maintenance \$ 1,899,413 \$ 1,801,356 \$ 1,817,492 \$ 1,928,683 \$ 1,661,097 \$ 1,657,570	-12.7%
Scholarships & Fellow ships \$ 1,266,452 \$ 1,411,889 \$ 1,308,528 \$ 1,296,647 \$ 1,384,106 \$ 1,451,257	14.6%
Other \$ 86,937 \$ 77,704 \$ 347,206 \$ 262,853 \$ 48,356 \$ -	100.0%
Transfers - Auxiliary \$ - \$ - \$ - \$ - \$ -	NA
Transfers - Mandatory \$ 1,768,922 \$ 1,798,391 \$ 2,227,441 \$ 2,000,127 \$ 2,276,554 \$ 2,003,439	13.3%
Transfers -Non Mandatory \$ 470,000 \$ 540,809 \$ 1,401,068 \$ 84,986 \$ 233,103 \$ 175,819	-62.6%
Total \$24,842,863 \$24,210,860 \$26,549,194 \$24,318,230 \$23,367,693 \$22,501,441	-9.4%

TABLE 5.2B – ARKANSAS STATE UNIVERSITY – BEEBE (CONT.)
AUXILIARY ENTERPRISES

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Revenues											
Intercollegiate Athletics	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Resident Halls	\$	822,097	\$ 804,343	\$ 741,948	\$	726,091	\$	624,973	\$	580,412	-29.4%
Married Student Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	45,530	\$ 42,406	\$ 33,238	\$	33,074	\$	-	\$	-	-100.0%
Food Service	\$	440,917	\$ 424,762	\$ 398,072	\$	486,540	\$	350,092	\$	398,419	-9.6%
College Union	\$	174,435	\$ 172,721	\$ 164,448	\$	157,194	\$	-	\$	126,816	-27.3%
Bookstore	\$	1,026,884	\$ 884,323	\$ 777,769	\$	640,857	\$	597,458	\$	14,932	-98.5%
Student Org. and Publications	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	30,394	\$ 31,292	\$ 26,486	\$	24,130	\$	190,099	\$	64,953	113.7%
Total	_\$	2,540,257	\$ 2,359,848	\$ 2,141,961	\$	2,067,886	\$	1,762,622	\$	1,185,532	-53.3%
Expenditures											
Intercollegiate Athletics	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Resident Halls	\$	375,780	\$ 336,727	\$ 387,525	\$	348,891	\$	295,928	\$	373,949	-0.5%
Married Student Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	7,279	\$ 9,993	\$ 10,201	\$	2,988	\$	-	\$	-	-100.0%
Food Service	\$	520,537	\$ 535,712	\$ 526,794	\$	541,559	\$	421,167	\$	467,666	-10.2%
College Union	\$	119,887	\$ 147,075	\$ 161,724	\$	144,667	\$	-	\$	102,567	-14.4%
Bookstore	\$	973,557	\$ 868,032	\$ 786,571	\$	693,511	\$	653,466	\$	21,919	-97.7%
Student Org. and Publications	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	60,000	\$ _	\$ _	\$	_	\$	168,114	\$	3,630	-94.0%
Total	\$	2,057,040	\$ 1,897,539	\$ 1,872,815	\$	1,731,616	\$	1,538,675	\$	969,731	-52.9%
Transfers/Debt Service											
Intercollegiate Athletics	\$	_	\$ _	\$ _	\$	_	\$	_	\$	-	NA
Resident Halls	\$	_	\$ _	\$ _	\$	_	\$	_	\$	-	NA
Married Student Housing	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Faculty Housing	\$	_	\$ _	\$ _	\$	_	\$	_	\$	-	NA
Food Service	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA.
College Union	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Bookstore	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA.
Student Org. and Publications	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA.
Student Health Service	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Other Auxiliary	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA.
Total	\$		\$ 	\$ 	\$		\$		\$		NA NA
Total	_						Ť		Ť		
Excess of Revenues	\$	483,217	\$ 462,309	\$ 269,146	\$	336,270	\$	223,947	\$	215,801	-55.3%
Special Transfers											
Auxiliary Transfer Policy	\$	-	\$ -	\$ -	\$	-	\$	398,830	\$	-	NA
Other Auxilary Transfer	\$	(617,507)	\$ (614,481)	\$ (609,516)	\$	(611,153)	\$	(365,107)	\$	(599,129)	NA
Total	\$	(617,507)	\$ (614,481)	\$ (609,516)	\$	(611,153)	\$	33,723	\$	(599,129)	NA
Total Excess of Revenues	\$	(134,290)	\$ (152,172)	\$ (340,370)	\$	(274,883)	\$	257,670	\$	(383,328)	

Table 5.2C – Arkansas State University – Mountain Home Unrestricted Educational & General

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022		5 yr % Incr
Unrestricted E&G Revenues												
Tuition & Fees	\$	4,292,653	\$ 4,148,966	\$ 4,175,157	\$	4,048,149	\$	3,805,066	\$	3,762,874		-12.3%
Gov. Appropriations												
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
State	\$	4,722,039	\$ 4,711,682	\$ 4,542,755	\$	4,664,755	\$	4,507,691	\$	4,434,016		-6.1%
Local	\$	1,387,950	\$ 1,405,434	\$ 1,454,816	\$	1,490,600	\$	1,592,529	\$	1,529,329		10.2%
Grants & Contracts												
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
State	\$	-	\$ -	\$ 250,000	\$	-	\$	-	\$	-		NA
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Private Gifts, Grants and Contracts	\$	-	\$ -	\$ -	\$	-	\$	20,000	\$	15,003		NA
Endow ment Income	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Sales and Services							\$	1,200	\$	-		NA
Educational Actvities	\$	61,849	\$ 3,130	\$ 330	\$	-	\$	-	\$	-		-100.0%
Hospitals	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Other Investments	\$	752	\$ 7,522	\$ 28,127	\$	23,249	\$	19,058	\$	18,078		2305.5%
Other	\$	148,999	\$ 87,653	\$ 172,531	\$	411,979	\$	395,916	\$	381,426	_	156.0%
Total	\$	10,614,241	\$ 10,364,387	\$ 10,623,715	\$	10,638,732	\$	10,341,460	\$	10,140,726	_	-4.5%
Unrestricted E&G Expenditu	res	6										
Teaching Salaries	\$	2,524,431	\$ 2,316,633	\$ 2,392,229	\$	2,380,785	\$	2,342,307	\$	2,326,426		-7.8%
Dept. Oper. Expense	\$	1,110,838	\$ 1,218,311	\$ 1,049,760	\$	1,572,546	\$	1,522,922	\$	1,577,386		42.0%
Off-Campus Credit	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Non-Credit Instruction	\$	9,374	\$ 6,068	\$ 11,242	\$	123,322	\$	112,846	\$	109,570		1068.8%
Research	\$	30,320	\$ 41,304	\$ 29,049	\$	-	\$	-	\$	-		-100.0%
Public Service	\$	131,680	\$ 167,732	\$ 125,901	\$	129,789	\$	85,063	\$	104,861		-20.4%
Libraries	\$	372,764	\$ 339,330	\$ 346,150	\$	244,822	\$	198,528	\$	198,162		-46.8%
Museums & Galleries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Organized Activities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Other Academic Support	\$	318,175	\$ 726,545	\$ 1,125,288	\$	453,895	\$	510,938	\$	501,389		57.6%
Student Services	\$	702,897	\$ 587,893	\$ 609,917	\$	677,520	\$	729,308	\$	736,405		4.8%
Institutional Support	\$	1,948,118	\$ 1,735,976	\$ 1,801,791	\$	1,798,876	\$	1,622,328	\$	1,714,312		-12.0%
Utilities	\$	456,929	\$ 463,419	\$ 446,588	\$	438,871	\$	460,767	\$	712,928		56.0%
Other Plant Maintenance	\$	990,681	\$ 1,088,876	\$ 1,056,217	\$	1,074,081	\$	1,082,414	\$	921,707		-7.0%
Scholarships & Fellow ships	\$	233,136	\$ 249,784	\$ 184,143	\$	302,541	\$	322,602	\$	348,655		49.6%
Other	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Transfers - Auxiliary	\$	(50,000)	\$ (33,737)	\$ -	\$	-	\$	-	\$	-		NA
Transfers - Mandatory	\$	1,051,323	\$ 1,049,301	\$ 597,615	\$	561,513	\$	577,154	\$	574,502		-45.4%
Transfers -Non Mandatory	\$	500,000		\$ 586,000	\$	418,750	\$	718,750	\$		_	-100.0%
Total	\$	10,330,667	\$ 9,957,433	\$ 10,361,889	\$	10,177,311	\$	10,285,927	\$	9,826,303	-	-4.9%

Table 5.2C – Arkansas State University – Mountain Home (cont.) Auxiliary Enterprises

		2016-17		2017-18		2018-19	20	019-2020	2	020-2021	2	021-2022	5 yr % Incr
Revenues													70 11101
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	683,303	\$	530,048	\$	562,531	\$	425,529	\$	384,913	\$	405,084	-40.7%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	56,654	\$	56,050	\$	48,562	\$	59,539	\$	9,912	\$	28,789	-49.2%
Total	\$	739,957	\$	586,098	\$	611,094	\$	485,068	\$	394,825	\$	433,873	-41.4%
Expenditures													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Food Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	56,656	NA
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Bookstore	\$	567,369	\$	425,385	\$	457,529	\$	349,665	\$	335,056	\$	346.740	-38.9%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	552	\$	-	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	-	\$	_	NA NA
Other Auxiliary	\$	59,446	\$	65,495	\$	25,160	\$	18,827	\$	283	\$	19,216	-67.7%
Total	\$	626,815	\$	490,880	\$	482,689	\$	368,492	\$	335,891	\$	422,612	-32.6%
Transfers/Debt Service													
	¢		Φ		æ		¢.		æ		¢.		NA
Intercollegiate Athletics	\$ \$	-	\$ \$	-	\$ \$	-	\$	-	\$ \$	-	\$ \$	-	
Resident Halls		-		-		-	\$ \$	-		-		-	NA NA
Married Student Housing	\$	-	\$	-	\$	-		-	\$	-	\$	-	NA NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA 
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$	<u> </u>	NA
Total		-	\$	-	\$	-	\$	-	\$	-	\$		NA
Excess of Revenues	\$	113,142	\$	95,218	\$	128,405	\$	116,576	\$	58,934	\$	11,261	-90.0%
Special Transfers									_		_		
Auxiliary Transfer Policy	\$	-	\$	-	\$	-			<b>-</b>	-	_	-	NA
Other Auxilary Transfer	\$	(50,000)	\$	(33,737)	\$	-			•	117,999	•	-	NA
Total	_\$	(50,000)	\$	(33,737)	\$	-	\$	-	\$	117,999	\$	<u>-</u>	NA
Total Excess of Revenues	\$	63,142	\$	61,482	\$	128,405	\$	116,576	\$	176,933	\$	11,261	

Table 5.2D – Arkansas State University – Mid-South Unrestricted Educational & General

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Ind	
Unrestricted E&G Revenues												
Tuition & Fees	\$	3,888,782	\$ 3,650,618	\$ 3,338,178	\$	3,167,639	\$	2,617,185	\$	2,451,653	-37	7.0%
Gov. Appropriations												
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
State	\$	7,578,471	\$ 7,521,381	\$ 7,567,856	\$	7,663,414	\$	7,760,297	\$	7,815,161	3	3.1%
Local	\$	42,081	\$ 104,588	\$ 91,211	\$	62,746	\$	29,084	\$	51,559	22	2.5%
Grants & Contracts												
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
State	\$	506,080	\$ 369,743	\$ 376,558	\$	435,683	\$	790,145	\$	623,000	23	3.1%
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Private Gifts, Grants and Contracts	\$	171,532	\$ 275,875	\$ 312,922	\$	150,000	\$	164,854	\$	192,182	12	2.0%
Endow ment Income	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Sales and Services							\$	-	\$	-		NA
Educational Actvities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Hospitals	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Other Investments	\$	10,580	\$ 35,581	\$ 47,598	\$	68,842	\$	46,532	\$	36,356	243	3.6%
Other	\$	634,577	\$ 520,509	\$ 332,157	\$	340,381	\$	325,130	\$	286,829	54	4.8%
Total	\$	12,832,103	\$ 12,478,295	\$ 12,066,480	\$	11,888,705	\$	11,733,227	\$	11,456,740	-10	0.7%
Unrestricted E&G Expenditu	res	;										
Teaching Salaries	\$	2,435,838	\$ 2,409,019	\$ 2,012,878	\$	2,012,878	\$	2,242,113	\$	2,162,438	-11	1.2%
Dept. Oper. Expense	\$	1,370,537	\$ 947,244	\$ 842,202	\$	842,202	\$	972,146	\$	974,440	-28	3.9%
Off-Campus Credit	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Non-Credit Instruction	\$	-	\$ -	\$ -	\$	-	\$	-	\$	29,807		NA
Research	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Public Service	\$	1,386,836	\$ 1,410,406	\$ 1,307,741	\$	1,307,741	\$	1,270,223	\$	1,323,223	-4	4.6%
Libraries	\$	147,359	\$ 127,610	\$ 144,799	\$	144,799	\$	150,840	\$	150,962	2	2.4%
Museums & Galleries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Organized Activities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Other Academic Support	\$	1,185,913	\$ 1,037,380	\$ 859,175	\$	859,175	\$	798,480	\$	1,198,967	1	1.1%
Student Services	\$	871,172	\$ 805,615	\$ 690,911	\$	690,911	\$	687,686	\$	630,826	-27	7.6%
Institutional Support	\$	3,218,422	\$ 3,163,172	\$ 2,995,828	\$	2,995,828	\$	3,115,047	\$	2,888,168	-10	0.3%
Utilities	\$	463,389	\$ 469,681	\$ 392,213	\$	392,213	\$	390,977	\$	522,833	12	2.8%
Other Plant Maintenance	\$	1,390,029	\$ 1,379,827	\$ 1,248,992	\$	1,248,992	\$	1,274,100	\$	1,313,379	-5	5.5%
Scholarships & Fellow ships	\$	538,844	\$ 348,231	\$ 249,999	\$	249,999	\$	302,358	\$	303,375	-43	3.7%
Other	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Transfers - Auxiliary	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Transfers - Mandatory	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Transfers -Non Mandatory	\$	(14,515)	\$ (8,922)	\$ (11,501)	\$	(11,501)	\$	(12,928)	\$	(29,362)		NA
Total	\$	12,993,824	\$ 12,089,263	\$ 10,733,237	\$	10,733,237	\$	11,191,042	\$	11,469,056	-11	1.7%

Note: ASUMS data includes Arkansas Delta Training & Education Consortium

Table 5.2D – Arkansas State University – Mid-South (cont.) Auxiliary Enterprises

		2016-17		2017-18		2018-19	2	019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Revenues													
Intercollegiate Athletics	\$	28,809	\$	32,027	\$	27,923	\$	29,197	\$	-	\$	4,339	-84.9%
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	93,717	\$	87,130	\$	79,835	\$	51,722	\$	21,001	\$	41,832	-55.4%
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	112,500	\$	52,637	\$	46,676	\$	40,807	\$	47,388	\$	45,678	-59.4%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	-	\$	-	\$	-	\$	2,670	\$	1,445	\$	2,568	NA
Total	\$	235,026	\$	171,794	\$	154,434	\$	124,396	\$	69,834	\$	94,417	-59.8%
Expenditures													
Intercollegiate Athletics	\$	152,753	\$	195,070	\$	185,668	\$	192,475	\$	194,766	\$	197,291	29.2%
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	NA
Food Service	\$	119,059	\$	114,699	\$	111,042	\$	93,673	\$	63,264	\$	84,352	-29.2%
College Union	\$	-	\$	-	\$	-	\$	-	\$	_	\$	-	NA
Bookstore	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	_	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	_	\$	-	NA
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Total	\$	271,812	\$	309,769	\$	296,710	\$	286,148	\$	258,030	\$	281,643	3.6%
Transfers/Debt Service													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	(192,952)	NA
Resident Halls	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA.
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Food Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	(42,520)	NA.
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	(12,020)	NA.
Bookstore	\$	_	\$	_	\$	_	\$	_	\$	_	\$	45,678	NA.
Student Org. and Publications	\$	_	\$	_	\$	_	\$	_	\$	_	\$		NA.
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Other Auxiliary	\$	_	\$	_	\$	_	\$		\$		\$	2,568	NA
Total	\$		\$		\$		\$		\$		\$	(187,226)	NA NA
Total			Ψ		Ψ		Ψ		Ψ		Ψ	(107,220)	
Excess of Revenues	\$	(36,786)	\$	(137,975)	\$	(142,276)	\$	(161,752)	\$	(188,196)	\$	-	NA
Special Transfers													
Auxiliary Transfer Policy	\$	123,944	\$	163,043	\$	157,745	\$	163,278	\$	194,767		192,952	55.7%
Other Auxilary Transfer	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(187,226)	NA
Total	_\$_	123,944	\$	163,043	\$	157,745	\$	163,278	\$	194,767	\$	5,726	-95.4%
Total Excess of Revenues	\$	87,158	\$	25,068	\$	15,469	\$	1,526	\$	6,571	\$	5,726	

TABLE 5.2E – ARKANSAS STATE UNIVERSITY– NEWPORT UNRESTRICTED EDUCATIONAL & GENERAL

	2016-17	2017-1	8 2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues							
Tuition & Fees	\$ 7,419,734	\$ 7,550,91	5 \$ 8,137,117	\$ 7,763,000	\$ 6,683,755	\$ 7,138,107	-3.8%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$ 7,409,921	\$ 7,392,10	1 \$ 8,098,995	\$ 8,391,250	\$ 8,215,653	\$ 8,178,003	10.4%
Local	\$ 1,039,221	\$ 1,098,27	3 \$ 1,060,410	\$ 1,054,289	\$ 1,189,583	\$ 1,189,583	14.5%
Grants & Contracts							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Private Gifts, Grants and Contracts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Endow ment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Sales and Services					\$ -	\$ -	NA
Educational Actvities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ 3,074	\$ 6,24	1 \$ 11,693	\$ 7,261	\$ 30,719	\$ 30,858	903.8%
Other	\$ 106,997	\$ 53,83	2 \$ 235,430	\$ 67,675	\$ 66,307	\$ 94,913	-11.3%
Total	\$ 15,978,947	\$ 16,101,37	1 \$17,543,645	\$17,283,475	\$16,186,017	\$ 16,631,464	4.1%
Unrestricted E&G Expenditu	res						
Teaching Salaries	\$ 4,274,932	\$ 4,080,65	4 \$ 4,167,371	\$ 3,772,269	\$ 3,770,705	\$ 4,099,686	-4.1%
Dept. Oper. Expense	\$ 2,532,584	\$ 2,203,64	2 \$ 2,868,751	\$ 2,454,519	\$ 1,843,802	\$ 2,026,418	-20.0%
Off-Campus Credit	\$ -	\$ 6,03	1 \$ 42,833	\$ 38,797	\$ 68,238	\$ 118,962	NA
Non-Credit Instruction	\$ -	\$ 5,45	2 \$ 34,818	\$ 1,490	\$ 52,667	\$ 65,464	NA
Research	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Public Service	\$ -	\$ 46,70	1 \$ -	\$ -	\$ -	\$ 769	NA
Libraries	\$ 131,522	\$ 114,03	1 \$ 142,683	\$ 104,795	\$ 53,876	\$ 54,368	-58.7%
Museums & Galleries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Organized Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Academic Support	\$ 922,887	\$ 907,83	5 \$ 954,464	\$ 753,711	\$ 948,796	\$ 676,527	-26.7%
Student Services	\$ 1,322,920	\$ 1,284,24	9 \$ 1,472,334	\$ 1,594,405	\$ 1,421,795	\$ 1,429,795	8.1%
Institutional Support	\$ 3,573,105	\$ 3,674,02	3 \$ 3,929,784	\$ 3,906,801	\$ 3,170,662	\$ 3,393,065	-5.0%
Utilities	\$ 401,682	\$ 338,15	9 \$ 266,345	\$ 283,512	\$ 276,966	\$ 362,465	-9.8%
Other Plant Maintenance	\$ 903,008	\$ 913,54	5 \$ 1,031,044	\$ 1,064,137	\$ 3,382,372	\$ 830,452	-8.0%
Scholarships & Fellow ships	\$ 414,409	\$ 559,70	521,027	\$ 463,666	\$ 669,949	\$ 209,401	-49.5%
Other	\$ -	\$ -	\$ 1,516,357	\$ 1,022,369	\$ -	\$ -	NA
Transfers - Auxiliary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Transfers - Mandatory	\$ 561,288	\$ 1,348,20	7 \$ 887,507	\$ (1,220,019)	\$ -	\$ -	-100.0%
Transfers -Non Mandatory	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Total	\$ 15,038,337	\$ 15,482,23	5 \$17,835,318	\$14,240,452	\$ 15,659,828	\$13,267,372	-11.8%

TABLE 5.2E – ARKANSAS STATE UNIVERSITY– NEWPORT (CONT.)
AUXILIARY ENTERPRISES

		2016-17		2017-18		2018-19	20	019-2020	2	020-2021	202	21-2022	5 yr % Incr
Revenues													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	237,796	\$	201,538	\$	203,511	\$	163,754	\$	83,259	\$	-	-100.0%
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	57,239	\$	53,235	\$	629,078	\$	682,729	\$	544,203	\$	-	-100.0%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	9,435	\$	10,275	\$	14,325	\$	9,688	\$	7,276	\$	-	-100.0%
Total	\$	304,470	\$	265,048	\$	846,914	\$	856,171	\$	634,738	\$	-	-100.0%
Expenditures													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	-	\$	_	NA
Food Service	\$	288,506	\$	268,617	\$	256,796	\$	234,184	\$	172,113	\$	_	-100.0%
College Union	\$	, -	\$	-	\$	· -	\$	· -	\$	, -	\$	_	NA
Bookstore	\$	_	\$	42,377	\$	607,986	\$	397,450	\$	524,779	\$	_	NA
Student Org. and Publications	\$	_	\$	-	\$	· -	\$	· -	\$	, -	\$	_	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Other Auxiliary	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Total	\$	288,506	\$	310,994	\$	864,782	\$	631,634	\$	696,892	\$	-	-100.0%
Transfers/Debt Service													
	Φ.		Φ		Φ		Φ		ф		æ		NIA
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	_\$	-	\$	-	\$	-	\$	-	\$	-	\$		NA
Total	\$_	-	\$	-	\$	-	\$	-	\$	-	\$		NA
Excess of Revenues	\$	15,964	\$	(45,946)	\$	(17,868)	\$	224,537	\$	(62,154)	\$	-	-100.0%
Special Transfers													
Auxiliary Transfer Policy	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxilary Transfer	\$	-	\$	-	\$	-	\$	-	\$	-	\$		NA
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$		NA
Total Excess of Revenues	\$	15,964	\$	(45,946)	\$	(17,868)	\$	224,537	\$	(62,154)	\$	_	

Table 5.2F – Arkansas State University – Three Rivers Unrestricted Educational & General

	2016-1	7	2017-18	2018-19	2019	9-2020	2020-2021	2021	-2022	5 yr % Incr
Unrestricted E&G Revenues										
Tuition & Fees	\$3,210,35	0 \$	3,006,815	\$3,022,888	\$3,1	04,923	\$2,877,603	\$2,96	3,797	-7.7%
Gov. Appropriations										
Federal	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	NA
State	\$4,683,64	7 \$	4,669,112	\$4,683,249	\$4,7	14,219	\$4,662,856	\$4,56	3,464	-2.6%
Local	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	NA
Grants & Contracts										
Federal	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	NA
State	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	NA
Local	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	NA
Private Gifts, Grants and Contracts	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	NA
Endow ment Income	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	NA
Sales and Services							\$ -	\$	-	NA
Educational Actvities	\$ 14,52	5 \$	10,012	\$ 10,072	\$	5,935	\$ -	\$	-	-100.0%
Hospitals	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	NA
Other Investments	\$ 9,64	5 \$	66,989	\$ 25,094	\$	29,461	\$ 25,057	\$ 1	4,787	53.3%
Other	\$ 304,13	2 \$	194,239	\$ 283,596	\$ 1	37,985	\$ 149,866	\$ 12	7,297	-58.1%
Total	\$ 8,222,29	9 \$	7,947,167	\$ 8,024,899	\$ 7,9	92,523	\$7,715,382		9,345	-6.7%
Teaching Salaries Dept. Oper. Expense	\$ 1,952,18 \$ 1,181,01		1,697,870 1,244,237	\$ 1,625,034 \$ 1,375,817		211,318	\$1,473,063 \$1,171,382		,	-14.0% -7.9%
Teaching Salaries	\$ 1,952,18	2 \$	1,697,870	\$1,625,034	\$ 1,2	211,318	\$1,473,063	\$ 1,67	8,731	-14.0%
Off-Campus Credit	\$ -	5 \$ \$	-	\$ 1,575,617	\$ 1,5	-	\$ -	\$ 1,00	-	-7.570 NA
Non-Credit Instruction	\$ 4,28		150.543	\$ 202.184		71.706	\$ 223.460	•	8.714	6634.6%
Research	\$ -	, ¢	-	\$ -	\$		\$ -	\$	-	NA
Public Service	\$ -	\$	-	\$ -	\$	_	\$ -	\$	-	NA NA
Libraries	\$ 121,62		155,020	\$ 142,622		46,492	\$ 131,233		2,852	33.9%
Museums & Galleries	\$ 121,02	յ	155,020	\$ 142,022	\$	40,432	\$ 131,233	\$	2,002	33.970 NA
Organized Activities	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-	NA NA
Other Academic Support	\$ 910,15		967,857	\$ 884,937	•	63,388	\$ 697,277	•	9,698	-18.7%
Student Services	\$ 646,71		603,733	\$ 634,266		93,947	\$ 564,610		1,048	-10.7 %
Institutional Support	\$ 1,707,17		1,309,185	\$ 1,755,322		548,371	\$ 1,537,612		,	-14.6%
Utilities	\$ 1,707,17		192,798	\$ 1,733,322	\$ 1,5 \$	140,371	\$ 1,557,612		6,932	2.5%
Other Plant Maintenance	\$ 992,45		694,345	\$ 911,037	•	55,623	\$ 895,934		8,687	-22.5%
	, , .		,	, , , , , , , , , , , , , , , , , , , ,	•	,	. ,	•	,	
Scholarships & Fellow ships	\$ 80,10		65,957	\$ 36,394		49,913	\$ 64,537		7,494	-3.3%
Other Transfers Auxiliary	\$ - \$ -	\$ \$	23,339	\$ 34,462 \$ -		65,165	\$ 91,802 \$ -		-	NA NA
Transfers - Auxiliary	,		-	•	\$ \$ 1	-	Ψ	•	5,580	NA -27.4%
Transfers - Mandatory	\$ 256,58		256,580	, ,	•	86,388	, ,		6,390	
Transfers -Non Mandatory	\$ -	\$	7 204 404	\$ -	\$	-	\$ -	\$ 7.47		NA
Total	\$ 8,054,08	<del>5</del> \$	7,361,464	\$8,071,090	<b>⊅</b> /,0	95,553	\$7,325,025	\$ 7,47	0,/90	-7.1%

TABLE 5.2F – ARKANSAS STATE UNIVERSITY – THREE RIVERS (CONT.)
AUXILIARY ENTERPRISES

	2016 17	2017 10	2019 10	20	20 2020	20	200 2024	20	224 2022	5 yr
Revenues	 2016-17	2017-18	2018-19	20	019-2020	20	020-2021	20	021-2022	% Incr
Intercollegiate Athletics	\$ _	\$ _	\$ -	\$	_	\$	-	\$	_	NA
Resident Halls	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Married Student Housing	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Faculty Housing	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA NA
Food Service	\$ 61,459	\$ 57,254	\$ _	\$	_	\$	_	\$	_	-100.0%
College Union	\$ -	\$ -	\$ _	\$	_	\$	_	\$	_	NA
Bookstore	\$ 506.228	\$ 412,141	\$ 263,287	\$	142,183	\$	195,285	\$	188,211	-62.8%
Student Org. and Publications	\$ -	\$ -	\$ 200,201	\$	142,100	\$	-	\$	-	NA
Student Health Service	\$ _	\$ _	\$	\$	_	\$	-	\$	_	NA
Other Auxiliary	\$ _	\$ _	\$ _	\$	_	\$	-	\$	_	NA
Total	\$ 567,687	\$ 469,395	\$	\$	142,183	\$	195,285	\$	188,211	-66.8%
Expenditures										
Intercollegiate Athletics	\$ _	\$ _	\$ _	\$	_	\$	_	(E	3)	NA
Resident Halls	\$ _	\$ _	\$ _	\$	_	\$	_	\$	- -	NA NA
Married Student Housing	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Faculty Housing	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Food Service	\$ 124,326	\$ 122,611	\$ _	\$	_	\$	_	\$	_	-100.0%
College Union	\$ 124,320	\$ 122,011	\$ -	\$	-	\$	-	\$	-	- 100.070 NA
Bookstore	\$ 487,527	\$ 409,542	\$ 395,629	\$	191,054	\$	254,884	\$	-	-100.0%
Student Org. and Publications	48,854	\$		\$	56,915	\$	254,004	\$	213,791	337.6%
	\$ •	\$ 43,028	\$ 61,872		,				213,791	
Student Health Service	\$ -	-	\$ -	\$	-	\$	-	\$	-	NA NA
Other Auxiliary	\$ 	\$ 	\$ - 457.504	\$		\$	-	\$		NA
Total	\$ 660,707	\$ 575,181	\$ 457,501	\$	247,969	\$	254,884	\$	213,791	-67.6%
Transfers/Debt Service										
Intercollegiate Athletics	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Resident Halls	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Married Student Housing	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Food Service	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
College Union	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Bookstore	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Health Service	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$ -	\$ -	\$ -	\$	_	\$	-	\$	-	NA
Total	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Excess of Revenues	\$ (93,020)	\$ (105,786)	\$ (194,214)	\$	(105,786)	\$	(59,599)	\$	(25,580)	NA
Special Transfers										
Auxiliary Transfer Policy	\$ 48,854	\$ 43,028	\$ 61,872	\$	56,915	\$	287,727	\$	25,580	-47.6%
Other Auxilary Transfer	\$ -	\$ -	\$ -	\$	-	\$	-	\$	<u>-</u>	NA
Total	\$ 48,854	\$ 43,028	\$ 61,872	\$	56,915	\$	287,727	\$	25,580	-47.6%
Total Excess of Revenues	\$ (44,166)	\$ (62,758)	\$ (132,342)	\$	(48,871)	\$	228,128	\$	_	

TABLE 5.2G – BLACK RIVER TECHNICAL COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL

		2016 17		2017 19		2019 10	,	2010 2020		2020 2021	,	2024 2022	5 yr
Unrestricted E&G Revenues	_	2016-17		2017-18		2018-19		2019-2020		2020-2021		2021-2022	% Incr
Tuition & Fees		E 400 070	Φ	E 004 040	Φ	T 400 040	Φ.	E 400 0E0	Φ	0.004.004	Φ	E 000 400	40.00/
	\$	5,103,976	\$	5,291,813	\$	5,192,812	ф	5,409,258	\$	6,084,064	\$	5,806,430	13.8%
Gov. Appropriations	•		•		•		•		•		•		A1A
Federal	\$	-	\$	-	\$	-	\$	- 0.050.400	\$	- 0.007.040	\$	-	NA 0.0%
State	\$	8,358,725	\$	8,330,503	\$	8,295,696	\$	8,356,160	\$	8,267,940	\$	8,087,573	-3.2%
Local	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Grants & Contracts	_		_		_		_		_				
Federal	\$	-	\$		\$	-	\$	-	\$	-	\$	-	NA
State	\$	31,808	\$	51,024	\$	36,902	\$	24,580	\$	32,260	\$	38,997	22.6%
Local	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Private Gifts, Grants and Contracts	\$	-	\$	102,253	\$	-	\$	-	\$	16,000	\$	35,878	NA
Endow ment Income	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Sales and Services									\$	-	\$	-	NA
Educational Actvities	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Hospitals	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Investments	\$	23,488	\$	19,017	\$	16,854	\$	16,631	\$	15,996	\$	22,833	-2.8%
Other	\$	1,018,043	\$	3,515,751	\$	103,019	\$	108,715	\$	228,023	\$	163,214	-84.0%
Total	\$	14,536,040	\$	17,310,361	\$	13,645,283	\$	13,915,344	\$	14,644,283	\$	14,154,925	-2.6%
	,												
Unrestricted E&G Expenditu	res	3											
Teaching Salaries	\$	3,560,418	\$	2,957,035	\$	2,875,328	\$	2,810,541	\$	2,513,046	\$	2,529,288	-29.0%
Dept. Oper. Expense	\$	2,621,181	\$	2,198,455	\$	2,240,075	\$	2,213,838	\$	2,022,045	\$	2,022,125	-22.9%
Off-Campus Credit	\$	178,877	\$	170,307	\$	90,983	\$	69	\$	-	\$	-	-100.0%
Non-Credit Instruction	\$	647,998	\$	749,685	\$	406,672	\$	419,881	\$	441,204	\$	392,483	-39.4%
Research	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Public Service	\$	453,182	\$	483,463	\$	522,846	\$	454,812	\$	391,105	\$	322,285	-28.9%
Libraries	\$	219.148	\$	205,570	\$	187,225	\$	137,995	\$	123,028	\$	119,670	-45.4%
Museums & Galleries	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Organized Activities	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Other Academic Support	\$	619,583	\$	318,009	\$	379,914	\$	459,966	\$	409,707	\$	370,082	-40.3%
Student Services	\$	1,263,946	\$	1,223,508	\$	1,241,906	\$	1,086,619	\$	1.045.745	\$	1,100,125	-13.0%
Institutional Support	\$	2,302,142	\$	2,097,385	\$	2,302,353	\$	2,455,702	\$	2,196,698	\$	2,274,846	-1.2%
Utilities	\$	498,176	\$	496,871	\$	493,509	\$	442,728	\$	461,803	\$	563,626	13.1%
Other Plant Maintenance	\$	2,090,065	\$	5,082,717	\$	1,347,930	\$	1,235,730	\$	1,294,714		1,287,053	-38.4%
Scholarships & Fellow ships	\$	627,968	\$	759,018	\$	881,886	\$	954,100	\$	1,045,377	\$	1,193,891	90.1%
Other	Ф \$	021,500	\$	133,010	\$	001,000	φ \$	30 <del>4</del> , 100	φ \$	1,045,577	\$	1, 133,031	90.176 NA
Otner Transfers - Auxiliary	\$	(150,000)	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
•	-	, , ,			•	- 000 177						- 00E 100	
Transfers - Mandatory	\$	805,189	\$	801,164	\$	802,177	\$	801,536	\$	803,041	\$	805,108	0.0%
Transfers -Non Mandatory	_	(1,350,000)	\$	-	\$	-	\$	489,572	\$	(32,770)	\$	(106,214)	NA 10.5%
Total	<u> </u>	14,387,873	\$	17,543,187	\$	13,772,804	Þ	13,963,089	Þ	12,714,743	<b>\$</b>	12,874,368	-10.5%

TABLE 5.2G – BLACK RIVER TECHNICAL COLLEGE (CONT.) AUXILIARY ENTERPRISES

													5 yr
		2016-17		2017-18		2018-19	2	019-2020	2	020-2021	2	021-2022	% Incr
Revenues													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	82,685	\$	77,133	\$	72,747	\$	66,397	\$	64,056	\$	107,211	29.7%
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	821,944	\$	131,486	\$	130,959	\$	111,628	\$	479,584	\$	445,481	-45.8%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	3,291	\$	1,983	\$	1,917	\$	6,040	\$	7,181	\$	5,659	72.0%
Total	\$	907,920	\$	210,602	\$	205,623	\$	184,065	\$	550,821	\$	558,351	-38.5%
Expenditures													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	-	\$	-	NA
Resident Halls	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Food Service	\$	170,035	\$	168,612	\$	175,869	\$	164,128	\$	155,630	\$	194,938	14.6%
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Bookstore	\$	788,452	\$	272,526	\$	202,238	\$	184,816	\$	428,786	\$	422,666	-46.4%
Student Org. and Publications	\$	-	\$		\$	,	\$	-	\$	-	\$	-	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA NA
Other Auxiliary	\$	2,131	\$	1,960	\$	2,332	\$	3,289	\$	2,475	\$	2,475	16.1%
Total	\$	960,618	\$	443,098	\$	380,439	\$	352,233	\$	586,891	\$	620,079	-35.4%
1 otal	<u> </u>	000,010	Ť	440,000	Ť	000,100	<u> </u>	002,200		000,001	<u> </u>	020,010	
Transfers/Debt Service													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Resident Halls	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA NA
Faculty Housing	\$		\$	_	\$	_	\$	_	\$	_	\$	_	NA NA
Food Service	\$	_	\$		\$		\$		\$		\$		NA.
College Union	\$	_	\$	_	\$	_	\$	_	\$		\$	_	NA.
Bookstore	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Student Org. and Publications	\$	_	\$	_	\$	-	\$	-	\$	-	\$	-	NA NA
Student Health Service	\$ \$	-	\$	-	\$	-	\$	-	Ф \$	-	Ф \$	-	NA NA
		-	\$	-	\$	-	\$	-	Ф \$	-	Ф \$	-	
Other Auxiliary Total	<u>\$</u>		\$		\$		\$		\$		\$	<del></del>	NA NA
Total	-	<u> </u>	Ψ		Ψ		Ą		Ą		Ą	<del></del> _	NA
Excess of Revenues	\$	(52,698)	\$	(232,496)	\$	(174,816)	\$	(168,168)	\$	(36,070)	\$	(61,728)	NA
Special Transfers													
Auxiliary Transfer Policy	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxilary Transfer	\$	(150,000)			\$	-	\$	48,283	\$	-	\$	-	NA
Total	\$	(150,000)	\$	-	\$	-	\$	48,283	\$	-	\$	-	NA
Total Excess of Revenues	\$	(202,698)	\$	(232,496)	\$	(174,816)	\$	(119,885)	\$	(36,070)	\$	(61,728)	

Table 5.2H – Cossatot Community College of the University of Arkansas Unrestricted Educational & General

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Unrestricted E&G Revenues											
Tuition & Fees	\$	3,836,092	\$ 3,908,017	\$ 3,780,943	\$	4,166,804	\$	3,952,998	\$	3,696,214	-3.6%
Gov. Appropriations											
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
State	\$	4,747,973	\$ 4,729,248	\$ 5,028,601	\$	4,963,104	\$	4,826,427	\$	4,941,383	4.1%
Local	\$	1,296,117	\$ 1,339,492	\$ 1,377,932	\$	1,485,470	\$	1,352,403	\$	1,778,689	37.2%
Grants & Contracts											
Federal	\$	288	\$ -	\$ -	\$	-	\$	-	\$	-	-100.0%
State	\$	8,241	\$ -	\$ -	\$	-	\$	-	\$	-	-100.0%
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Private Gifts, Grants and Contracts	\$	350	\$ 7,689	\$ 20,000	\$	-	\$	-	\$	-	-100.0%
Endow ment Income	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Sales and Services							\$	94,097	\$	105,529	NA
Educational Actvities	\$	94,707	\$ 99,775	\$ 112,330	\$	74,309	\$	-	\$	-	-100.0%
Hospitals	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Investments	\$	11,307	\$ 17,819	\$ 35,720	\$	71,524	\$	76,864	\$	62,566	453.3%
Other	\$	61,787	\$ 67,504	\$ 61,609	\$	66,870	\$	128,850	\$	59,327	-4.0%
Total	\$	10,056,862	\$ 10,169,544	\$ 10,417,135	\$	10,828,081	\$	10,431,639	\$	10,643,708	5.8%
											_
Unrestricted E&G Expenditu	res	;									
Teaching Salaries	\$	1,912,428	\$ 2,120,820	\$ 2,195,078	\$	2,132,529	\$	2,449,617	\$	2,498,554	30.6%
Dept. Oper. Expense	\$	2,313,973	\$ 1,864,667	\$ 1,667,353	\$	1,597,327	\$	1,339,129	\$	1,588,154	-31.4%
Off-Campus Credit	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Non-Credit Instruction	\$	88,627	\$ 174,338	\$ 337,701	\$	306,380	\$	200,331	\$	252,128	184.5%
Research	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Public Service	\$	-	\$ 15,939	\$ 48,949	\$	45,867	\$	63,414	\$	21,289	NA
Libraries	\$	81,297	\$ 69,520	\$ 147,344	\$	165,315	\$	112,196	\$	66,364	-18.4%
Museums & Galleries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Organized Activities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Academic Support	\$	813,072	\$ 750,910	\$ 575,079	\$	679,260	\$	587,709	\$	771,910	-5.1%
Student Services	\$	1,419,023	\$ 1,378,651	\$ 1,309,882	\$	1,091,693	\$	913,108	\$	943,835	-33.5%
Institutional Support	\$	1,677,494	\$ 1,649,308	\$ 1,729,904	\$	1,688,276	\$	1,566,996	\$	1,781,468	6.2%
Utilities	\$	293,094	\$ 337,795	\$ 344,803	\$	337,954	\$	366,905	\$	351,280	19.9%
Other Plant Maintenance	\$	628,036	\$ 842,231	\$ 853,980	\$	911,008	\$	841,848	\$	1,277,444	103.4%
Scholarships & Fellow ships	\$	71,314	\$ 51,628	\$ 44,446	\$	66,076	\$	69,128	\$	93,062	30.5%
Other	\$	162,656	\$ 151,755	\$ 140,923	\$	129,580	\$	120,844	\$	130,268	-19.9%
Transfers - Auxiliary	\$	32,225	\$ (23,481)	\$ 67,076	\$	88,861	\$	33,523	\$	100,322	211.3%
Transfers - Mandatory	\$	183,760	\$ 183,760	\$ 183,760	\$	183,760	\$	183,760	\$	183,760	0.0%
Transfers -Non Mandatory	\$	269,212	\$ 126,015	\$ 401,716	\$	448,238	\$	(6,014)	\$	1,487,580	452.6%
Total	\$	9,946,211	\$ 9,693,856	\$ 10,047,994	\$	9,872,124	\$	8,842,494	\$	11,547,418	16.1%

Table 5.2H – Cossatot Community College of the University of Arkansas (cont.) Auxiliary Enterprises

		2016-17		2017-18		2018-19	2	019-2020	2	020-2021	2	2021-2022	5 yr % Incr
Revenues													
Intercollegiate Athletics	\$	17,831	\$	-	\$	4,670	\$	25,216	\$	2,379	\$	5,759	-67.7%
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	58,650	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	79,370	\$	77,613	\$	77,371	\$	51,713	\$	39,470	\$	84,752	6.8%
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	177,112	\$	171,260	\$	142,878	\$	131,518	\$	119,478	\$	95,822	-45.9%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Total	\$	274,313	\$	248,873	\$	224,919	\$	208,447	\$	161,327	\$	244,983	-10.7%
Expenditures													
Intercollegiate Athletics	\$	76,484	\$	-	\$	33,811	\$	82,106	\$	43,684	\$	90,851	18.8%
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	70,200	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Food Service	\$	109,555	\$	103.180	\$	105,379	\$	79,730	\$	52,362	\$	109,737	0.2%
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Bookstore	\$	131,921	\$	122.847	\$	152,805	\$	135.472	\$	98,804	\$	74,517	-43.5%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Other Auxiliary	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Total	\$	317,960	\$	226,027	\$	291,995	\$	297,308	\$	194,850	\$	345,305	8.6%
. 5 (4)		011,000								,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Transfers/Debt Service													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	_	\$	-	\$	-	\$	_	NA
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	NA
Total	\$	-	\$	-	\$	-	\$	-	\$	_	\$	-	NA
Excess of Revenues	\$	(43,647)	\$	22,846	\$	(67,076)	\$	(88,861)	\$	(33,523)	\$	(100,322)	NA
Special Transfers													
-	•	E0 050	•	(00.404)	•	67.070	ø	EC 000	۴	44 205	¢	100 200	74.00/
Auxiliary Transfer Policy	\$	58,653	\$	(23,481)		67,076	\$	56,890	\$	41,305		100,322	71.0%
Other Auxilary Transfer	\$	(15,006)		635	\$		\$	31,971	\$	(7,782)		- 400 000	NA
Total		43,647	\$	(22,846)	\$	67,076	\$	88,861	\$	33,523	\$	100,322	129.8%
Total Excess of Revenues	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	

TABLE 5.2I – EAST ARKANSAS COMMUNITY COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL

	2016-17		2017-18		2018-19	2	2019-2020	2	2020-2021	2	021-2022	5 yr % Incr
Unrestricted E&G Revenues											_	
Tuition & Fees	\$2,545,344	\$	2,884,021	\$	2,893,319	\$	3,342,400	\$	2,760,731	\$	3,547,889	39.4%
Gov. Appropriations												
Federal	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
State	\$6,597,817	\$	10,034,282	\$	10,049,421	\$	10,084,850	\$	10,012,254	\$	10,296,226	56.1%
Local	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Grants & Contracts												
Federal	\$ 22,701	\$	29,391	\$	28,786	\$	27,615	\$	125,396	\$	240,548	959.7%
State	\$ 57,671	\$	39,383	\$	96,554	\$	103,802	\$	62,310	\$	134,888	133.9%
Local	\$ -			\$	-	\$	-	\$	-	\$	-	NA
Private Gifts, Grants and Contracts	\$ 429	\$	211	\$	2,332	\$	66,327	\$	7,198	\$	112	-73.9%
Endow ment Income	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Sales and Services								\$	-	\$	-	NA
Educational Actvities	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Hospitals	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Investments	\$ 18,863	\$	24,283	\$	42,503	\$	51,668	\$	31,564	\$	37,079	96.6%
Other	\$ 86,044	\$	659,975	\$	496,405	\$	50,871	\$	93,798	\$	115,866	34.7%
Total	\$ 9,328,869	\$ '	13,671,547	\$	13,609,320	\$	13,727,533	\$	13,093,251	\$	14,372,608	54.1%
Teaching Salaries Dept. Oper. Expense	\$1,875,210 \$767,987	\$ \$	2,851,579 1,267,951	\$ \$	2,730,363 1,347,545	\$ \$	2,622,029 1,269,222	\$ \$	2,483,441 1,142,882	\$ \$	2,439,449 1,159,955	30.1% 51.0%
o .					,,				,,			
Off-Campus Credit	\$ 250,622	\$	252,638	\$	247,522	\$	259,149	\$	172,104	\$	113,665	-54.6%
Non-Credit Instruction	\$ 49,837	\$	45,163	\$	57,018	\$	45,233	\$	36,398	\$	42,995	-13.7%
Research	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Public Service	\$ 684,709	\$	703,222	\$	559,931	\$	521,509	\$	363,571	\$	577,268	-15.7%
Libraries	\$ 290.486	\$	260.191	\$	266.680	\$	159.741	\$	159.988	\$	164.353	-43.4%
Museums & Galleries	\$ -	\$	200,101	\$	200,000	\$	-	\$	-	\$	-	NA
Organized Activities	\$ -	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Other Academic Support	\$1,091,810	\$	1,136,237	\$	1,592,641	\$	1,613,965	\$	1,194,602	\$	1,086,518	-0.5%
Student Services	\$1,144,666		1,519,884	\$	1,393,984	\$	1,273,910	\$	949,198		1,048,821	-8.4%
Institutional Support	\$1,766,964		2,424,115	\$	1,314,328	\$	1,785,925	\$	1,698,093		1,533,319	-13.2%
Utilities	\$ 293,588	\$	394,808	\$	454,512	\$	343,979	\$	432,886	\$	468,253	59.5%
Other Plant Maintenance	\$ 610,897	\$	935,348	\$	1,124,701	\$	1,057,857	\$	765,935	\$	924,376	51.3%
Scholarships & Fellow ships	\$ 217,730	\$	223,137	\$	240,170	\$	301,962	\$	382,665	\$	452,293	107.7%
Other	\$ 217,730	\$		\$	270,170	\$	-	\$	19,660	\$	-02,200	107.778 NA
Transfers - Auxiliary	\$ -	\$	29,629	\$	32,444	\$	(7,923)	\$	69,365	\$	66,478	NA NA
Transfers - Mandatory	\$ 83,403	\$	83,403	\$	83,403	\$	83,403	\$	83,403	\$	83,403	0.0%
Transfers - Non Mandatory	\$ (289,654)		(121,500)		1,255,568	\$	(174,208)	\$	129,280		3,537,154	NA
manarera - rivori ivianuatory	Ψ (203,004)	Ψ	(121,000)	Ψ	1,200,000	Ψ	(117,200)	· ·	123,200	Ψ	0,007,104	IVA

TABLE 5.2I – EAST ARKANSAS COMMUNITY COLLEGE (CONT.) AUXILIARY ENTERPRISES

		2016-17		2017-18		2018-19	2	019-2020	2	020-2021	2	021-2022	5 yr % Incr
Revenues	_	2010-17		2017-10		2010-19		019-2020	2	020-2021		021-2022	76 IIICI
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Resident Halls	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA NA
Food Service	\$	1,749	\$	1,478	\$	1,465	\$	986	\$	_	\$	_	-100.0%
College Union	\$	,	\$	-,	\$	-,	\$	-	\$	_	\$	_	NA
Bookstore	\$	406,227	\$	415,685	\$	489,512	\$	546,367	\$	418,939	\$	488,886	20.3%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Other Auxiliary	\$	_	\$	100,749	\$	_	\$	_	\$	_	\$	_	NA.
Total	\$	407,976	\$	517,913	\$	490,978	\$	547,353	\$	418,939	\$	488,886	19.8%
		·										<u> </u>	
Expenditures			_		_		_		_		_		
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	409,126	\$	459,396	\$	477,437	\$	469,109	\$	426,856	\$	391,519	-4.3%
Student Org. and Publications	\$	-	\$	20,156	\$	30,802	\$	50,481	\$	38,140	\$	44,450	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$		NA
Total	\$_	409,126	\$	479,552	\$	508,239	\$	519,590	\$	464,996	\$	435,969	6.6%
Transfers/Debt Service													
Intercollegiate Athletics	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	-	\$	_	\$	-	NA
Food Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Bookstore	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Student Org. and Publications	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Other Auxiliary	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Total	\$	_	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Excess of Revenues	\$	(1,150)	\$	38,360	\$	(17,261)	\$	27,763	\$	(46,057)	\$	52,917	NA
Special Transfers													
Auxiliary Transfer Policy	\$	-	\$	29,629	\$	32,444	\$	72,077	\$	69,365	\$	66,478	NA
Other Auxilary Transfer	\$	-	\$	-	\$	-	\$	(80,000)		-	\$	-	NA
Total	_\$	-	\$	29,629	\$	32,444	\$	(7,923)	\$	69,365	\$	66,478	NA
Total Excess of Revenues	\$	(1,150)	\$	67,989	\$	15,183	\$	19,840	\$	23,308	\$	119,395	

TABLE 5.2J – NORTH ARKANSAS COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Unrestricted E&G Revenues											
Tuition & Fees	\$	4,380,849	\$ 4,654,434	\$ 4,905,371	\$	4,902,691	\$	4,928,551	\$	5,348,483	22.1%
Gov. Appropriations											
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
State	\$	9,020,375	\$ 9,023,664	\$ 9,070,441	\$	9,093,165	\$	8,994,083	\$	11,828,989	31.1%
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Grants & Contracts											
Federal	\$	110,791	\$ 112,925	\$ 123,306	\$	128,347	\$	323,558	\$	191,812	73.1%
State	\$	365	\$ 597	\$ 843	\$	201	\$	201	\$	324	-11.4%
Local	\$	-		\$ -	\$	-	\$	-	\$	-	NA
Private Gifts, Grants and Contracts	\$	339,373	\$ 42,815	\$ 33,642	\$	34,493	\$	59,829	\$	43,329	-87.2%
Endow ment Income	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Sales and Services							\$	-	\$	-	NA
Educational Actvities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Hospitals	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Investments	\$	30,067	\$ 30,869	\$ 60,656	\$	62,434	\$	11,501	\$	12,259	-59.2%
Other	\$	199,727	\$ 124,593	\$ 129,785	\$	142,941	\$	61,214	\$	98,591	-50.6%
Total	\$	14,081,547	\$ 13,989,897	\$ 14,324,044	\$	14,364,272	\$	14,378,937	\$	17,523,789	24.4%
Unrestricted E&G Expenditu	res	6									
Teaching Salaries	\$	3,834,525	\$ 3,692,740	\$ 3,691,186	\$	3,836,835	\$	3,919,176	\$	4,362,380	13.8%
Dept. Oper. Expense	\$	1,824,360	\$ 1,779,697	\$ 1,895,425	\$	1,689,702	\$	1,753,271	\$	1,950,600	6.9%
Off-Campus Credit	\$	28,848	\$ 30,284	\$ 88,622	\$	79,438	\$	89,398	\$	93,476	224.0%
Non-Credit Instruction	\$	60,697	\$ 213,937	\$ 199,633	\$	177,006	\$	163,055	\$	133,560	120.0%
Research	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Public Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Libraries	\$	248,287	\$ 239,802	\$ 286,804	\$	264,994	\$	268,815	\$	289,142	16.5%
Museums & Galleries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Organized Activities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Academic Support	\$	1,596,007	\$ 1,519,854	\$ 1,498,445	\$	1,555,535	\$	1,593,392	\$	1,202,630	-24.6%
Student Services	\$	805,365	\$ 879,253	\$ 888,713	\$	848,257	\$	847,751	\$	939,794	16.7%
Institutional Support	\$	2,981,421	\$ 2,414,446	\$ 2,642,903	\$	2,834,943	\$	2,753,671	\$	2,692,497	-9.7%
Utilities	\$	429,802	\$ 430,514	\$ 422,074	\$	344,723	\$	312,922	\$	302,427	-29.6%
Other Plant Maintenance	\$	1,214,909	\$ 1,642,512	\$ 1,415,496	\$	1,170,156	\$	1,414,963	\$	1,475,839	21.5%
Scholarships & Fellow ships	\$	501,064	\$ 441,040	\$ 739,046	\$	711,437	\$	733,726	\$	1,004,688	100.5%
Other	\$	141,296	\$ 188,943	\$ -	\$	-	\$	-	\$	-	-100.0%
Transfers - Auxiliary	\$	158,058	\$ 159,464	\$ 188,789	\$	188,428	\$	272,676	\$	293,463	85.7%
Transfers - Mandatory	\$	35,963	\$ 35,963	\$ 35,963	\$	35,963	\$	35,963	\$	35,963	0.0%
Transfers -Non Mandatory	\$	114,942	\$ (275,016)	\$ 89,446	\$	(495,908)	\$	(1,447,296)	\$	2,914,674	2435.8%
Total	\$	13,975,544	\$ 13,393,433	\$ 14,082,545	\$	13,241,509	\$	12,711,483	\$	17,691,133	26.6%

TABLE 5.2J – NORTH ARKANSAS COLLEGE (CONT.) AUXILIARY ENTERPRISES

		2016-17		2017-18		2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Revenues	_												
Intercollegiate Athletics	\$	9,568	\$	5,485	\$	3,550	\$	3,910	\$	2,609	\$	2,159	-77.4%
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	1,000	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	7,616	\$	6,135	\$	3,247	\$	1,174	\$	-	\$	-	-100.0%
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	1,222,286	\$	1,231,143	\$	1,157,988	\$	1,263,036	\$	1,078,718	\$	1,196,124	-2.1%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	31,897	\$	35,844	\$	32,768	\$	20,070	\$	22,500	\$	24,654	-22.7%
Total	\$	1,271,367	\$	1,278,607	\$	1,197,553	\$	1,288,190	\$	1,103,827	\$	1,223,936	-3.7%
Expenditures													
Intercollegiate Athletics	\$	313,104	\$	329,000	\$	314,078	\$	293,179	\$	315,151	\$	367,607	17.4%
Resident Halls	\$	-	\$	-	\$	· -	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Food Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Bookstore	\$	1,058,667	\$	1,184,587	\$	1,049,655	\$	1,161,332	\$	1,022,191	\$	1,137,233	7.4%
Student Org. and Publications	\$	10,593	\$	8,930	\$	12,693	\$	8,453	\$	4,446	\$	6,040	-43.0%
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	64,764	\$	62,459	\$	80,742	\$	21,987	\$	24,652	\$	42,382	-34.6%
Total	\$	1,447,128	\$	1,584,976	\$	1,457,168	\$	1,484,951	\$		\$		7.3%
Transfers/Debt Service													
Intercollegiate Athletics	\$		\$		\$		\$		\$		\$		NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Food Service	\$	-	ъ \$	-	\$	-	\$	-	\$	-	ъ \$	-	NA NA
College Union	\$	-	φ \$	-	φ \$	-	\$	-	φ \$	-	\$	-	
Bookstore Student Org. and Bublications	\$	-	\$	-	\$	-		-	\$	-	ъ \$	-	NA NA
Student Org. and Publications Student Health Service	\$	-	\$	-	\$	-	\$ \$	-	\$	-		-	
		-	-	-		-		-		-	\$	-	NA NA
Other Auxiliary	<u>\$</u>	-	\$ <b>\$</b>	<del>-</del>	NA NA								
Total	<u> </u>	-	Ф	-	Þ	-	Þ	-	Þ	-	Þ	<u> </u>	NA
Excess of Revenues	\$	(175,761)	\$	(306,369)	\$	(259,615)	\$	(196,761)	\$	(262,613)	\$	(329,326)	NA
Special Transfers													
Auxiliary Transfer Policy	\$	158,058	\$	121,066	\$	153,481	\$	153,098	\$	456,423	\$	293,463	85.7%
Other Auxilary Transfer	\$	-	\$	38,398	\$	35,308	\$	35,330	\$	-	\$		NA
Total	_\$	158,058	\$	159,464	\$	188,789	\$	188,428	\$	456,423	\$	293,463	85.7%
Total Excess of Revenues	\$	(17,703)	\$	(146,905)	\$	(70,826)	\$	(8,333)	\$	193,810	\$	(35,863)	

TABLE 5.2K – NATIONAL PARK COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL

	2016-17	•	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Unrestricted E&G Revenues											
Tuition & Fees	\$ 6,973,932	\$	6,521,638	\$ 6,989,716	\$	7,766,886	\$	6,980,468	\$	6,860,735	-1.6%
Gov. Appropriations											
Federal	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
State	\$10,925,619	\$	10,943,860	\$ 10,975,619	\$	11,015,738	\$	10,926,851	\$	11,190,424	2.4%
Local	\$ -	\$	-				\$	-	\$	-	NA
Grants & Contracts											
Federal	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
State	\$ -	\$	-				\$	-	\$	-	NA
Local	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Private Gifts, Grants and Contracts	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Endow ment Income	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Sales and Services							\$	-	\$	-	NA
Educational Actvities	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Hospitals	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Other Investments	\$ 10,422	\$	27,771	\$ 47,896	\$	46,182	\$	13,585	\$	10,662	2.3%
Other	\$ 30,744	\$	28,453	\$ 55,125	\$	35,103	\$	25,248	\$	76,320	148.2%
Total	\$ 17,940,717	\$	17,521,722	\$ 18,068,357	\$	18,863,909	\$	17,946,152	\$	18,138,141	1.1%
										<u> </u>	
Unrestricted E&G Expenditu	res										
Teaching Salaries	\$ 4,127,767	\$	4,538,012	\$ 4,402,628	\$	4,302,976	\$	4,231,846	\$	4,347,554	5.3%
Dept. Oper. Expense	\$ 2,971,658	\$	2,998,870	\$ 2,928,547	\$	2,997,488	\$	3,147,908	\$	2,682,741	-9.7%
Off-Campus Credit	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Non-Credit Instruction	\$ 350,159	\$	398,912	\$ 470,446	\$	431,983	\$	425,533	\$	529,595	51.2%
Research	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Public Service	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Libraries	\$ 361,059	\$	365,363	\$ 350,538	\$	288,952	\$	305,510	\$	255,474	-29.2%
Museums & Galleries	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Organized Activities	\$ -	\$	-	\$ -	\$	-	\$	-	\$	-	NA
Other Academic Support	\$ 668,388	\$	766,856	\$ 821,436	\$	819,014	\$	709,492	\$	868,348	29.9%
Student Services	\$ 1,785,923	\$	1,912,765	\$ 1,841,995	\$	2,079,914	\$	2,023,491	\$	2,130,856	19.3%
Institutional Support	\$ 3,075,059	\$	3,135,993	\$ 3,641,819	\$	3,799,439	\$	3,910,808	\$	3,863,399	25.6%
Utilities	\$ 513,892	\$	487,160	\$ 543,839	\$	549,964	\$	591,660	\$	619,708	20.6%
Other Plant Maintenance	\$ 1,013,478	\$	967,166	\$ 1,091,115	\$	1,065,959	\$	1,044,670	\$	1,362,579	34.4%
Scholarships & Fellow ships	\$ 1,117,992	\$	577,899	\$ 695,585	\$	876,260	\$	1,010,945	\$	870,854	-22.1%
Other	\$ -	\$	104,775	\$ -	\$	-	\$	-	\$	-	NA
Transfers - Auxiliary	\$ 73,600	\$	94,700	\$ 152,300	\$	222,500	\$	204,915	\$	375,000	409.5%
Transfers - Mandatory	\$ 272,293	\$	272,093	\$ -	\$	94,813	\$	176,418	\$	79,108	-70.9%
Transfers -Non Mandatory	\$ 1,199,901	\$	596,491	\$ (9,853)	\$	706,050	\$	(702,443)	\$	(865,584)	-172.1%
Total	\$ 17,531,169	\$	17,217,055	\$ 16,930,395	\$	18,235,312	\$	17,080,753	\$	17,119,632	-2.3%

TABLE 5.2K – NATIONAL PARK COLLEGE (CONT.)
AUXILIARY ENTERPRISES

		2016-17		2017-18		2018-19	5	2019-2020	,	2020-2021	2021-2022	5 yr % Incr
Revenues		2010-11		2011-10		2010-19		.019-2020		2020-2021	 2021-2022	76 IIICI
Intercollegiate Athletics	\$	_	\$	_								NA
Resident Halls	\$	_	\$	_	\$	_	\$	8,830	\$	784,336	\$ 256,465	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	-	\$	-	\$ *	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$ -	NA
Food Service	\$	_	\$	_	\$	_	\$	612,044	\$	779,603	\$ _	NA
College Union	\$	6,011	\$	5,756	\$	9,920	\$	-	\$	-	\$ 976,489	16145.0%
Bookstore	\$	1,345,743	\$	1,366,881	\$	1,172,329	\$	1,234,977	\$	1,107,101	\$ -	-100.0%
Student Org. and Publications	\$	-	\$	-	,	.,,	•	.,,	\$	-	\$ 1,150,566	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$ -	NA NA
Other Auxiliary	\$	_	\$	_	\$	_	\$	_	\$	_	\$ _	NA NA
Total	\$	1,351,754	\$	1,372,637	\$	1,182,249	\$	1,855,851	_	2,671,040	\$ 3,449,420	155.2%
	_	.,,		-,,		-,,		-,,,,,,,,,	•		 -,,	
Expenditures												
Intercollegiate Athletics	\$	-	\$	-			\$	206,296	\$	154,972	\$ 584,944	NA
Resident Halls	\$	-	\$	-	\$	-	\$	341	\$	291,402	\$ 401,209	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Food Service	\$	-	\$	-	\$	-	\$	568,947	\$	660,227	\$ 931,702	NA
College Union	\$	7,323	\$	2,376	\$	1,127	\$	-	\$	-	\$ -	-100.0%
Bookstore	\$	1,233,659	\$	1,367,236	\$	1,081,271	\$	1,300,739	\$	960,679	\$ 1,201,155	-2.6%
Student Org. and Publications	\$	68,570	\$	60,873	\$	63,897	\$	40,261	\$	36,619	\$ 64,073	-6.6%
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Other Auxiliary	\$	-	\$	25,974	\$	70,011	\$	12,419	\$	-	\$ 	NA
Total	\$	1,309,552	\$	1,456,459	\$	1,216,306	\$	2,129,003	\$	2,103,899	\$ 3,183,083	143.1%
Transfers/Debt Service												
Intercollegiate Athletics	\$		\$									NA
Resident Halls	\$	-	\$	-	\$		\$		\$	249,212	\$ 291,178	NA NA
	\$	-	\$	-	\$	-	\$	-	\$	243,212	\$ *	NA NA
Married Student Housing		-	ъ \$	-		-	ъ \$	-		-		NA NA
Faculty Housing	\$	-		-	\$	-		-	\$	-	\$	
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 128,790	NA NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA NA
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	NA
Total		-	\$	-	\$	-	\$	-	\$	249,212	\$ 419,968	NA
Excess of Revenues	\$	42,202	\$	(83,822)	\$	(34,057)	\$	(273,152)	\$	317,929	\$ (153,631)	-464.0%
Special Transfers												
Auxiliary Transfer Policy	\$	73,600	\$	94,700	\$	152,300	\$	150,000	\$	156,415	\$ 375,000	409.5%
Other Auxilary Transfer	\$	(500,000)	\$	-	\$	-	\$	72,600	\$	590,055	\$ 523,092	NA
Total	\$	(426,400)	\$	94,700	\$	152,300	\$	222,600	\$	746,470	\$ 898,092	NA
Total Excess of Revenues	\$	(384,198)	\$	10,878	\$	118,243	\$	(50,552)	\$	1,064,399	\$ 744,461	

TABLE 5.2L – NORTHWEST ARKANSAS COMMUNITY COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL

	2016-17	2017-18	3 2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues							
Tuition & Fees	\$22,871,518	\$ 22,445,625	\$22,857,811	\$23,508,113	\$23,171,155	\$19,709,807	-13.8%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$11,689,510	\$11,713,051	\$11,752,813	\$12,559,563	\$13,362,899	\$22,448,571	92.0%
Local	\$ 6,719,096	\$ 6,719,845	\$ 7,335,555	\$ 7,748,882	\$ 7,989,669	\$ -	-100.0%
Grants & Contracts							
Federal	\$ 147,748	\$ 116,649	\$ 133,027	\$ 128,170	\$ 165,169	\$ 195,754	32.5%
State	\$ 1,335	\$ (259	) \$ 2,463	\$ 1,158	\$ 35,448	\$ -	-100.0%
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Private Gifts, Grants and Contracts	\$ 309	\$ 2,238	\$ 4,005,498	\$ -	\$ -	\$ 40,258	12938.9%
Endow ment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Sales and Services					\$ -	\$ -	NA
Educational Actvities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ 11,740	\$ 42,672	\$ 132,800	\$ 106,978	\$ 17,677	\$ 1,494	-87.3%
Other	\$ 101,079	\$ 103,956		\$ 191,585	\$ 1,230,666	\$ 266,701	163.9%
Total	\$ 41,542,336	\$ 41,143,777	•	\$ 44,244,449	\$ 45,972,683	\$ 42,662,585	2.7%
			•	· · · · · ·			
Unrestricted E&G Expenditu	res						
Teaching Salaries	\$ 12,471,790	\$ 12,828,639	\$13,144,128	\$ 13,498,402	\$ 10,804,038	\$10,956,290	-12.2%
Dept. Oper. Expense	\$ 4,497,358	\$ 5,785,066	\$ 7,141,213	\$ 7,123,978	\$ 5,135,297	\$ 6,575,809	46.2%
Off-Campus Credit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Non-Credit Instruction	\$ 1,464,633	\$ 1,110,069	\$ 971,936	\$ 502,166	\$ 425,809	\$ 762,103	-48.0%
Research	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Public Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Libraries	\$ 831,290	\$ 929,851	\$ 935,006	\$ 940,592	\$ 885,746	\$ 1,002,085	20.5%
Museums & Galleries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Organized Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Academic Support	\$ 2,491,005	\$ 3,430,816	\$ 3,239,637	\$ 3,669,234	\$ 6,077,319	\$ 8,205,383	229.4%
Student Services	\$ 3,959,579	\$ 5,044,855	\$ 5,006,034	\$ 5,449,709	\$ 3,913,529	\$ 4,410,313	11.4%
Institutional Support	\$ 6,190,308	\$ 5,778,766	\$ 5,709,158	\$ 7,680,036	\$ 6,227,525	\$ 6,398,471	3.4%
Utilities	\$ 853,371	\$ 925,797	\$ 930,879	\$ 946,867	\$ 881,985	\$ -	-100.0%
Other Plant Maintenance	\$ 4,098,791	\$ 4,518,275	\$11,809,838	\$ 6,837,073	\$ 5,256,562	\$ 5,273,307	28.7%
Scholarships & Fellow ships	\$ -	\$ -	\$ -	\$ -	\$ 10,994	\$ -	NA
Other	\$ 2,694,021	\$ -	\$ -	\$ -	\$ -	\$ -	-100.0%
Transfers - Auxiliary		\$ -	\$ -	\$ -	\$ 121,133	\$ 2,929,732	NA
Transfers - Mandatory		\$ -	\$ -	\$ -	\$ -	\$ -	NA
Transfers -Non Mandatory	\$ (645,480)	\$ 202,739	\$ (4,442,137)	\$ (1,535,405)	\$ (121,133)	\$ (2,929,732)	NA
Total	\$ 38,906,666	\$ 40,554,873	\$ 44,445,692	\$ 45,112,653	\$ 39,618,803	\$ 43,583,761	12.0%

TABLE 5.2L – NORTHWEST ARKANSAS COMMUNITY COLLEGE (CONT.) AUXILIARY ENTERPRISES

		2016-17		2017-18		2018-19	20	019-2020	2	020-2021	2	021-2022	5 yr % Incr
Revenues		2010 11		2011 10		2070 70		210 2020		020 2027		027 2022	70 11101
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	35,293	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	2,545	\$	7,334	\$	11,400	\$	12,000	\$	4,000	\$	24,010	843.3%
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	221,341	\$	173,251	\$	172,476	\$	158,106	\$	167,943	\$	115,518	-47.8%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	255,426	\$	349,055	\$	329,515	\$	179,420	\$	76,337	\$	27,520	-89.2%
Total	\$	479,313	\$	529,640	\$	513,391	\$	349,527	\$	248,280	\$	202,341	-57.8%
Expenditures													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	35,294	NA
Resident Halls	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Food Service	\$	5,892	\$	3,686	\$	7,203	\$	5,091	\$	876	\$	_	-100.0%
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Bookstore	\$	17	\$	(11)		5,320	\$	(11)	\$	(6)	\$	(100)	-675.0%
Student Org. and Publications	\$	_	\$	-	\$	_	\$	-	\$	-	\$	-	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Other Auxiliary	\$	390,908	\$	477,363	\$	367,200	\$	286,465	\$	176,250	\$	103,832	-73.4%
Total	\$	396,817	\$	481,038	\$	379,723	\$	291,546	\$	177,120	\$	139,026	-65.0%
Transfers/Debt Service													
Intercollegiate Athletics	\$	_	\$		\$		\$		\$		\$		NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	NA NA
•	\$	-	\$	-	\$	-	Ф \$	-	Ф \$	-	\$	-	NA NA
Faculty Housing Food Service	\$	-	\$	-	\$	-	\$	-	Ф \$	-	Ф \$	-	NA NA
	\$	-	\$	_	\$	-	э \$	-	Ф \$	-	φ \$	-	NA NA
College Union				-		-	ъ \$	-		-		-	
Bookstore Student Org. and Bublications	\$	-	\$ \$	-	\$	-	ъ \$	-	\$ \$	-	\$	-	NA NA
Student Org. and Publications Student Health Service	\$ \$	-	\$ \$	-	\$	-	ъ \$	-	\$ \$	-	\$	-	NA NA
					\$	-		-		-	\$	-	NA NA
Other Auxiliary	<u>\$</u>	-	\$ <b>\$</b>	-	\$ <b>\$</b>	-	\$ <b>\$</b>	-	\$ <b>\$</b>	-	\$ <b>\$</b>		NA
Total	<u> </u>	-	Þ	-	<b>.</b>	-	Þ	-	Þ	-	Þ	<del>-</del>	NA
Excess of Revenues	\$	82,496	\$	48,602	\$	133,668	\$	57,981	\$	71,160	\$	63,315	-23.3%
Special Transfers													
Auxiliary Transfer Policy	\$	-	\$	422,426	\$	-	\$	-	\$	121,133		-	NA
Other Auxilary Transfer	\$	-	\$	(422,426)	\$	-	\$	-	\$	(121,133)	\$		NA
Total	_\$	-	\$	-	\$	-	\$	-	\$	-	\$	<u>-</u>	NA
Total Excess of Revenues	\$	82,496	\$	48,602	\$	133,668	\$	57,981	\$	71,160	\$	63,315	

TABLE 5.2M – OZARKA COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL

Tutlon & Fees   \$3,511,951   \$3,592,575   \$3,774,383   \$4,104,383   \$3,745,392   \$3,667,264   4.4%   Cov. Appropriations   Federal   \$4,398,316   \$4,382,391   \$4,382,612   \$4,387,004   \$4,351,688   \$4,529,458   3.0%   Local   \$458,883   \$467,465   \$   \$520,529   \$   \$   \$   \$100,0%   Grants & Contracts   Federal   \$		2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Federal	Unrestricted E&G Revenues							
Federal	Tuition & Fees	\$3,511,951	\$3,592,575	\$3,774,383	\$4,104,383	\$3,745,392	\$ 3,667,264	4.4%
State	Gov. Appropriations							
Local	Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Federal   S	State	\$4,398,316	\$4,382,329	\$4,362,612	\$4,397,004	\$4,351,888	\$ 4,529,458	3.0%
Federal	Local	\$ 458,983	\$ 467,465	\$ -	\$ 520,529	\$ -	\$ -	-100.0%
State	Grants & Contracts							
Local   \$	Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Private Gifts, Grants and Contracts   \$3,2,350   \$2,4,162   \$ - \$ 161,387   \$ - \$ \$ - \$ 100,0%	State	\$ -	\$ -	\$ 477,739	\$ -	\$ 591,394	\$ 623,168	NA
Part	Local	\$ -	\$ -	\$ 74,203	\$ -	\$ -	\$ 102,500	NA
Sales and Services         S         S         S         S         S         NA           Educational Actvities         \$         -         \$         -         \$         -         \$         -         NA           Hospitals         \$         -         \$         -         \$         -         \$         -         \$         -         NA           Other Investments         \$         7,317         \$         11,362         \$         28,451         \$         22,029         \$         8,268         \$         6,312         -13.7%           Other         \$         115,205         \$         160,239         \$         98,120         \$         8,900,109         \$         10,346         \$         55,5%         5         60,312         -13.7%         10,376         \$         \$         1,105,367         85,5%         \$         \$         1,105,367         85,5%         \$	Private Gifts, Grants and Contracts	\$ 32,350	\$ 24,162	\$ -	\$ 161,387	\$ -	\$ -	-100.0%
Educational Activities	Endow ment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Hospitals	Sales and Services					\$ -	\$ -	NA
Other Investments         \$ 7,317         \$ 13,362         \$ 26,451         \$ 22,029         \$ 8,286         \$ 6,312         -13.7%           Other         \$ 115,205         \$ 160,239         \$ 98,120         \$ 82,162         \$ 203,149         \$ 1,105,367         859,5%           Total         \$ 8,524,122         \$ 8,640,131         \$ 8,813,508         \$ 9,287,494         \$ 8,900,109         \$ 1,005,4669         17.7%           Unrestricted E&G Expenditures           Teaching Salaries         \$ 1,960,893         \$ 1,879,963         \$ 1,925,186         \$ 1,962,162         \$ 2,055,020         \$ 2,039,046         4.0%           Dept. Oper. Expense         \$ 1,039,663         \$ 1,171,699         \$ 1,207,032         \$ 1,510,714         \$ 1,685,444         \$ 1,538,238         48.0%           Off-Campus Credit         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Non-Credit Instruction         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ 190,088         \$ 208,945         \$ 167,328         \$ 263,449         \$ 291,960         \$ 303,659         59.7%           Libraries         \$ 145,708 <td>Educational Actvities</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>NA</td>	Educational Actvities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Total         \$ 115,205         \$ 160,239         \$ 98,120         \$ 82,162         \$ 203,149         \$ 1,105,367         859,5%           Unrestricted E&G Expenditures           Teaching Salaries         \$ 1,960,893         \$ 1,879,963         \$ 1,925,186         \$ 1,962,162         \$ 2,055,020         \$ 2,039,046         4.0%           Dept. Oper. Expense         \$ 1,039,663         \$ 1,171,699         \$ 1,207,032         \$ 1,510,714         \$ 1,685,444         \$ 1,538,238         48.0%           Off-Campus Credit         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Non-Credit Instruction         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Research         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ 190,088         \$ 208,945         \$ 167,328         \$ 263,449         \$ 291,960         \$ 303,659         59.7%           Libraries         \$ 145,708         \$ 119,868         \$ 83,713         \$ 107,781         \$ 94,937         \$ 81,113         -44.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ - </td <td>Hospitals</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>NA</td>	Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Unrestricted E&G Expenditures         \$1,960,893         \$1,879,963         \$1,925,186         \$1,962,162         \$2,055,020         \$2,039,046         4.0%           Dept. Oper. Expense         \$1,039,663         \$1,171,699         \$1,207,032         \$1,510,714         \$1,685,444         \$1,538,238         48.0%           Off-Campus Credit         \$ -	Other Investments	\$ 7,317	\$ 13,362	\$ 26,451	\$ 22,029	\$ 8,286	\$ 6,312	-13.7%
Unrestricted E&G Expenditures           Teaching Salaries         \$1,960,893         \$1,879,963         \$1,925,186         \$1,962,162         \$2,055,020         \$2,039,046         4.0%           Dept. Oper. Expense         \$1,039,663         \$1,171,699         \$1,207,032         \$1,510,714         \$1,685,444         \$1,538,238         48.0%           Off-Campus Credit         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Non-Credit Instruction         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Research         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ 190,088         \$ 208,945         \$ 167,328         \$ 263,449         \$ 291,960         \$ 303,659         59.7%           Libraries         \$ 145,708         \$ 119,868         \$ 83,713         \$ 107,781         \$ 94,937         \$ 81,113         -44.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA </td <td>Other</td> <td>\$ 115,205</td> <td>\$ 160,239</td> <td>\$ 98,120</td> <td>\$ 82,162</td> <td>\$ 203,149</td> <td>\$ 1,105,367</td> <td>859.5%</td>	Other	\$ 115,205	\$ 160,239	\$ 98,120	\$ 82,162	\$ 203,149	\$ 1,105,367	859.5%
Teaching Salaries         \$1,960,893         \$1,879,963         \$1,925,186         \$1,962,162         \$2,055,020         \$2,039,046         4.0%           Dept. Oper. Expense         \$1,039,663         \$1,171,699         \$1,207,032         \$1,510,714         \$1,685,444         \$1,538,238         48.0%           Off-Campus Credit         \$-         \$-         \$-         \$-         \$-         \$-         NA           Non-Credit Instruction         \$-         \$-         \$-         \$-         \$-         \$-         NA           Research         \$-         \$-         \$-         \$-         \$-         \$-         NA           Public Service         \$190,088         \$208,945         \$167,328         \$263,449         \$291,960         \$303,659         59.7%           Libraries         \$145,708         \$119,868         \$83,713         \$107,781         \$94,937         \$81,113         -44.3%           Museums & Galleries         \$-         \$-         \$-         \$-         \$-         \$-         \$-         NA           Oftparalized Activities         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$- </td <td>Total</td> <td>\$8,524,122</td> <td>\$ 8,640,131</td> <td>\$8,813,508</td> <td>\$ 9,287,494</td> <td>\$8,900,109</td> <td>\$10,034,069</td> <td>17.7%</td>	Total	\$8,524,122	\$ 8,640,131	\$8,813,508	\$ 9,287,494	\$8,900,109	\$10,034,069	17.7%
Dept. Oper. Expense         \$1,039,663         \$1,171,699         \$1,207,032         \$1,510,714         \$1,688,444         \$1,538,238         48.0%           Off-Campus Credit         \$ -	•		\$ 1.879.963	\$ 1.925.186	\$ 1.962.162	\$ 2.055.020	\$ 2.039.046	4.0%
Off-Campus Credit         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Non-Credit Instruction         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Research         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ 190,088         \$ 208,945         \$ 167,328         \$ 263,449         \$ 291,960         \$ 303,659         59.7%           Libraries         \$ 145,708         \$ 119,868         \$ 83,713         \$ 107,781         \$ 94,937         \$ 81,113         -44.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Student Services         \$ 539,397         \$ 433,715         \$ 602,912         \$ 602,496         \$ 609,688         \$ 588,857         9.2%           Institutional Support         \$ 2,412,433         \$ 2,293,522         \$ 2,445,947         \$ 2,076,112         \$ 2,198,249         \$ 2,028,013         -15.9%<	· ·	. , ,		. , ,				
Non-Credit Instruction         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Research         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ 190,088         \$ 208,945         \$ 167,328         \$ 263,449         \$ 291,960         \$ 303,659         59.7%           Libraries         \$ 145,708         \$ 119,868         \$ 83,713         \$ 107,781         \$ 94,937         \$ 81,113         -44.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Student Services         \$ 539,397         \$ 433,715         \$ 602,912         \$ 602,496         \$ 609,688         \$ 588,857         9.2%           Institutional Support         \$ 2,412,433         \$ 2,293,522         \$ 2,445,947         \$ 2,076,112         \$ 2,198,249         \$ 2,028,013         -15.9%           Utilities         \$ 362,972         \$ 224,597         \$ 235,863         \$ 188,993	• •							
Research         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ 190,088         \$ 208,945         \$ 167,328         \$ 263,449         \$ 291,960         \$ 303,659         59.7%           Libraries         \$ 145,708         \$ 119,868         \$ 83,713         \$ 107,781         \$ 94,937         \$ 81,113         -44.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         \$ NA           Other Academic Support         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Student Services         \$ 539,397         \$ 433,715         \$ 602,912         \$ 602,496         \$ 609,688         \$ 588,857         9.2%           Institutional Support         \$ 2,412,433         \$ 2,293,522         \$ 2,445,947         \$ 2,076,112         \$ 2,198,249         \$ 2,028,013         -15.9%           Utilities         \$ 362,972         \$ 224,597         \$ 235,863         \$ 188,993         \$ 309,979         \$ 355,426         -2.1%           Other Plant Maintenance         \$ 1,238,134	•		•	•	•	•		
Public Service         \$ 190,088         \$ 208,945         \$ 167,328         \$ 263,449         \$ 291,960         \$ 303,659         59.7%           Libraries         \$ 145,708         \$ 119,868         \$ 83,713         \$ 107,781         \$ 94,937         \$ 81,113         -44.3%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Student Services         \$ 539,397         \$ 433,715         \$ 602,912         \$ 602,496         \$ 609,688         \$ 588,857         9.2%           Institutional Support         \$ 2,412,433         \$ 2,293,522         \$ 2,445,947         \$ 2,076,112         \$ 2,198,249         \$ 2,028,013         -15.9%           Utilities         \$ 362,972         \$ 224,597         \$ 235,863         \$ 188,993         \$ 309,979         \$ 355,426         -2.1%           Other Plant Maintenance         \$ 1,238,134         \$ 1,576,097         \$ 1,315,689         \$ 1,764,198         \$ 1,337,909         \$ 1,610,186         30.0%		•		•	•	•	•	
Libraries \$ 145,708 \$ 119,868 \$ 83,713 \$ 107,781 \$ 94,937 \$ 81,113 -44.3% Museums & Galleries \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ NA Organized Activities \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ NA Other Academic Support \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ NA Student Services \$ 539,397 \$ 433,715 \$ 602,912 \$ 602,496 \$ 609,688 \$ 588,857 \$ 9.2% Institutional Support \$ 2,412,433 \$ 2,293,522 \$ 2,445,947 \$ 2,076,112 \$ 2,198,249 \$ 2,028,013 -15.9% Utilities \$ 362,972 \$ 224,597 \$ 235,863 \$ 188,993 \$ 309,979 \$ 355,426 -2.1% Other Plant Maintenance \$ 1,238,134 \$ 1,576,097 \$ 1,315,689 \$ 1,764,198 \$ 1,337,909 \$ 1,610,186 \$ 30.0% Scholarships & Fellow ships \$ 529,023 \$ 618,974 \$ 633,955 \$ 662,481 \$ 458,795 \$ 558,339 \$ 5.5% Other \$ - \$ - \$ - \$ - \$ - \$ - \$ NA Transfers - Auxiliary \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ NA Transfers - Mandatory \$ 73,108 \$ 73,108 \$ 73,108 \$ 73,108 \$ 103,108 \$		•		·	•	•		
Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Student Services         \$ 539,397         \$ 433,715         \$ 602,912         \$ 602,496         \$ 609,688         \$ 588,857         9.2%           Institutional Support         \$ 2,412,433         \$ 2,293,522         \$ 2,445,947         \$ 2,076,112         \$ 2,198,249         \$ 2,028,013         -15.9%           Utilities         \$ 362,972         \$ 224,597         \$ 235,863         \$ 188,993         \$ 309,979         \$ 355,426         -2.1%           Other Plant Maintenance         \$ 1,238,134         \$ 1,576,097         \$ 1,315,689         \$ 1,764,198         \$ 1,337,909         \$ 1,610,186         30.0%           Scholarships & Fellow ships         \$ 529,023         \$ 618,974         \$ 633,955         \$ 662,481         \$ 458,795         \$ 558,339         5.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ - <td< td=""><td></td><td></td><td></td><td></td><td>,</td><td></td><td></td><td></td></td<>					,			
Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Student Services         \$ 539,397         \$ 433,715         \$ 602,912         \$ 602,496         \$ 609,688         \$ 588,857         9.2%           Institutional Support         \$ 2,412,433         \$ 2,293,522         \$ 2,445,947         \$ 2,076,112         \$ 2,198,249         \$ 2,028,013         -15.9%           Utilities         \$ 362,972         \$ 224,597         \$ 235,863         \$ 188,993         \$ 309,979         \$ 355,426         -2.1%           Other Plant Maintenance         \$ 1,238,134         \$ 1,576,097         \$ 1,315,689         \$ 1,764,198         \$ 1,337,909         \$ 1,610,186         30.0%           Scholarships & Fellow ships         \$ 529,023         \$ 618,974         \$ 633,955         \$ 662,481         \$ 458,795         \$ 558,339         5.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Non Mandatory		,						
Other Academic Support         \$ -         \$ -         \$ -         \$ -         NA           Student Services         \$ 539,397         \$ 433,715         \$ 602,912         \$ 602,496         \$ 609,688         \$ 588,857         9.2%           Institutional Support         \$ 2,412,433         \$ 2,293,522         \$ 2,445,947         \$ 2,076,112         \$ 2,198,249         \$ 2,028,013         -15.9%           Utilities         \$ 362,972         \$ 224,597         \$ 235,863         \$ 188,993         \$ 309,979         \$ 355,426         -2.1%           Other Plant Maintenance         \$ 1,238,134         \$ 1,576,097         \$ 1,315,689         \$ 1,764,198         \$ 1,337,909         \$ 1,610,186         30.0%           Scholarships & Fellow ships         \$ 529,023         \$ 618,974         \$ 633,955         \$ 662,481         \$ 458,795         \$ 558,339         5.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Mandatory         \$ 73,108         \$ 73,108         \$ 73,108         \$ 103,108         \$ 103,108         \$ 103,108         \$ 103,108								
Student Services         \$ 539,397         \$ 433,715         \$ 602,912         \$ 602,496         \$ 609,688         \$ 588,857         9.2%           Institutional Support         \$ 2,412,433         \$ 2,293,522         \$ 2,445,947         \$ 2,076,112         \$ 2,198,249         \$ 2,028,013         -15.9%           Utilities         \$ 362,972         \$ 224,597         \$ 235,863         \$ 188,993         \$ 309,979         \$ 355,426         -2.1%           Other Plant Maintenance         \$ 1,238,134         \$ 1,576,097         \$ 1,315,689         \$ 1,764,198         \$ 1,337,909         \$ 1,610,186         30.0%           Scholarships & Fellow ships         \$ 529,023         \$ 618,974         \$ 633,955         \$ 662,481         \$ 458,795         \$ 558,339         5.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Mandatory         \$ 73,108         \$ 73,108         \$ 73,108         \$ 103,108         \$ 103,108         \$ 103,108         41.0%           Transfers - Non Mandatory         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA		•	•	•	•	•	·	
Institutional Support         \$ 2,412,433         \$ 2,293,522         \$ 2,445,947         \$ 2,076,112         \$ 2,198,249         \$ 2,028,013         -15.9%           Utilities         \$ 362,972         \$ 224,597         \$ 235,863         \$ 188,993         \$ 309,979         \$ 355,426         -2.1%           Other Plant Maintenance         \$ 1,238,134         \$ 1,576,097         \$ 1,315,689         \$ 1,764,198         \$ 1,337,909         \$ 1,610,186         30.0%           Scholarships & Fellow ships         \$ 529,023         \$ 618,974         \$ 633,955         \$ 662,481         \$ 458,795         \$ 558,339         5.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ 73,108         \$ 73,108         \$ 103,108         \$ 103,108         \$ 103,108         \$ 103,108         41.0%           Transfers - Non Mandatory         \$ -         \$ -         \$ -         \$ -         \$ -         NA	• •	•	•	•	•	•		
Utilities         \$ 362,972         \$ 224,597         \$ 235,863         \$ 188,993         \$ 309,979         \$ 355,426         -2.1%           Other Plant Maintenance         \$ 1,238,134         \$ 1,576,097         \$ 1,315,689         \$ 1,764,198         \$ 1,337,909         \$ 1,610,186         30.0%           Scholarships & Fellow ships         \$ 529,023         \$ 618,974         \$ 633,955         \$ 662,481         \$ 458,795         \$ 558,339         5.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Mandatory         \$ 73,108         \$ 73,108         \$ 103,108         \$ 103,108         \$ 103,108           Transfers - Non Mandatory         \$ -         \$ -         \$ -         \$ -         \$ -         NA		+,			,			
Other Plant Maintenance         \$1,238,134         \$1,576,097         \$1,315,689         \$1,764,198         \$1,337,909         \$1,610,186         30.0%           Scholarships & Fellow ships         \$529,023         \$618,974         \$633,955         \$662,481         \$458,795         \$558,339         5.5%           Other         \$-         \$-         \$-         \$-         \$-         \$-         NA           Transfers - Auxiliary         \$-         \$-         \$-         \$-         \$-         NA           Transfers - Mandatory         \$73,108         \$73,108         \$73,108         \$103,108         \$103,108         \$103,108           Transfers - Non Mandatory         \$-         \$-         \$-         \$-         \$-         NA	• •							
Scholarships & Fellow ships         \$ 529,023         \$ 618,974         \$ 633,955         \$ 662,481         \$ 458,795         \$ 558,339         5.5%           Other         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Auxiliary         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Mandatory         \$ 73,108         \$ 73,108         \$ 103,108         \$ 103,108         \$ 103,108         \$ 103,108           Transfers - Non Mandatory         \$ -         \$ -         \$ -         \$ -         \$ -         NA		, , .			,		,	
Other         \$         -         \$         -         \$         -         \$         -         NA           Transfers - Auxiliary         \$         -         \$         -         \$         -         \$         -         \$         -         NA           Transfers - Mandatory         \$         73,108         \$         73,108         \$         103,108         \$         103,108         \$         103,108         \$         41.0%           Transfers - Non Mandatory         \$         -         \$         -         \$         -         \$         -         \$         -         NA								
Transfers - Auxiliary         \$         -         \$         -         \$         -         \$         -         NA           Transfers - Mandatory         \$         73,108         \$         73,108         \$         103,108         \$         103,108         \$         103,108         \$         41.0%           Transfers - Non Mandatory         \$         -         \$         -         \$         -         \$         -         \$         -         NA	· · · · ·		,-			,		
Transfers - Mandatory       \$ 73,108       \$ 73,108       \$ 73,108       \$ 103,108       \$ 103,108       \$ 103,108       \$ 41.0%         Transfers - Non Mandatory       \$ -       \$ -       \$ -       \$ -       \$ -       NA		•				•	·	
Transfers -Non Mandatory \$ - \$ - \$ - \$ - \$ - NA	•	•	•	•	,	•	•	
	•	,				,		
	•			•				

TABLE 5.2M – OZARKA COLLEGE (CONT.)
AUXILIARY ENTERPRISES

	2016-17	2017-18	2018-19	20	19-2020	20	20-2021	20	021-2022	5 yr % Incr
Revenues										75
Intercollegiate Athletics	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Resident Halls	\$ -	\$ -	\$ 29,962	\$	41,259	\$	48,452	\$	52,791	NA
Married Student Housing	\$ -	\$ -	\$ -	\$	-	\$	_	\$	-	NA
Faculty Housing	\$ _	\$ -	\$ _	\$	-	\$	_	\$	-	NA
Food Service	\$ 15,647	\$ -	\$ 5,168	\$	4,479	\$	6,589	\$	6,462	-58.7%
College Union	\$ -	\$ -	\$ -	\$	-	\$	_	\$	_	NA
Bookstore	\$ 41,969	\$ -	\$ -	\$	-	\$	_	\$	_	-100.0%
Student Org. and Publications	\$ -	\$ -	\$ _	\$	-	\$	_	\$	-	NA
Student Health Service	\$ _	\$ -	\$ -	\$	-	\$	-	\$	=	NA
Other Auxiliary	\$ 75,538	\$ -	\$ -	\$	-	\$	_	\$	-	-100.0%
Total	\$ 133,154	\$ -	\$ 35,129	\$	45,738	\$	55,041	\$	59,253	-55.5%
Expenditures										
Intercollegiate Athletics	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Resident Halls	\$ -	\$ -	\$ 38,139	\$	20,581	\$	39,392	\$	43,153	NA
Married Student Housing	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ =	\$ =	\$ -	\$	-	\$	-	\$	-	NA
Food Service	\$ 47,275	\$ =	\$ 1,526	\$	3,168	\$	3,706	\$	6,116	-87.1%
College Union	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Bookstore	\$ 144,044	\$ -	\$ -	\$	-	\$	-	\$	_	-100.0%
Student Org. and Publications	\$ =	\$ =	\$ -	\$	-	\$	-	\$	_	NA
Student Health Service	\$ _	\$ _	\$ -	\$	-	\$	_	\$	-	NA
Other Auxiliary	\$ 156,356	\$ -	\$ _	\$	-	\$	_	\$	-	-100.0%
Total	\$ 347,675	\$ -	\$ 39,665	\$	23,749	\$	43,098	\$	49,269	-85.8%
Transfers/Debt Service										
Intercollegiate Athletics	\$ -	\$ -	\$ _	\$	-	\$	_	\$	-	NA
Resident Halls	\$ -	\$ -	\$ _	\$	-	\$	_	\$	-	NA
Married Student Housing	\$ -	\$ -	\$ -	\$	-	\$	_	\$	-	NA
Faculty Housing	\$ _	\$ -	\$ -	\$	-	\$	_	\$	-	NA
Food Service	\$ _	\$ -	\$ _	\$	-	\$	_	\$	-	NA
College Union	\$ _	\$ -	\$ _	\$	-	\$	_	\$	-	NA
Bookstore	\$ _	\$ -	\$ _	\$	-	\$	_	\$	-	NA
Student Org. and Publications	\$ _	\$ -	\$ _	\$	-	\$	_	\$	-	NA
Student Health Service	\$ _	\$ _	\$ _	\$	-	\$	_	\$	-	NA
Other Auxiliary	\$ _	\$ _	\$ _	\$	-	\$	_	\$	-	NA
Total	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Excess of Revenues	\$ (214,521)	\$ -	\$ (4,535)	\$	21,989	\$	11,943	\$	9,984	NA
Special Transfers										
Auxiliary Transfer Policy	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxilary Transfer	\$ 	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Total	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Total Excess of Revenues	\$ (214,521)	\$ -	\$ (4,535)	\$	21,989	\$	11,943	\$	9,984	

Table 5.2N – Phillips Community College of the University of Arkansas Unrestricted Educational & General

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022	ı	5 yr % Incr
Unrestricted E&G Revenues												
Tuition & Fees	\$	2,966,651	\$ 2,917,017	\$ 3,003,617	\$	3,012,674	\$	2,311,596	\$	2,508,177		-15.5%
Gov. Appropriations												
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
State	\$	10,381,540	\$ 10,392,225	\$ 10,411,433	\$	10,438,889	\$	10,486,054	\$	10,804,550		4.1%
Local	\$	1,927,071	\$ 2,036,061	\$ 2,215,791	\$	2,191,549	\$	2,080,969	\$	2,582,689		34.0%
Grants & Contracts												
Federal	\$	-	\$ -	\$ 40,348	\$	27,532	\$	43,800	\$	-		NA
State	\$	380,956	\$ 386,950	\$ 306,902	\$	326,019	\$	550,711	\$	465,423		22.2%
Local	\$	443,101	\$ 475,312	\$ 364,000	\$	424,459	\$	70,155	\$	-		-100.0%
Private Gifts, Grants and Contracts	\$	-	\$ -	\$ -	\$	-	\$	-	\$	178,213		NA
Endow ment Income	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Sales and Services							\$	24,427	\$	85,105		NA
Educational Actvities	\$	44,783	\$ 49,617	\$ 39,699	\$	40,220	\$	-	\$	-		-100.0%
Hospitals	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Other Investments	\$	(7,371)	\$ 4,128	\$ 70,092	\$	90,939	\$	33,917	\$	(26,690)		NA
Other	\$	130,914	\$ 208,043	\$ 211,951	\$	154,345	\$	455,847	\$	654,112		399.7%
Total	\$	16,267,645	\$ 16,469,353	\$ 16,663,833	\$	16,706,626	\$	16,057,476	\$	17,251,579		6.0%
Unrestricted E&G Expenditu	res	3										
Teaching Salaries	\$	2,838,600	\$ 3,070,169	\$ 3,079,762	\$	3,010,089	\$	2,594,452	\$	2,850,256		0.4%
Dept. Oper. Expense	\$	2,121,264	\$ 2,374,445	\$ 2,218,774	\$	2,049,296	\$	1,586,073	\$	1,498,528		-29.4%
Off-Campus Credit	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Non-Credit Instruction	\$	100,087	\$ 102,064	\$ 101,731	\$	105,596	\$	95,692	\$	57,948		-42.1%
Research	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Public Service	\$	536,354	\$ 585,775	\$ 593,596	\$	490,768	\$	457,786	\$	514,322		-4.1%
Libraries	\$	366,387	\$ 316,344	\$ 301,282	\$	285,322	\$	287,339	\$	164,616		-55.1%
Museums & Galleries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Organized Activities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Other Academic Support	\$	1,248,549	\$ 1,676,808	\$ 1,661,376	\$	1,772,987	\$	1,697,482	\$	1,830,515		46.6%
Student Services	\$	1,202,041	\$ 1,194,707	\$ 1,223,235	\$	1,173,078	\$	1,068,685	\$	1,152,291		-4.1%
Institutional Support	\$	2,699,985	\$ 2,795,262	\$ 2,611,445	\$	2,592,010	\$	1,904,229	\$	2,662,623		-1.4%
Utilities	\$	660,791	\$ 677,195	\$ 644,299	\$	669,394	\$	592,297	\$	731,301		10.7%
Other Plant Maintenance	\$	1,020,275	\$ 1,059,575	\$ 1,109,901	\$	1,087,695	\$	1,179,496	\$	1,254,003		22.9%
Scholarships & Fellow ships	\$	754,097	\$ 754,693	\$ 675,895	\$	775,700	\$	457,526	\$	735,509		-2.5%
Other	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Transfers - Auxiliary	\$	(10,300)	\$ -	\$ (68,183)	\$	-	\$	-	\$	-		NA
Transfers - Mandatory	\$	646,166	\$ 727,349	\$ 590,335	\$	719,707	\$	751,229	\$	704,750		9.1%
Transfers -Non Mandatory	\$	1,370,000	\$ 1,000,000	\$ 1,500,000	\$	1,600,000	\$	1,550,000	\$	1,900,000		38.7%
Total	\$	15,554,296	\$ 16,334,386	\$ 16,243,448	\$	16,331,642	\$	14,222,286	\$	16,056,662		3.2%

TABLE 5.2N – PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS (CONT.) AUXILIARY ENTERPRISES

		2016-17		2017-18		2018-19	2	019-2020	20	020-2021	20	021-2022	5 yr % Incr
Revenues													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	48,811	\$	52,361	\$	30,008	\$	35,500	\$	32,502	\$	26,517	-45.7%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	81,872	\$	77,872	\$	83,744	\$	140,916	\$	1,169	\$	59,597	-27.2%
Total	\$	130,683	\$	130,233	\$	113,752	\$	176,416	\$	33,671	\$	86,114	-34.1%
Expenditures													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	NA
Food Service	\$	-	\$	-	\$	_	\$	_	\$	_	\$	-	NA
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Bookstore	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Student Org. and Publications	\$	37,924	\$	40,008	\$	27,821	\$	_	\$	_	\$	_	-100.0%
Student Health Service	\$	-	\$	-	\$	-	\$	_	\$	_	\$	_	NA
Other Auxiliary	\$	19,657	\$	27,326	\$	17,748	\$	26,042	\$	1,176	\$	1,308	-93.3%
Total	\$	57,581	\$	67,334	\$	45,569	\$	26,042	\$	1,176	\$	1,308	-97.7%
Transfers/Debt Service													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Resident Halls	\$	_	\$	_	\$	_	\$		\$		\$	_	NA.
Married Student Housing	\$	_	\$	_	\$	_	\$		\$		\$	_	NA.
Faculty Housing	\$	_	\$	_	\$	_	\$		\$		\$	_	NA NA
Food Service	\$	_	\$		\$		\$		\$		\$	_	NA.
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Bookstore	\$		\$		\$		\$		\$		\$	_	NA.
Student Org. and Publications	\$	_	\$	_	\$	_	\$	-	\$	_	\$	_	NA.
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Total	\$		\$		\$		\$		\$		\$		NA NA
Total	Ψ_		Ψ		Ψ		Ψ		Ψ	<u> </u>	Ψ		IVA
Excess of Revenues	\$	73,102	\$	62,899	\$	68,183	\$	150,374	\$	32,495	\$	84,806	16.0%
Special Transfers													
Auxiliary Transfer Policy	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxilary Transfer	\$	(10,300)	\$	-	\$	(68,183)	\$	(80,000)	\$	(30,000)	\$	(30,000)	NA
Total	\$	(10,300)	\$	-	\$	(68,183)	\$	(80,000)	\$	(30,000)	\$	(30,000)	NA
Total Excess of Revenues	\$	62,802	\$	62,899	\$	_	\$	70,374	\$	2,495	\$	54,806	

TABLE 5.2O – SOUTH ARKANSAS COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Unrestricted E&G Revenues											
Tuition & Fees	\$	4,551,361	\$ 5,054,074	\$ 4,757,528	\$	4,553,442	\$	3,883,941	\$	4,232,546	-7.0%
Gov. Appropriations											
Federal	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA
State	\$	7,049,780	\$ 7,057,112	\$ 7,068,245	\$	7,310,943	\$	7,113,622	\$	7,238,922	2.7%
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Grants & Contracts											
Federal	\$	110,384	\$ 41,493	\$ 55,157	\$	55,437	\$	61,172	\$	_	-100.0%
State	\$	3,464	\$ 6,000	\$ 1,000	\$	4,000	\$	2,000	\$	_	-100.0%
Local	\$	-	\$ -	\$ -	\$	5,510	\$	-	\$	_	NA
Private Gifts, Grants and Contracts	\$	1,265	\$ _	\$ 15,340	\$	17,002	\$	750	\$	-	-100.0%
Endow ment Income	\$	-		\$ -	\$	-	\$	-	\$	_	NA
Sales and Services							\$	156,714	\$	-	NA
Educational Actvities	\$	143,681	\$ 145,513	\$ 163,767	\$	165,679	\$	-	\$	-	-100.0%
Hospitals	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Investments	\$	1,818	\$ 2,155	\$ 82,760	\$	114,497	\$	46,414	\$	-	-100.0%
Other	\$	46,766	\$ 34,667	\$ 63,063	\$	58,156	\$	37,772	\$	-	-100.0%
Total	\$ '	11,908,520	\$ 12,341,013	\$ 12,206,860	\$	12,284,666	\$	11,302,385	\$	11,471,468	-3.7%
Unrestricted E&G Expenditu	res	;									
Teaching Salaries	\$	2,744,147	\$ 2,801,468	\$ 2,697,463	\$	2,575,034	\$	2,537,887	\$	2,472,219	-9.9%
Dept. Oper. Expense	\$	1,369,962	\$ 1,467,774	\$ 1,506,764	\$	1,329,614	\$	1,166,594	\$	1,190,256	-13.1%
Off-Campus Credit	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Non-Credit Instruction	\$	457,074	\$ 415,104	\$ 105,991	\$	42,677	\$	61,515	\$	189,663	-58.5%
Research	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Public Service	\$	63,346	\$ 59,593	\$ 47,793	\$	52,792	\$	45,920	\$	-	-100.0%
Libraries	\$	231,090	\$ 229,171	\$ 210,852	\$	205,991	\$	193,888	\$	195,327	-15.5%
Museums & Galleries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Organized Activities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Academic Support	\$	1,040,296	\$ 1,017,366	\$ 1,247,535	\$	1,104,626	\$	1,080,882	\$	385,333	-63.0%
Student Services	\$	643,712	\$ 593,208	\$ 578,557	\$	520,165	\$	542,452	\$	663,581	3.1%
Institutional Support	\$	2,673,408	\$ 3,015,303	\$ 2,839,051	\$	3,357,018	\$	2,574,674	\$	2,895,948	8.3%
Utilities	\$	380,880	\$ 341,893	\$ 388,011	\$	409,197	\$	381,569	\$	390,821	2.6%
Other Plant Maintenance	\$	947,803	\$ 950,504	\$ 1,091,466	\$	989,802	\$	1,033,969	\$	973,815	2.7%
Scholarships & Fellow ships	\$	322,808	\$ 438,708	\$ 417,972	\$	438,522	\$	304,077	\$	-	-100.0%
Other	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Transfers - Auxiliary	\$	267,668	\$ 331,468	\$ 268,305	\$	585,306	\$	-	\$	-	-100.0%
Transfers - Mandatory	\$	95,945	\$ 95,945	\$ 95,945	\$	137,000	\$	-	\$	-	-100.0%
Transfers -Non Mandatory	\$	191,358	\$ 486,699	\$ 530,299	\$		\$		\$	<u>-</u> _	-100.0%
Total	\$ '	11,429,496	\$ 12,244,204	\$ 12,026,004	\$	11,747,744	\$	9,923,427	\$	9,356,963	-18.1%

TABLE 5.2O – SOUTH ARKANSAS COLLEGE (CONT.)
AUXILIARY ENTERPRISES

		2016-17		2017-18		2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Revenues				2011 10									70
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	28,050	\$	-	\$	13,647	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	74,570	\$	71,635	\$	137,250	\$	93,183	\$	62,495	\$	101,608	36.3%
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	869,888	\$	929,808	\$	876,516	\$	770,940	\$	598,460	\$	760,890	-12.5%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Other Auxiliary	\$	450,983	\$	451,097	\$	430,910	\$	355,475	\$	127,107	\$	-	-100.0%
Total	\$	1,395,442	\$	1,452,541	\$	1,444,676	\$	1,247,648	\$	788,062	\$	876,145	-37.2%
Expenditures	·												
•	¢		¢		¢	9,383	¢	93,952	¢	96,438	¢	314 222	NA
Intercollegiate Athletics Resident Halls	\$ \$	-	\$ \$	-	\$ \$	9,303	\$ \$	93,932	\$ \$	90,438	\$ \$	314,332	NA NA
		-		-		-		-		-		-	
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Faculty Housing	\$	70.550	\$	75.000	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	70,556	\$	75,080	\$	164,839	\$	137,529	\$	125,023	\$	163,390	131.6%
College Union	\$	700.000	\$	-	\$	-	\$	-	\$	-	\$	-	NA 0.5%
Bookstore	\$	708,080	\$	957,210	\$	864,423	\$	850,980	\$	660,692	\$	726,027	2.5%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	27,123	NA 
Student Health Service	\$	<u>-</u>	\$	-	NA								
Other Auxiliary	_\$	782,335	\$	783,281	\$	777,271	\$	743,753	\$	570,140	\$	<u> </u>	-100.0%
Total	\$_	1,560,971	\$	1,815,571	\$	1,815,916	\$	1,826,214	\$	1,452,293	\$	1,230,872	-21.1%
Transfers/Debt Service													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Excess of Revenues	\$	(165,529)	\$	(363,030)	\$	(371,240)	\$	(578,566)	\$	(664,231)	\$	(354,727)	NA
Special Transfers													
Auxiliary Transfer Policy	¢		¢	301 160	¢	330 500	¢	66 000	¢	12/ 100	¢	QQ 12E	NIA
,	\$ \$	- 267 660	\$	381,468	\$	339,588	\$	66,880	\$	124,100	\$	88,135	NA 100.0%
Other Auxilary Transfer	_	267,668	\$	(11,393)		(94,508)	\$	480,426	\$	(19,000)			-100.0%
Total	_\$_	267,668	\$	370,075	\$	245,080	\$	547,306	\$	105,100	\$	88,135	-67.1%
Total Excess of Revenues	\$	102,139	\$	7,045	\$	(126,160)	\$	(31,260)	\$	(559,131)	\$	(266,592)	

TABLE 5.2P – SOUTHERN ARKANSAS UNIVERSITY – TECH UNRESTRICTED EDUCATIONAL & GENERAL

		2016-17		2017-18		2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Unrestricted E&G Revenues	i												
Tuition & Fees	\$	3,866,023	\$	4,188,246	\$	4,198,527	\$	3,914,855	\$	4,103,870	\$	4,082,186	5.6%
Gov. Appropriations													
Federal	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
State	\$	5,923,834	\$	5,928,636	\$	5,936,228	\$	5,938,370	\$	5,870,731	\$	6,061,945	2.3%
Local	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Grants & Contracts													
Federal	\$	-	\$	-	\$	-	\$	-	\$	750,826	\$	1,601,981	NA
State	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Local	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Private Gifts, Grants and Contracts	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Endow ment Income	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Sales and Services									\$	106,879	\$	113,628	NA
Educational Actvities	\$	103,457	\$	130,623	\$	106,790	\$	95,554	\$	-	\$	-	-100.0%
Hospitals	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Investments	\$	16,147	\$	47,834	\$	86,568	\$	54,431	\$	48,359	\$	50,809	214.7%
Other	\$	509,947	\$	452,589	\$	622,112	\$	513,517	\$	639,247	\$	732,748	43.7%
Total	\$	10,419,408	\$	10,747,928	\$	10,950,225	\$	10,516,727	\$	11,519,912	\$	12,643,297	21.3%
Unrestricted E&G Expenditu	res	3											
Teaching Salaries	\$	1,599,403	\$	1,727,498	\$	1,761,539	\$	1,859,742	\$	1,930,527	\$	1,753,880	9.7%
Dept. Oper. Expense	\$	964,903	\$	1,095,767	\$	1,399,040	\$	1,238,570	\$	1,392,956	\$	1,429,230	48.1%
Off-Campus Credit	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Non-Credit Instruction	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Research	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Public Service	\$	-	\$	1,386	\$	753	\$	1,164	\$	-	\$	2,057	NA
Libraries	\$	163,569	\$	103,527	\$	226,011	\$	209,157	\$	217,200	\$	222,549	36.1%
Museums & Galleries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Organized Activities	\$	-	\$	-	\$	648,845	\$	_	\$	_	\$	-	NA
Other Academic Support	\$	1.016.165	\$	762.780	\$	-	\$	613.987	\$	859.021	\$	1,036,523	2.0%
Student Services	\$	934,217	\$	1,050,873	\$	1,041,031	\$	1,015,364	\$	959,789	\$	1,033,605	10.6%
Institutional Support	\$	2,271,594	\$	2,510,604	\$	2,250,935	\$		\$	1,990,980	\$	2,070,901	-8.8%
Utilities	\$	401,532	\$	477,563	\$	469.303	\$	408,244	\$	392.632	\$	470.170	17.1%
Other Plant Maintenance	\$	908,563	\$	931,101	\$	1,040,031	\$	963,339	\$	1,425,256	\$	2,561,381	181.9%
Scholarships & Fellow ships	\$	1,375,253	\$	1,345,429	\$	1,260,763	\$	953,022	\$	991,775	\$	899,565	-34.6%
Other	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Transfers - Auxiliary	\$	_	\$	_	\$	97,652	\$	181,159	\$	198,215	\$	159,727	NA NA
Transfers - Mandatory	\$	411,283	\$	319,553	\$	393,422	\$	394,364	\$	396,386	\$	397,877	-3.3%
Transfers - Non Mandatory	\$	113,504	\$	386,443	\$	183,602	\$	249,709	\$	211,728	\$	449,323	295.9%
Total	_	10,159,986	_	10,712,524	_	10,772,927	·	10,202,007		10,966,465		12,486,788	22.9%
Iotai		.0, 100,000	Ψ	. 5,7 12,024	Ψ	,	Ψ	. 0,202,007	Ψ	. 0,000,400	Ψ	,-100,100	

TABLE 5.2P – SOUTHERN ARKANSAS UNIVERSITY – TECH (CONT.) AUXILIARY ENTERPRISES

		004047		0047.40		004040	_	040 0000	_		_		5 yr
Revenues		2016-17		2017-18		2018-19	2	019-2020	2	020-2021	2	021-2022	% Incr
Intercollegiate Athletics	\$	_	\$	91,649	\$	134,683	\$	150,275	\$	140,617	\$	187,326	NA
Resident Halls	\$	251,475	\$	269,551	\$	435,632	\$	408,405	\$	410,136	\$	412,320	64.0%
Married Student Housing	\$	231,473	\$	209,551	\$	433,032	\$	400,400	\$	410,130	\$	412,320	04.070 NA
· ·	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Faculty Housing Food Service	э \$	-	\$	-	\$	-	\$	- 42,276	\$	5,850	\$	- 151,766	NA NA
	\$	-	\$	-	\$	-	\$	42,210	\$	5,050		131,700	NA NA
College Union Bookstore	э \$	-	Ф \$	-	\$ \$	-	\$ \$	-	ъ \$	-	\$ \$	32,646	NA NA
		-		-		-		-		-		32,040	
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	- 6.685	NA NA
Other Auxiliary	\$	-	\$	-	\$		\$	-	\$	-	\$		NA 04.4.40/
Total	_\$_	251,475	\$	361,200	\$	570,315	\$	600,956	\$	556,603	\$	790,743	214.4%
Expenditures													
Intercollegiate Athletics	\$	-	\$	80,606	\$	232,335	\$	335,399	\$	337,351	\$	430,108	NA
Resident Halls	\$	208,522	\$	280,810	\$	346,260	\$	380,734	\$	379,261	\$	380,318	82.4%
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	_	\$	-	\$	_	\$	-	NA
Food Service	\$	-	\$	-	\$	_	\$	49,398	\$	3,245	\$	138,042	NA
College Union	\$	-	\$	_	\$	-	\$	-	\$	_	\$	-	NA
Bookstore	\$	-	\$	_	\$	-	\$	-	\$	_	\$	-	NA
Student Org. and Publications	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Other Auxiliary	\$	_	\$	_	\$	_	\$	474	\$	_	\$	_	NA
Total	\$	208,522	\$	361,416	\$	578,595	\$	766,005	\$	719,857	\$	948,468	354.9%
Transfers/Debt Service													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	-	\$	-	\$	_	\$	-	\$	_	\$	-	NA
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Excess of Revenues	\$	42,953	\$	(216)	\$	(8,280)	\$	(165,049)	\$	(163,254)	\$	(157,725)	-467.2%
Special Transfers													
-	¢		æ		æ	07.652	æ	101 150	¢	109 21F	¢	159,727	NIA
Auxiliary Transfer Policy	\$	-	\$	-	\$	97,652	\$	181,159	\$	198,215	\$	,	NA NA
Other Auxilary Transfer	\$	-	\$	-	\$	- 07.050	\$	404.450	\$	(38,833)		450.707	NA NA
Total	\$	-	\$	-	\$	97,652	\$	181,159	\$	159,382	\$	159,727	NA
Total Excess of Revenues	\$	42,953	\$	(216)	\$	89,372	\$	16,110	\$	(3,872)	\$	2,002	

TABLE 5.2Q – SOUTHEAST ARKANSAS COLLEGE UNRESTRICTED EDUCATIONAL & GENERAL

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022	5 yr % Incr
Unrestricted E&G Revenues											
Tuition & Fees	\$	3,438,456	\$ 3,219,283	\$ 3,422,459	\$	3,705,241	\$	3,297,710	\$	3,012,997	-12.4%
Gov. Appropriations											
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
State	\$	7,611,997	\$ 7,587,169	\$ 7,556,548	\$	7,609,632	\$	7,528,290	\$	7,361,988	-3.3%
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Grants & Contracts											
Federal	\$	-	\$ 11,314	\$ -	\$	-	\$	-	\$	-	NA
State	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Private Gifts, Grants and Contracts	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Endow ment Income	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Sales and Services							\$	-	\$	101,440	NA
Educational Actvities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Hospitals	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Investments	\$	7,232	\$ 34,748	\$ 45,589	\$	30,935	\$	15,006	\$	4,586	-36.6%
Other	\$	142,568	\$ 125,472	\$ 197,144	\$	177,148	\$	146,555	\$	103,847	-27.2%
Total	\$	11,200,253	\$ 10,977,986	\$ 11,221,740	\$	11,522,956	\$	10,987,561	\$	10,584,858	-5.5%
Unrestricted E&G Expenditu	res	;									
Teaching Salaries	\$	2,725,464	\$ 2,643,495	\$ 2,714,408	\$	2,789,618	\$	2,447,139	\$	2,441,817	-10.4%
Dept. Oper. Expense	\$	956,014	\$ 1,091,590	\$ 959,042	\$	1,038,943	\$	806,362	\$	1,008,464	5.5%
Off-Campus Credit	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Non-Credit Instruction	\$	239,854	\$ 251,241	\$ 226,536	\$	77,115	\$	235,143	\$	151,892	-36.7%
Research	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Public Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Libraries	\$	165,271	\$ 206,843	\$ 200,223	\$	173,841	\$	198,790	\$	197,110	19.3%
Museums & Galleries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Organized Activities	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Academic Support	\$	843,250	\$ 839,470	\$ 878,442	\$	927,968	\$	717,877	\$	726,772	-13.8%
Student Services	\$	949,784	\$ 1,014,424	\$ 1,083,308	\$	961,750	\$	968,534	\$	915,735	-3.6%
Institutional Support	\$	3,145,215	\$ 3,039,205	\$ 4,592,630	\$	3,470,596	\$	3,525,080	\$	3,395,986	8.0%
Utilities	\$	494,776	\$ 453,940	\$ 459,636	\$	422,127	\$	420,028	\$	485,270	-1.9%
Other Plant Maintenance	\$	973,805	\$ 871,689	\$ 885,532	\$	908,504	\$	872,761	\$	939,652	-3.5%
Scholarships & Fellow ships	\$	258,126	\$ 224,984	\$ 220,444	\$	459,357	\$	353,122	\$	449,740	74.2%
Other	\$	-	\$ 9,444	\$ -	\$	-	\$	-	\$	-	NA
Transfers - Auxiliary	\$	-	•	\$ -	\$	-	\$	-	\$	-	NA
Transfers - Mandatory	\$	-	\$ 10,445	\$ -	\$	-	\$	-	\$	-	NA
Transfers -Non Mandatory	\$	385,694	\$ 1,500,000	\$ -	\$	-	\$	-	\$	-	-100.0%
Total	\$	11,137,253	 12,156,770	\$ 12,220,201	\$	11,229,819	\$	10,544,836		10,712,438	-3.8%

TABLE 5.2Q – SOUTHEAST ARKANSAS COLLEGE (CONT.)
AUXILIARY ENTERPRISES

		2016-17	2017-18	2018-19	2	019-2020	2	020-2021	2	021-2022	5 yr % Incr
Revenues											
Intercollegiate Athletics	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Food Service	\$	79,472	\$ 77,179	\$ 74,400	\$	43,156	\$	18,656	\$	6,652	-91.6%
College Union	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	-	\$ -	\$ 1,759	\$	20,237	\$	5,604	\$	11,619	NA
Total	\$	79,472	\$ 77,179	\$ 76,159	\$	63,393	\$	24,260	\$	18,271	-77.0%
Expenditures											
Intercollegiate Athletics	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	_	NA
Faculty Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	_	NA
Food Service	\$	148,657	\$ 160,161	\$ 164,758	\$	104,528	\$	84,006	\$	36,957	-75.1%
College Union	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$ -	\$ -	\$	-	\$	-	\$	_	NA
Student Org. and Publications	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Student Health Service	\$	-	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Other Auxiliary	\$	_	\$ _	\$ 242,915	\$	218,768	\$	115,758	\$	155,561	NA
Total	\$	148,657	\$ 160,161	\$ 407,673	\$	323,296	\$	199,764	\$	192,518	29.5%
Transfers/Debt Service											
Intercollegiate Athletics	\$		\$	\$	\$		\$		\$		NA
Resident Halls	\$		\$ _	\$ _	\$		\$	_	\$	_	NA.
Married Student Housing	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA NA
· ·	э \$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA NA
Faculty Housing			-	-		-		-		-	
Food Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA NA
College Union	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA NA
Bookstore	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA NA
Student Org. and Publications	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA NA
Student Health Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	-	\$ -	\$ -	\$	-	\$	-	\$	<u> </u>	NA
Total	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Excess of Revenues	\$	(69,185)	\$ (82,982)	\$ (331,514)	\$	(259,903)	\$	(175,504)	\$	(174,247)	NA
Special Transfers											
Auxiliary Transfer Policy	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxilary Transfer	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Total	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Total Excess of Revenues	\$	(69,185)	\$ (82,982)	\$ (331,514)	\$	(259,903)	\$	(175,504)	\$	(174,247)	

Table 5.2R – University of Arkansas Community College – Batesville Unrestricted Educational & General

Direstricted E&G Revenues   Tutition & Fees   \$3,193,719   \$3,277,192   \$3,341,879   \$3,552,205   \$3,011,700   \$2,793,316   \$1,25%   Gov. Appropriations   Federal   \$4,997,821   \$4,986,826   \$4,973,488   \$5,061,933   \$4,924,663   \$5,059,035   \$1,25%   Local   \$1,403,319   \$1,435,527   \$1,502,001   \$1,623,662   \$1,765,284   \$1,877,142   33.8%   Grants & Contracts   \$1,403,319   \$1,435,527   \$1,502,001   \$1,623,662   \$1,765,284   \$1,877,142   33.8%   Grants & Contracts   \$1,403,319   \$1,435,527   \$1,502,001   \$1,623,662   \$1,765,284   \$1,877,142   33.8%   Grants & Contracts   \$1,403,319   \$1,435,527   \$1,502,001   \$1,623,662   \$1,765,284   \$1,877,142   33.8%   Grants & Contracts   \$1,403,319   \$1,435,527   \$1,502,001   \$1,623,662   \$1,765,284   \$1,877,142   33.8%   Grants & Contracts   \$1,403,319   \$1,435,527   \$1,502,001   \$1,623,662   \$1,765,284   \$1,877,142   33.8%   Grants & Contracts   \$1,403,319   \$1,435,527   \$1,502,001   \$1,623,662		2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Federal	Unrestricted E&G Revenues							
Federal	Tuition & Fees	\$3,193,719	\$3,277,192	\$ 3,411,879	\$ 3,552,205	\$ 3,011,700	\$ 2,793,316	-12.5%
State	Gov. Appropriations							
Cocal	Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Grants & Contracts         Federal         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	State	\$4,997,821	\$4,986,926	\$ 4,973,488	\$ 5,061,933	\$ 4,924,663	\$ 5,059,035	1.2%
Federal	Local	\$1,403,319	\$1,435,527	\$ 1,502,001	\$ 1,623,662	\$ 1,765,284	\$ 1,877,142	33.8%
State Local         \$ - 8	Grants & Contracts							
Local   S	Federal	\$ -	\$ -	\$ -	\$ -	\$ -		NA
Private Gifts, Grants and Contracts         \$ -	State	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Endow ment Income	Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Sales and Services         Total         Sales and Services         Sales and Services </td <td>Private Gifts, Grants and Contracts</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ 2,246</td> <td>NA</td>	Private Gifts, Grants and Contracts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,246	NA
Educational Activities	Endow ment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Hospitals	Sales and Services					\$ 72,107	\$ 46,430	NA
Other investments         \$ 45,725         \$ 5,9,970         \$ 100,572         \$ 87,153         \$ 46,485         \$ 43,244         -5.4%           Other         \$ 123,826         \$ 98,036         \$ 75,028         \$ 120,622         \$ 42,676         \$ 75,866         -38.7%           Total         \$ 17,644         \$ 9,857,651         \$ 10,062,968         \$ 10,445,575         \$ 9,862,915         \$ 9,897,279         1.4%           Unrestricted E&G Expenditures           Teaching Salaries         \$ 2,194,915         \$ 2,046,285         \$ 2,110,328         \$ 2,199,950         \$ 2,062,292         \$ 2,037,193         -7.2%           Dept. Oper. Expense         \$ 1,095,627         \$ 1,207,217         \$ 1,167,306         \$ 1,184,042         \$ 1,219,596         \$ 1,197,674         9.3%           Off-Campus Credit         \$ -	Educational Actvities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Total         \$ 123,826         \$ 98,036         \$ 75,028         \$ 120,622         \$ 42,676         \$ 75,866         -38.7%           Unrestricted E&G Expenditures           Teaching Salaries         \$ 2,194,915         \$ 2,046,285         \$ 2,110,328         \$ 2,199,950         \$ 2,062,292         \$ 2,037,193         -7.2%           Dept. Oper. Expense         \$ 1,095,627         \$ 1,207,217         \$ 1,167,306         \$ 1,184,042         \$ 1,219,596         \$ 1,197,674         9.3%           Off-Campus Credit         \$	Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Total         \$9,764,410         \$9,857,651         \$10,062,968         \$10,445,575         \$9,862,915         \$9,897,279         1.4%           Unrestricted E&G Expenditures           Teaching Salaries         \$2,194,915         \$2,046,285         \$2,110,328         \$2,199,950         \$2,062,292         \$2,037,193         -7.2%           Dept. Oper. Expense         \$1,095,627         \$1,207,217         \$1,167,306         \$1,184,042         \$1,219,596         \$1,197,674         9.3%           Off-Campus Credit         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Non-Credit Instruction         \$201,715         \$188,382         \$192,399         \$149,273         \$104,482         \$ -         100.0%           Research         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Museums & Galleries         \$ 170,604         \$ 171,037         \$ 169,608         \$ 166,825         \$ 149,027         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$	Other Investments	\$ 45,725	\$ 59,970	\$ 100,572	\$ 87,153	\$ 46,485	\$ 43,244	-5.4%
Unrestricted E&G Expenditures           Teaching Salaries         \$2,194,915         \$2,046,285         \$2,110,328         \$2,199,950         \$2,062,292         \$2,037,193         -7.2%           Dept. Oper. Expense         \$1,095,627         \$1,207,217         \$1,167,306         \$1,184,042         \$1,219,596         \$1,197,674         9.3%           Off-Campus Credit         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         NA           Non-Credit Instruction         \$201,715         \$188,382         \$192,399         \$149,273         \$104,482         \$-         -100.0%           Research         \$-         \$-         \$-         \$-         \$-         \$-         \$-         NA           Public Service         \$-         \$-         \$-         \$-         \$-         \$-         NA           Libraries         \$170,604         \$171,037         \$169,608         \$166,825         \$149,027         \$-         NA           Museums & Galleries         \$-         \$-         \$-         \$-         \$-         NA           Other Academic Support         \$1,245,800         \$1,240,491         \$1,334,702         \$1,363,398         \$1,347,873         \$815,251	Other	\$ 123,826	\$ 98,036	\$ 75,028	\$ 120,622	\$ 42,676	\$ 75,866	-38.7%
Teaching Salaries         \$2,194,915         \$2,046,285         \$2,110,328         \$2,199,950         \$2,062,292         \$2,037,193         -7.2%           Dept. Oper. Expense         \$1,095,627         \$1,207,217         \$1,167,306         \$1,184,042         \$1,219,596         \$1,197,674         9.3%           Off-Campus Credit         \$         \$         \$         \$         \$         \$         NA           Non-Credit Instruction         \$201,715         \$188,382         \$192,399         \$149,273         \$104,482         \$         -100.0%           Research         \$         \$         \$         \$         \$         \$         NA           Public Service         \$         \$         \$         \$         \$         \$         NA           Libraries         \$170,604         \$171,037         \$169,608         \$166,825         \$149,027         \$         NA           Libraries         \$170,604         \$171,037         \$169,608         \$166,825         \$149,027         \$         NA           Other Academic Support         \$1,245,800         \$1,240,491         \$1,334,702         \$1,363,398         \$1,347,873         \$815,251         -34.6%           Student Services	Total	\$ 9,764,410	\$ 9,857,651	\$10,062,968	\$ 10,445,575	\$ 9,862,915	\$ 9,897,279	1.4%
Teaching Salaries         \$2,194,915         \$2,046,285         \$2,110,328         \$2,199,950         \$2,062,292         \$2,037,193         -7.2%           Dept. Oper. Expense         \$1,095,627         \$1,207,217         \$1,167,306         \$1,184,042         \$1,219,596         \$1,197,674         9.3%           Off-Campus Credit         \$         \$         \$         \$         \$         \$         NA           Non-Credit Instruction         \$201,715         \$188,382         \$192,399         \$149,273         \$104,482         \$         -100.0%           Research         \$         \$         \$         \$         \$         \$         NA           Public Service         \$         \$         \$         \$         \$         \$         NA           Libraries         \$170,604         \$171,037         \$169,608         \$166,825         \$149,027         \$         NA           Libraries         \$170,604         \$171,037         \$169,608         \$166,825         \$149,027         \$         NA           Other Academic Support         \$1,245,800         \$1,240,491         \$1,334,702         \$1,363,398         \$1,347,873         \$815,251         -34.6%           Student Services								
Dept. Oper. Expense         \$1,095,627         \$1,207,217         \$1,167,306         \$1,184,042         \$1,219,596         \$1,197,674         9.3%           Off-Campus Credit         \$-	Unrestricted E&G Expenditu	res						
Off-Campus Credit         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Non-Credit Instruction         \$ 201,715         \$ 188,382         \$ 192,399         \$ 149,273         \$ 104,482         \$ -         -100.0%           Research         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Libraries         \$ 170,604         \$ 171,037         \$ 169,608         \$ 166,825         \$ 149,027         \$ -         -         100.0%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         100.0%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ 1,245,800         \$ 1,240,491         \$ 1,334,702         \$ 1,363,398         \$ 1,347,873         \$ 815,251         -34.6%           Student Services         \$ 974,951         \$ 939,263         \$ 1,038,961         \$ 1,049,4	Teaching Salaries	\$2,194,915	\$2,046,285	\$ 2,110,328	\$ 2,199,950	\$ 2,062,292	\$ 2,037,193	-7.2%
Non-Credit Instruction         \$ 201,715         \$ 188,382         \$ 192,399         \$ 149,273         \$ 104,482         \$ -         -100.0%           Research         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Libraries         \$ 170,604         \$ 171,037         \$ 169,608         \$ 166,825         \$ 149,027         \$ -         -100.0%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ 1,245,800         \$ 1,240,491         \$ 1,334,702         \$ 1,363,398         \$ 1,347,873         \$ 815,251         -34.6%           Student Services         \$ 974,951         \$ 939,263         \$ 1,038,961         \$ 1,049,449         \$ 993,767         \$ 843,314         -13.5%           Institutional Support         \$ 1,636,826         \$ 1,580,422         \$ 1,579,627         \$ 1,619,870         \$ 1,950,606         \$ 2,799,789         71.0%           Utilities         \$ 253,627         \$ 244,316	Dept. Oper. Expense	\$1,095,627	\$1,207,217	\$ 1,167,306	\$ 1,184,042	\$ 1,219,596	\$ 1,197,674	9.3%
Research         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Public Service         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Libraries         \$ 170,604         \$ 171,037         \$ 169,608         \$ 166,825         \$ 149,027         \$ -         -100.0%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ 1,245,800         \$ 1,240,491         \$ 1,334,702         \$ 1,363,398         \$ 1,347,873         \$ 815,251         -34.6%           Student Services         \$ 974,951         \$ 939,263         \$ 1,038,961         \$ 1,049,449         \$ 993,767         \$ 843,314         -13.5%           Institutional Support         \$ 1,636,826         \$ 1,580,422         \$ 1,579,627         \$ 1,619,870         \$ 1,950,606         \$ 2,799,789         71.0%           Utilities         \$ 253,627         \$ 244,316         \$ 248,267         \$ 275,914         \$ -         \$ 300,086         18.3%           Other Plant Maintenance </td <td>Off-Campus Credit</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>\$ -</td> <td>NA</td>	Off-Campus Credit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Public Service         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Libraries         \$ 170,604         \$ 171,037         \$ 169,608         \$ 166,825         \$ 149,027         \$ -         -100.0%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ 1,245,800         \$ 1,240,491         \$ 1,334,702         \$ 1,363,398         \$ 1,347,873         \$ 815,251         -34.6%           Student Services         \$ 974,951         \$ 939,263         \$ 1,038,961         \$ 1,049,449         \$ 993,767         \$ 843,314         -13.5%           Institutional Support         \$ 1,636,826         \$ 1,580,422         \$ 1,579,627         \$ 1,619,870         \$ 1,950,606         \$ 2,799,789         71.0%           Utilities         \$ 253,627         \$ 244,316         \$ 248,267         \$ 275,914         \$ -         \$ 300,086         18.3%           Other Plant Maintenance         \$ 720,340         \$ 701,711         \$ 727,144         \$ 740,910         \$ 994,439         \$ 810,086         12.5%           Scholarships	Non-Credit Instruction	\$ 201,715	\$ 188,382	\$ 192,399	\$ 149,273	\$ 104,482	\$ -	-100.0%
Libraries         \$ 170,604         \$ 171,037         \$ 169,608         \$ 166,825         \$ 149,027         \$ -         -100.0%           Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ 1,245,800         \$ 1,240,491         \$ 1,334,702         \$ 1,363,398         \$ 1,347,873         \$ 815,251         -34.6%           Student Services         \$ 974,951         \$ 939,263         \$ 1,038,961         \$ 1,049,449         \$ 993,767         \$ 843,314         -13.5%           Institutional Support         \$ 1,636,826         \$ 1,580,422         \$ 1,579,627         \$ 1,619,870         \$ 1,950,606         \$ 2,799,789         71.0%           Utilities         \$ 253,627         \$ 244,316         \$ 248,267         \$ 275,914         \$ -         \$ 300,086         18.3%           Other Plant Maintenance         \$ 720,340         \$ 701,711         \$ 727,144         \$ 740,910         \$ 994,439         \$ 810,086         12.5%           Scholarships & Fellow ships         \$ 352,241         \$ 422,938         \$ 437,207         \$ 483,749         \$ 456,069         \$ 405,141	Research	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Museums & Galleries         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Organized Activities         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$ 1,245,800         \$ 1,240,491         \$ 1,334,702         \$ 1,363,398         \$ 1,347,873         \$ 815,251         -34.6%           Student Services         \$ 974,951         \$ 939,263         \$ 1,038,961         \$ 1,049,449         \$ 993,767         \$ 843,314         -13.5%           Institutional Support         \$ 1,636,826         \$ 1,580,422         \$ 1,579,627         \$ 1,619,870         \$ 1,950,606         \$ 2,799,789         71.0%           Utilities         \$ 253,627         \$ 244,316         \$ 248,267         \$ 275,914         \$ -         \$ 300,086         18.3%           Other Plant Maintenance         \$ 720,340         \$ 701,711         \$ 727,144         \$ 740,910         \$ 994,439         \$ 810,086         12.5%           Scholarships & Fellow ships         \$ 352,241         \$ 422,938         \$ 437,207         \$ 483,749         \$ 456,069         \$ 405,141         15.0%           Other         \$ -         \$ -         \$ -         \$ 5,0101         \$ -         NA           Transfers - Auxi	Public Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Organized Activities         \$ -         \$ -         \$ -         \$ -         NA           Other Academic Support         \$1,245,800         \$1,240,491         \$1,334,702         \$1,363,398         \$1,347,873         \$815,251         -34.6%           Student Services         \$974,951         \$939,263         \$1,038,961         \$1,049,449         \$993,767         \$843,314         -13.5%           Institutional Support         \$1,636,826         \$1,580,422         \$1,579,627         \$1,619,870         \$1,950,606         \$2,799,789         71.0%           Utilities         \$253,627         \$244,316         \$248,267         \$275,914         \$-         \$300,086         18.3%           Other Plant Maintenance         \$720,340         \$701,711         \$727,144         \$740,910         \$994,439         \$810,086         12.5%           Scholarships & Fellow ships         \$352,241         \$422,938         \$437,207         \$483,749         \$456,069         \$405,141         15.0%           Other         \$-         \$-         \$-         \$5,0101         \$-         NA           Transfers - Auxiliary         \$-         \$-         \$-         \$-         \$-         \$-         NA           Transfers - Non Mandatory         \$- <t< td=""><td>Libraries</td><td>\$ 170,604</td><td>\$ 171,037</td><td>\$ 169,608</td><td>\$ 166,825</td><td>\$ 149,027</td><td>\$ -</td><td>-100.0%</td></t<>	Libraries	\$ 170,604	\$ 171,037	\$ 169,608	\$ 166,825	\$ 149,027	\$ -	-100.0%
Other Academic Support         \$1,245,800         \$1,240,491         \$1,334,702         \$1,363,398         \$1,347,873         \$815,251         -34.6%           Student Services         \$974,951         \$939,263         \$1,038,961         \$1,049,449         \$993,767         \$843,314         -13.5%           Institutional Support         \$1,636,826         \$1,580,422         \$1,579,627         \$1,619,870         \$1,950,606         \$2,799,789         71.0%           Utilities         \$253,627         \$244,316         \$248,267         \$275,914         \$-         \$300,086         18.3%           Other Plant Maintenance         \$720,340         \$701,711         \$727,144         \$740,910         \$994,439         \$810,086         12.5%           Scholarships & Fellow ships         \$352,241         \$422,938         \$437,207         \$483,749         \$456,069         \$405,141         15.0%           Other         \$-         \$-         \$-         \$50,101         \$-         NA           Transfers - Auxiliary         \$-         \$-         \$-         \$05,101         \$-         NA           Transfers - Mandatory         \$495,797         \$700,239         \$711,825         \$339,187         \$308,883         \$346,239         -30.2% <th< td=""><td>Museums &amp; Galleries</td><td>\$ -</td><td>\$ -</td><td>\$ -</td><td>\$ -</td><td>\$ -</td><td>\$ -</td><td>NA</td></th<>	Museums & Galleries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Student Services         \$ 974,951         \$ 939,263         \$ 1,038,961         \$ 1,049,449         \$ 993,767         \$ 843,314         -13.5%           Institutional Support         \$ 1,636,826         \$ 1,580,422         \$ 1,579,627         \$ 1,619,870         \$ 1,950,606         \$ 2,799,789         71.0%           Utilities         \$ 253,627         \$ 244,316         \$ 248,267         \$ 275,914         \$ -         \$ 300,086         18.3%           Other Plant Maintenance         \$ 720,340         \$ 701,711         \$ 727,144         \$ 740,910         \$ 994,439         \$ 810,086         12.5%           Scholarships & Fellow ships         \$ 352,241         \$ 422,938         \$ 437,207         \$ 483,749         \$ 456,069         \$ 405,141         15.0%           Other         \$ -         \$ -         \$ -         \$ 50,101         \$ -         NA           Transfers - Auxiliary         \$ -         \$ -         \$ -         \$ 50,101         \$ -         NA           Transfers - Mandatory         \$ 495,797         \$ 700,239         \$ 711,825         \$ 339,187         \$ 308,883         \$ 346,239         -30.2%           Transfers - Non Mandatory         \$ -         \$ -         \$ -         \$ 965,318         \$ -         NA	Organized Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Institutional Support         \$1,636,826         \$1,580,422         \$1,579,627         \$1,619,870         \$1,950,606         \$2,799,789         71.0%           Utilities         \$253,627         \$244,316         \$248,267         \$275,914         \$-         \$300,086         18.3%           Other Plant Maintenance         \$720,340         \$701,711         \$727,144         \$740,910         \$994,439         \$810,086         12.5%           Scholarships & Fellow ships         \$352,241         \$422,938         \$437,207         \$483,749         \$456,069         \$405,141         15.0%           Other         \$-         \$-         \$-         \$50,101         \$-         NA           Transfers - Auxiliary         \$-         \$700,239         \$711,825         \$339,187         \$308,883         \$346,239         -30.2%           Transfers - Non Mandatory         \$-         \$-         \$-         \$-         \$065,318         \$-         NA	Other Academic Support	\$1,245,800	\$1,240,491	\$ 1,334,702	\$ 1,363,398	\$ 1,347,873	\$ 815,251	-34.6%
Utilities         \$ 253,627         \$ 244,316         \$ 248,267         \$ 275,914         \$ -         \$ 300,086         18.3%           Other Plant Maintenance         \$ 720,340         \$ 701,711         \$ 727,144         \$ 740,910         \$ 994,439         \$ 810,086         12.5%           Scholarships & Fellow ships         \$ 352,241         \$ 422,938         \$ 437,207         \$ 483,749         \$ 456,069         \$ 405,141         15.0%           Other         \$ -         \$ -         \$ -         \$ 50,101         \$ -         NA           Transfers - Auxiliary         \$ -         \$ -         \$ -         \$ 50,101         \$ -         NA           Transfers - Mandatory         \$ 495,797         \$ 700,239         \$ 711,825         \$ 339,187         \$ 308,883         \$ 346,239         -30.2%           Transfers - Non Mandatory         \$ -         \$ -         \$ -         \$ 965,318         \$ -         NA	Student Services	\$ 974,951	\$ 939,263	\$ 1,038,961	\$ 1,049,449	\$ 993,767	\$ 843,314	-13.5%
Other Plant Maintenance         \$ 720,340         \$ 701,711         \$ 727,144         \$ 740,910         \$ 994,439         \$ 810,086         12.5%           Scholarships & Fellow ships         \$ 352,241         \$ 422,938         \$ 437,207         \$ 483,749         \$ 456,069         \$ 405,141         15.0%           Other         \$ -         \$ -         \$ -         \$ -         \$ 50,101         \$ -         NA           Transfers - Auxiliary         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Mandatory         \$ 495,797         \$ 700,239         \$ 711,825         \$ 339,187         \$ 308,883         \$ 346,239         -30.2%           Transfers - Non Mandatory         \$ -         \$ -         \$ -         \$ 965,318         \$ -         NA	Institutional Support	\$ 1,636,826	\$1,580,422	\$ 1,579,627	\$ 1,619,870	\$ 1,950,606	\$ 2,799,789	71.0%
Scholarships & Fellow ships         \$ 352,241         \$ 422,938         \$ 437,207         \$ 483,749         \$ 456,069         \$ 405,141         15.0%           Other         \$ -         \$ -         \$ -         \$ -         \$ 50,101         \$ -         NA           Transfers - Auxiliary         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Transfers - Mandatory         \$ 495,797         \$ 700,239         \$ 711,825         \$ 339,187         \$ 308,883         \$ 346,239         -30.2%           Transfers - Non Mandatory         \$ -         \$ -         \$ -         \$ 965,318         \$ -         NA	Utilities	\$ 253,627	\$ 244,316	\$ 248,267	\$ 275,914	\$ -	\$ 300,086	18.3%
Scholarships & Fellow ships       \$ 352,241       \$ 422,938       \$ 437,207       \$ 483,749       \$ 456,069       \$ 405,141       15.0%         Other       \$ -       \$ -       \$ -       \$ -       \$ 50,101       \$ -       NA         Transfers - Auxiliary       \$ -       \$ -       \$ -       \$ -       \$ -       \$ -       NA         Transfers - Mandatory       \$ 495,797       \$ 700,239       \$ 711,825       \$ 339,187       \$ 308,883       \$ 346,239       -30.2%         Transfers - Non Mandatory       \$ -       \$ -       \$ -       \$ 965,318       \$ -       NA	Other Plant Maintenance	\$ 720,340	\$ 701,711	\$ 727,144	\$ 740,910	\$ 994,439	\$ 810,086	12.5%
Other         \$         -         \$         -         \$         -         \$         50,101         \$         -         NA           Transfers - Auxiliary         \$         -         \$         -         \$         -         \$         -         \$         -         NA           Transfers - Mandatory         \$         495,797         \$         700,239         \$         711,825         \$         339,187         \$         308,883         \$         346,239         -30.2%           Transfers - Non Mandatory         \$         -         \$         -         \$         -         NA		\$ 352.241	\$ 422.938		\$ 483.749	\$ 456.069	\$ 405.141	15.0%
Transfers - Mandatory       \$ 495,797       \$ 700,239       \$ 711,825       \$ 339,187       \$ 308,883       \$ 346,239       - 30.2%         Transfers - Non Mandatory       \$ -       \$ -       \$ -       \$ -       \$ 965,318       \$ -       NA	·	\$ -	\$ -	\$ -	\$ -	\$ 50,101	\$ -	NA
Transfers - Mandatory       \$ 495,797       \$ 700,239       \$ 711,825       \$ 339,187       \$ 308,883       \$ 346,239       - 30.2%         Transfers - Non Mandatory       \$ -       \$ -       \$ -       \$ -       \$ 965,318       \$ -       NA	Transfers - Auxiliary			·	•			NA
Transfers -Non Mandatory \$ - \$ - \$ - \$ 965,318 \$ - NA	•	•	•	•	•		•	
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Table 5.2R – University of Arkansas Community College – Batesville (cont.) Auxiliary Enterprises

		2016-17		2017-18		2018-19	2	019-2020	2	020-2021	2	021-2022	5 yr % Incr
Revenues	_	2010-11		2017-16		2010-19	2	019-2020	2	020-2021		021-2022	76 IIICI
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	-	\$	_	\$	-	NA
Resident Halls	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	NA
Food Service	\$	76,510	\$	70,437	\$	84,785	\$	96,174	\$	71,412	\$	85,365	11.6%
College Union	\$	-	\$	, -	\$	, -	\$	-	\$	-	\$	-	NA
Bookstore	\$	483,568	\$	471,948	\$	488,564	\$	551,815	\$	414,570	\$	390,842	-19.2%
Student Org. and Publications	\$	-	\$	, -	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	_	\$	-	\$	_	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	44,762	\$	35,978	\$	35,770	\$	36,196	\$	27,158	\$	-	-100.0%
Total	\$	604,840	\$	578,363	\$	609,119	\$	684,185	\$	513,140	\$	476,207	-21.3%
Expenditures													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Resident Halls	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA NA
Food Service	\$	118,767	\$	121,424	\$	128,606	\$	138,460	\$	131,918	\$	133,606	12.5%
College Union	\$	-	\$	121,727	\$	120,000	\$	100,400	\$	101,010	\$	100,000	12.570 NA
Bookstore	\$	398,157	\$	348,058	\$	412,619	\$	451,209	\$	327,400	\$	332,394	-16.5%
Student Org. and Publications	\$	36,036	\$	38,328	\$	32,662	\$	36,721	\$	-	\$	-	-100.0%
Student Health Service	\$	30,030	\$	30,320	\$	32,002	\$	30,721	\$	-	\$	-	-100.076 NA
	\$	- 2,321	\$	- 1,814	\$	2,344	\$	- 1,913	φ \$		φ \$	-	-100.0%
Other Auxiliary Total	<u> </u>	555,281	\$	509,624	\$	576,231	\$	628,303	\$	24,260 <b>483,578</b>	\$	466,000	-16.1%
Total	Ψ_	333,201	Ψ	303,024	Ψ	370,231	Ψ	020,303	Ψ	403,370	Ψ	400,000	-10.170
Transfers/Debt Service													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Excess of Revenues	\$	49,559	\$	68,739	\$	32,888	\$	55,882	\$	29,562	\$	10,207	-79.4%
Special Transfers													
Auxiliary Transfer Policy	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxilary Transfer	\$		\$		\$		\$		\$		\$		NA
Total	\$	-	\$	-	\$	-	\$	_	\$	-	\$		NA
Total Excess of Revenues	\$	49,559	\$	68,739	\$	32,888	\$	55,882	\$	29,562	\$	10,207	

Table 5.2S – University of Arkansas Community College – Hope-Texarkana Unrestricted Educational & General

	2016-1	7 20	017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues								
Tuition & Fees	\$ 3,050,172	\$ 3,4	89,634	\$ 3,310,145	\$ 3,229,345	\$ 2,867,899	\$ 2,765,156	-9.3%
Gov. Appropriations								
Federal	\$ -	\$	- :	\$ -	\$ -	\$ -	\$ -	NA
State	\$ 6,450,944	\$ 6,4	26,320	\$ 6,559,868	\$ 6,971,807	\$ 6,947,570	\$ 6,975,907	8.1%
Local	\$ 750,000	\$ 9	50,000	\$ 650,000	\$ 950,000	\$ 1,709,171	\$ 1,796,267	139.5%
Grants & Contracts								
Federal	\$ 25,984	\$	40,934	\$ 44,496	\$ 50,791	\$ -	\$ -	-100.0%
State	\$ -	\$	- :	\$ -	\$ -	\$ 317,227	\$ 200,082	NA
Local	\$ -	\$	- :	\$ -	\$ -	\$ -	\$ -	NA
Private Gifts, Grants and Contracts	\$ 10,000	\$	10,000	\$ 9,875	\$ -	\$ 13,735	\$ 12,722	27.2%
Endow ment Income	\$ -	\$	- :	\$ -	\$ -	\$ -	\$ -	NA
Sales and Services						\$ 204,430	\$ 172,526	NA
Educational Actvities	\$ 36,093	\$	58,209	\$ 228,012	\$ 143,256	\$ -	\$ -	-100.0%
Hospitals	\$ -	\$	- :	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ 434	\$	428	\$ 432	\$ 565	\$ 2,599	\$ 7,213	1562.0%
Other	\$ 93,893	\$ 1	26,070	\$ 57,409	\$ 42,057	\$ -	\$ 78,457	-16.4%
Total	\$10,417,520	\$11,1	01,595	\$ 10,860,237	\$11,387,821	\$12,062,631	\$12,008,330	15.3%
Unrestricted E&G Expenditu	res							
Teaching Salaries	\$ 2,515,651	\$ 2,6	11,030	\$ 2,548,522	\$ 2,413,348	\$ 2,243,069	\$ 2,136,616	-15.1%
Dept. Oper. Expense	\$ 1,293,557	\$ 1,4	06,622	\$ 1,518,714	\$ 1,304,117	\$ 1,204,600	\$ 1,506,269	16.4%
Off-Campus Credit	\$ -	\$	- ;	\$ -	\$ -	\$ -	\$ 1,593	NA
Non-Credit Instruction	\$ -	\$	- ;	\$ -	\$ -	\$ -	\$ -	NA
Research	\$ -	\$	- ;	\$ -	\$ -	\$ -	\$ -	NA
Public Service	\$ 550,559	\$ 5	76,809	\$ 421,110	\$ 373,565	\$ 356,819	\$ 340,358	-38.2%
Libraries	\$ -	\$ 2	09,721	\$ 237,911	\$ 201,282	\$ 195,526	\$ -	NA
Museums & Galleries	\$ -	\$	- ;	\$ -	\$ -	\$ -	\$ -	NA
Organized Activities	\$ -	\$	- ;	\$ -	\$ -	\$ -	\$ -	NA
Other Academic Support	\$ 634,304	\$ 5	14,636	\$ 536,632	\$ 760,740	\$ 507,916	\$ 818,325	29.0%
Student Services	\$ 912,997	\$ 1,0	50,861	\$ 1,224,119	\$ 1,159,301	\$ 1,005,229	\$ 1,067,490	16.9%
Institutional Support	\$ 2,225,243	\$ 2,1	61,537	\$ 1,745,118	\$ 1,940,873	\$ 1,697,543	\$ 1,943,721	-12.7%
Utilities	\$ 492,626	\$ 4	92,609	\$ 492,255	\$ 453,657	\$ 392,041	\$ -	-100.0%
Other Plant Maintenance	\$ 818,940	\$ 1,0	60,572	\$ 962,560	\$ 772,665	\$ 770,564	\$ 1,356,583	65.7%
Scholarships & Fellow ships	\$ 359,609	\$ 4	84,381	\$ 408,982	\$ 362,296	\$ 358,819	\$ 345,534	-3.9%
Other	\$ 799,034	\$ 7	91,642	\$ 799,664	\$ 517,648	\$ 444,155	\$ 177,483	-77.8%
Transfers - Auxiliary	\$ -	\$	-	\$ -	\$ -	\$ -	\$ -	NA
Transfers - Mandatory	\$ (25,000	) \$ (	25,000)	\$ -	\$ (25,000)	\$ -	\$ -	NA
Transfers -Non Mandatory	\$ -	\$		\$ -	\$ -	\$ -	\$ -	NA
Total	\$ 10,577,520	\$ 11,3	35,420	\$ 10,895,587	\$10,234,492	\$ 9,176,281	\$ 9,693,972	-8.4%

Table 5.2S – University of Arkansas Community College – Hope-Texarkana (cont.) Auxiliary Enterprises

		2016-17		2017-18		2018-19	2	019-2020	2	020-2021	2	021-2022	5 yr % Incr
Revenues	_												
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	468,384	\$	452,622	\$	398,812	\$	351,545	\$	354,688	\$	282,664	-39.7%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	-	\$	30,163	\$	25,279	\$	20,849	\$	-	\$	-	NA
Total	\$	468,384	\$	482,785	\$	424,091	\$	372,394	\$	354,688	\$	282,664	-39.7%
Expenditures													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Resident Halls	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Food Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA NA
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA NA
Bookstore	\$	_	\$	5,310	\$	2,083	\$	1,424	\$	_	\$	_	NA NA
Student Org. and Publications	\$	_	\$	-	\$	2,000	\$	1,424	\$	_	\$	_	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
			\$		\$		\$	-	Ф \$	-	\$	-	
Other Auxiliary	\$	-	\$ \$	- E 240	\$ \$		\$ \$	- 4 424	\$ \$	-	\$ \$		NA NA
Total	\$_	-	Þ	5,310	Þ	2,083	Þ	1,424	Þ	-	Þ		NA
Transfers/Debt Service													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	_	\$	-	\$	_	\$	_	\$	_	\$	-	NA
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Excess of Revenues	\$	468,384	\$	477,475	\$	422,008	\$	370,970	\$	354,688	\$	282,664	-39.7%
Special Transfers													
Auxiliary Transfer Policy	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxilary Transfer	\$	-	\$	-	\$	-	\$	-	\$	-	\$		NA
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Total Excess of Revenues	\$	468,384	\$	477,475	\$	422,008	\$	370,970	\$	354,688	\$	282,664	

Table 5.2T – University of Arkansas Community College – Morrilton Unrestricted Educational & General

		2016-17	2017-18	2018-19	2	2019-2020	2	2020-2021	2	2021-2022		yr Incr
Unrestricted E&G Revenues												
Tuition & Fees	\$	6,630,234	\$ 6,573,957	\$ 6,510,844	\$	6,347,396	\$	6,167,665	\$	5,847,589	-	11.8%
Gov. Appropriations												
Federal	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
State	\$	6,313,341	\$ 6,297,111	\$ 6,277,094	\$	6,311,812	\$	6,695,675	\$	6,639,765		5.2%
Local	\$	695,829	\$ 747,084	\$ 744,688	\$	806,103	\$	891,469	\$	926,519		33.2%
Grants & Contracts												
Federal	\$	11,390	\$ 11,810	\$ 12,634	\$	12,664	\$	-	\$	-	-1	00.0%
State	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Local	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Private Gifts, Grants and Contracts	\$	17,249	\$ 17,415	\$ 15,524	\$	49,743	\$	9,167	\$	9,483	-	45.0%
Endow ment Income	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Sales and Services							\$	208,582	\$	223,907		NA
Educational Actvities	\$	112,194	\$ 129,523	\$ 124,690	\$	92,304	\$	-	\$	-	-1	00.0%
Hospitals	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Other Investments	\$	(11,683)	\$ 48,660	\$ 150,313	\$	157,744	\$	58,882	\$	63,093		NA
Other	\$	56,016	\$ 166,920	\$ 656,520	\$	170,373	\$	165,325	\$	130,326	1	32.7%
Total	\$	13,824,570	\$ 13,992,480	\$ 14,492,307	\$	13,948,139	\$	14,196,765	\$	13,840,682		0.1%
Unrestricted E&G Expenditu	res	6										
Teaching Salaries	\$	3,074,684	\$ 3,119,391	\$ 3,063,975	\$	3,002,032	\$	834,074	\$	3,283,417		6.8%
Dept. Oper. Expense	\$	2,463,131	\$ 2,692,665	\$ 2,103,112	\$	2,275,148	\$	2,076,715	\$	2,299,398		-6.6%
Off-Campus Credit	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Non-Credit Instruction	\$	-	\$ 74,302	\$ 265,181	\$	273,701	\$	61,818	\$	30,211		NA
Research	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Public Service	\$	12,034	\$ 12,410	\$ 92	\$	-	\$	-	\$	-	-1	00.0%
Libraries	\$	230,526	\$ 238,807	\$ 227,493	\$	303,999	\$	266,461	\$	289,723		25.7%
Museums & Galleries	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Organized Activities	\$	148,229	\$ 175,743	\$ 177,293	\$	175,902	\$	206,382	\$	214,909		45.0%
Other Academic Support	\$	1,387,731	\$ 1,252,066	\$ 851,541	\$	911,574	\$	897,124	\$	1,088,670	-	21.6%
Student Services	\$	1,357,369	\$ 1,275,704	\$ 1,294,598	\$	1,281,689	\$	1,161,861	\$	1,133,723	-	16.5%
Institutional Support	\$	2,275,955	\$ 2,197,224	\$ 1,850,898	\$	1,942,232	\$	2,058,625	\$	2,394,151		5.2%
Utilities	\$	372,203	\$ 387,806	\$ 350,795	\$	369,401	\$	370,375	\$	483,161		29.8%
Other Plant Maintenance	\$	1,116,123	\$ 932,370	\$ 1,147,252	\$	1,405,518	\$	1,284,565	\$	1,901,244		70.3%
Scholarships & Fellow ships	\$	555,113	\$ 501,398	\$ 423,563	\$	366,284	\$	358,200	\$	355,653	-	35.9%
Other	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-		NA
Transfers - Auxiliary				\$ -	\$	-	\$	-	\$	-		NA
Transfers - Mandatory	\$	576,536	\$ 700,248	\$ 750,598	\$	895,973	\$	855,865	\$	810,050		40.5%
Transfers -Non Mandatory	\$	(704,119)	\$ (46,022)	\$ (711,842)	\$	180,198	\$	-	\$	(1,589)		NA
Total	\$	12,865,515	\$ 13,514,112	\$ 11,794,549	\$	13,383,651	\$	10,432,065	\$	14,282,721		11.0%

Table 5.2T – University of Arkansas Community College – Morrilton (cont.) Auxiliary Enterprises

	_	2016-17	2017-18	2018-19	20	019-2020	20	20-2021	20:	21-2022	5 yr % Incr
Revenues											
Intercollegiate Athletics	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Bookstore	\$	82,863	\$ -	\$ -	\$	-	\$	-	\$	-	-100.0%
Student Org. and Publications	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	12,476		\$ -	\$	-	\$	-	\$		-100.0%
Total	\$	95,339	\$ -	\$ -	\$	-	\$	-	\$	-	-100.0%
Expenditures											
Intercollegiate Athletics	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Org. and Publications	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	1,913		\$ _	\$	_	\$	_	\$	_	-100.0%
Total	\$	1,913	\$ -	\$ -	\$	-	\$	-	\$	-	-100.0%
Transfers/Debt Service											
Intercollegiate Athletics	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Resident Halls	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA NA
Married Student Housing	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	NA NA
Faculty Housing	\$	_	\$ _	\$ _	\$		\$	_	\$	_	NA NA
Food Service	\$	_	\$	\$ _	\$		\$		\$	_	NA NA
College Union	\$	_	\$ -	\$ -	\$	-	\$	-	\$	-	NA NA
Bookstore	\$		\$	\$ -	\$	-	\$	-	\$	-	NA NA
	\$	-	\$ -	-	ъ \$	-	э \$	-		-	
Student Org. and Publications Student Health Service				\$	ъ \$	-	э \$	-	\$	-	NA NA
	\$	-	\$ -	\$ -		-		-	\$	-	NA NA
Other Auxiliary	\$	-	\$ -	\$ -	\$	-	\$	-	\$		NA
Total	\$	-	\$ -	\$ -	\$	-	\$	-	\$		NA
Excess of Revenues	\$	93,426	\$ -	\$ -	\$	-	\$	-	\$	-	-100.0%
Special Transfers											
Auxiliary Transfer Policy				\$ -	\$	-	\$	-	\$	-	NA
Other Auxilary Transfer	\$	(156,798)	-	\$ -	\$	-	\$	-	\$	-	NA
Total	\$	(156,798)	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Total Excess of Revenues	\$	(63,372)	\$ -	\$ -	\$	-	\$	-	\$	-	

Table 5.2U – University of Arkansas Community College – Rich Mountain Unrestricted Educational & General

	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Unrestricted E&G Revenues							
Tuition & Fees	\$2,118,220	\$2,295,024	\$2,413,144	\$2,625,014	\$2,665,126	\$2,736,571	29.2%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$3,420,616	\$3,425,317	\$3,432,750	\$3,435,845	\$3,887,870	\$3,752,219	9.7%
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Grants & Contracts							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$ -	\$ -	\$ 30,975	\$ 30,975	\$ 30,975	\$ 28,394	NA
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Private Gifts, Grants and Contracts	\$ 16,041	\$ 28,745	\$ 3,661	\$ 4,000	\$ 54,000	\$ 33,000	105.7%
Endow ment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Sales and Services				\$ 22,956	\$ 11,578	\$ 16,434	NA
Educational Actvities	\$ 32,323	\$ 32,950	\$ 28,893	\$ -	\$ -	\$ -	-100.0%
Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ 5,606	\$ 8,933	\$ 11,877	\$ 12,239	\$ 6,901	\$ 11,135	98.6%
Other	\$ 54,232	\$ 82,499	\$ 82,468	\$ 133,912	\$ 147,582	\$ 309,875	471.4%
Total	\$ 5,647,038	\$ 5,873,468	\$6,003,768	\$6,264,941	\$6,804,032	\$ 6,887,628	22.0%
Unrestricted E&G Expenditu Teaching Salaries	res \$1.118.954	\$1.140.409	\$ 1,043,767	\$1,072,357	\$ 1.192.781	\$1,208,971	8.0%
Dept. Oper. Expense	\$ 1,110,954	\$ 1,140,409	\$ 1,043,767	\$ 1,072,337	\$ 609,638	\$ 568,920	-16.0%
Off-Campus Credit	\$ 077,334	\$ 041,904	\$ 590,044	\$ 509,575	\$ 009,030	\$ 500,920	- 10.0 % NA
Non-Credit Instruction	\$ 15,399	\$ 5,820	\$ 20,700	\$ 9,287	\$ 1,046	\$ - \$ 2,172	-85.9%
Research	\$ 15,599	\$ 5,620	\$ 20,700	\$ 9,207	\$ 1,040	\$ 2,172	-05.9 /0 NA
Public Service	\$ 86,905	\$ 109,099	\$ 163,823	\$ 9,378	\$ -	\$ - \$ -	-100.0%
Libraries	\$ 117,697	\$ 109,099	\$ 103,623	\$ 109,869	\$ 111,918	\$ 125,656	6.8%
Museums & Galleries	\$ 117,097	\$ 100,210	\$ 119,499	\$ 109,009	\$ 111,910	\$ 125,050	NA
Organized Activities	\$ -	\$ -	φ - \$ -	\$ -	\$ -	\$ - \$ -	NA.
Other Academic Support	\$ 216,887	\$ 146,142	\$ 176,164	\$ 172,396	\$ 218,161	\$ 214,071	-1.3%
Student Services	\$ 650,888	\$ 784,826	\$ 848,965	\$ 949,084	\$ 820,917	\$ 928,644	42.7%
Institutional Support	\$1,743,871	\$ 1,527,600	\$1,562,781	\$ 1,851,476	\$2,280,028	\$ 1,826,436	4.7%
Utilities	\$ 159,728	\$ 1,327,000	\$ 1,502,701	\$ 1,051,470	\$ 200,080	\$ 1,820,430	36.8%
Other Plant Maintenance	\$ 533,534	\$ 618,379	\$ 619,275	\$ 666,087	\$ 824,875	\$ 1,305,911	144.8%
Scholarships & Fellow ships	\$ 375,210	\$ 447,751	\$ 394,970	\$ 350,717	\$ 303,132	\$ 246,178	-34.4%
Other	\$ 373,210	\$	\$ 7,291	\$ 550,717	\$ -	\$ -	-54.470 NA
Transfers - Auxiliary	\$ -	Ψ	\$ 112,941	\$ 117,469	\$ 79,342	\$ - \$ -	NA.
Transfers - Mandatory	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 490,627	\$ 166,598	390.0%
Transfers - Non Mandatory	\$ (189,589)		\$ 165,956	\$ 334,436	\$ (107,694)	\$ 34,000	NA
Total	\$ 5,540,838	\$ 5,597,362	\$ 6,016,367	\$6,405,695	\$7,024,851	\$ 6,846,122	23.6%
iotai	Ψ 0,040,030	ψ 0,001,002	¥ 0,0 10,007	¥ 0, <del>4</del> 00,000	₩ 1,024,001	¥ 0,0+0,122	20.070

Table 5.2U – University of Arkansas Community College – Rich Mountain (cont.) Auxiliary Enterprises

	2016-17	2017-18	2018-19	20	019-2020	20	020-2021	20	021-2022	5 yr % Incr
Revenues										,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Intercollegiate Athletics	\$ -	\$ -	\$ -	\$	-	\$	5,861	\$	5,325	NA
Resident Halls	\$ -	\$ _	\$ _	\$	98,580	\$	576,200	\$	726,662	NA
Married Student Housing	\$ _	\$ _	\$ _	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ -	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Food Service	\$ 50,241	\$ 47,373	\$ 48,609	\$	148,983	\$	431,302	\$	555,999	1006.7%
College Union	\$ -	\$ , -	\$ -	\$	-	\$	-	\$	-	NA
Bookstore	\$ 325,239	\$ 344,393	\$ 322,861	\$	400,144	\$	498,450	\$	495,446	52.3%
Student Org. and Publications	\$ -	\$ , -	\$ -	\$	-	\$	-	\$	-	NA
Student Health Service	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Other Auxiliary	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Total	\$ 375,480	\$ 391,766	\$ 371,470	\$	647,707	\$	1,511,813	\$	1,783,432	375.0%
Expenditures										
Intercollegiate Athletics	\$ -	\$ -	\$ 48,705	\$	340,975	\$	641,824	\$	764,952	NA
Resident Halls	\$ -	\$ -	\$ -	\$	103,362	\$	91,730	\$	171,744	NA
Married Student Housing	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Faculty Housing	\$ -	\$ _	\$ -	\$	-	\$	-	\$	-	NA
Food Service	\$ 93,048	\$ 86,149	\$ 89,529	\$	155,189	\$	404,997	\$	522,613	461.7%
College Union	\$ -	\$ _	\$ -	\$	-	\$	-	\$	-	NA
Bookstore	\$ 357,363	\$ 291,429	\$ 273,531	\$	315,341	\$	452,604	\$	348,987	-2.3%
Student Org. and Publications	\$ -	\$ _	\$ -	\$	-	\$	-	\$	-	NA
Student Health Service	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$ -	\$ -	\$ -	\$	-	\$	-	\$	-	NA
Total	\$ 450,411	\$ 377,578	\$ 411,765	\$	914,867	\$	1,591,155	\$ '	1,808,296	301.5%
Transfers/Debt Service										
Intercollegiate Athletics	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Resident Halls	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Married Student Housing	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Faculty Housing	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Food Service	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
College Union	\$ _	\$ _	\$ _	\$	_	\$	_	\$	_	NA
Bookstore	\$ _	\$ _	\$ _	\$	_	\$	-	\$	_	NA
Student Org. and Publications	\$ _	\$ -	\$ _	\$	_	\$	-	\$	_	NA
Student Health Service	\$ _	\$ -	\$ _	\$	_	\$	-	\$	_	NA
Other Auxiliary	\$ _	\$ -	\$ -	\$	_	\$	-	\$	_	NA
Total	\$ -	\$ -	\$ -	\$	-	\$	-	\$		NA
Excess of Revenues	\$ (74,931)	\$ 14,188	\$ (40,295)	\$	(267,160)	\$	(79,342)	\$	(24,864)	NA
Special Transfers										
Auxiliary Transfer Policy	\$ -	\$ -	\$ 48,705	\$	117,469	\$	79,342	\$	-	NA
Other Auxilary Transfer	\$ -	\$ -	\$ 64,236	\$	150,000	\$	-	\$	-	NA
Total	\$ -	\$ -	\$ 112,941	\$	267,469	\$	79,342	\$		NA
Total Excess of Revenues	\$ (74,931)	\$ 14,188	\$ 72,646	\$	309	\$	-	\$	(24,864)	

Table 5.2V – University of Arkansas – Pulaski Technical College Unrestricted Educational & General

	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr <b>% Inc</b> r
Unrestricted E&G Revenues							
Tuition & Fees	\$25,066,842	\$24,017,644	\$23,293,269	\$24,090,787	\$22,870,418	\$20,366,153	-18.8%
Gov. Appropriations							
Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
State	\$17,411,209	\$17,382,628	\$17,347,378	\$17,404,858	\$17,186,419	\$16,739,820	-3.9%
Local	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Grants & Contracts							
Federal	\$ 117,448	\$ 91,123	\$ 106,819	\$ 108,198	\$ 112,203	\$ 38,264	-67.4%
State	\$ 61,936	\$ -	\$ -	\$ -	\$ -	\$ -	-100.0%
Local	\$ -	\$ -	\$ 2,004	\$ 3,194	\$ 2,564	\$ -	NA
Private Gifts, Grants and Contracts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Endow ment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Sales and Services					\$ 177,950	\$ 361,096	NA
Educational Actvities	\$ 268,311	\$ 302,021	\$ 457,554	\$ 602,142	\$ -	\$ -	-100.0%
Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Other Investments	\$ 128,139	\$ 163,980	\$ 358,070	\$ 442,548	\$ 124,847	\$ 138,493	8.1%
Other	\$ 165,053	\$ 222,326	\$ 151,333	\$ 124,052	\$ 155,772	\$ 328,938	99.3%
Total	\$43,218,938	\$ 42,179,721	\$41,716,427	\$42,775,779	\$40,630,172	\$ 37,972,764	-12.1%
Unrestricted E&G Expenditu	res						
Teaching Salaries	\$ 9,833,555	\$ 8,685,287	\$ 9,090,960	\$ 9,378,576	\$ 8,922,092	\$ 8,429,582	-14.3%
Dept. Oper. Expense	\$ 3,994,960	\$ 3,834,717	\$ 3,734,672	\$ 3,651,031	\$ 3,534,273	\$ 4,563,542	14.2%
Off-Campus Credit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Non-Credit Instruction	\$ 306,055	\$ 417,130	\$ 103,500	\$ 350,849	\$ 216,207	\$ 219,502	-28.3%
Research	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Public Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Libraries	\$ 635,588	\$ 610,930	\$ 735,699	\$ 663,377	\$ 628,047	\$ 721,266	13.5%
Museums & Galleries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Organized Activities	\$ 545,008	\$ 371,690	\$ 331,758	\$ 365,403	\$ 210,888	\$ 39,006	-92.8%
Other Academic Support	\$ 3,005,163	\$ 3,095,548	\$ 2,750,130	\$ 2,716,904	\$ 1,876,577	\$ 1,716,510	-42.9%
Student Services	\$ 2,963,479	\$ 3,035,108	\$ 3,305,150	\$ 3,265,228	\$ 2,808,369	\$ 2,580,214	-12.9%
Institutional Support	\$ 7,398,123	\$ 6,813,885	\$ 6,778,795	\$ 6,600,752	\$ 5,584,880	\$ 7,389,789	-0.1%
Utilities	\$ 1,675,369	\$ 1,588,386	\$ 1,676,994	\$ 1,535,457	\$ 1,505,137	\$ 1,758,824	5.0%
Other Plant Maintenance	\$ 2,045,627	\$ 2,251,357	\$ 2,285,845	\$ 2,218,657	\$ 2,504,698	\$ 2,374,626	16.1%
Scholarships & Fellow ships	\$ 1,465,864	\$ 1,622,320	\$ 1,688,258	\$ 1,563,044	\$ 1,517,348	\$ 1,377,912	-6.0%
Other	\$ 448,530	\$ 282,992	\$ -	\$ -	\$ -	\$ -	-100.0%
Transfers - Auxiliary	\$ -		\$ -	\$ -	\$ -	\$ -	NA
Transfers - Mandatory	\$ 6,221,397	\$ 6,214,066	\$ -	\$ 4,802,497	\$ 5,408,817	\$ 5,412,161	-13.0%
Transfers -Non Mandatory	\$ 2,317,897	\$ 3,717,883	\$ -	\$ 3,178,472	\$ 2,121,445	\$ 28,414	-98.8%
Total	\$ 42,856,615	\$ 42,541,300	\$ 32,481,762	\$40,290,246	\$ 36,838,778	\$ 36,611,347	-14.6%

Table 5.2V – University of Arkansas – Pulaski Technical College (cont.) Auxiliary Enterprises

		2016-17	_	2017-18	_	2018-19	_20	019-2020	2	020-2021	2	021-2022	5 yr % Incr
Revenues													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Food Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
College Union	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	284,665	\$	221,225	\$	185,910	\$	201,915	\$	182,799	\$	233,764	-17.9%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	79,320	\$	92,665	\$	134,585	\$	156,353	\$	13,854	\$	70,606	-11.0%
Total	\$	363,985	\$	313,890	\$	320,495	\$	358,268	\$	196,653	\$	304,371	-16.4%
Expenditures													
Intercollegiate Athletics	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Resident Halls	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	_	\$	_	\$	-	\$	_	\$	-	\$	-	NA
Food Service	\$	239,410	\$	249,460	\$	307,422	\$	272,831	\$	243,438	\$	347,178	45.0%
College Union	\$	-	\$	-	\$	· -	\$	· -	\$	· -	\$	-	NA
Bookstore	\$	_	\$	_	\$	_	\$	_	\$	-	\$	-	NA
Student Org. and Publications	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA
Other Auxiliary	\$	12,466	\$	10,027	\$	26,785	\$	14,554	\$	44,829	\$	9,756	-21.7%
Total	\$	251,876	\$	259,487	\$	334,207	\$	287,386	\$	288,267	\$	356,934	41.7%
Transfers/Debt Service													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Resident Halls	\$	-	\$	_	\$		\$		\$		\$	_	NA
Married Student Housing	\$	_	\$		\$		\$		\$		\$		NA NA
Faculty Housing	\$	_	\$	_	\$		\$		\$		\$	_	NA NA
Food Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
College Union	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	NA
Bookstore	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
		-	Ф \$	-		-	ъ \$	-	\$ \$	-		-	NA NA
Student Org. and Publications	\$	-		-	\$	-		-		-	\$	-	NA NA
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA NA
Other Auxiliary	\$	-	\$	-	\$	-	\$	-	\$	-	\$		NA
Total	\$_	-	\$	-	\$	-	\$	-	\$	-	\$		NA
Excess of Revenues	\$	112,109	\$	54,402	\$	(13,712)	\$	70,882	\$	(91,615)	\$	(52,563)	-146.9%
Special Transfers													
Auxiliary Transfer Policy	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxilary Transfer	\$	(112,109)			\$	-	\$	-	\$	-	\$	-	NA
Total	\$_	(112,109)	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Total Excess of Revenues	\$	_	\$	54,402	\$	(13,712)	\$	70,882	\$	(91,615)	\$	(52,563)	

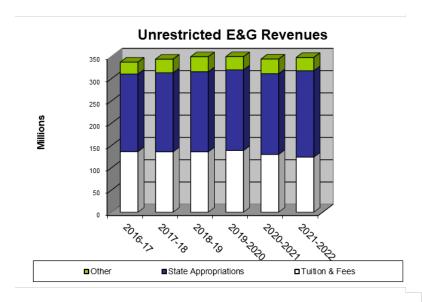
TABLE 5.2W – TWO-YEAR SUMMARY UNRESTRICTED EDUCATIONAL & GENERAL

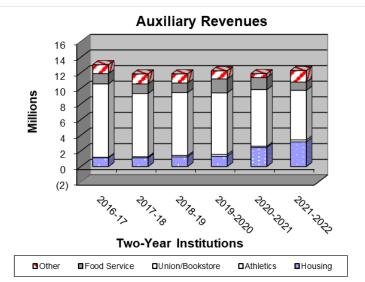
Unrestricted E&G Revenues           Tuition & Fees         \$136,020,209         \$135,648,888         \$135,685,652         \$138,436,600         \$129,787,740         \$123,734,467         -9.0%           Gov. Appropriations         Federal         \$ -		2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	5 yr % Incr
Gov. Appropriations         Federal         \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ NA State         \$ 174,125,673         \$ 177,398,511         \$ 179,576,656         \$ 181,107,791         \$ 181,233,778         \$ 193,842,685         11.3%           Local         \$ 17,356,931         \$ 18,070,666         \$ 18,224,112         \$ 19,848,729         \$ 20,893,135         \$ 14,135,772         -18.6%           Grants & Contracts         Federal         \$ 632,845         \$ 546,642         \$ 629,757         \$ 690,991         \$ 1,991,887         \$ 6,012,282         850.0%           State         \$ 1,056,864         \$ 1,054,578         \$ 1,589,536         \$ 926,418         \$ 2,412,672         \$ 2,114,275         100.1%           Local         \$ 443,101         \$ 475,312         \$ 440,207         \$ 433,163         \$ 72,719         \$ 102,500         -76.9%           Private Gifts, Grants and Contracts         \$ 623,897         \$ 586,403         \$ 4,493,794         \$ 557,952         \$ 420,533         \$ 637,426         2.2%           Endow ment Income         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Selse and Services         Educational Activities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ - <t< td=""><td>Unrestricted E&amp;G Revenues</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Unrestricted E&G Revenues							
Federal         \$ -         \$ -         \$ -         \$ -         \$ -         NA           State         \$174,125,673         \$177,398,511         \$179,576,656         \$181,107,791         \$181,233,778         \$193,842,685         11.3%           Local         \$17,356,931         \$18,070,666         \$18,224,112         \$19,848,729         \$20,893,135         \$14,135,772         -18.6%           Grants & Contracts         Federal         \$632,845         \$546,642         \$629,757         \$690,991         \$1,991,887         \$6,012,282         850.0%           State         \$1,056,864         \$1,054,578         \$1,589,536         \$926,418         \$2,412,672         \$2,114,275         100.1%           Local         \$443,101         \$475,312         \$440,207         \$433,163         \$72,719         \$102,500         -76.9%           Private Gifts, Grants and Contracts         \$623,897         \$586,403         \$4,493,794         \$557,952         \$420,533         \$637,426         2.2%           Endow ment Income         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$-         \$- <td>Tuition &amp; Fees</td> <td>\$136,020,209</td> <td>\$135,648,888</td> <td>\$135,685,652</td> <td>\$138,436,600</td> <td>\$129,787,740</td> <td>\$123,734,467</td> <td>-9.0%</td>	Tuition & Fees	\$136,020,209	\$135,648,888	\$135,685,652	\$138,436,600	\$129,787,740	\$123,734,467	-9.0%
State         \$174,125,673         \$177,398,511         \$179,576,656         \$181,107,791         \$181,233,778         \$193,842,685         11.3%           Local         \$17,356,931         \$18,070,666         \$18,224,112         \$19,848,729         \$20,893,135         \$14,135,772         -18.6%           Grants & Contracts         Federal         \$632,845         \$546,642         \$629,757         \$690,991         \$1,991,887         \$6,012,282         850.0%           State         \$1,056,864         \$1,054,578         \$1,589,536         \$926,418         \$2,412,672         \$2,114,275         100.1%           Local         \$443,101         \$475,312         \$440,207         \$433,163         \$72,719         \$102,500         -76.9%           Private Gifts, Grants and Contracts         \$623,897         \$586,403         \$4,493,794         \$557,952         \$420,533         \$637,426         2.2%           Endow ment Income         \$-	Gov. Appropriations							
Local         \$ 17,356,931         \$ 18,070,666         \$ 18,224,112         \$ 19,848,729         \$ 20,893,135         \$ 14,135,772         -18.6%           Grants & Contracts         Federal         \$ 632,845         \$ 546,642         \$ 629,757         \$ 690,991         \$ 1,991,887         \$ 6,012,282         850.0%           State         \$ 1,056,864         \$ 1,054,578         \$ 1,589,536         \$ 926,418         \$ 2,412,672         \$ 2,114,275         100.1%           Local         \$ 443,101         \$ 475,312         \$ 440,207         \$ 433,163         \$ 72,719         \$ 102,500         -76.9%           Private Gifts, Grants and Contracts         \$ 623,897         \$ 586,403         \$ 4,493,794         \$ 557,952         \$ 420,533         \$ 637,426         2.2%           Endow ment Income         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Sales and Services         Educational Activities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ -         \$ -         -         -         -100.0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         -         NA	Federal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Grants & Contracts         Federal         \$ 632,845         \$ 546,642         \$ 629,757         \$ 690,991         \$ 1,991,887         \$ 6,012,282         850.0%           State         \$ 1,056,864         \$ 1,054,578         \$ 1,589,536         \$ 926,418         \$ 2,412,672         \$ 2,114,275         100.1%           Local         \$ 443,101         \$ 475,312         \$ 440,207         \$ 433,163         \$ 72,719         \$ 102,500         -76.9%           Private Gifts, Grants and Contracts         \$ 623,897         \$ 586,403         \$ 4,493,794         \$ 557,952         \$ 420,533         \$ 637,426         2.2%           Endow ment Income         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Sales and Services         Educational Actvities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ -         \$ -         -         -100.0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Investments         \$ 419,463         \$ 796,294         \$ 1,684,708         \$ 1,753,050         \$ 794,554         \$ 662,421         57.9%	State	\$174,125,673	\$177,398,511	\$179,576,656	\$181,107,791	\$181,233,778	\$193,842,685	11.3%
Federal         \$ 632,845         \$ 546,642         \$ 629,757         \$ 690,991         \$ 1,991,887         \$ 6,012,282         850.0%           State         \$ 1,056,864         \$ 1,054,578         \$ 1,589,536         \$ 926,418         \$ 2,412,672         \$ 2,114,275         100.1%           Local         \$ 443,101         \$ 475,312         \$ 440,207         \$ 433,163         \$ 72,719         \$ 102,500         -76.9%           Private Gifts, Grants and Contracts         \$ 623,897         \$ 586,403         \$ 4,493,794         \$ 557,952         \$ 420,533         \$ 637,426         2.2%           Endow ment Income         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Sales and Services         Educational Actvities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ -         \$ -         -         -         -100.0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         -         NA           Other Investments         \$ 419,463         \$ 796,294         \$ 1,684,708         \$ 1,753,050         \$ 794,554         \$ 662,421         57.9%           Other         \$ 5,144,766         \$ 7	Local	\$ 17,356,931	\$ 18,070,666	\$ 18,224,112	\$ 19,848,729	\$ 20,893,135	\$ 14,135,772	-18.6%
State         \$ 1,056,864         \$ 1,054,578         \$ 1,589,536         \$ 926,418         \$ 2,412,672         \$ 2,114,275         100.1%           Local         \$ 443,101         \$ 475,312         \$ 440,207         \$ 433,163         \$ 72,719         \$ 102,500         -76.9%           Private Gifts, Grants and Contracts         \$ 623,897         \$ 586,403         \$ 4,493,794         \$ 557,952         \$ 420,533         \$ 637,426         2.2%           Endow ment Income         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Sales and Services         Educational Actvities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ -         \$ -         -         -100.0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Investments         \$ 419,463         \$ 796,294         \$ 1,684,708         \$ 1,753,050         \$ 794,554         \$ 662,421         57.9%           Other         \$ 5,144,766         \$ 7,871,600         \$ 5,290,215         \$ 4,084,909         \$ 6,173,791         \$ 6,142,143         19.4%	Grants & Contracts							
Local         \$ 443,101         \$ 475,312         \$ 440,207         \$ 433,163         \$ 72,719         \$ 102,500         -76.9%           Private Gifts, Grants and Contracts         \$ 623,897         \$ 586,403         \$ 4,493,794         \$ 557,952         \$ 420,533         \$ 637,426         2.2%           Endow ment Income         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Sales and Services         Beducational Activities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ -         \$ -         -         -100.0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Investments         \$ 419,463         \$ 796,294         \$ 1,684,708         \$ 1,753,050         \$ 794,554         \$ 662,421         57.9%           Other         \$ 5,144,766         \$ 7,871,600         \$ 5,290,215         \$ 4,084,909         \$ 6,173,791         \$ 6,142,143         19.4%	Federal	\$ 632,845	\$ 546,642	\$ 629,757	\$ 690,991	\$ 1,991,887	\$ 6,012,282	850.0%
Private Gifts, Grants and Contracts         \$ 623,897         \$ 586,403         \$ 4,493,794         \$ 557,952         \$ 420,533         \$ 637,426         2.2%           Endow ment Income         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Sales and Services         Beducational Activities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ -         \$ -         \$ -         -         -100.0%	State	\$ 1,056,864	\$ 1,054,578	\$ 1,589,536	\$ 926,418	\$ 2,412,672	\$ 2,114,275	100.1%
Endow ment Income         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Sales and Services         Educational Actvities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ -         \$ -        100.0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Investments         \$ 419,463         \$ 796,294         \$ 1,684,708         \$ 1,753,050         \$ 794,554         \$ 662,421         57.9%           Other         \$ 5,144,766         \$ 7,871,600         \$ 5,290,215         \$ 4,084,909         \$ 6,173,791         \$ 6,142,143         19.4%	Local	\$ 443,101	\$ 475,312	\$ 440,207	\$ 433,163	\$ 72,719	\$ 102,500	-76.9%
Sales and Services         NA           Educational Actvities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ -         \$ -         \$ -100.0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Investments         \$ 419,463         \$ 796,294         \$ 1,684,708         \$ 1,753,050         \$ 794,554         \$ 662,421         57.9%           Other         \$ 5,144,766         \$ 7,871,600         \$ 5,290,215         \$ 4,084,909         \$ 6,173,791         \$ 6,142,143         19.4%	Private Gifts, Grants and Contracts	\$ 623,897	\$ 586,403	\$ 4,493,794	\$ 557,952	\$ 420,533	\$ 637,426	2.2%
Educational Actvities         \$ 1,010,075         \$ 1,063,544         \$ 1,363,047         \$ 1,285,775         \$ -         \$ -         -100.0%           Hospitals         \$ -         \$ -         \$ -         \$ -         \$ -         NA           Other Investments         \$ 419,463         \$ 796,294         \$ 1,684,708         \$ 1,753,050         \$ 794,554         \$ 662,421         57.9%           Other         \$ 5,144,766         \$ 7,871,600         \$ 5,290,215         \$ 4,084,909         \$ 6,173,791         \$ 6,142,143         19.4%	Endow ment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Hospitals         5         -         \$         -         \$         -         \$         -         \$         -         \$         -         \$         -         \$         -         NA           Other Investments         \$         419,463         \$         796,294         \$         1,684,708         \$         1,753,050         \$         794,554         \$         662,421         57.9%           Other         \$         5,144,766         \$         7,871,600         \$         5,290,215         \$         4,084,909         \$         6,173,791         \$         6,142,143         19.4%	Sales and Services							NA
Other Investments       \$ 419,463       \$ 796,294       \$ 1,684,708       \$ 1,753,050       \$ 794,554       \$ 662,421       57.9%         Other       \$ 5,144,766       \$ 7,871,600       \$ 5,290,215       \$ 4,084,909       \$ 6,173,791       \$ 6,142,143       19.4%	Educational Actvities	\$ 1,010,075	\$ 1,063,544	\$ 1,363,047	\$ 1,285,775	\$ -	\$ -	-100.0%
Other \$ 5,144,766 \$ 7,871,600 \$ 5,290,215 \$ 4,084,909 \$ 6,173,791 \$ 6,142,143 19.4%	Hospitals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
	Other Investments	\$ 419,463	\$ 796,294	\$ 1,684,708	\$ 1,753,050	\$ 794,554	\$ 662,421	57.9%
Total \$336,833,825 \$343,512,438 \$348,977,683 \$349,125,378 \$343,780,808 \$347,383,970 3.1%	Other	\$ 5,144,766	\$ 7,871,600	\$ 5,290,215	\$ 4,084,909	\$ 6,173,791	\$ 6,142,143	19.4%
	Total	\$ 336,833,825	\$ 343,512,438	\$ 348,977,683	\$349,125,378	\$ 343,780,808	\$ 347,383,970	3.1%
Unrestricted E&G Expenditures	Unrestricted E&G Expenditu	res						
Teaching Salaries \$ 79,272,688 \$ 78,120,913 \$ 77,808,058 \$ 77,616,236 \$ 70,616,610 \$ 73,288,854 -7.5%	Teaching Salaries	\$ 79,272,688	\$ 78,120,913	\$ 77,808,058	\$ 77,616,236	\$ 70,616,610	\$ 73,288,854	-7.5%
Dept. Oper. Expense \$ 44,308,652 \$ 45,766,785 \$ 47,051,264 \$ 45,823,669 \$ 42,459,049 \$ 44,933,154 1.4%	Dept. Oper. Expense	\$ 44,308,652	\$ 45,766,785	\$ 47,051,264	\$ 45,823,669	\$ 42,459,049	\$ 44,933,154	1.4%
Off-Campus Credit \$ 665,448 \$ 682,525 \$ 551,679 \$ 472,013 \$ 427,411 \$ 384,922 -42.2%	Off-Campus Credit	\$ 665,448	\$ 682,525	\$ 551,679	\$ 472,013	\$ 427,411	\$ 384,922	-42.2%
Non-Credit Instruction \$ 4,225,969 \$ 4,565,863 \$ 4,100,741 \$ 3,601,275 \$ 3,101,878 \$ 3,471,979 -17.8%	Non-Credit Instruction	\$ 4,225,969	\$ 4,565,863	\$ 4,100,741	\$ 3,601,275	\$ 3,101,878	\$ 3,471,979	-17.8%
Research \$ 30,320 \$ 41,304 \$ 29,049 \$ - \$100.0%	Research	\$ 30,320	\$ 41,304	\$ 29,049	\$ -	\$ -	\$ -	-100.0%
Public Service \$ 4,906,051 \$ 5,244,336 \$ 4,897,208 \$ 4,609,289 \$ 4,093,688 \$ 4,271,138 -12.9%	Public Service	\$ 4,906,051	\$ 5,244,336	\$ 4,897,208	\$ 4,609,289	\$ 4,093,688	\$ 4,271,138	-12.9%
Libraries \$ 5,841,273 \$ 5,889,329 \$ 6,254,523 \$ 5,813,659 \$ 5,438,773 \$ 5,207,105 -10.9%	Libraries	\$ 5,841,273	\$ 5,889,329	\$ 6,254,523	\$ 5,813,659	\$ 5,438,773	\$ 5,207,105	-10.9%
Museums & Galleries \$ - \$ - \$ - \$ - NA	Museums & Galleries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	NA
Organized Activities \$ 778,717 \$ 657,316 \$ 1,260,823 \$ 629,306 \$ 491,194 \$ 315,522 -59.5%	Organized Activities	\$ 778,717	\$ 657,316	\$ 1,260,823	\$ 629,306	\$ 491,194	\$ 315,522	-59.5%
Other Academic Support \$ 21,831,380 \$ 22,659,447 \$ 21,891,106 \$ 22,497,904 \$ 23,258,057 \$ 24,793,759 13.6%	Other Academic Support	\$ 21,831,380	\$ 22,659,447	\$ 21,891,106	\$ 22,497,904	\$ 23,258,057	\$ 24,793,759	13.6%
Student Services \$ 27,823,728 \$ 29,085,122 \$ 29,935,810 \$ 29,850,986 \$ 26,266,060 \$ 27,581,282 -0.9%	Student Services	\$ 27,823,728	\$ 29,085,122	\$ 29,935,810	\$ 29,850,986	\$ 26,266,060	\$ 27,581,282	-0.9%
Institutional Support \$ 54,564,214 \$ 53,715,533 \$ 55,836,725 \$ 57,370,347 \$ 53,929,614 \$ 55,201,683 1.2%	Institutional Support	\$ 54,564,214	\$ 53,715,533	\$ 55,836,725	\$ 57,370,347	\$ 53,929,614	\$ 55,201,683	1.2%
Utilities \$ 11,014,925 \$ 10,894,145 \$ 10,809,993 \$ 10,114,616 \$ 9,860,212 \$ 10,548,362 -4.2%	Utilities	\$ 11,014,925	\$ 10,894,145	\$ 10,809,993	\$ 10,114,616	\$ 9,860,212	\$ 10,548,362	-4.2%
Other Plant Maintenance \$ 27,476,064 \$ 32,195,459 \$ 36,401,772 \$ 31,591,322 \$ 32,814,021 \$ 33,873,978 23.3%	Other Plant Maintenance	\$ 27,476,064	\$ 32,195,459	\$ 36,401,772	\$ 31,591,322	\$ 32,814,021	\$ 33,873,978	23.3%
Scholarships & Fellow ships \$ 11,803,449 \$ 11,922,425 \$ 12,014,384 \$ 12,159,754 \$ 12,014,884 \$ 12,285,664 4.1%	Scholarships & Fellow ships	\$ 11,803,449	\$ 11,922,425	\$ 12,014,384	\$ 12,159,754	\$ 12,014,884	\$ 12,285,664	4.1%
Other \$ 4,332,474 \$ 1,630,595 \$ 2,845,903 \$ 1,997,615 \$ 774,918 \$ 307,751 -92.9%		\$ 4,332,474						-92.9%
Transfers - Auxiliary \$ 431,251 \$ 683,043 \$ 991,324 \$ 1,515,800 \$ 1,069,169 \$ 3,950,302 816.0%					. , ,			
Transfers - Mandatory \$ 13,547,953 \$ 14,678,815 \$ 7,723,676 \$ 10,128,320 \$ 12,925,322 \$ 11,892,456 -12.2%	•		• ,					
Transfers -Non Mandatory \$ 4,610,378 \$ 7,971,931 \$ 1,288,322 \$ 5,473,389 \$ 3,583,232 \$ 6,594,483 43.0%	•							
Total \$326,606,927 \$334,746,371 \$330,033,938 \$329,717,728 \$310,988,999 \$328,118,620 0.5%	•							

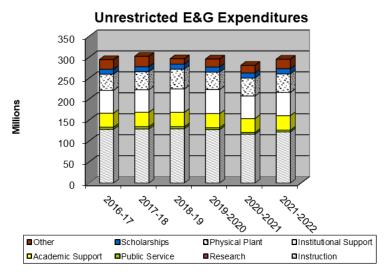
TABLE 5.2W – TWO-YEAR SUMMARY (CONT.)
AUXILIARY ENTERPRISES

		2016-17		2017-18		2018-19		2019-2020		2020-2021		2021-2022	5 yr % Incr
Revenues													
Intercollegiate Athletics	\$	56,208	\$		\$		\$	236,648	\$	151,466	\$		351.6%
Resident Halls	\$	1,073,572	\$	1,073,894	\$	1,207,542	\$	1,283,165	\$	2,444,097	\$		94.5%
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	1,065,900	NA
Faculty Housing	\$	45,530	\$	42,406	\$	33,238	\$	33,074	\$	-	\$	-	-100.0%
Food Service	\$	1,311,193	\$	1,222,313	\$	1,224,533	\$	1,785,859	\$	1,548,149	\$	1,061,114	-19.1%
College Union	\$	180,446	\$	178,477	\$	174,368	\$	157,194	\$	-	\$	1,103,305	511.4%
Bookstore	\$	9,224,136	\$	7,926,690	\$	7,877,125	\$	7,717,256	\$	7,246,709	\$	5,243,875	-43.2%
Student Org. and Publications	\$	2,368	\$	4,002	\$	10,185	\$	7,568	\$	9,445	\$	1,157,023	48760.8%
Student Health Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Other Auxiliary	\$	1,132,048	\$	1,273,023	\$	1,165,620	\$	1,031,583	\$	489,642	\$	302,650	-73.3%
Total	\$	13,075,742	\$	11,897,340	\$	11,912,046	\$	12,401,331	\$	12,320,810	\$	12,832,015	-1.9%
Expenditures													
Intercollegiate Athletics	\$	542,341	\$	604,676	\$	823,980	\$	1,544,382	\$	1,784,186	\$	2,785,379	413.6%
Resident Halls	\$	584,302	\$	617,537	\$	771,924	\$	853,909	\$	1,097,713	\$	1,440,573	146.5%
Married Student Housing	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
Faculty Housing	\$	7,279	\$	9,993	\$	10,201	\$	2,988	\$	-	\$	-	-100.0%
Food Service	\$	2,144,272	\$	2,106,433	\$	2,153,879	\$	2,658,236	\$	2,608,266	\$	3,296,026	53.7%
College Union	\$	127,210	\$	149,451	\$	162,851	\$	144,667	\$	-	\$	102,567	-19.4%
Bookstore	\$	7,257,940	\$	6,753,925	\$	6,769,097	\$	6,502,091	\$	6,146,191	\$	5,003,057	-31.1%
Student Org. and Publications	\$	298,367	\$	308,365	\$	283,418	\$	231,264	\$	97,188	\$	383,933	28.7%
Student Health Service	\$	-	\$	-	\$	-	\$		\$	-	\$	-	NA
Other Auxiliary	\$	1,552,296	\$	1,455,699	\$	1,612,508	\$	1,348,492	\$	1,127,937	\$	338,160	-78.2%
Total	\$	12,514,008	\$	12,006,078	\$	12,587,857	\$	13,286,029	\$	12,861,482	\$	13,349,695	6.7%
Transfers/Debt Service													
Intercollegiate Athletics	\$	_	\$	_	\$	_	\$	_	\$	_	\$	(192,952)	NA
Resident Halls	\$	_	\$	_	\$	_	\$	_	\$	249,212	\$		NA
Married Student Housing	\$	_	\$	_	\$	_	\$	_	\$	,	\$		NA
Faculty Housing	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA
Food Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	86,270	NA NA
College Union	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA NA
Bookstore	\$	_	\$	_	\$	_	\$	_	\$	_	\$	45,678	NA NA
Student Org. and Publications	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-	NA.
Student Health Service	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	NA.
Other Auxiliary	\$	_	\$		\$	_	\$	_	\$	_	\$	2,568	NA NA
Total			\$		\$		\$		\$	249,212	\$	232,742	NA NA
Total	Ψ_	<u> </u>	Ψ		Ψ		Ψ	<u> </u>	Ψ	243,212	Ψ	232,142	144
Excess of Revenues	\$	561,734	\$	(108,739)	\$	(675,811)	\$	(884,698)	\$	(789,884)	\$	(750,423)	-233.6%
Special Transfers													
Auxiliary Transfer Policy	\$	573,109	\$	1,356,879	\$	1,250,863	\$	1,017,766	\$	2,217,622	\$	1,441,657	151.6%
Other Auxilary Transfer	\$	(1,344,052)	\$	(1,043,003)	\$	(672,663)	\$	187,457	\$	126,199	\$	(293,263)	NA
Total	\$	(770,943)	\$	313,876	\$	578,200	\$	1,205,223	\$	2,343,821	\$	1,148,394	NA
Total Excess of Revenues	\$	(209,209)	\$	205,137	\$	(97,611)	\$	320,525	\$	1,553,937	\$	397,971	

CHART 6. UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES TWO-YEAR INSTITUTIONS: 2016-17 THROUGH 2021-2022







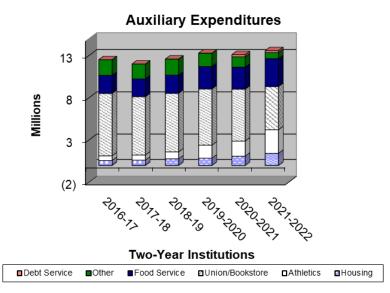


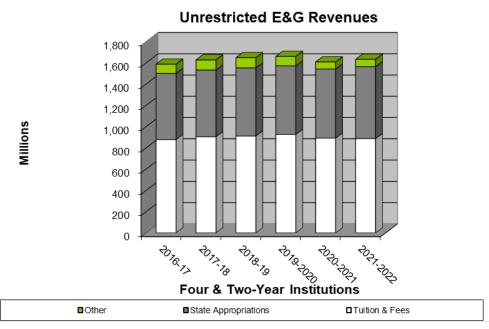
TABLE 5.2X – FOUR-YEAR AND TWO-YEAR SUMMARY UNRESTRICTED EDUCATIONAL & GENERAL

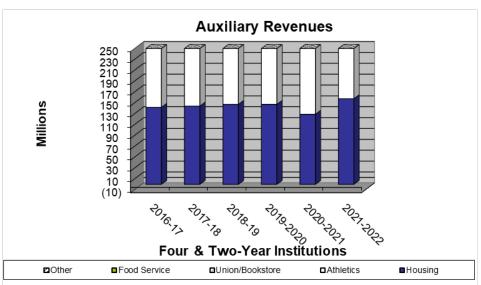
													5 yr
		2016-17		2017-18		2018-19		2019-2020		2020-2021		2020-2022	% Incr
Unrestricted E&G Revenues													
Tuition & Fees	\$	878,355,318	\$	904,610,813	\$	910,947,013	\$	926,244,018	\$	891,643,216	\$	886,638,035	0.9%
Gov. Appropriations													
Federal	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	NA
State	\$	622,426,317	\$	627,213,416	\$	640,766,193	\$	645,036,343	\$	650,123,723	\$	676,779,906	8.7%
Local	\$	23,504,140	\$	24,160,284	\$	24,471,297	\$	26,247,121	\$	28,139,974	\$	18,232,254	-22.4%
Grants & Contracts													
Federal	\$	3,816,637	\$	4,197,813	\$	4,404,086	\$	4,820,923	\$	2,155,327	\$	7,314,996	91.7%
State	\$	3,513,971	\$	2,174,856	\$	2,192,676	\$	1,943,329	\$	3,753,172	\$	3,361,599	-4.3%
Local	\$	523,507	\$	613,390	\$	555,580	\$	536,967	\$	622,414	\$	186,281	-64.4%
Private Gifts, Grants and Contracts	\$	9,307,329	\$	9,870,522	\$	16,304,304	\$	7,605,460	\$	2,864,710	\$	2,237,721	-76.0%
Endow ment Income	\$	1,454,964	\$	1,638,780	\$	2,025,156	\$	1,969,921	\$	1,144,188	\$	781,148	-46.3%
Sales and Services													
Educational Actvities	\$	17,964,175	\$	18,249,588	\$	3,561,156	\$	3,159,186	\$	155,821	\$	-	-100.0%
Hospitals	\$	-	\$	_	\$	-	\$	_	\$	_	\$	_	NA
Other Investments	\$	2,519,753	\$	8,111,894	\$	20,361,304	\$	19,282,753	\$	4,363,744	\$	(15,167,241)	-701.9%
Other	\$	23,770,410	\$	25,952,350	\$	21,833,702	\$	23,065,294	\$	23,507,619	\$	52,205,421	119.6%
Total	\$	1,587,156,520	\$ 1	1,626,793,707	\$ 1	1,647,422,467	\$ '	1,659,911,316	\$ 1	1,608,473,909	\$1	1,632,570,122	2.9%
Unrestricted E&G Expenditu	res	i											
Teaching Salaries	\$	343,809,234	\$	349,296,420	\$	350,818,080	\$	354,725,178	\$	342,294,291	\$	339,041,964	-1.4%
Dept. Oper. Expense	\$	229,586,594	\$	232,007,693	\$	227,718,674	\$	233,094,432	\$	220,220,117	\$	239,359,849	4.3%
Off-Campus Credit	\$	15,114,001	\$	16,452,071	\$	17,257,667	\$	16,885,271	\$	24,773,703	\$	26,765,855	77.1%
Non-Credit Instruction	\$	9,764,366	\$	9,364,676	\$	10,493,789	\$	9,766,563	\$	7,282,960	\$	9,044,473	-7.4%
Research	\$	37,746,019	\$	45,168,989	\$	44,915,057	\$	43,928,104	\$	42,670,751	\$	45,136,179	19.6%
Public Service	\$	24,325,345	\$	25,661,674	\$	29,078,436	\$	23,412,129	\$	20,491,287	\$	22,321,577	-8.2%
Libraries	\$	38,274,442	\$	40,341,157	\$	40,358,561	\$	39,935,412	\$	36,755,972	\$	38,706,384	1.1%
Museums & Galleries	\$	833,585	\$	1,048,043	\$	1,101,535	\$	949,121	\$	844,077	\$	928,475	11.4%
Organized Activities	\$	6,524,512	\$	6,485,587	\$	7,431,067	\$	5,579,701	\$	4,577,489	\$	4,115,379	-36.9%
Other Academic Support	\$	102,586,146	\$	112,362,531	\$	110,562,354	\$	106,072,226	\$	98,049,331	\$	108,165,430	5.4%
Student Services	\$	105,293,863	\$	116,895,659	\$	117,777,575	\$	112,424,430	\$	105,235,174	\$	115,499,578	9.7%
Institutional Support	\$	191,230,126	\$	169,691,814	\$	191,868,385	\$	188,568,822	\$	187,804,518	\$	187,198,521	-2.1%
Utilities	\$	43,849,496	\$	45,124,959	\$	45,199,250	\$	42,393,031	\$	41,338,652	\$	46,549,463	6.2%
Other Plant Maintenance	\$	94,032,963	\$	96,345,989	\$	99,320,721	\$	97,264,040	\$	100,242,744	\$	107,695,947	14.5%
Scholarships & Fellow ships	\$	143,045,700	\$	147,266,035	\$	148,014,958	\$	154,652,402	\$	155,191,731	\$	158,627,840	10.9%
Other	\$	18,216,690	\$	18,468,125	\$	19,959,449	\$	16,468,327	\$	5,804,068	\$	4,877,407	-73.2%
Transfers - Auxiliary	\$	13,596,446	\$	14,719,689	\$	10,532,416	\$	10,979,120	\$	11,506,765	\$	14,625,527	7.6%
Transfers - Mandatory	\$	64,670,359	\$	68,396,928	\$	65,049,215	\$	69,664,253	\$	78,500,586	\$	71,303,891	10.3%
Transfers -Non Mandatory	\$	62,466,875	\$	62,532,139	\$	54,477,417	\$	99,691,618	\$	38,913,286	\$	63,557,467	1.7%
Total	\$ ′	1,544,966,762	\$1	,577,630,177	\$1	1,591,934,604	\$ ′	1,626,454,179	\$1	1,522,497,500	\$ 1	1,603,521,206	3.8%

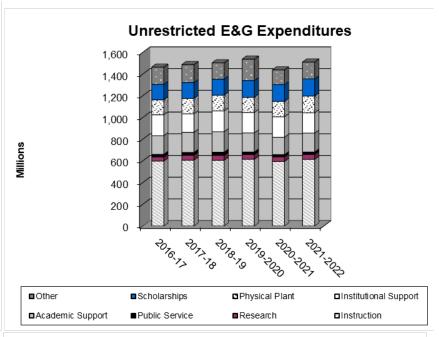
TABLE 5.2X- FOUR-YEAR AND TWO-YEAR SUMMARY (CONT.) AUXILIARY ENTERPRISES

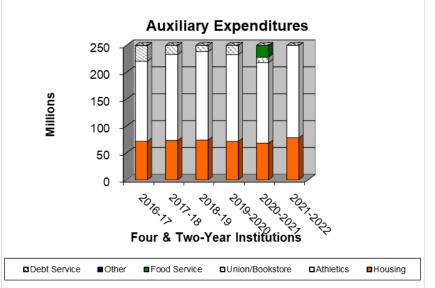
													5 vr
		2016-17		2017-18		2018-19		2019-2020		2020-2021		2021-2022	% Incr
Revenues													
Intercollegiate Athletics	\$	152,243,004	\$	151,163,475	\$	161,680,375	\$	147,492,929	\$	157,041,415	\$	171,393,633	12.6%
Resident Halls	\$	139,979,822	\$	142,851,254	\$	146,069,381	\$	146,106,680	\$	127,997,689	\$	155,161,377	10.8%
Married Student Housing	\$	1,809,071	\$	1,182,899	\$	1,071,372	\$	1,179,279	\$	990,104	\$	2,429,613	34.3%
Faculty Housing	\$	108,089	\$	81,614	\$	86,545	\$	88,806	\$	49,707	\$	51,380	-52.5%
Food Service	\$	39,589,198	\$	43,790,407	\$	41,004,816	\$	40,462,609	\$	34,799,866	\$	36,779,425	-7.19
College Union	\$	4,900,193	\$	4,711,161	\$	4,734,113	\$	5,043,061	\$	5,092,391	\$	6,189,868	26.3%
Bookstore	\$	28,307,180	\$	24,308,603	\$	23,829,844	\$	20,306,913	\$	10,009,277	\$	9,558,866	-66.2%
Student Org. and Publications	\$	6,700,868	\$	6,708,401	\$	6,958,168	\$	6,133,761	\$	5,957,165	\$	7,071,850	5.5%
Student Health Service	\$	13,421,593	\$	12,301,060	\$	13,366,339	\$	12,586,923	\$	11,556,723	\$	12,793,133	-4.79
Other Auxiliary	\$	23,634,364	\$	24,133,121	\$	24,181,858	\$	22,053,252	\$	17,479,979	\$	23,376,981	-1.19
Total	\$	410,693,382	\$	411,231,993	\$	422,982,811	\$	401,454,212	\$	370,974,317	\$	424,806,126	3.4%
Expenditures													
Intercollegiate Athletics	\$	148,899,088	\$	160,120,214	\$	164,356,882	\$	161,178,502	\$	149,949,370	\$	204,915,137	37.6%
Resident Halls	\$	71,132,555	\$	72,764,100	\$	73,750,910	\$	71,426,863	\$	68,069,612	\$	78,222,005	10.09
Married Student Housing	\$	548,371	\$	469,168	\$	246,676	\$	123,990	\$	91,707	\$	136,435	-75.19
Faculty Housing	\$	37,105	\$	40,157	\$	31,742	\$	20,920	\$	11,764	\$	11,282	-69.6%
Food Service	\$	30,174,673	\$	33,349,067	\$	32,176,499	\$	33,036,272	\$	29,460,441	\$	30,140,093	-0.19
College Union	\$	5,578,522	\$	5,538,122	\$	5,582,821	\$	5,309,085	\$	2,963,309	\$	4,470,534	-19.99
Bookstore	\$	23,448,247	\$	21,658,817	\$	20,313,773	\$	17,854,095	\$	7,110,593	\$	5,929,186	-74.79
Student Org. and Publications	\$	4,554,190	\$	4,326,466	\$	4,606,176	\$	3,795,052	\$	4,659,131	\$	4,987,540	9.5%
Student Health Service	\$	11,659,339	\$	11,157,210	\$	11,987,790	\$	12,310,316	\$	12,574,070	\$	12,160,449	4.39
Other Auxiliary	\$	15,801,160	\$	15,164,378	\$	17,625,645	\$	18,376,503	\$	11,797,011	\$	21,704,157	37.49
Total	\$	311,833,249	\$	324,587,700	\$	330,678,914	\$	323,431,597	\$	286,687,008	\$	362,676,817	16.39
Too wafe ma/Da b4 O a maile a													
Transfers/Debt Service	_		_		_		_		_		_		
Intercollegiate Athletics	\$	12,751,013	\$	13,766,714	\$	16,269,807	\$	16,644,785	\$	7,458,323	\$	7,273,504	-43.0%
Resident Halls	\$	35,808,798	\$	39,172,719	\$	43,016,561	\$	42,755,758	\$	40,579,308	\$	37,822,090	5.6%
Married Student Housing	\$	870,694	\$	849,639	\$	825,862	\$	827,534	\$	830,939	\$	833,130	-4.3%
Faculty Housing	\$	<u>-</u>	\$	<u>-</u>	\$	- -	\$		\$		\$	- -	N/
Food Service	\$	576,576	\$	765,567	\$	634,014	\$	637,266	\$	355,734	\$	697,421	21.09
College Union	\$	1,471,024	\$	1,529,428	\$	1,525,468	\$	1,460,810	\$	1,915,882	\$	1,961,587	33.3%
Bookstore	\$	1,028,749	\$	1,030,723	\$	1,026,947	\$	1,029,994	\$	1,030,250	\$	1,429,266	38.9%
Student Org. and Publications	\$	-	\$	-	\$	-	\$	4,375	\$	8,750	\$	8,750	N
Student Health Service	\$	475,097	\$	795,606	\$	1,023,198	\$	1,041,324	\$	1,065,130	\$	561,032	18.19
Other Auxiliary	\$	6,789,912	\$	6,614,885	\$	6,500,127	\$	6,126,385	\$	5,537,124	\$	4,766,967	-29.89
Total	\$_	59,771,862	\$	64,525,281	\$	70,821,983	\$	70,528,232	\$	58,781,440	\$	55,353,748	-7.49
Excess of Revenues	\$	39,088,270	\$	22,119,013	\$	21,481,914	\$	7,494,383	\$	25,505,870	\$	6,775,561	-82.7%
Special Transfers													
Auxiliary Transfer Policy	\$	17,423,805	\$	19,627,135	\$	19,901,287	\$	21,102,724	\$	24,661,899	\$	27,026,233	55.19
Other Auxilary Transfer	\$	(57,021,351)	\$	(42,832,311)	\$	(41,958,042)	\$	(26,588,664)	\$	(13,883,842)	\$	(44,754,918)	N
Total	\$	(39,597,546)	\$	(23,205,176)	\$	(22,056,755)	\$	(5,485,940)	\$	10,778,058	\$	(17,728,684)	N
Total Excess of Revenues	\$	(509,276)	\$	(1,086,164)	\$	(574,841)	\$	2,008,443	\$	36,283,928	\$	(10,953,124)	

CHART 7. UNRESTRICTED E&G AND AUXILIARY REVENUES AND EXPENDITURES FOUR-YEAR AND TWO-YEAR INSTITUTIONS: 2016-17 THROUGH 2021-22









## SECTION 6.

## INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES: 2012-13 THROUGH 2021-22

Table 6.1A – Summary of Intercollegiate Athletic Revenues and Expenditures for Universities: 2012-13

	INSTITUTIONS		ASUJ	ATU	HSU	SAUM		UAF	UAFS	UALR	UAM	UAPB		UCA	4	1-yr TOTAL
	Ticket Sales	\$	1,397,515	\$ 203,398	\$ 58,208	\$ 28,3	39 \$	39,062,932	\$ 25,110	\$ 434,357	\$ 35,235	\$ 420,729	\$	463,136	\$	42,129,009
R E	Media/Tournament/Bowl	\$	382,550	\$ -	\$ 23,690	\$ -	9	22,289,859	\$ 1,500	\$ 336,944	\$ -	\$ -	\$	74,461	\$	23,109,004
V	Concessions/Program Sales	\$	162,761	\$ -	\$ 2,620	\$ 3,70	66 \$	1,131,515	\$ 38,616	\$ 3,505	\$ -	\$ 59,904	\$	19,312	\$	1,421,999
E	Game Guarantees	\$	2,252,000	\$ 10,500	\$ 12,000	\$ 28,0	00 \$	7,000	\$ 11,000	\$ 181,000	\$ 54,500	\$ 768,365	\$	755,500	\$	4,079,865
N II	Foundations/Clubs & Other Private Gifts	\$	303,389	\$ 52,796	\$ 8,729	\$	50 \$	13,726,954	\$ 18,758	\$ 497,925	\$ -	\$ 2,025	\$	245,433	\$	14,856,059
E	Student Athletic Fees	\$	4,567,745	\$ 3,188,142	\$ 1,363,089	\$ 1,119,8	32 \$	-	\$ 2,774,885	\$ 4,260,729	\$ 735,302	\$ 1,016,673	\$	4,913,412	\$	23,939,809
S	Other Income	\$	1,349,731	\$ 191,287	\$ 4,802	\$ 21,2	00 \$	12,159,916	\$ 73,717	\$ 448,377	\$ 13,936	\$ 218,188	\$	1,037,453	\$	15,518,607
	CWSP Federally Funded Portion	\$	-	\$ 8,790	\$ -	\$ -	9	22,474	\$ -	\$ -	\$ 40,223	\$ -	\$	98,830	\$	170,317
OTUED	CWSP Fed. Portion as % Total CWSP		0.0%	75.0%	0.0%	0.0	)%	80.0%	0.0%	0.0%	100.0%	0.0%	6	100.0%		83.7%
OTHER FINANCING	Other Auxiliary Profits	\$	3,221,095	\$ -	\$ 855,683	\$ 702,0	15 \$	-	\$ 529,981	\$ -	\$ 1,248,995	\$ 2,649,584	\$	1,563,989	\$	10,771,372
SOURCES	Transfers from Unrestricted E&G	\$	1,180,687	\$ 1,180,687	\$ 1,180,687	\$ 1,180,6	37 \$	-	\$ -	\$ 1,039,529	\$ 750,000	\$ 1,138,234	\$	1,069,387	\$	8,719,898
	Transfers from Other Funds/Balance Forward	\$	-	\$ -	\$ -	\$ -	9		\$ -	\$ -	\$ 635,790	\$ -	\$	-	\$	635,790
		\$		\$ -	\$ -	\$ -	9	-	\$ -	\$ -	\$ -	\$ -	\$	-		
Total Revenu	ues for Athletics	\$	14,817,473	\$ 4,835,600	\$ 3,509,508	\$ 3,083,9	9 \$	88,400,650	\$ 3,473,567	\$ 7,202,366	\$ 3,513,981	\$ 6,273,702	\$	10,240,914	\$	145,351,730
	Salaries	\$	3,339,694	\$ 998,077	\$ 876,574	\$ 619,7	77 \$	21,766,301	\$ 949,519	\$ 2,428,651	\$ 777,915	\$ 1,749,275	\$	2,091,644	\$	35,597,427
	Budgeted FTE Positions	<u> </u>	67	18	19		13	255	0	42	18	3	5	41		508
	Fringe Benefits	\$	961,218	\$ 310,055	\$ 335,613	\$ 173,5	32 \$	5,496,968	\$ 279,470	\$ 642,207	\$ 284,916	\$ 480,089	\$	637,752	\$	9,601,850
	Fringe Benefits as a % of Salaries		28.8%	31.1%	38.3%	28.	)%	25.3%	29.4%	26.4%	36.6%	27.4%	6	30.5%		27.0%
E X	Extra Help	\$	279,704	\$ 162,633	\$ 130,574	\$ 182,1	35 \$	1,846,766	\$ 66,135	\$ 291,709	\$ 48,065	\$ 89,217	\$	255,321	\$	3,352,289
P	CWSP	\$	-	\$ 11,719	\$ 22,864	\$ 1,6	53 \$	28,093	\$ -	\$ -	\$ 40,223	\$ -	\$	98,830	\$	203,382
Ε	Game Guarantees	\$	774,073	\$ 41,600	\$ -	\$ 1,0	00 \$	3,589,684	\$ 10,500	\$ -	\$ 4,500	\$ -	\$	217,800	\$	4,639,157
N D	Athletic Scholarships	\$	3,801,816	\$ 1,299,581	\$ 1,415,307	\$ 983,2	35 \$	6,316,333	\$ 1,030,477	\$ 1,936,713	\$ 888,298	\$ 1,688,525	\$	3,185,815	\$	22,546,150
ı	Medical Insurance/Injury Claims	\$	16,796	\$ 199,538	\$ 92,097	\$ 209,1	31 \$	871,636	\$ 53,343	\$ 8,370	\$ 298,071	\$ 100,350	\$	153,408	\$	2,002,740
Т	Travel	\$	2,374,055	\$ 303,010	\$ 288,621	\$ 385,9	33	8,806,518	\$ 403,984	\$ 919,336	\$ 293,047	\$ 777,276	\$	1,399,948	\$	15,951,758
U R	Equipment	\$	42,918	\$ 12,706	\$ 16,127	\$ 13,8	55 \$	360,531	\$ -	\$ 30,516	\$ -	\$ 9,208	\$	11,774	\$	497,635
E	Concessions/Programs	\$	-	\$ -	\$ -	\$ 15,9	12 \$	-	\$ 38,616	\$ -	\$ -	\$ -	\$	-	\$	54,528
S	M & O	\$	2,386,842	\$ 285,427	\$ 181,376	\$ 281,8	18 \$	12,040,948	\$ 267,842	\$ 663,787	\$ 375,397	\$ 749,266	\$	924,011	\$	18,156,744
	Facilities	\$	810,895	\$ 307,730	\$ 150,355	\$ 127,2	54 \$	11,633,485	\$ 267,092	\$ 188,913	\$ 322,108	\$ 56,000	\$	600,785	\$	14,464,617
	Debt Service	\$	29,461	\$ 253,156	\$ -	\$ 88,5	64 \$	9,806,660	\$ -	\$ 76,054	\$ 130,328	\$ 574,496	\$	406,235	\$	11,364,954
	Other Expenses	\$	-	\$ 107,569	\$ -	\$ -	9	-	\$ 106,589	\$ 16,110	\$ 51,113	\$ -	\$	48,682	\$	330,063
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$	-	\$ -	\$ -	\$ -	\$	5,297,109	\$ -	\$ -	\$ -	\$ -	\$	208,909	\$	5,506,018
Total Expend	ditures for Athletics	\$	14,817,473	\$ 4,292,801	\$ 3,509,508	\$ 3,083,9	59 \$	87,861,032	\$ 3,473,567	\$ 7,202,366	\$ 3,513,981	\$ 6,273,702	\$	10,240,914	\$	144,269,312

Table 6.1B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2012-13

	INSTITUTIONS		CCCUA		MSCC	NAC	2-	yr TOTAL	GF	RAND TOTAL
	Ticket Sales	\$	_	\$	-	\$ 11,373	\$	11,373	\$	42,140,382
R	Media/Tournament/Bowl	\$	=	\$	-	\$ -	\$	_	\$	23,109,004
E V	Concessions/Program Sales	\$	10,858	\$	-	\$ _	\$	10,858	\$	1,432,857
E	Game Guarantees	\$	-	\$		\$ _	\$	-	\$	4,079,865
N U	Foundations/Clubs & Other Private Gifts	\$	-	\$	54,173	\$ _	\$	54,173	\$	14,910,232
E	Student Athletic Fees	\$	_	\$	-	\$ _	\$	-	\$	23,939,809
S	Other Income	\$	_	\$	-	\$ _	\$	_	\$	15,518,607
	CWSP Federally Funded Portion	\$	-	\$	-	\$ -	\$	-	\$	170,317
	CWSP Fed. Portion as % Total CWSP		0.0%		0.0%	0.0%		0.0%	\$	1
OTHER	Other Auxiliary Profits	\$	-	\$	-	\$ 119,013	\$	119,013	\$	10,890,385
FINANCING SOURCES	Transfers from Unrestricted E&G	\$	35,305	\$	105,599	\$ 150,335	\$	291,239	\$	9,011,137
SOUNCES	Prior Year Fund Balance	\$	_	\$	-	\$ -	\$	-	\$	635,790
	Transfers from Other Funds/Balance Forward (Inclusive of									
	Interfund Borrowing)	\$	-	\$		\$ -	\$	-	\$	-
Total Reven	ues for Athletics	\$	46,163	\$	,	\$ 280,721	\$	486,656	\$	145,838,386
	Salaries	\$	13,828	\$	39,099	\$ 63,443	\$	116,370	\$	35,713,797
	Budgeted FTE Positions		1	_	1	 2	_	3		511
	Fringe Benefits	\$	4,094	\$	-,	\$ 14,234	\$	27,696	\$	9,629,546
Е	Fringe Benefits as a % of Salaries	_	29.61%	_	23.96%	 22.44%	_	23.80%		27.0%
X	Extra Help	\$	-	\$	-,	\$ 481	\$	13,740	\$	13,740
P E	CWSP	\$	-	\$		\$ -	\$	-	\$	203,382
N	Game Guarantees	\$	-	\$		\$ -	\$	-	\$	-
D	Athletic Scholarships	\$	-	\$	,	\$ 56,766	\$	85,939	\$	22,632,089
I	Medical Insurance/Injury Claims	\$	-	\$	,	\$ 20,890	\$	28,271	\$	2,031,011
T	Travel	\$	6,338	\$	,	\$ 42,164	\$	81,202	\$	16,032,960
U R	Equipment	\$	-	\$		\$ -	\$	-	\$	497,635
E	Concessions/Programs	\$	500	\$		\$ -	\$	500	\$	55,028
S	M & O	\$	19,718	\$	18,019	\$ 57,223	\$	94,960	\$	18,251,704
	Facilities	\$	1,685	\$	10,773	\$ 25,520	\$	37,978	\$	14,502,595
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$	11,364,954
OTUED	Other Expenses	\$	-	\$	-	\$ -	\$	-	\$	330,063
OTHER FINANCING	Transfers to Other Funds/Accounts	\$	-	\$		\$ -	\$	-	\$	5,506,018
USES		\$	-	\$		\$ -			\$	-
Total Expend	ditures for Athletics	\$	46,163	\$	159,772	\$ 280,721	\$	486,656	\$	144,755,968

TABLE 6.2A – SUMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES: 2013-14

	INSTITUTIONS	ASUJ	ATU	HSU	S	AUM	UAF	UAFS	UALR	UAM	U	APB	ι	JCA	4	-yr TOTAL
	Ticket Sales	\$ 1,455,567	\$ 207,105	\$ 78,963	\$	33,097	\$ 34,284,320	\$ 35,208	\$ 377,280	\$ 34,407	\$ 5	583,277	\$	426,030	\$	37,515,254
R E	Media/Tournament/Bowl	\$ 293,639	\$ -	\$ -	\$	-	\$ 21,681,751	\$ -	\$ 580,009	\$ -	\$	-	\$	38,076	\$	22,593,475
V	Concessions/Program Sales	\$ 120,346	\$ -	\$ 2,692	\$	17,975	\$ 996,231	\$ 43,831	\$ 421	\$ -	\$	13,683	\$	12,690	\$	1,207,869
E	Game Guarantees	\$ 1,921,000	\$ 53,250	\$ 17,000	\$	19,700	\$ 364,725	\$ 24,000	\$ 263,315	\$ 11,700	\$ 6	613,189	\$	661,000	\$	3,948,879
N II	Foundations/Clubs & Other Private Gifts	\$ 445,250	\$ 31,037	\$ 140,998	\$	-	\$ 11,796,980	\$ 16,965	\$ 373,078	\$ -	\$	184	\$	251,219	\$	13,055,711
E	Student Athletic Fees	\$ 4,629,080	\$ 3,072,675	\$ 1,540,020	\$ 1,1	127,098	\$ -	\$ 2,865,142	\$ 4,202,794	\$ 700,902	\$ 9	952,738	\$ 4,	838,092	\$	23,928,541
S	Other Income	\$ 1,805,453	\$ 170,101	\$ 16,915	\$	28,063	\$ 12,710,577	\$ 52,764	\$ 480,820	\$ 23,222	\$ 3	322,616	\$ 1,	118,749	\$	16,729,279
	CWSP Federally Funded Portion	\$ -	\$ 8,769	\$ -	\$	63,096	\$ 11,710	\$ -	\$ -	\$ 45,476	\$	-	\$	113,877	\$	242,928
OTUED	CWSP Fed. Portion as % Total CWSP	0.0%	75.0%	0.0%		39.6%	80.0%	0.0%	0.0%	100.0%		0.0%		100.0%		66.4%
OTHER FINANCING	Other Auxiliary Profits	\$ 3,642,392	\$ -	\$ 766,523	\$ 7	731,038	\$ -	\$ 541,428	\$ -	\$ 1,389,390	\$ 2,2	281,989	\$ 2,	783,324	\$	12,136,084
SOURCES	Transfers from Unrestricted E&G	\$ 1,214,927	\$ 1,390,687	\$ 1,214,927	\$ 1,2	214,927	\$ -	\$ -	\$ 1,171,233	\$ 1,075,000	\$ 1,1	138,234	\$ 1,	000,000	\$	9,419,935
	Transfers from Other Funds/Balance Forward	\$ -	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -	\$ -	_	949,182	\$	-	\$	949,182
		\$	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-	\$	-		
Total Revenu	ues for Athletics	\$ 15,527,654	\$ 4,933,624	\$ 3,778,038		234,994	\$ 81,846,294	\$ 3,579,338	\$ 7,448,950	\$ 3,280,097	\$ 6,8	855,092	\$ 11,	243,057	\$	141,727,137
	Salaries	\$ 3,694,953	\$ 1,086,790	\$ 997,206	\$ 6	668,228	\$ 24,278,774	\$ 958,989	\$ 2,553,288	\$ 823,544	\$ 1,7	765,104	\$ 2,	523,177	\$	39,350,052
	Budgeted FTE Positions	69	24	19		15	272	18	41	19		36		42		554
	Fringe Benefits	\$ 1,088,060	\$ 333,691	\$ 332,629	\$ 1	187,503	\$ 5,658,315	\$ 301,577	\$ 617,649	\$ 260,633	\$ 4	480,867	\$	783,576	\$	10,044,500
	Fringe Benefits as a % of Salaries	29.4%	30.7%	33.4%		28.1%	23.3%	31.4%	24.2%	31.6%		27.2%		31.1%		25.5%
E X	Extra Help	\$ 331,943	\$ 158,869	\$ 12,445	\$ 1	162,653	\$ 2,008,986	\$ 82,345	\$ 337,672	\$ 38,298	\$	70,420	\$	213,989	\$	3,417,620
P	CWSP	\$ -	\$ 11,692	\$ 20,873	\$ 1	159,214	\$ 14,638	\$ -	\$ -	\$ 45,476	\$	-	\$	113,877	\$	365,771
E	Game Guarantees	\$ 635,969	\$ 10,300	\$ -	\$	-	\$ 3,319,072	\$ 11,500	\$ -	\$ -	\$	-	\$	128,000	\$	4,104,841
N D	Athletic Scholarships	\$ 4,159,503	\$ 1,334,116	\$ 1,506,319	\$ 1,0	060,559	\$ 6,932,224	\$ 1,098,599	\$ 1,969,282	\$ 997,101	\$ 1,7	739,422	\$ 3,	351,709	\$	24,148,834
ı	Medical Insurance/Injury Claims	\$ 19,679	\$ 280,041	\$ 106,410	\$	94,658	\$ 1,150,297	\$ 53,848	\$ -	\$ 224,486	\$	-	\$	245,461	\$	2,174,880
T	Travel	\$ 2,702,121	\$ 391,025	\$ 332,432	\$ 4	411,927	\$ 9,039,928	\$ 364,256	\$ 891,820	\$ 271,276	\$ 6	643,320	\$ 1,	409,150	\$	16,457,255
U R	Equipment	\$ 24,456	\$ 66,266	\$ 21,724	\$	15,067	\$ 762,832	\$ -	\$ 47,697	\$ -	\$	11,470	\$	5,375	\$	954,887
E	Concessions/Programs	\$ -	\$ -	\$ -	\$	15,499	\$ -	\$ 41,981	\$ -	\$ -	\$	-	\$	-	\$	57,480
S	M & O	\$ 2,487,509	\$ 315,824	\$ 289,637	\$ 2	242,393	\$ 11,854,283	\$ 243,609	\$ 722,188	\$ 363,258	\$ 8	868,115	\$ 1,	094,925	\$	18,481,740
	Facilities	\$ 354,000	\$ 274,280	\$ 158,363	\$ 1	130,225	\$ 6,016,014	\$ 298,810	\$ 162,781	\$ 89,977	\$	65,454	\$	544,740	\$	8,094,644
	Debt Service	\$ 29,461	\$ 254,748	\$ -	\$	87,068	\$ 9,406,393	\$ -	\$ 75,931	\$ 120,129	\$ 1,2	210,920	\$	628,604	\$	11,813,254
	Other Expenses	\$ -	\$ 134,072	\$ -	\$	-	\$ -	\$ 123,824	\$ -	\$ 45,919	\$	-	\$	57,065	\$	360,880
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$ -	\$ -	\$ -	\$	-	\$ 774,902	\$ -	\$ 70,642	\$ -	\$	-	\$	143,409	\$	988,953
Total Expend	ditures for Athletics	\$ 15,527,654	\$ 4,651,714	\$ 3,778,038	\$ 3,2	234,994	\$ 81,216,658	\$ 3,579,338	\$ 7,448,950	\$ 3,280,097	\$ 6,8	855,092	\$ 11,	243,057	\$	140,815,591

Table 6.2B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2013-14

	INSTITUTIONS	CCCUA	MSCC	NAC	2-	yr TOTAL	Gl	RAND TOTAL
	Ticket Sales	\$ -	\$ -	\$ 11,373	\$	11,373	\$	37,526,627
R	Media/Tournament/Bowl	\$ -	\$ -	\$ -	\$	-	\$	22,593,475
E V	Concessions/Program Sales	\$ 22,422	\$ -	\$ -	\$	22,422	\$	1,230,291
E	Game Guarantees	\$ -	\$ -	\$ -	\$	-	\$	3,948,879
N U	Foundations/Clubs & Other Private Gifts	\$ -	\$ 63,500	\$ -	\$	63,500	\$	13,119,211
E	Student Athletic Fees	\$ -	\$ 1	\$ -	\$	-	\$	23,928,541
S	Other Income	\$ -	\$ ı	\$ -	\$	-	\$	16,729,279
	CWSP Federally Funded Portion	\$ -	\$ -	\$ -	\$	-	\$	242,928
	CWSP Fed. Portion as % Total CWSP	0.0%	0.0%	0.0%		0.0%		66.4%
OTHER	Other Auxiliary Profits	\$ -	\$ 1	\$ 137,560	\$	-	\$	12,136,084
FINANCING SOURCES	Transfers from Unrestricted E&G	\$ 53,075	\$ 130,774	\$ 111,700	\$	130,774	\$	9,550,709
SOURCES	Prior Year Fund Balance	\$ -	\$ -	\$ -			\$	949,182
	Transfers from Other Funds/Balance Forward (Inclusive of							
	Interfund Borrowing)	\$ -	\$ =	\$ -	\$	-	\$	-
Total Reveni	ues for Athletics	\$ 75,497	\$ 194,274	\$ 260,633	\$	530,404	\$	142,257,541
	Salaries	\$ 19,805	\$ 55,430	\$ 46,330	\$	121,565	\$	39,471,617
	Budgeted FTE Positions	1	1	1		3		557
	Fringe Benefits	\$ 6,665	\$ 15,720	\$ 8,596	\$	30,981	\$	10,075,481
Е	Fringe Benefits as a % of Salaries	33.7%	28.4%	18.6%		25.5%		25.5%
Х	Extra Help	\$ -	\$ 6,202	\$ 4,211	\$	10,413	\$	3,428,033
P	CWSP	\$ -	\$ -	\$ -	\$	-	\$	365,771
E N	Game Guarantees	\$ -	\$ -	\$ -	\$	-	\$	4,104,841
D	Athletic Scholarships	\$ -	\$ 38,500	\$ 54,669	\$	93,169	\$	24,242,003
1	Medical Insurance/Injury Claims	\$ -	\$ 7,989	\$ 22,040	\$	30,029	\$	2,204,909
T	Travel	\$ 11,480	\$ 23,727	\$ 38,526	\$	73,733	\$	16,530,988
U	Equipment	\$ -	\$ 7,114	\$ -	\$	7,114	\$	962,001
R E	Concessions/Programs	\$ -	\$ -	\$ -	\$	-	\$	57,480
S	M & O	\$ 37,547	\$ 38,771	\$ 62,567	\$	138,885	\$	18,620,625
	Facilities	\$ -	\$ 820	\$ 23,694	\$	24,514	\$	8,119,158
	Debt Service	\$ -	\$ -	\$ -	\$	-	\$	11,813,254
	Other Expenses				\$	_	\$	360,880
OTHER FINANCING USES	Transfers to Other Funds/Accounts				\$	-	\$	988,953
	ditures for Athletics	\$ 75,497	\$ 194,273	\$ 260,633	\$	530,403	\$	141,345,994

TABLE 6.3A – SUMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES: 2014-15

	INSTITUTIONS	ASUJ	ATU	HSU	SAUM	UAF	UAFS	UALR	UAM	UAPB	UCA	4	-yr TOTAL
	Ticket Sales	\$ 1,421,706	\$ 242,382	\$ 72,382	\$ 16,479	\$ 37,622,177	\$ 38,033	\$ 314,522	\$ 35,580	\$ 408,373	\$ 425,919	\$	40,597,553
	Student Fees	\$ 4,567,829	\$ 3,265,808	\$ 1,586,531	\$ 1,455,625	\$	\$ 2,723,418	\$ 3,655,736	\$ 717,727	\$ 981,895	\$ 4,893,041	\$	23,847,610
	Game Guarantees	\$ 1,533,000	\$ 66,000	\$ 63,000	\$ 39,520	\$ 313,500	\$ 29,000	\$ 173,500	\$ 16,500	\$ 783,310	\$ 854,916	\$	3,872,246
R	Contributions	\$ 625,424	\$ -	\$ 63,080	\$ 32,500	\$ 12,340,500	\$ 46,511	\$ 664,305	\$ -	\$ 580	\$ 141,984	\$	13,914,884
E V	NCAA/Conference Distributions	\$ 1,611,838	\$ 58,087	\$ 65,043	\$ -	\$ 13,854,657	\$ 42,225	\$ 735,374	\$ 9,950	\$ 160,775	\$ 967,262	\$	17,505,210
E	Braodcast, TV, Radio, Internet Rights	\$ -	\$ -	\$ -	\$ -	\$ 21,995,606	\$ -	\$ -	\$ -	\$ -	\$ -	\$	21,995,606
N H	Program Sales, Concessions, Novelties, Parking	\$ 117,149	\$ -	\$ 3,400	\$ 10,773	\$ 1,894,587	\$ 54,100	\$ 1,719	\$ -	\$ 57,595	\$ 21,383	\$	2,160,706
E	Royalities, Licensing, Advertisements, Sponsorships	\$ 577,376	\$ 42,687	\$ -	\$ -	\$ 12,010,545	\$ 33,248	\$ 479,967	\$ -	\$ 72,500	\$ 343,163	\$	13,559,486
S	Sports Camps Revenues	\$ -	\$ 90,494	\$ -	\$ 33,780	\$ 46,820	\$ 59,991	\$ -	\$ -	\$ -	\$ -	\$	231,085
	Endowment and Investment Income	\$ 54,985	\$ 42,671	\$ -	\$ -	\$ 325,218	\$ -	\$ -	\$ -	\$ -	\$ -	\$	422,874
	Other Income	\$ 255,019	\$ 4,251	\$ 5,058	\$ 8,300	\$ 717,169	\$ 3,670	\$ 121,147	\$ 9,645	\$ 21,230	\$ 100	\$	1,145,589
	CWSP Federally Funded Portion	\$ -	\$ 8,243	\$ -	\$ 80,079	\$ 26,171	\$ -	\$ -	\$ 49,491	\$ -	\$ 111,829	\$	275,813
OTHER	CWSP Fed. Portion as % Total CWSP	0.00%	75.00%	0.00%	47.05%	80.00%	0.00%	0.00%	100.00%	0.00%	100.00%		71.3%
FINANCING	Other Auxiliary Profits	\$ 5,304,302	\$ -	\$ 1,128,394	\$ 620,529	\$ -	\$ 548,126	\$ -	\$ 1,799,160	\$ 1,590,836	\$ 3,250,243	\$	14,241,590
SOURCES	Transfers from Unrestricted E&G	\$ 1,235,581	\$ 1,585,072	\$ 1,235,581	\$ 1,235,581	\$ -	\$ -	\$ 2,085,119	\$ 1,075,000	\$ 1,235,581	\$ 1,000,000	\$	10,687,515
	Prior Year Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,679	\$ -	\$ -	\$ 788,840	\$ -	\$	822,519
Total Reven	ues for Athletics	\$ 17,304,209	\$ 5,405,695	\$ 4,222,469	\$ 3,533,166	\$ 101,146,949	\$ 3,612,001	\$ 8,231,389	\$ 3,713,053	\$ 6,101,515	\$ 12,009,839	\$	165,280,285
	Salaries	\$ 4,097,299	\$ 1,210,761	\$ 1,137,821	\$ 741,954	\$ 26,275,878	\$ 887,865	\$ 2,838,714	\$ 973,943	\$ 1,760,084	\$ 2,684,827	\$	42,609,146
	Budgeted FTE Positions	70	25	19	13	279	19	39	22	0	48		533
	Fringe Benefits	\$ 1,258,440	\$ 348,305	\$ 327,950	\$ 221,083	\$ 5,303,367	\$ 266,456	\$ 683,949	\$ 331,969	\$ 477,439	\$ 727,437	\$	9,946,395
	Fringe Benefits as a % of Salaries	30.7%	28.8%	28.8%	29.8%	20.2%	30.0%	24.1%	34.1%	27.1%	27.1%		23.3%
	Extra Help	\$ 276,066	\$ 12,322	\$ 9,090	\$ 132,900	\$ 1,354,412	\$ 21,840	\$ 118,004	\$ 39,926	\$ 115,736	\$ 173,334	\$	2,253,631
	CWSP	\$ -	\$ 10,991	\$ 11,879	\$ 170,217	\$ 32,714	\$ -	\$ -	\$ 49,491	\$ -	\$ 111,829	\$	387,120
Е	Athletic Scholarships	\$ 4,400,304	\$ 1,488,984	\$ 1,636,480	\$ 1,195,230	\$ 7,254,080	\$ 1,087,467	\$ 2,054,118	\$ 1,039,510	\$ 1,801,302	\$ 3,735,704	\$	25,693,178
Х	Recruiting	\$ 429,375	\$ 27,401	\$ 71,563	\$ 43,198	\$ 1,739,940	\$ 26,190	\$ 170,196	\$ 10,974	\$ -	\$ 233,970	\$	2,752,807
P	Team Travel	\$ 2,544,584	\$ 345,777	\$ 458,084	\$ 417,233	\$ 7,809,195	\$ 350,934	\$ 921,877	\$ 285,960	\$ 698,632	\$ 1,605,759	\$	15,438,035
N	Sports Equipment, Uniforms, Supplies	\$ 1,085,917	\$ 107,072	\$ 55,524	\$ 171,627	\$ 2,143,637	\$ 139,242	\$ 139,753	\$ 207,969	\$ 156,255	\$ 368,756	\$	4,575,752
D	Concessions/Programs	\$ -	\$ -	\$ -	\$ 16,770	\$ -	\$ 41,905	\$ -	\$ -		\$ -	\$	58,675
T T	Game Expenses	\$ 566,011	\$ 64,918	\$ 66,901	\$ 68,071	\$ 4,199,367	\$ 42,743	\$ 379,899	\$ 60,946	\$ 240,784	\$ 538,101	\$	6,227,740
Ü	Game Guarantees	\$ 618,060	\$ 22,050	\$ -	\$ 6,750	\$ 3,348,759	\$ 9,000	\$ 14,372	\$ 6,750	\$ -	\$ 16,000	\$	4,041,741
R	Fundraising, Marketing, Promotions	\$ 115,164	\$ 40,075	\$ 52,544	\$ 1,529	\$ 1,027,327	\$ 52,549	\$ 124,893	\$ 4,569	\$ 1,492	\$ 15,460	\$	1,435,603
E S	Sports Camps Expenses	\$ -	\$ 54,189	\$ -	\$ -	\$ -	\$ 59,275	\$ -	\$ -	\$ -	\$ -	\$	113,464
1	Direct Facilities, Maintenance, Rentals	\$ 878,180	\$ 322,866	\$ 91,869	\$ 29,469	\$ 7,189,422	\$ 335,241	\$ 292,953	\$ 94,596	\$ 72,883	\$ 538,103	\$	9,845,582
	Debt Service	\$ 33,614	\$ 251,488	\$ -	\$ 90,918	\$ 9,921,783	\$ -	\$ 75,984	\$ 120,050	\$ 246,167	\$ 615,919	\$	11,355,923
1	Spirit Groups	\$ -	\$ 130,327	\$ -	\$ -	\$ 1,100,632	\$ 131,717	\$ 58,642	\$ 53,367	\$ -	\$ 62,753	\$	1,537,437
1	Medical Expenses and Medical Insurance	\$ 173,356	\$ 251,803	\$ 90,958	\$ 120,611	\$ 1,382,013	\$ 46,134	\$ 43,797	\$ 292,252	\$ 109,767	\$ 230,312	\$	2,741,002
	Membership and Dues	\$ 122,280	\$ 30,778	\$ 25,900	\$ 27,618	\$ 46,621	\$ 17,394	\$ 113,825	\$ 25,900	\$ 39,488	\$ 50,316	\$	500,120
	Other Operating Expenses	\$ 705,559	\$ 166,762	\$ 145,526	\$ 77,988	\$ 8,079,855	\$ 96,049	\$ 135,616	\$ 114,881	\$ 381,486	\$ 118,020	\$	10,021,742
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$ -	\$ -	\$ 40,380	\$ -	\$ 2,359,555	\$ -	\$ 64,797	\$ -	\$ -	\$ 183,239	\$	2,647,971
Total Expend	ditures for Athletics	\$ 17,304,209	\$ 4,886,869	\$ 4,222,469	\$ 3,533,166	\$ 90,568,558	\$ 3,612,001	\$ 8,231,389	\$ 3,713,053	\$ 6,101,515	\$ 12,009,839	\$	154,183,066

Table 6.3B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2014-15

	INSTITUTIONS	CCCUA		MSCC	NAC	2-	yr TOTAL	Gl	RAND TOTAL
	Ticket Sales	\$ 7,121	\$	2,897	\$ 9,906	\$	19,924	\$	40,617,477
	Student Fees	\$ -	\$	-	\$ -	\$	-	\$	23,847,610
	Game Guarantees	\$ _	\$	-	\$ _	\$	_	\$	3,872,246
R	Contributions	\$ _	\$	64,497	\$ 3,300	\$	67,797	\$	13,982,681
E	NCAVConference Distributions	\$ _	\$	-	\$ 	\$	-	\$	17,505,210
V E			Ė						
N	Braodcast, TV, Radio, Internet Rights	\$ -	\$	-	\$ -	\$	-	\$	21,995,606
U	Program Sales, Concessions, Novelties, Parking	\$ 9,038	\$	-	\$ -			\$	2,160,706
E S	Royalities, Licensing, Advertisements, Sponsorships	\$ 7,820	\$	-	\$ -			\$	13,559,486
3	Sports Camps Revenues	\$ -	\$	-	\$ 12,440			\$	231,085
	Endowment and Investment Income	\$ -	\$	-	\$ -			\$	422,874
	Other Income	\$ -	\$	-	\$ 16,752			\$	1,145,589
	CWSP Federally Funded Portion	\$ -	\$	-	\$ -	\$	-	\$	275,813
OTHER	CWSP Fed. Portion as % Total CWSP	0.0%		0.0%	0.0%		0.0%		71.3%
FINANCING	Other Auxiliary Profits	\$ -	\$	-	\$ 69,903	\$	-	\$	14,241,590
SOURCES	Transfers from Unrestricted E&G	\$ 59,209	\$	94,170	\$ 102,219	\$	94,170	\$	10,781,685
	Prior Year Fund Balance	\$ -	\$	-	\$ 69,114			\$	822,519
Total Reven	ues for Athletics	\$ 83,188	\$	161,564	\$ 283,634	\$	528,386	\$	165,808,671
	Salaries	\$ 20,351	\$	34,376	\$ 51,435	\$	106,162	\$	42,715,308
	Budgeted FTE Positions	1		1	1		2		535
	Fringe Benefits	\$ 6,884	\$	7,215	\$ 11,629	\$	25,728	\$	9,972,123
	Fringe Benefits as a % of Salaries	33.8%		21.0%	22.6%		24.2%		23.49
	Extra Help	\$ -	\$	9,681	\$ 2,876	\$	12,557	\$	2,266,187
	CWSP	\$ -	\$	-	\$ -	\$	-	\$	387,120
E	Athletic Scholarships	\$ -	\$	34,497	\$ 69,954	\$	104,451	\$	25,797,629
X P	Recruiting	\$ -	\$	-	\$ 282	\$	282	\$	2,753,089
E	Team Travel	\$ 21,377	\$	19,967	\$ 37,615	\$	78,959	\$	15,516,994
N	Sports Equipment, Uniforms, Supplies	\$ -	\$	9,943	\$ 19,809	\$	29,752	\$	4,605,504
D	Concessions/Programs	\$ 500				\$	500	\$	59,175
T	Game Expenses	\$ 30,556	\$	14,883	\$ 17,125	\$	62,564	\$	6,290,304
U	Game Guarantees	\$ -	\$	-	\$ -	\$	-	\$	4,041,741
R	Fundraising, Marketing, Promotions	\$ 707	\$	-	\$ -	\$	707	\$	1,436,310
E	Sports Camps Expenses	\$ -	\$	-	\$ 6,839	\$	6,839	\$	120,303
S	Direct Facilities, Maintenance, Rentals	\$ -	\$	-	\$ 25,163			\$	9,845,582
	Debt Service	\$ -	\$	-	\$ -			\$	11,355,923
	Spirit Groups	\$ -	\$	-	\$ 7,973			\$	1,537,437
	Medical Expenses and Medical Insurance	\$ _	\$	9,071	\$ 23,056			\$	2,741,002
	Membership and Dues	\$ 1,050	\$	2,568	\$ 1,750			\$	500,120
	Other Operating Expenses	\$ 1,763	\$	19,363	\$ 8,128	\$	29,254	\$	10,050,996
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$ -	\$	-	\$ -	\$	-	\$	2,647,971
Total Expend	ditures for Athletics	\$ 83,188	\$	161,564	\$ 283,634	\$	528,386	\$	154,711,452

TABLE 6.4A – SUMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES: 2015-16

	INSTITUTIONS	ASUJ	ATU	HSU	S	SAUM	UAF	UAFS		UALR	UAM	UAPB	UCA	4-	-yr TOTAL
	Ticket Sales	\$ 1,762,021	\$ 249,134	\$ 38,166	\$	30,477	\$ 37,424,186	\$ 32,288	\$	486,269	\$ 32,884	\$ 371,596	\$ 431,731	\$	40,858,752
	Student Fees	\$ 5,027,521	\$ 3,505,978	\$ 1,563,031	\$ 1	1,683,510	\$ -	\$ 2,466,978	\$ 3	3,837,889	\$ 653,152	\$ 1,069,972	\$ 4,925,356	\$	24,733,387
	Game Guarantees	\$ 1,773,000	\$ 7,500	\$ 13,000	\$	28,000	\$ 61,000	\$ 12,750	\$	378,903	\$ 15,500	\$ 518,600	\$ 739,830	\$	3,548,083
R	Contributions	\$ 727,381	\$ -	\$ 93,356	\$	-	\$ 13,491,734	\$ 81,103	\$	537,051	\$ -	\$ 5,000	\$ 146,532	\$	15,082,157
E V	NCAA/Conference Distributions	\$ 1,427,795	\$ 37,723	\$ 43,598	\$	-	\$ 14,636,916	\$ 39,370	\$	621,419	\$ 8,265	\$ 153,558	\$ 1,012,418	\$	17,981,062
Е	Braodcast, TV, Radio, Internet Rights	\$ -	\$ -	\$ -	\$	-	\$ 28,924,899	\$ -	\$	-	\$ -	\$ _	\$ -	\$	28,924,899
N H	Program Sales, Concessions, Novelties, Parking	\$ -	\$ -	\$ 3,701	\$	19,525	\$ 1,703,995	\$ 52,860	\$	-	\$ -	\$ 126,669	\$ 28,440	\$	1,935,190
E	Royalities, Licensing, Advertisements, Sponsorships	\$ 639,912	\$ 47,211	\$ -	\$	-	\$ 14,600,144	\$ 130,505	\$	431,984	\$ -	\$ 52,520	\$ 355,835	\$	16,258,111
S	Sports Camps Revenues	\$ -	\$ 191,100	\$ -	\$	68,269	\$ 32,995	\$ 60,066	\$	-	\$ -	\$ -	\$ -	\$	352,430
	Endowment and Investment Income	\$ 151,351	\$ 47,069	\$ -	\$	-	\$ 365,843	\$ 636	\$	-	\$ -	\$ -	\$ -	\$	564,899
	Other Income	\$ 278,144	\$ 3,754	\$ 18,272	\$	44,539	\$ 1,084,641	\$ 16,265	\$	168,125	\$ 10,180	\$ 31,161	\$ 150	\$	1,655,231
	CWSP Federally Funded Portion	\$ -	\$ 13,667	\$ -	\$	73,734	\$ 16,983	\$ 3,214	\$	-	\$ 45,687	\$ -	\$ 106,242	\$	259,527
OTHER	CWSP Fed. Portion as % Total CWSP	0.00%	75.00%	0.00%		48.37%	80.00%	100.00%		0.00%	100.00%	0.00%	100.00%		70.9%
FINANCING	Other Auxiliary Profits	\$ 3,936,597	\$ -	\$ 1,495,922	\$	387,570	\$ -	\$ 774,936	\$	269,017	\$ 1,856,724	\$ 2,715,213	\$ 3,250,932	\$	14,686,911
SOURCES	Transfers from Unrestricted E&G	\$ 2,875,350	\$ 1,621,878	\$ 1,255,350	\$ 1	1,255,350	\$ _	\$ -	\$ 2	2,570,111	\$ 1,162,000	\$ 1,138,234	\$ 1,000,000	\$	12,878,273
	Prior Year Fund Balance	\$ -	\$ -	\$ -	\$	-	\$ -	\$ 52,822	\$	-	\$ -	\$ -	\$ -	\$	52,822
Total Revenu	ues for Athletics	\$ 18,599,072	\$ 5,725,014	\$ 4,524,396	\$ 3	3,590,974	\$ 112,343,336	\$ 3,723,793	\$ 9	9,300,768	\$ 3,784,392	\$ 6,182,523	\$ 11,997,465	\$	179,771,733
	Salaries	\$ 4,299,858	\$ 1,405,391	\$ 1,232,139	\$	731,369	\$ 28,643,229	\$ 940,153	\$ 2	2,749,197	\$ 1,005,180	\$ 1,868,747	\$ 2,736,906	\$	45,612,169
	Budgeted FTE Positions	78	28	22		14	285	17		0	23	0	51		517
	Fringe Benefits	\$ 1,222,552	\$ 298,825	\$ 318,083	\$	259,095	\$ 5,893,014	\$ 255,635	\$	731,328	\$ 324,880	\$ 496,247	\$ 863,828	\$	10,663,487
	Fringe Benefits as a % of Salaries	28.4%	21.3%	25.8%		35.4%	20.6%	27.2%		26.6%	32.3%	26.6%	31.6%		23.4%
	Extra Help	\$ 292,171	\$ 27,531	\$ 5,630	\$	137,364	\$ 1,438,616	\$ 11,592	\$	123,376	\$ 43,037	\$ 97,831	\$ 199,979	\$	2,377,126
	CWSP	\$ -	\$ 18,222	\$ 19,046	\$	152,438	\$ 21,228	\$ 3,214	\$	-	\$ 45,687	\$ -	\$ 106,242	\$	366,077
Е	Athletic Scholarships	\$ 5,415,333	\$ 1,490,679	\$ 1,766,455	\$ 1	1,268,619	\$ 8,453,096	\$ 1,067,818	\$ 2	2,400,228	\$ 1,120,988	\$ 1,855,605	\$ 3,890,101	\$	28,728,922
Х	Recruiting	\$ 467,314	\$ 47,199	\$ 79,303	\$	28,802	\$ 1,974,825	\$ 34,931	\$	176,993	\$ 15,818	\$ -	\$ 277,165	\$	3,102,350
P E	Team Travel	\$ 2,612,402	\$ 347,148	\$ 403,837	\$	454,896	\$ 8,200,873	\$ 389,649	\$ 1	1,119,665	\$ 298,979	\$ 607,951	\$ 1,413,774	\$	15,849,174
N	Sports Equipment, Uniforms, Supplies	\$ 926,878	\$ 181,605	\$ 226,101	\$	153,099	\$ 3,658,768	\$ 164,057	\$	212,694	\$ 227,326	\$ 297,785	\$ 396,423	\$	6,444,735
D	Concessions/Programs	\$ -	\$ -	\$ -	\$	23,853	\$ -	\$ 41,022	\$	-	\$ -	\$ -	\$ -	\$	64,875
I T	Game Expenses	\$ 584,480	\$ 78,901	\$ 73,939	\$	107,926	\$ 4,320,146	\$ 52,376	\$	360,758	\$ 82,767	\$ 192,114	\$ 540,913	\$	6,394,321
Ü	Game Guarantees	\$ 504,500	\$ 9,700	\$ -	\$	4,000	\$ 3,682,303	\$ 11,500	\$	79,000	\$ 5,000	\$ -	\$ 76,100	\$	4,372,103
R	Fundraising, Marketing, Promotions	\$ 99,564	\$ 26,951	\$ 12,613	\$	1,177	\$ 1,188,177	\$ 47,697	\$	194,824	\$ 3,500	\$ 144	\$ 11,522	\$	1,586,168
E S	Sports Camps Expenses	\$ -	\$ 157,155	\$ -	\$	-	\$ -	\$ 21,623	\$	-	\$ -	\$ -	\$ -	\$	178,778
	Direct Facilities, Maintenance, Rentals	\$ 1,034,212	\$ 258,618	\$ 149,826	\$	25,697	\$ 6,768,374	\$ 293,396	\$	216,056	\$ 89,583	\$ 154,476	\$ 414,801	\$	9,405,040
	Debt Service	\$ 33,614	\$ 258,428	\$ -	\$	88,631	\$ 9,931,162	\$ -	\$	75,998	\$ 119,928	\$ 248,108	\$ 547,265	\$	11,303,133
	Spirit Groups	\$ -	\$ 120,334	\$ -	\$	-	\$ 1,126,008	\$ 128,357	\$	88,237	\$ 55,692	\$ -	\$ 59,203	\$	1,577,831
	Medical Expenses and Medical Insurance	\$ 293,925	\$ 261,887	\$ 70,560	\$	75,048	\$ 1,586,700	\$ 47,918	\$	14,710	\$ 219,170	\$ 157,214	\$ 135,075	\$	2,862,207
	Membership and Dues	\$ 131,831	\$ 30,623	\$ 29,980	\$	27,713	\$ 48,414	\$ 39,550	\$	110,120	\$ 25,900	\$ 39,541	\$ 64,627	\$	548,299
	Other Operating Expenses	\$ 680,438	\$ 210,757	\$ 123,559	\$	51,247	\$ 9,497,453	\$ 173,305	\$	526,815	\$ 100,957	\$ 166,760	\$ 189,213	\$	11,720,505
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$ -	\$ -	\$	\$		\$	\$ -	\$		\$ -	\$ -	\$	\$	2,546,282
Total Expend	ditures for Athletics	\$ 18,599,072	\$ 5,229,954	\$ 4,524,396	\$ 3	3,590,974	\$ 98,770,244	\$ 3,723,793	\$ 9	9,300,768	\$ 3,784,392	\$ 6,182,523	\$ 11,997,465	\$	165,703,581

Table 6.4B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2015-16

	INSTITUTIONS	ASUMS	CCCUA	NAC	2-	yr TOTAL	GF	RAND TOTAL
	Ticket Sales	\$ 5,301	\$ 7,124	\$ 6,704	\$	19,129	\$	40,877,881
	Student Fees	\$ -	\$ -	\$ -	\$	-	\$	24,733,387
	Game Guarantees	\$ -	\$ -	\$ -	\$	-	\$	3,548,083
R	Contributions	\$ 53,700	\$ _	\$ _	\$	53,700	\$	15,135,857
E V	NCAVConference Distributions	\$ _	\$ _	\$ _	\$	_	\$	17,981,062
v E	Braodcast, TV, Radio, Internet Rights	\$ _	\$ _	\$ _	\$	_	\$	28,924,899
N	Program Sales, Concessions, Novelties, Parking	\$ _	\$ 8,069	\$ _	Ψ		\$	1,935,190
U E	Royalities, Licensing, Advertisements, Sponsorships	\$	\$ 4,950	\$			\$	16,258,111
S	· · · · · · · · · · · · · · · · · · ·	-		-				
	Sports Camps Revenues	\$ -	\$ -	\$ 10,080			\$	352,430
	Endowment and Investment Income	\$ -	\$ -	\$ -			\$	564,899
	Other Income	\$ -	\$ -	\$ 23,460			\$	1,655,231
	CWSP Federally Funded Portion	\$ -	\$ -	\$ -	\$	-	\$	259,527
OTHER	CWSP Fed. Portion as % Total CWSP	0.0%	0.0%	0.0%		0.0%		70.99
FINANCING SOURCES	Other Auxiliary Profits	\$ -	\$ -	\$ 151,667	\$	-	\$	14,686,911
OCCINCLO	Transfers from Unrestricted E&G	\$ 113,840	\$ 64,979	\$ 99,092	\$	64,979	\$	12,943,252
	Prior Year Fund Balance	\$ -	\$ -	\$ -			\$	52,822
Total Reven	ues for Athletics	\$ 172,841	\$ 85,122	\$ 291,003	\$	548,966	\$	180,320,699
	Salaries	\$ 44,139	\$ 20,548	\$ 52,653	\$	117,340	\$	45,729,509
	Budgeted FTE Positions	1	1	1		3		51
	Fringe Benefits	\$ 9,373	\$ 6,437	\$ 9,867	\$	25,677	\$	10,689,164
	Fringe Benefits as a % of Salaries	21.2%	31.3%	18.7%		21.9%		23.379
	Extra Help	\$ 3,144	\$ -	\$ 9,599	\$	12,743	\$	2,389,869
	CWSP	\$ -	\$ -	\$ -	\$	-	\$	366,077
E	Athletic Scholarships	\$ 28,700	\$ -	\$ 58,574	\$	87,274	\$	28,816,196
Х	Recruiting	\$ -	\$ -	\$ 320	\$	320	\$	3,102,670
E	Team Travel	\$ 19,712	\$ 18,070	\$ 43,794	\$	81,576	\$	15,930,750
N	Sports Equipment, Uniforms, Supplies	\$ 6,741	\$ 2,801	\$ 29,577	\$	39,119	\$	6,483,855
D	Concessions/Programs	\$ -	\$ -	\$ -	\$	-	\$	64,875
 -	Game Expenses	\$ 17,178	\$ 29,303	\$ 18,624	\$	65,105	\$	6,459,426
I II	Game Guarantees	\$ -	\$ -	\$ -	\$	-	\$	4,372,103
R	Fundraising, Marketing, Promotions	\$ -	\$ 1,548	\$ -	\$	1,548	\$	1,587,716
E	Sports Camps Expenses	\$ -	\$ -	\$ -	\$	-	\$	178,778
S	Direct Facilities, Maintenance, Rentals	\$ -	\$ -	\$ 25,815			\$	9,405,040
	Debt Service	\$ -	\$ -	\$ -			\$	11,303,133
	Spirit Groups	\$ 	\$ -	\$ -			\$	1,577,831
	Medical Expenses and Medical Insurance	\$ 16,222	\$ -	\$ 35,522			\$	2,862,207
	Membership and Dues	\$ 3,620	\$ 300	\$ 2,414			\$	548,299
	Other Operating Expenses	\$ 24,012	\$ 6,115	\$ 4,244	\$	34,371	\$	11,754,875
OTHER							\$	2,546,282
FINANCING USES	Transfers to Other Funds/Accounts	\$ -	\$ -	\$ _	\$	-		
Total Expen	ditures for Athletics	\$ 172,841	\$ 85,122	\$ 291,003	\$	548,966	\$	166,252,547

Table 6.5A – Summary of Intercollegiate Athletic Revenues and Expenditures for Universities: 2016-17

	INSTITUTIONS		ASUJ	ATU	HSU	SAUM		UAF	UAFS		UALR	UAM	UAPB		UCA	4	l-yr TOTAL
	Ticket Sales	\$	1,542,625	\$ 242,525	\$ 80,726	\$ 32,153	\$	40,766,509	\$ 31,597	\$	571,431	\$ 36,403	\$ 364,149	\$	551,494	\$	44,219,611
	Student Fees	\$	4,870,561	\$ 3,588,094	\$ 1,631,407	\$ 1,895,922	\$	-	\$ 2,429,076	\$	4,097,307	\$ 850,791	\$ 1,309,870	\$ :	5,314,847	\$	25,987,875
	Game Guarantees	\$	1,974,500	\$ 6,500	\$ 9,600	\$ 5,500	\$	375,000	\$ 34,000	\$	218,054	\$ 11,000	\$ 838,335	\$	895,569	\$	4,368,058
R	Contributions	\$	796,750	\$ -	\$ 45,256	\$ -	\$	14,863,551	\$ 75,422	\$	401,893	\$ -	\$ -	\$	200,057	\$	16,382,929
E V	NCAA/Conference Distributions	\$	2,484,341	\$ 46,194	\$ 32,246	\$ -	\$	16,097,855	\$ 42,828	\$	1,339,374	\$ 11,678	\$ -	\$	1,617,603	\$	21,672,120
E	Braodcast, TV, Radio, Internet Rights	\$	-	\$ -	\$ -	\$ -	\$	30,180,507	\$ -	\$	-	\$ -	\$ 270,230	\$	-	\$	30,450,737
N U	Program Sales, Concessions, Novelties, Parking	\$	-	\$ _	\$ 4,645	\$ 25,611	\$	1,745,903	\$ 64,269	\$	-	\$ -	\$ 70,689	\$	27,142	\$	1,938,259
E	Royalities, Licensing, Advertisements, Sponsorships	\$	484,519	\$ 40,573	\$ -	\$ -	\$	14,025,665	\$ 86,393	\$	486,083	\$ -	\$ 22,520	\$	335,944	\$	15,481,698
S	Sports Camps Revenues	\$	-	\$ 215,001	\$ -	\$ 52,363	\$	53,320	\$ 88,518	\$	-	\$ -	\$ -	\$	-	\$	409,202
	Endowment and Investment Income	\$	156,239	\$ 79,120	\$ -	\$ -	\$	713,041	\$ 805	\$	-	\$ -	\$ -	\$	-	\$	949,205
	Other Income	\$	250,818	\$ 14,052	\$ 7,509	\$ 30,902	\$	589,001	\$ 12,637	\$	90,134	\$ 12,218	\$ 27,190	\$	-	\$	1,034,461
	CWSP Federally Funded Portion	\$	-	\$ 11,594	\$ 1,234	\$ 67,395	\$	9,392	\$ 620	\$	-	\$ 56,089	\$ -	\$	115,607	\$	261,932
OTHER	CWSP Fed. Portion as % Total CWSP		0.00%	75.00%	5.45%	68.52%		80.00%	100.00%		0.00%	100.00%	0.00%		100.00%		81.7%
FINANCING SOURCES	Other Auxiliary Profits	\$	4,227,634	\$ -	\$ 1,487,197	\$ 430,811	\$	-	\$ 826,708	\$	3,250	\$ 2,242,684	\$ 3,050,415	\$ :	2,700,735	\$	14,969,434
SOURCES	Transfers from Unrestricted E&G	\$	2,292,378	\$ 1,621,877	\$ 1,272,925	\$ 1,272,925	\$	-	\$ -	\$	2,517,189	\$ 767,926	\$ 1,243,234	\$	1,272,925	\$	12,261,379
	Prior Year Fund Balance	\$	-	\$ -	\$ -	\$ -	\$	-	\$ 88,709	\$	-	\$ -	\$ -	\$	-	\$	88,709
Total Revenu	ues for Athletics	\$	19,080,365	\$ 5,865,530	\$ 4,572,746	\$ 3,813,581	\$	119,419,744	\$ 3,781,582	\$	9,724,715	\$ 3,988,789	\$ 7,196,632	\$ 13	3,031,924	\$	190,475,608
	Salaries	\$	4,382,137	\$ 1,426,799	\$ 1,204,806	\$ 962,436	\$	30,187,007	\$ 944,811	\$	2,815,876	\$ 1,041,052	\$ 1,886,974	\$ 2	2,778,254	\$	47,630,152
	Budgeted FTE Positions		76	28	23	16		294	18		42	24	0		54		575
	Fringe Benefits	\$	1,278,642	\$ 432,282	\$ 367,410	\$ 335,370	\$	6,906,608	\$ 263,708	\$	716,923	\$ 338,043	\$ 502,767	\$	920,027	\$	12,061,780
	Fringe Benefits as a % of Salaries		29.2%	30.3%	30.5%	34.8%		22.9%	27.9%		25.5%	32.5%	26.6%		33.1%		25.3%
	Extra Help	\$	295,807	\$ 40,608	\$ 17,901	\$ 9,198	\$	1,424,040	\$ 9,074	\$	109,934	\$ 73,587	\$ 99,507	\$	168,148	\$	2,247,803
	CWSP	\$	-	\$ 15,459	\$ 22,645	\$ 98,362	\$	11,740	\$ 620	\$	-	\$ 56,089	\$ -	\$	115,607	\$	320,522
Е	Athletic Scholarships	\$	5,547,348	\$ 1,591,909	\$ 1,818,681	\$ 1,366,459	\$	9,344,685	\$ 1,086,026	\$	2,514,181	\$ 1,188,921	\$ 2,355,005	\$ 4	4,062,265	\$	30,875,481
Х	Recruiting	\$	546,869	\$ 57,898	\$ 80,043	\$ 54,935	\$	1,991,299	\$ 24,374	\$	226,724	\$ 17,160	\$ 100,450	\$	231,060	\$	3,330,811
P E	Team Travel	\$	2,526,823	\$ 440,472	\$ 332,488	\$ 463,879	\$	9,047,983	\$ 437,761	\$	1,073,470	\$ 314,131	\$ 981,481	\$	1,485,260	\$	17,103,747
N	Sports Equipment, Uniforms, Supplies	\$	940,409	\$ 136,355	\$ 163,168	\$ 186,087	\$	3,662,503	\$ 189,242	\$	343,079	\$ 241,869	\$ 141,521	\$	383,112	\$	6,387,345
D	Concessions/Programs	-		\$ -	\$ -	\$ 28,554	-		\$ 40,521	-		\$ -	\$ 5,222	\$	-	\$	74,297
I T	Game Expenses	\$	594,869	\$ 63,220	\$ 76,445	\$ 34,897	\$	4,764,675	\$ 58,935	\$	309,237	\$ 74,465	\$ 335,372	\$	599,294	\$	6,911,409
U	Game Guarantees	\$	594,063	\$ -	\$ -	\$ 4,000	\$	3,636,251	\$ 8,000	\$	84,567	\$ 7,500	\$ 31,044	\$	22,900	\$	4,388,325
R	Fundraising, Marketing, Promotions	\$	118,085	\$ 22,196	\$ 7,033	\$ 1,417	\$	1,223,424	\$ 45,192	\$	219,137	\$ -	\$ 28,102	\$	4,859	\$	1,669,444
E S	Sports Camps Expenses	\$	-	\$ 156,722	\$ -	\$ -	\$	-	\$ 28,517	\$	-	\$ -	\$ -	\$	-	\$	185,239
	Direct Facilities, Maintenance, Rentals	\$	943,128	\$ 391,449	\$ 171,568	\$ 22,949	\$	7,086,604	\$ 336,160	\$	121,742	\$ 94,840	\$ 170,093	\$	405,256	\$	9,743,790
	Debt Service	\$	8,087	\$ 255,198	\$ -	\$ 86,786	\$	11,370,046	\$ -	\$	-	\$ 119,704	\$ 244,832	\$	674,447	\$	12,759,099
	Spirit Groups	\$	-	\$ 117,574	\$ -	\$ -	\$	1,135,361	\$ 118,923	\$	-	\$ 64,912	\$ -	\$	43,786	\$	1,480,556
	Medical Expenses and Medical Insurance	\$	224,463	\$ 246,032	\$ 181,278	\$ 84,567	\$	1,556,536	\$ 47,475	\$	4,213	\$ 227,350	\$ 135,000	\$	136,063	\$	2,842,977
	Membership and Dues	\$	136,313	\$ 34,339	\$ 26,780	\$ 31,836	\$	56,494	\$ 56,577	\$	9,786	\$ 25,900	\$ 40,445	\$	60,768	\$	479,238
	Other Operating Expenses	\$	943,322	\$ 327,165	\$ 96,031	\$ 41,848	\$	9,111,257	\$ 85,666	\$	501,781	\$ 103,266	\$ 138,817	\$	247,612	\$	11,596,765
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$	-	\$ -	\$ 6,470	\$ -	\$	3,210,329	\$ -	\$	67,113	\$ -	\$ -	\$	693,206	\$	3,977,118
Total Expend	ditures for Athletics	\$	19,080,365	\$ 5,755,674	\$ 4,572,746	\$ 3,813,581	\$	105,726,842	\$ 3,781,582	\$	9,117,763	\$ 3,988,789	\$ 7,196,632	\$ 13	3,031,924	\$	176,065,898

Table 6.5B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2016-17

	INSTITUTIONS		ASUMS		CCCUA		NAC	2-	yr TOTAL	GF	RAND TOTAL
	Ticket Sales	\$	3,809	\$	4,666	\$	6,606	\$	15,081	\$	44,234,692
	Student Fees	\$	-	\$	-	\$	-	\$	-	\$	25,987,875
	Game Guarantees	\$	-	\$	-	\$	-	\$	-	\$	4,368,058
R	Contributions	\$	79,875	\$	_	\$	_	\$	79,875	\$	16,462,804
E V	NCAA/Conference Distributions	\$		\$	_	\$	_	\$	_	\$	21,672,120
v E	Braodcast, TV, Radio, Internet Rights	\$	_	\$	_	\$	_	\$	_	\$	30,450,737
N	Program Sales, Concessions, Novelties, Parking	\$	_	\$	11,110	\$	_	Ψ		\$	1,938,259
U E		\$		\$	,					\$	
S	Royalities, Licensing, Advertisements, Sponsorships	+	-	Ė	2,055	\$	-				15,481,698
	Sports Camps Revenues	\$	-	\$	-	\$	13,440	-		\$	409,202
	Endowment and Investment Income	\$	-	\$	-	\$	-			\$	949,205
	Other Income	\$	-	\$	-	\$	29,035			\$	1,034,461
	CWSP Federally Funded Portion	\$	-	\$	-	\$	-	\$	-	\$	261,932
OTHER	CWSP Fed. Portion as % Total CWSP		0.0%		0.0%		0.0%		0.0%		81.79
FINANCING SOURCES	Other Auxiliary Profits	\$	-	\$	-	\$	144,294	\$	-	\$	14,969,434
SOURCES	Transfers from Unrestricted E&G	\$	123,944	\$	58,653	\$	119,729	\$	58,653	\$	12,320,032
	Prior Year Fund Balance	\$	-	\$	-	\$	-			\$	88,709
Total Reven	ues for Athletics	\$	207,628	\$	76,484	\$	313,104	\$	597,216	\$	191,072,824
	Salaries	\$	32,500	\$	21,071	\$	46,840	\$	100,411	\$	47,730,563
	Budgeted FTE Positions		1		1		1		2		57
	Fringe Benefits	\$	9,077	\$	6,326	\$	10,943	\$	26,346	\$	12,088,126
	Fringe Benefits as a % of Salaries		27.9%		30.0%		23.4%		26.2%		25.33
	Extra Help	\$	15,889	\$	-	\$	23,075	\$	38,964	\$	2,286,76
	CWSP	\$	-	\$	-	\$	-	\$	-	\$	320,522
E	Athletic Scholarships	\$	54,875	\$	-	\$	49,861	\$	104,736	\$	30,980,21
X P	Recruiting	\$	-	\$	-	\$	450	\$	450	\$	3,331,26
E E	Team Travel	\$	27,488	\$	16,429	\$	40,451	\$	84,368	\$	17,188,11
N	Sports Equipment, Uniforms, Supplies	\$	-	\$	1,636	\$	47,256	\$	48,892	\$	6,436,237
D	Concessions/Programs	-		-		-		\$	-	\$	74,29
1	Game Expenses	\$	33,056	\$	29,162	\$	19,205	\$	81,423	\$	6,992,832
T U	Game Guarantees	\$	-	\$	-	\$	-	\$	-	\$	4,388,32
R	Fundraising, Marketing, Promotions	\$	3,396	\$	-	\$	-	\$	3,396	\$	1,672,840
Е	Sports Camps Expenses	\$	-	\$	-	\$	-	\$	-	\$	185,239
S	Direct Facilities, Maintenance, Rentals	\$	3,376	\$	-	\$	27,216			\$	9,743,790
	Debt Service	\$	-	\$	-	\$	-			\$	12,759,099
	Spirit Groups	\$	-	\$	-	\$	-			\$	1,480,556
	Medical Expenses and Medical Insurance	\$	8,642	\$	-	\$	30,741			\$	2,842,977
	Membership and Dues	\$	3,616	\$	1,860	\$	2,890			\$	479,238
	Other Operating Expenses	\$	15,712	\$	-	\$	14,176	\$	29,888	\$	11,626,653
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$		\$		\$		\$		\$	3,977,118
USES		Ψ		Ψ		Ψ	-	Ψ		_	

Table 6.6A – Summary of Intercollegiate Athletic Revenues and Expenditures for Universities: 2017-18

	INSTITUTIONS		ASUJ		ATU		HSU	SAUM		UAF		UAFS		UALR		UAM		UAPB		UCA	4	l-yr TOTAL
	Ticket Sales	\$	1,405,696	\$	187,065	\$	42,552	\$ 30,784	\$	38,965,825	\$	29,250	\$	445,324	\$	39,842	\$	354,430	\$	524,256	\$	42,025,024
	Student Fees	\$	4,639,227	\$	4,103,448	\$	1,610,398	\$ 1,827,306	\$	-	\$	2,568,624	\$	4,119,821	\$	1,214,548	\$	1,042,526	\$ :	5,249,391	\$	26,375,289
	Game Guarantees	\$	1,986,500	\$	-	\$	12,500	\$ -	\$	4,000	\$	45,000	\$	245,895	\$	10,000	\$	1,295,300	\$	1,009,356	\$	4,608,551
R	Contributions	\$	1,352,789	\$	-	\$	40,645	\$ 1,000	\$	14,062,467	\$	66,351	\$	845,861	\$	-	\$	-	\$	239,753	\$	16,608,867
E V	NCAA/Conference Distributions	\$	1,357,273	\$	51,931	\$	19,391	\$ -	\$	15,129,652	\$	33,166	\$	613,643	\$	9,816	\$	12,424	\$	1,028,798	\$	18,256,095
E	Braodcast, TV, Radio, Internet Rights	\$	-	\$	-	\$	-	\$ -	\$	31,910,987	\$	-	\$	-	\$	-	\$	-	\$	-	\$	31,910,987
N	Program Sales, Concessions, Novelties, Parking	\$	-	\$	_	\$	1,196	\$ 42,956	\$	1,696,138	\$	49,938	\$	-	\$	_	\$	42,812	\$	17,727	\$	1,850,767
U E	Royalities, Licensing, Advertisements, Sponsorships	\$	1,141,778	\$	44,586	\$	-	\$ -	\$	15,932,771	\$	52,763	\$	250,757	\$	_	\$	-	\$	342,650	\$	17,765,305
S	Sports Camps Revenues	\$	_	\$	183,911	\$	_	\$ 58,716	\$	46,665	\$	51,435	\$	_	\$	_	\$	_	\$	_	\$	340,727
	Endowment and Investment Income	\$	155,075	\$		\$	_	\$ _	\$	586,548	\$	586	\$	_	\$	_	\$	162,000	\$	_	\$	937,942
	Other Income	\$	216,675	\$	· ·	\$	6,252	\$ 53,470	\$	1,461,062	\$	29,631	\$	238,970	\$	10,461	\$	48,074	\$	53,463	\$	2,129,198
	CWSP Federally Funded Portion	\$	_	\$	3,921	\$	_	\$ 68,230	\$	15,407	\$	1,910	\$	_	\$	37,615	\$	_	s.	120,963	\$	248,045
OTHER	CWSP Fed. Portion as % Total CWSP	Ť	0.00%	•	75.00%	•	0.00%	 61.70%	_	75.07%	Ť	100.00%	_	0.00%	7	100.00%	Ť	0.00%	•	100.00%	_	77.8%
FINANCING	Other Auxiliary Profits	\$	3,746,376	\$	-	\$	2,065,557	\$ 1,007,100	\$	- 10.01 70	\$	790,243	\$	-	\$	1,879,807	\$		\$ :	3,611,406	\$	16,566,896
SOURCES	Transfers from Unrestricted E&G	\$	2,868,917	\$	1,893,025	\$	1,001,252	\$ 1,304,748	\$		\$		\$	2,574,743	\$	775,000	\$	1,138,234	•	1,304,748	\$	12,860,667
	Prior Year Fund Balance	\$	-	\$	-	\$	-	\$ -	\$	-	\$	105,328	\$	-	\$	-	\$	-	\$	-	\$	105,328
Total Revenu	ues for Athletics	\$	18,870,306	\$	6,512,759	\$	4,799,743	\$ 4,394,309	\$	119,811,522	\$	3,824,225	\$	9,335,015	\$	3,977,089	\$	7,562,207	\$ 13	3,502,510	\$	192,589,685
	Salaries	\$	4,456,460	\$	1,509,267	\$	1,315,590	\$ 991,376	\$	34,935,336	\$	957,614	\$	2,980,769	\$	1,011,107	\$	1,904,732	\$ :	2,914,383	\$	52,976,635
	Budgeted FTE Positions		73		31		24	19		313		19		42		25		0		53		599
	Fringe Benefits	\$	1,280,313	\$	470,159	\$	443,536	\$ 326,662	\$	7,544,998	\$	260,351	\$	709,713	\$	323,779	\$	439,597	\$	1,007,055	\$	12,806,164
	Fringe Benefits as a % of Salaries		28.7%		31.2%		33.7%	33.0%		21.6%		27.2%		23.8%		32.0%		23.1%		34.6%		24.2%
	Extra Help	\$	265,718	\$	57,551	\$	31,309	\$ 38,369	\$	1,387,551	\$	10,426	\$	101,576	\$	97,523	\$	116,917	\$	165,597	\$	2,272,537
	CWSP	\$	-	\$	5,227	\$	21,973	\$ 110,581	\$	20,523	\$	1,910	\$	-	\$	37,615	\$	-	\$	120,963	\$	318,792
E	Athletic Scholarships	\$	5,433,709	\$	1,743,648	\$	1,853,502	\$ 1,533,842	\$	10,179,732	\$	1,109,221	\$	2,680,538	\$	1,220,756	\$	2,299,479	\$ 4	4,484,781	\$	32,539,207
X	Recruiting	\$	475,581	\$	50,242	\$	71,218	\$ 19,833	\$	2,294,664	\$	24,195	\$	213,608	\$	16,845	\$	2,347	\$	262,818	\$	3,431,350
P	Team Travel	\$	2,607,747	\$	439,251	\$	454,934	\$ 545,237	\$	8,216,408	\$	352,935	\$	1,096,805	\$	300,780	\$	816,373	\$	1,632,079	\$	16,462,549
E N	Sports Equipment, Uniforms, Supplies	\$	992,131	\$	175,100	\$	85,629	\$ 216,049	\$	4,019,039	\$	192,841	\$	-	\$	216,707	\$	211,509	\$	393,529	\$	6,502,535
D	Concessions/Programs	\$	-	\$	-	\$	-	\$ 34,675	\$	-	\$	33,643	\$	-	\$	-	\$	24,920	\$	-	\$	93,238
I	Game Expenses	\$	718,793	\$	94,819	\$	65,465	\$ 83,127	\$	4,749,873	\$	61,933	\$	263,424	\$	66,120	\$	188,068	\$	682,980	\$	6,974,601
U	Game Guarantees	\$	322,500	\$	-	\$	8,430	\$ 5,500	\$	4,673,531	\$	20,250	\$	-	\$	7,757	\$	71,000	\$	125,200	\$	5,234,168
R	Fundraising, Marketing, Promotions	\$	135,762	\$	14,926	\$	876	\$ 189	\$	1,966,782	\$	72,927	\$	86,383	\$	-	\$	69,026	\$	11,339	\$	2,358,209
E S	Sports Camps Expenses	\$	-	\$	98,810	\$	-	\$ -	\$	-	\$	18,458	\$	-	\$	-	\$	-	\$	-	\$	117,268
	Direct Facilities, Maintenance, Rentals	\$	960,904	\$	474,128	\$	188,130	\$ 158,163	\$	8,263,554	\$	355,138	\$	97,950	\$	98,586	\$	38,737	\$	495,496	\$	11,130,786
	Debt Service	\$	-	\$	228,598	\$	-	\$ 80,103	\$	12,421,363	\$	-	\$	-	\$	119,297	\$	245,560	\$	671,793	\$	13,766,714
	Spirit Groups	\$	-	\$	127,110	\$	-	\$ -	\$	1,240,483	\$	138,698	\$	-	\$	60,959	\$	-	\$	34,917	\$	1,602,167
	Medical Expenses and Medical Insurance	\$	259,973	\$	276,499	\$	104,456	\$ 73,350	\$	1,600,663	\$	45,647	\$	-	\$	238,777	\$	208,626	\$	145,612	\$	2,953,603
	Membership and Dues	\$	137,309	\$	32,403	\$	28,093	\$ 43,237	\$	55,920	\$	49,381	\$	6,615	\$	25,900	\$	65,453	\$	63,461	\$	507,772
	Other Operating Expenses	\$	823,406	\$		\$	126,602	\$ 129,466	\$	9,836,334	\$	118,657	\$		\$	134,581	\$	859,863	\$	262,341	\$	13,573,673
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$	-	\$	44,319	\$	-	\$ 4,550	\$	3,225,552	\$	-	\$	29,857	\$	-	\$	-	\$	28,167	\$	3,332,445
Total Expend	litures for Athletics	\$	18,870,306	\$	6,117,847	\$	4,799,743	\$ 4,394,309	\$	116,632,306	\$	3,824,225	\$	9,273,870	\$	3,977,089	\$	7,562,207	\$ 13	3,502,510	\$	188,954,411

Table 6.6B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2017-18

	INSTITUTIONS	Ι.	ASUMS	NAC	SAUT	2-	yr TOTAL	GF	RAND TOTAL
	Ticket Sales	\$	3,132	\$ 5,485	\$ _	\$	8,617	\$	42,033,641
	Student Fees	\$		\$ -	\$ 90,024	\$	90,024	\$	26,465,313
	Game Guarantees	\$	_	\$ _	\$ -	\$	-	\$	4,608,551
R	Contributions	\$	28,895	\$ _	\$ 10,820	\$	39,715	\$	16,648,582
E		\$	20,000	\$ 	\$ 10,020	\$	55,715	\$	18,256,095
V E	NCAVConference Distributions	1	-	-	-		-		
N	Braodcast, TV, Radio, Internet Rights	\$	-	\$ -	\$ -	\$	-	\$	31,910,987
U	Program Sales, Concessions, Novelties, Parking	\$	-	\$ -	\$ -			\$	1,850,767
E S	Royalities, Licensing, Advertisements, Sponsorships	\$	-	\$ 8,500	\$ -			\$	17,765,305
0	Sports Camps Revenues	\$	-	\$ 13,845	\$ 1,625			\$	340,727
	Endowment and Investment Income	\$	-	\$ -	\$ -			\$	937,942
	Other Income	\$	-	\$ 19,634	\$ -			\$	2,129,198
	CWSP Federally Funded Portion	\$	-	\$ -	\$ -	\$	-	\$	248,045
OTHER	CWSP Fed. Portion as % Total CWSP		0.0%	0.0%	0.0%		0.0%		77.8%
FINANCING	Other Auxiliary Profits	\$	-	\$ 46,556	\$ -	\$	46,556	\$	16,613,452
SOURCES	Transfers from Unrestricted E&G	\$	163,043	\$ 159,464	\$ -	\$	159,464	\$	13,020,131
	Prior Year Fund Balance	\$	-	\$ 75,516	\$ -			\$	105,328
Total Reven	ues for Athletics	\$	195,070	\$ 329,000	\$ 102,469	\$	626,539	\$	193,216,224
	Salaries	\$	25,068	\$ 47,994	\$ 29,700	\$	102,762	\$	53,079,397
	Budgeted FTE Positions		1	1	1		2		601
	Fringe Benefits	\$	7,621	\$ 11,184	\$ 11,317	\$	30,122	\$	12,836,286
	Fringe Benefits as a % of Salaries		30.4%	23.3%	38.1%		29.3%		24.18%
	Extra Help	\$	25,020	\$ 22,678	\$ 6,641	\$	54,339	\$	2,326,876
	CWSP	\$	-	\$ -	\$ -	\$	-	\$	318,792
E	Athletic Scholarships	\$	-	\$ 66,783	\$ -	\$	66,783	\$	32,605,990
X P	Recruiting	\$	-	\$ -	\$ 10,135	\$	10,135	\$	3,441,485
E	Team Travel	\$	43,484	\$ 38,410	\$ -	\$	81,894	\$	16,544,443
N	Sports Equipment, Uniforms, Supplies	\$	38,061	\$ 32,132	\$ 22,813	\$	93,006	\$	6,595,541
D	Concessions/Programs	\$	-	\$ -	\$ -	\$	-	\$	93,238
T T	Game Expenses	\$	19,183	\$ 22,380	\$ -	\$	41,563	\$	7,016,164
U	Game Guarantees	\$	-	\$ -	\$ -	\$	-	\$	5,234,168
R	Fundraising, Marketing, Promotions	\$	4,672	\$ -	\$ 3,210	\$	7,882	\$	2,366,091
E	Sports Camps Expenses	\$	-	\$ 11,265	\$ -	\$	11,265	\$	128,533
S	Direct Facilities, Maintenance, Rentals	\$	8,199	\$ 30,030	\$ -			\$	11,130,786
	Debt Service	\$	-	\$ -	\$ -			\$	13,766,714
	Spirit Groups	\$	-	\$ 7,539	\$ -			\$	1,602,167
	Medical Expenses and Medical Insurance	\$	8,642	\$ 24,497	\$ -			\$	2,953,603
	Membership and Dues	\$	3,205	\$ 2,925	\$ -			\$	507,772
<u> </u>	Other Operating Expenses	\$	11,916	\$ 11,183	\$ -	\$	23,099	\$	13,596,772
OTHER FINANCING		1						\$	3,332,445
USES	Transfers to Other Funds/Accounts	\$	-	\$ -	\$ -	\$	-	Ļ	
Total Expend	ditures for Athletics	\$	195,070	\$ 329,000	\$ 83,816	\$	607,886	\$	189,562,297

TABLE 6.7A – SUMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES: 2018-19

	INSTITUTIONS	ASUJ	ATU	HSU	SAUM	UAF	UAFS	UALR	UAM	UAPB	UCA	4	-yr TOTAL
	Ticket Sales	\$ 1,205,306	\$ 149,795	\$ 58,922	\$ 27,608	\$ 40,501,312	\$ 22,497	\$ 433,387	\$ 41,396	\$ 411,449	\$ 417,755	\$	43,269,426
	Student Fees	\$ 4,499,209	\$ 4,323,667	\$ 1,666,641	\$ 1,828,347	\$	\$ 2,577,209	\$ 3,586,230	\$ 1,127,970	\$ 1,551,970	\$ 5,215,840	\$	26,377,083
	Game Guarantees	\$ 2,266,935	\$ -	\$ 5,000	\$ -	\$ 327,000	\$ 5,550	\$ 288,110	\$ 11,000	\$ 1,269,100	\$ 1,053,000	\$	5,225,695
R E	Contributions	\$ 1,091,164	\$ -	\$ 50,183	\$ 8,356	\$ 14,540,179	\$ 94,173	\$ 730,165	\$ -	\$ -	\$ 280,490	\$	16,794,711
V	NCAA/Conference Distributions	\$ 1,608,896	\$ 48,204	\$ 44,000	\$ -	\$ 13,779,107	\$ 21,070	\$ 567,088	\$ 8,778	\$ 260,549	\$ 1,095,227	\$	17,432,919
Е	Braodcast, TV, Radio, Internet Rights	\$ -	\$ -	\$ -	\$ -	\$ 32,442,958	\$ -	\$ -	\$ -	\$ -	\$ -	\$	32,442,958
N U	Program Sales, Concessions, Novelties, Parking	\$ _	\$ -	\$ 1,311	\$ 40,294	\$ 1,718,741	\$ 39,582	\$ -	\$ -	\$ 51,987	\$ 10,996	\$	1,862,911
E	Royalities, Licensing, Advertisements, Sponsorships	\$ 1,131,216	\$ 33,572	\$ -	\$ -	\$ 23,270,068	\$ 26,328	\$ 271,501	\$ -	\$ -	\$ 381,963	\$	25,114,648
S	Sports Camps Revenues	\$ -	\$ 161,686	\$ -	\$ 68,365	\$ 151,572	\$ 22,891	\$ -	\$ -	\$ -	\$ -	\$	404,514
	Endowment and Investment Income	\$ 159,528	\$ 27,379	\$ -	\$ -	\$ 786,401	\$ 491	\$ -	\$ -	\$ -	\$ -	\$	973,800
	Other Income	\$ 564,397	\$ 15,927	\$ 6,003	\$ 19,163	\$ 765,466	\$ 37,472	\$ 182,812	\$ 11,018	\$ 29,786	\$ 19,378	\$	1,651,420
	CWSP Federally Funded Portion	\$ -	\$ 9,315	\$ -	\$ 57,616	\$ 11,702	\$ -	\$ -	\$ 30,943	\$ -	\$ 130,672	\$	240,248
OTHER	CWSP Fed. Portion as % Total CWSP	0.00%	75.00%	0.00%	51.85%	75.00%	0.00%	0.00%	100.00%	0.00%	100.00%		73.1%
FINANCING	Other Auxiliary Profits	\$ 4,753,169	\$ _	\$ 1,582,970	\$ 1,385,424	\$ -	\$ 748,980	\$ -	\$ 1,577,554	\$ 2,446,324	\$ 3,698,946	\$	16,193,367
SOURCES	Transfers from Unrestricted E&G	\$ 3,358,644	\$ 1,974,240	\$ 1,362,789	\$ 1,333,453	\$ -	\$ -	\$ 2,790,449	\$ 1,055,000	\$ 1,174,253	\$ 1,333,453	\$	14,382,281
	Prior Year Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,273	\$ 662,122	\$ -	\$ 393,115	\$ -	\$	1,079,510
Total Revenu	ues for Athletics	\$ 20,638,464	\$ 6,743,785	\$ 4,777,819	\$ 4,768,627	\$ 128,294,507	\$ 3,620,516	\$ 9,511,864	\$ 3,863,659	\$ 7,588,533	\$ 13,637,719	\$	203,445,491
	Salaries	\$ 4,564,203	\$ 1,586,625	\$ 1,291,687	\$ 1,171,987	\$ 33,715,587	\$ 934,282	\$ 3,142,019	\$ 994,536	\$ 1,834,043	\$ 2,945,121	\$	52,180,089
	Budgeted FTE Positions	79	30	22	22	358	19	45	25	0	56		655
	Fringe Benefits	\$ 1,355,713	\$ 479,515	\$ 397,710	\$ 354,021	\$ 7,389,845	\$ 240,181	\$ 724,366	\$ 269,998	\$ 425,209	\$ 1,010,675	\$	12,647,234
	Fringe Benefits as a % of Salaries	29.7%	30.2%	30.8%	30.2%	21.9%	25.7%	23.1%	27.1%	23.2%	34.3%		24.2%
	Extra Help	\$ 278,859	\$ 26,283	\$ 34,714	\$ 13,938	\$ 1,517,625	\$ 6,799	\$ 58,668	\$ 107,049	\$ 122,151	\$ 185,018	\$	2,351,104
	CWSP	\$ -	\$ 12,420	\$ 23,048	\$ 111,122	\$ 15,603	\$ 4,911	\$ -	\$ 30,943	\$ -	\$ 130,672	\$	328,719
Е	Athletic Scholarships	\$ 5,844,778	\$ 1,895,099	\$ 1,828,752	\$ 1,760,602	\$ 10,768,829	\$ 1,052,929	\$ 2,628,532	\$ 1,273,863	\$ 2,730,048	\$ 4,554,909	\$	34,338,341
Х	Recruiting	\$ 522,086	\$ 68,902	\$ 82,426	\$ 28,884	\$ 3,275,057	\$ 28,014	\$ 305,200	\$ 17,616	\$ 9,169	\$ 272,452	\$	4,609,807
P E	Team Travel	\$ 3,119,633	\$ 424,747	\$ 449,819	\$ 496,951	\$ 8,026,595	\$ 363,247	\$ 976,638	\$ 307,589	\$ 1,315,698	\$ 1,759,693	\$	17,240,609
N	Sports Equipment, Uniforms, Supplies	\$ 1,029,357	\$ 107,933	\$ 225,212	\$ 263,506	\$ 4,506,834	\$ 193,312	\$ 351,798	\$ 164,090	\$ 268,136	\$ 494,424	\$	7,604,603
D	Concessions/Programs	\$ -	\$ -	\$ -	\$ 32,268	\$ -	\$ 30,712	\$ -	\$ -	\$ -	\$ -	\$	62,980
T T	Game Expenses	\$ 897,208	\$ 61,589	\$ 98,344	\$ 77,787	\$ 6,266,905	\$ 86,896	\$ 319,628	\$ 84,491	\$ 322,171	\$ 550,691	\$	8,765,711
U	Game Guarantees	\$ 603,620	\$ -	\$ -	\$ 5,750	\$ 3,932,599	\$ 14,500	\$ 19,000	\$ 7,000	\$ 71,500	\$ 18,375	\$	4,672,344
R	Fundraising, Marketing, Promotions	\$ 89,525	\$ 35,262	\$ 6,000	\$ 1,229	\$ 1,896,036	\$ 49,057	\$ 80,027	\$ -	\$ 26,528	\$ 9,014	\$	2,192,679
E S	Sports Camps Expenses	\$ -	\$ 96,574	\$ -	\$ 22	\$ 56,540	\$ 10,555	\$ -	\$ -	\$ -	\$ -	\$	163,691
	Direct Facilities, Maintenance, Rentals	\$ 1,081,940	\$ 427,984	\$ 153,951	\$ 8,387	\$ 13,635,810	\$ 85,844	\$ 48,458	\$ 100,964	\$ 18,888	\$ 474,377	\$	16,036,603
	Debt Service	\$ -	\$ 352,961	\$ -	\$ 52,855	\$ 14,763,304	\$ -	\$ -	\$ 119,881	\$ -	\$ 672,746	\$	15,961,747
	Spirit Groups	\$ -	\$ 106,130	\$ -	\$ -	\$ 1,313,719	\$ 119,482	\$ 74,079	\$ 52,893	\$ -	\$ 48,456	\$	1,714,760
	Medical Expenses and Medical Insurance	\$ 286,783	\$ 263,538	\$ 150,527	\$ 75,063	\$ 1,822,493	\$ 65,091	\$ 90	\$ 150,264	\$ 102,000	\$ 152,211	\$	3,068,060
	Membership and Dues	\$ 133,206	\$ 37,555	\$ 27,835	\$ 27,367	\$ 68,943	\$ 16,585	\$ 4,974	\$ 25,900	\$ 52,565	\$ 61,088	\$	456,018
	Other Operating Expenses	\$ 826,449	\$ 308,140	\$ 7,794	\$ 273,387	\$ 10,309,242	\$ 318,119	\$ 734,410	\$ 156,582	\$ 290,427	\$ 121,780	\$	13,346,330
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$ 5,104	\$ 255,997	\$ -	\$ 13,500	\$ 3,700,817	\$ -	\$ 43,977	\$ -	\$ -	\$ 165,610	\$	4,185,006
Total Expend	ditures for Athletics	\$ 20,638,464	\$ 6,547,255	\$ 4,777,819	\$ 4,768,627	\$ 126,982,384	\$ 3,620,516	\$ 9,511,864	\$ 3,863,659	\$ 7,588,533	\$ 13,627,313	\$	201,926,435

Table 6.7B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2018-19

	INSTITUTIONS	ASUMS	CCCUA	NAC		NPC		SACC	,	SAUT	UACC	RM	2-y	r TOTAL	GF	RAND TOTAL
	Ticket Sales	\$ 2,923	\$ -	\$ 3,	550 \$	-	\$	-	\$	4,786	\$	-	\$	11,259	\$	43,280,685
	Student Fees	\$ -	\$ -	\$	- \$	-	\$	-	\$	129,218	\$	-	\$	129,218	\$	26,506,301
	Game Guarantees	\$ -	\$ -	\$	- \$	-	\$	-	\$		\$	-	\$	-	\$	5,225,695
R	Contributions	\$ 25,000	\$ 4,670	\$	- \$	ş -	\$		\$	6,877	\$	-	\$	36,547	\$	16,831,258
E V	NCAA/Conference Distributions	\$ -	\$ -	\$	- \$	- 8	\$	-	\$	-	\$	-	\$	-	\$	17,432,919
Ē	Braodcast, TV, Radio, Internet Rights	\$ -	\$ -	\$	- \$		\$	_	\$		\$	-	\$	_	\$	32,442,958
N	Program Sales, Concessions, Novelties, Parking	\$ -	\$ -	\$	- \$	-	\$	-	\$		\$	_	\$	-	\$	1,862,911
E	Royalities, Licensing, Advertisements, Sponsorships	\$ -	\$ -	\$ 8,	500 \$	-	\$	-	\$		\$	_	\$	8,500	\$	25,123,148
S	Sports Camps Revenues	\$ -	\$ -		065 \$	-	\$	_	\$	680	\$	_	\$	11,745	\$	416,259
	Endowment and Investment Income	\$ -	\$ -	\$	- \$		\$	_	\$	_	\$	_	\$		\$	973,800
	Other Income	\$ 43,647	\$ -		451 \$		\$	_	\$	1,003	\$	_	\$	61,101	\$	1,712,521
	CWSP Federally Funded Portion	\$ -	\$ -		- \$		\$	_	\$	-	\$	-	\$	-	\$	240,248
OTHER	CWSP Fed. Portion as % Total CWSP	0.09	6 0.0%	, (	0.0%	0.0%	,	0.0%	_	0.0%		0.0%		0.0%	_	73.1%
FINANCING	Other Auxiliary Profits	\$ -	\$ -	\$ 108,		ş -	\$	4,383	\$	-	\$	-	\$	112,716	\$	16,306,083
SOURCES	Transfers from Unrestricted E&G	\$ 157,746	\$ -	\$ 153,	481 \$	86,600	\$	5,000	\$	97,652	\$ 48	3,705	\$	549,184	\$	14,931,465
	Prior Year Fund Balance	\$ -	\$ -	\$ 23,	489 \$	5 -	\$	-	\$	-	\$	-	\$	23,489	\$	1,102,999
Total Reven	ues for Athletics	\$ 229,316	\$ 4,670	\$ 324,	869 \$	86,600	\$	9,383	\$	240,216	\$ 48	,705	\$	943,759	\$	204,389,250
	Salaries	\$ 30,000	\$ -	\$ 60,	666 \$	-	\$	3,125	\$	56,500	\$ 6	5,000	\$	156,291	\$	52,336,380
	Budgeted FTE Positions		\$ -	\$	1 \$	-	\$	1		2		0		4		659
	Fringe Benefits	\$ 8,381	\$ 1,648	\$ 10,	802 \$	3,268	\$	896	\$	16,592	\$ 3	3,868	\$	45,455	\$	12,692,689
	Fringe Benefits as a % of Salaries	27.99	6 \$ -	\$	0 \$	-	\$	0		29.4%	6	4.5%		29.1%		24.25%
	Extra Help	\$ 14,925	\$ 15,194	\$ 14,	338 \$	15,729	\$	2,885	\$	10,801	\$ 1	,414	\$	75,286	\$	2,426,390
	CWSP	\$ -	\$ -	\$	- \$	-	\$	-	\$	-	\$	-	\$	-	\$	328,719
E	Athletic Scholarships	\$ 43,647	\$ -	\$ 67,	671 \$	-	\$	-	\$	49,928	\$ 3	3,286	\$	164,532	\$	34,502,873
Х	Recruiting	\$ -	\$ 13,228	\$	924 \$	-	\$	85	\$	12,324	\$ 2	2,752	\$	29,313	\$	4,639,120
E E	Team Travel	\$ 31,075	\$ -	\$ 45,	707 \$	19,127	\$	-	\$	21,183	\$ 5	,819	\$	122,911	\$	17,363,520
N	Sports Equipment, Uniforms, Supplies	\$ 32,186	\$ 2,882	\$ 29,	026 \$	31,887	\$	-	\$	51,217	\$ 5	,071	\$	152,269	\$	7,756,872
D	Concessions/Programs	\$ -	\$ -	\$	- \$	-	\$	-	\$	134	\$	140	\$	274	\$	63,254
I T	Game Expenses	\$ 15,800	\$ -	\$ 22,	030 \$	-	\$	-	\$	8,890	\$	343	\$	47,063	\$	8,812,774
U	Game Guarantees	\$ 250	\$ -	\$	- \$	-	\$	-	\$	-	\$	-	\$	250	\$	4,672,594
R	Fundraising, Marketing, Promotions	\$ 3,729	\$ -	\$	- \$	-	\$	912	\$	724	\$ 6	,971	\$	12,336	\$	2,205,015
E	Sports Camps Expenses	\$ -	\$ -	\$ 9,	283 \$	-	\$	-	\$	297	\$	-	\$	9,580	\$	173,271
S	Direct Facilities, Maintenance, Rentals	\$ 7,895	\$ -	\$ 29,	697 \$	-	\$	-	\$	108,733	\$	-	\$	146,325	\$	16,182,928
	Debt Service	\$ -	\$ -	\$	- \$	-	\$	-	\$	-	\$	-	\$	-	\$	15,961,747
	Spirit Groups	\$ -	\$ -	\$	- \$	-	\$	-	\$	1,695	\$	-	\$	1,695	\$	1,716,455
	Medical Expenses and Medical Insurance	\$ 9,307	\$ -	\$ 22,	800 \$	-	\$	-	\$	9,064	\$ 4	,850	\$	46,021	\$	3,114,081
	Membership and Dues	\$ 4,179	\$ -	\$ 2,	286 \$	-	\$	-	\$	2,976	\$ 5	,527	\$	14,968	\$	470,986
0.711.	Other Operating Expenses	\$ 27,942	\$ 859	\$ 9,	639 \$	-	\$	1,480	\$	-	\$ 2	2,664	\$	42,584	\$	13,388,914
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$ -	\$ -	\$	- \$	-	\$	-	\$	-	\$	-	\$	-	\$	4,185,006
Total Expend	ditures for Athletics	\$ 229,316	\$ 33,811	\$ 324,	869 \$	70,011	\$	9,383	\$	351,058	\$ 48	,705	\$	1,067,153	\$	202,993,588

TABLE 6.8A – SUMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES: 2019-20

	INSTITUTIONS	ASUJ	ATU	HSU	SAUI	М	UAF		UAFS	UA	ALR .	UAI	Л	UAPB	UCA	4-	-yr TOTAL
	Ticket Sales	\$ 1,114,281	\$ 164,652	\$ 20,652	\$ 42	2,890	34,525,350	\$	16,920	\$ 3	372,343	\$ 4	10,415	\$ 463,011	\$ 492,572	\$	37,253,086
	Student Fees	\$ 4,303,099	\$ 4,112,974	\$ 1,618,287	\$ 1,924	4,225	-	\$	2,617,708	\$ 3,6	310,194	\$ 1,02	21,059	\$ 1,544,226	\$ 5,276,664	\$	26,028,435
	Game Guarantees	\$ 2,400,000	\$ 1,500	\$ 2,000	\$ :	5,000	2,015,000	\$	-	\$ 2	234,820	\$	4,000	\$ 1,224,000	\$ 1,171,750	\$	7,058,070
R	Contributions	\$ 1,105,505	\$	\$ 18,669	\$ ;	3,415	15,753,136	\$	39,204	\$ 7	51,013	\$	-	\$ -	\$ 295,723	\$	17,966,665
E V	NCAA/Conference Distributions	\$ 875,706	\$ 13,171	\$ 15,598	\$	- 9	12,794,727	\$	28,481	\$ 2	285,938	\$	14,256	\$ 142,347	\$ 1,047,184	\$	15,217,408
Е	Braodcast, TV, Radio, Internet Rights	\$ -	\$ -	\$ -	\$	- 9	34,826,266	\$	-	\$	-	\$	-	\$ -	\$ -	\$	34,826,266
N H	Program Sales, Concessions, Novelties, Parking	\$ -	\$ -	\$ 1,066	\$ 36	6,353	1,705,010	\$	38,699	\$	-	\$	-	\$ 50,640	\$ 13,291	\$	1,845,059
E	Royalities, Licensing, Advertisements, Sponsorships	\$ 1,226,399	\$ 45,760	\$ -	\$	- 9	15,844,715	\$	8,250	\$ 3	324,088	\$	9,825	\$ -	\$ 356,367	\$	17,815,404
S	Sports Camps Revenues	\$ -	\$ 81,698	\$	\$ 70	0,189	45,300	\$	16,756	\$		\$	-	\$ -	\$ -	\$	213,943
	Endowment and Investment Income	\$ 156,089	\$ 67,109	\$	\$	- 9	575,589	\$	334	\$		\$	-	\$ -	\$ -	\$	799,121
	Other Income	\$ 134,956	\$ 26,265	\$ 31,165	\$	300 \$	231,757	\$	3,223	\$ 1	11,478	\$	-	\$ 39,738	\$ 18,142	\$	597,024
	CWSP Federally Funded Portion	\$ -	\$ 11,514	\$ 1,400	\$ 48	8,868	14,674	\$	8,225	\$	-	\$ (	52,298	\$ -	\$ 150,205	\$	297,184
OTHER	CWSP Fed. Portion as % Total CWSP	0.00%	100.00%	7.40%	38	8.68%	75.00%		100.00%		0.00%	10	0.00%	0.00%	100.00%		74.8%
FINANCING	Other Auxiliary Profits	\$ 6,207,859	\$ -	\$ 1,773,097	\$ 1,362	2,002	-	\$	825,681	\$ 3	350,000	\$ 1,18	39,446	\$ 3,199,067	\$ 2,770,932	\$	17,678,084
SOURCES	Transfers from Unrestricted E&G	\$ 3,425,398	\$ 1,974,240	\$ 1,362,789	\$ 1,362	2,789	-	\$	-	\$ 2,9	900,000	\$ 1,36	52,789	\$ 1,213,234	\$ 1,362,789	\$	14,964,028
	Prior Year Fund Balance	\$ -	\$ -	\$ -	\$	- \$	-	\$	29,618	\$ 1	28,110	\$ 12	21,913	\$ -	\$ -	\$	279,641
Total Reven	ues for Athletics	\$ 20,949,292	\$ 6,498,883	\$ 4,844,723	\$ 4,850	6,031	118,331,524	\$	3,633,099	\$ 9,0	67,984	\$ 3,82	26,001	\$ 7,876,263	\$ 12,955,619	\$ 1	192,839,419
	Salaries	\$ 4,657,570	\$ 1,493,340	\$ 1,349,446	\$ 1,108	8,763	36,951,620	\$	920,853	\$ 3,0	10,485	\$ 1,06	3,740	\$ 1,910,962	\$ 3,027,726	\$	55,494,505
	Budgeted FTE Positions	80	28	26		21	343	3	20		45		22	0	57		642
	Fringe Benefits	\$ 1,398,224	\$ 479,681	\$ 420,914	\$ 348	8,115	7,862,016	\$	231,801	\$ 6	88,013	\$ 34	10,874	\$ 463,402	\$ 1,014,813	\$	13,247,853
	Fringe Benefits as a % of Salaries	30.0%	32.1%	31.2%	;	31.4%	21.3%	,	25.2%		22.9%		32.0%	24.2%	33.5%		23.9%
	Extra Help	\$ 255,675	\$ 55,266	\$ 29,644	\$ 8	8,488	1,240,345	\$	10,084	\$	32,912	\$ (	3,614	\$ 181,113	\$ 194,321	\$	2,071,462
	CWSP	\$ -	\$ 11,514	\$ 18,908	\$ 126	6,349	19,565	\$	8,225	\$	-	\$ 6	32,298	\$ -	\$ 150,205	\$	397,064
Е	Athletic Scholarships	\$ 6,075,409	\$ 1,920,833	\$ 1,924,805	\$ 1,849	9,027	10,630,035	\$	1,112,617	\$ 2,7	23,226	\$ 1,2	51,619	\$ 2,612,718	\$ 4,290,018	\$	34,390,307
Х	Recruiting	\$ 399,960	\$ 46,304	\$ 43,201	\$ 16	6,362	1,970,762	\$	17,419	\$ 1	78,564	\$ 2	24,204	\$ 18,249	\$ 139,023	\$	2,854,048
P F	Team Travel	\$ 2,523,866	\$ 267,601	\$ 424,692	\$ 344	4,248	5,571,085	\$	356,715	\$ 8	378,600	\$ 20	06,704	\$ 1,235,603	\$ 1,418,134	\$	13,227,248
N	Sports Equipment, Uniforms, Supplies	\$ 1,383,999	\$ 113,751	\$ 248,532	\$ 372	2,557	4,259,965	\$	163,610	\$ 4	14,332	\$ 17	71,240	\$ 336,731	\$ 486,502	\$	7,951,219
D	Concessions/Programs	\$ -	\$ -	\$ -	\$ 30	0,444	-	\$	32,975	\$	-	\$	-	\$ -	\$ -	\$	63,419
I T	Game Expenses	\$ 933,521	\$ 58,991	\$ 56,968	\$ 75	5,074	5,607,124	\$	42,451	\$ 2	75,639	\$ (	32,295	\$ 339,006	\$ 602,304	\$	8,053,373
Ü	Game Guarantees	\$ 369,700	\$ -	\$ -	\$	1,500	4,908,585	\$	7,400	\$	5,000	\$	9,000	\$ 55,000	\$ 23,200	\$	5,379,385
R	Fundraising, Marketing, Promotions	\$ 185,708	\$ 47,006	\$ -	\$	733	1,522,222	\$	20,885	\$	42,628	\$	-	\$ 12,646	\$ 2,884	\$	1,834,712
E S	Sports Camps Expenses	\$ -	\$ 79,468	\$ -	\$	- 9	61,334	\$	28,657	\$	-	\$		\$ -	\$ -	\$	169,459
	Direct Facilities, Maintenance, Rentals	\$ 1,297,737	\$ 447,387	\$ 185,874	\$ 172	2,460	7,399,722	\$	361,027	\$ 2	244,820	\$ :	52,856	\$ 79,846	\$ 450,110	\$	10,691,840
	Debt Service	\$ -	\$ 344,858	\$ -	\$ 17	5,171	15,438,721	\$	-	\$	-	\$ 1	19,312	\$ -	\$ 669,102	\$	16,747,165
	Spirit Groups	\$ -	\$ 100,105	\$ -	\$	- \$	1,195,757	\$	95,453	\$	17,826	\$ (	60,668	\$ -	\$ 36,631	\$	1,506,440
	Medical Expenses and Medical Insurance	\$ 266,608	\$ 221,931	\$ 113,889	\$ 62	2,928	1,446,673	\$	52,822	\$	5,441	\$ 18	36,006	\$ 298,728	\$ 153,697	\$	2,808,723
	Membership and Dues	\$ 132,597	\$ 36,613	\$ 27,850	\$ 45	5,489	80,118	\$	52,405	\$	4,271	\$ 2	25,900	\$ 36,900	\$ 72,034	\$	514,177
	Other Operating Expenses	\$ 946,219	\$ 282,292	\$ -	\$ 118	8,321	10,828,174	\$	117,700	\$ 4	155,682	\$ 12	25,671	\$ 295,359	\$ 98,883	\$	13,268,301
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$ 122,499	\$ 10,054	\$ -	\$	- 9	440,413	\$	-	\$	90,545	\$	-	\$ -	\$ 126,033	\$	789,544
Total Expend	ditures for Athletics	\$ 20,949,292	\$ 6,016,995	\$ 4,844,723	\$ 4,850	6,031	117,434,236	\$	3,633,099	\$ 9,0	67,984	\$ 3,82	26,001	\$ 7,876,263	\$ 12,955,619	\$ 1	191,460,243

Table 6.8B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2019-20

	INSTITUTIONS	ASUMS	CCCUA	NAC	NPC	SACC	SAUT	UACCRM	2-yr TOTAL	GRAND TOTAL
	Ticket Sales	\$ 4,197	\$ 3,677	\$ 3,910	\$ -	\$ 6,229	\$ 4,420	\$ -	\$ 22,433	\$ 37,275,519
	Student Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,057	\$ -	\$ 140,057	\$ 26,168,492
	Game Guarantees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,058,070
R	Contributions	\$ 25,000	\$ 1,878	\$ -	\$ -	\$ 21,821	\$ 31,252	\$ -	\$ 79,951	\$ 18,046,616
E V	NCAVConference Distributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,217,408
V E		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
N	Braodcast, TV, Radio, Internet Rights		•			Ť	•	\$ -	*	\$ 34,826,266
U	Program Sales, Concessions, Novelties, Parking	\$ -	\$ 3,868	\$ -	\$ -	\$ -	\$ 5,798	\$ -	\$ 9,666	\$ 1,854,725
E S	Royalities, Licensing, Advertisements, Sponsorships	\$ -	\$ 15,793	\$ 8,500	\$ -	\$ -	\$ -	\$ -	\$ 24,293	\$ 17,839,697
	Sports Camps Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 213,943
	Endowment and Investment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 799,121
	Other Income	\$ 55,285	\$ -	\$ 12,743	\$ -	\$ -	\$ 6,016	\$ -	\$ 74,044	\$ 671,068
	CWSP Federally Funded Portion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 297,184
OTHER	CWSP Fed. Portion as % Total CWSP	0.0%	0.0%	0.0%	0.0%	6 0.0%	0.0%	0.0%	0.0%	74.9%
FINANCING	Other Auxiliary Profits	\$ -	\$ -	\$ 110,978	\$ 43,097	\$ -	\$ -	\$ -	\$ 154,075	\$ 17,832,160
SOURCES	Transfers from Unrestricted E&G	\$ 163,279	\$ 56,890	\$ 153,098	\$ 150,000	\$ 41,880	\$ 181,159	\$ 117,469	\$ 863,775	\$ 15,827,803
	Prior Year Fund Balance	\$ -	\$ -	\$ 3,951	\$ 131,915	\$ 25,000	\$ -	\$ 211,936	\$ 372,802	\$ 652,443
Total Reven	ues for Athletics	\$ 247,761	\$ 82,106	\$ 293,180	\$ 325,012	\$ 94,930	\$ 368,702	\$ 329,405	\$ 1,741,096	\$ 194,580,515
	Salaries	\$ 30,000	\$ 19,808	\$ 52,833	\$ -	\$ 20,424	\$ 68,808	\$ 33,398	\$ 225,271	\$ 55,719,777
	Budgeted FTE Positions	0	\$ -	\$ 1	\$ -	\$ 1	2	1	5	647
	Fringe Benefits	\$ 10,028	\$ 8,464	\$ 10,672	\$ 4,822	\$ 5,184	\$ 23,458	\$ 21,525	\$ 84,152	\$ 13,332,005
	Fringe Benefits as a % of Salaries	33.4%	\$ 0		\$ -	\$ 0	34.1%	64.4%	37.4%	23.93%
	Extra Help	\$ 25,613	\$ 8,595	\$ 11,376			\$ 25,054	\$ 17,310	\$ 117,892	\$ 2,189,354
_	CWSP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,064
E X	Athletic Scholarships	\$ 55,285	\$ -	\$ 80,902	\$ 118,716	1	\$ 86,085	\$ 95,948	\$ 439,036	\$ 34,829,343
P	Recruiting	\$ -	\$ 3,336	\$ 4,852	\$ -	\$ 1,092	\$ 6,745	\$ 8,422	\$ 24,447	\$ 2,878,495
E	Team Travel	\$ 40,153	\$ 10,009	\$ 30,654	\$ 10,581	\$ 9,146	\$ 36,294	\$ 57,604	\$ 194,441	\$ 13,421,689
N	Sports Equipment, Uniforms, Supplies	\$ 25,566	\$ 25,654	\$ 26,915	\$ 134,132	28,137	\$ 56,803	\$ 42,161	\$ 339,368	\$ 8,290,587
l l	Concessions/Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,058	\$ -	\$ 3,058	\$ 66,477
T	Game Expenses	\$ 18,980	\$ 6,000	\$ 15,715	\$ -	\$ 8,262	\$ 9,354	\$ 11,360	\$ 69,671	\$ 8,123,043
U	Game Guarantees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,379,385
R E	Fundraising, Marketing, Promotions	\$ 2,822	\$ 240	\$ -	\$ -	\$ 620	\$ 2,558	\$ 5,871	\$ 12,111	\$ 1,846,823
S	Sports Camps Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,459
	Direct Facilities, Maintenance, Rentals	\$ 8,623 \$ -	\$ - \$ -	\$ 26,903 \$ -	\$ 32,250 \$ -	1	\$ 32,198	\$ 410 \$ -	\$ 100,384	\$ 10,792,224 \$ 16,747,165
	Debt Service	\$ -	\$ - \$ -		\$ - \$ -	\$ - \$ -	\$ 6.107	\$ -	\$ - \$ 6.107	, ,
	Spirit Groups  Modical Evappes and Modical Incurance		-	Ψ	T	†	7 -,		7	\$ 1,512,547
	Medical Expenses and Medical Insurance	\$ 9,307 \$ 4,710	\$ - \$ -	\$ 18,958 \$ 4,825	\$ - \$ -	\$ 7,356 \$ 6,343	\$ 12,536 \$ 7,387	\$ 17,557 \$ 5,171	\$ 65,714 \$ 28,436	\$ 2,874,437 \$ 542,613
	Membership and Dues Other Operating Expenses	\$ 4,710	\$ -	\$ 4,825 \$ 8,575	· -	\$ 6,343	\$ 7,387 \$ 1,808	\$ 5,171	\$ 28,436 \$ 39,725	\$ 542,613
OTHER										
FINANCING USES	Transfers to Other Funds/Accounts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 789,544
Total Expend	ditures for Athletics	\$ 247,761	\$ 82,106	\$ 293,180	\$ 325,012	\$ 94,097	\$ 378,253	\$ 329,406	\$ 1,749,814	\$ 193,210,057

TABLE 6.9A – SUMMARY OF INTERCOLLEGIATE ATHLETIC REVENUES AND EXPENDITURES FOR UNIVERSITIES: 2020-21

	INSTITUTIONS	ASUJ	ATU	F	HSU	SAUM	UAF		UAFS	UALR	UAM	UAPB	UCA	4	1-yr TOTAL
	Ticket Sales	\$ 589,740	\$ -	\$	-	\$ 8,531	\$ 15,631,610	\$	8,161	\$ 181,060	\$ 39,200	\$ 11,726	\$ 323,076	\$	16,793,103
	Student Fees	\$ 6,332,314	\$ 3,733,645	\$ 1	1,541,793	\$ 1,879,874	\$	\$	2,487,443	\$ 3,227,866	\$ 1,012,191	\$ 1,489,864	\$ 5,028,798	\$	26,733,788
	Game Guarantees	\$ 650,500	\$ -	\$	-	\$ -	\$ 10,000	\$	-	\$ 124,000	\$ -	\$ 401,000	\$ 844,300	\$	2,029,800
R	Contributions	\$ 906,939	\$ -	\$	13,314	\$ 6,229	\$ 7,704,412	\$	33,059	\$ _	\$ -	\$ -	\$ 277,427	\$	8,941,380
E V	NCAA/Conference Distributions	\$ 1,850,527	\$ 51,064	\$	33,150	\$ 70,288	\$ 43,368,788	\$	9,791	\$ 677,587	\$ 18,716	\$ -	\$ 1,058,362	\$	47,138,273
Ē	Braodcast, TV, Radio, Internet Rights	\$ -	\$ -	\$	-	\$ -	\$ 35,103,038	\$	-	\$ -	\$ -	\$ -	\$ _	\$	35,103,038
N U	Program Sales, Concessions, Novelties, Parking	\$ -	\$ -	\$	-	\$ 1,847	\$ 853,497	\$	-	\$ _	\$ -	\$ 3,329	\$ 6,263	\$	864,936
E	Royalities, Licensing, Advertisements, Sponsorships	\$ 1,199,375	\$ 12,928	\$	-	\$ 2,230	\$ 14,918,734	\$	-	\$ 625,728	\$ 11,726	\$ -	\$ 257,972	\$	17,028,693
s	Sports Camps Revenues	\$ -	\$ 75,115	\$	-	\$ 22,420	\$ 73,289	\$	8,130	\$ -	\$ -	\$ -	\$ -	\$	178,954
	Endowment and Investment Income	\$ 163,746	\$	\$	-	\$ -	\$ 263,084	\$	-	\$ -	\$ -	\$ _	\$ -	\$	465,053
	Other Income	\$ 54,915	\$ 6,135	\$	15,788	\$ -	\$ 753,303	\$	3,794	\$ 273,121	\$ -	\$ 1,375,068	\$ 232,590	\$	2,714,714
	CWSP Federally Funded Portion	\$ -	\$	\$	3,145	\$ 55,799	\$ 700	\$	5,058	\$ -	\$ 50,886	\$ -	\$ 73,495	\$	195,220
OTHER	CWSP Fed. Portion as % Total CWSP	0.00%	100.00%		16.67%	105.70%	75.00%	Ė	100.00%	0.00%	100.00%	0.00%	100.00%		93.8%
FINANCING	Other Auxiliary Profits	\$ 2,602,283	\$	\$ 1		\$ 878,958	\$ -	\$	990,475	\$ 350,000	\$ 1,096,033	\$ 2,991,894	\$ 3,776,049	\$	14,479,059
SOURCES	Transfers from Unrestricted E&G	\$ 3,453,304	\$ 2.099.767	\$ 1	1,391,407	\$ 1,391,407	\$ _	\$	_	\$ 2,957,236	\$ 1,350,000	\$ 1,391,407	\$ 1,391,407	\$	15,425,935
	Prior Year Fund Balance	\$ -	\$ -	\$		\$ -	\$ -	\$	72,244	\$ -	\$ -	\$ -	\$ -	\$	72,244
Total Revenu	ues for Athletics	\$ 17,803,642	\$ 6,023,014	\$ 4	1,791,964	\$ 4,317,583	\$ 118,680,454	\$	3,618,155	\$ 8,416,598	\$ 3,578,752	\$ 7,664,288	\$ 13,269,739	\$	188,164,188
	Salaries	\$ 4,707,433	\$ 1,538,178	\$ 1	1,368,578	\$ 1,168,877	\$ 36,935,204	\$	933,463	\$ 2,295,806	\$ 1,042,017	\$ 2,301,901	\$ 2,951,669	\$	55,243,126
	Budgeted FTE Positions	79	32		39	24	334		18	47	21	0	52		647
	Fringe Benefits	\$ 1,415,631	\$ 574,010	\$	405,366	\$ 318,271	\$ 7,694,223	\$	250,819	\$ 645,464	\$ 321,571	\$ 549,117	\$ 991,246	\$	13,165,718
	Fringe Benefits as a % of Salaries	30.1%	37.3%		29.6%	27.2%	20.8%		26.9%	28.1%	30.9%	23.9%	33.6%		288.4%
	Extra Help	\$ 250,925	\$ 18,680	\$	10,581	\$ 3,023	\$ 1,050,853	\$	20,359	\$ 133,931	\$ 42,177	\$ 47,378	\$ 153,429	\$	1,731,336
	CWSP	\$ -	\$ 6,137	\$	18,863	\$ 52,788	\$ 934	\$	5,058	\$ -	\$ 50,886	\$ -	\$ 73,495	\$	208,161
E	Athletic Scholarships	\$ 5,571,742	\$ 2,051,154	\$ 1	1,972,080	\$ 1,739,621	\$ 10,142,554	\$	1,170,159	\$ 2,807,160	\$ 1,271,715	\$ 2,804,661	\$ 4,628,113	\$	34,158,958
Х	Recruiting	\$ 97,401	\$ 30,821	\$	26,454	\$ 27,403	\$ 383,920	\$	9,189	\$ 30,406	\$ 6,255	\$ -	\$ 15,460	\$	627,309
P E	Team Travel	\$ 1,889,181	\$ 260,031	\$	263,036	\$ 343,314	\$ 7,664,485	\$	353,425	\$ 806,103	\$ 162,699	\$ 725,208	\$ 1,198,152	\$	13,665,634
N	Sports Equipment, Uniforms, Supplies	\$ 913,377	\$ 193,937	\$	95,773	\$ 157,009	\$ 3,733,295	\$	193,771	\$ 225,275	\$ 159,086	\$ 458,336	\$ 404,364	\$	6,534,223
D	Concessions/Programs	\$ -	\$ -	\$	-	\$ 3,422	\$ -	\$	-	\$ 577	\$ -	\$ -	\$ -	\$	3,999
l T	Game Expenses	\$ 806,623	\$ 31,988	\$	55,299	\$ 47,496	\$ 4,036,744	\$	17,549	\$ 201,713	\$ 41,440	\$ 80,914	\$ 536,273	\$	5,856,039
Ü	Game Guarantees	\$ 128,100	\$ -	\$	-	\$ -	\$ 704,390	\$	-	\$ 5,000	\$ 1,000	\$ -	\$ 43,000	\$	881,490
R	Fundraising, Marketing, Promotions	\$ 59,896	\$ 14,896	\$	-	\$ -	\$ 654,894	\$	9,107	\$ 5,266	\$ -	\$ 14,694	\$ 5,266	\$	764,019
E S	Sports Camps Expenses	\$ -	\$ 20,699	\$	-	\$	\$ 1,431	\$	2,850	\$	\$ -	\$	\$ -	\$	24,980
Ů	Direct Facilities, Maintenance, Rentals	\$ 1,034,050	\$ 381,122	\$	146,353	\$ 17,661	\$ 8,035,457	\$	340,057	\$ 44,068	\$ 100,991	\$ 268,252	\$ 386,480	\$	10,754,491
	Debt Service	\$ -	\$ 301,772	\$	229,367	\$ 175,915	\$ 6,338,705	\$		\$	\$ 37,363	\$	\$ 671,058	\$	7,754,179
	Spirit Groups	\$ -	\$ 60,854	\$	40,849	\$ -	\$ 845,716	\$	119,710	\$ 26,446	\$ 57,540	\$ -	\$ 22,634	\$	1,173,749
	Medical Expenses and Medical Insurance	\$ 226,373	\$ 188,377	\$	87,079	\$ 45,012	\$ 4,067,897	\$	57,202	\$ 15,386	\$ 146,956	\$ 196,245	\$ 471,137	\$	5,501,664
	Membership and Dues	\$ 94,319	\$ 27,096	\$	22,821	\$ 8,281	\$ 43,351	\$	48,715	\$ 13,753	\$ 20,900	\$ 900	\$ 42,093	\$	322,229
ļ	Other Operating Expenses	\$ 594,374	\$	\$	49,465	\$ 209,490	\$ 7,406,762	\$	86,722	\$ 1,160,246	\$ 116,156	\$ 216,682	\$ 397,198	\$	10,428,388
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$ 14,217	\$ -	\$	-	\$ -	\$ 416,305	\$	-	\$ -	\$ -	\$ -	\$ 278,674	\$	709,196
Total Expend	ditures for Athletics	\$ 17,803,642	\$ 5,891,045	\$ 4	1,791,964	\$ 4,317,583	\$ 100,157,119	\$	3,618,155	\$ 8,416,598	\$ 3,578,752	\$ 7,664,288	\$ 13,269,739	\$	169,508,885

Table 6.9B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2020-21

	INSTITUTIONS	ASUMS	CCCUA	NAC	NPC	SACC	SAUT	UACCRM	2-yr TOTAL	GRAND TOTAL
	Ticket Sales	\$ -	\$ -	\$ 2,609	\$ -	\$ -	\$ 3,237	\$ 5,861	\$ 11,707	\$ 16,804,810
	Student Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 131,187	\$ -	\$ 131,187	\$ 26,864,975
	Game Guarantees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,029,800
R	Contributions	\$ -	\$ -	\$ -	\$ -	s -	\$ 32,338	\$ -	\$ 32,338	\$ 8,973,718
E V	NCAWConference Distributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,138,273
V E	Braodcast, TV, Radio, Internet Rights	\$ -	\$ -	\$ -	\$ -	\$ -	Ť	\$ -	\$ -	\$ 35,103,038
N			*		i i		\$ -		· ·	
U E	Program Sales, Concessions, Novelties, Parking	\$ -	\$ 861	\$ -	\$ -	\$ -	\$ 6,193	\$ -	\$ 7,054	\$ 871,990
S	Royalities, Licensing, Advertisements, Sponsorships	\$ -	\$ 1,518	\$ 8,500		\$ -	\$ -	\$ -	\$ 10,018	\$ 17,038,711
	Sports Camps Revenues	\$ -	\$ -	\$ 11,260	\$ -	\$ -	\$ -	\$ -	\$ 11,260	\$ 190,214
	Endowment and Investment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 465,053
	Other Income	\$ 66,469	\$ -	\$ 2,740	\$ -	\$ -	\$ -	\$ -	\$ 69,209	\$ 2,783,923
	CWSP Federally Funded Portion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 195,220
OTHER	CWSP Fed. Portion as % Total CWSP	0.0%	0.0%	0.0%	0.0%	6 0.0%	0.0%	0.0%	0.0%	93.8%
FINANCING	Other Auxiliary Profits	\$ -	\$ -	\$ 66,218	\$ 181,876	\$ -	\$ -	\$ 556,622	\$ 154,075	\$ 14,633,134
SOURCES	Transfers from Unrestricted E&G	\$ 194,767	\$ 41,305	\$ 223,824	\$ 156,414	\$ -	\$ 198,215	\$ 79,342	\$ 863,775	\$ 16,289,710
	Prior Year Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 120,983	\$ -	\$ -	\$ 372,802	\$ 445,046
Total Reven	ues for Athletics	\$ 261,236	\$ 43,684	\$ 315,151	\$ 338,290	\$ 120,983	\$ 371,170	\$ 641,825	\$ 2,092,339	\$ 190,256,528
	Salaries	\$ 35,000	\$ 6,062	\$ 53,687	\$ -	\$ 30,150	\$ 63,681	\$ 89,786	\$ 278,366	\$ 55,521,491
	Budgeted FTE Positions	0	\$ -	\$ 1	<u> </u>	\$ -	2	2	5	651
	Fringe Benefits	\$ 11,656	\$ 2,208	\$ 10,168	\$ 4,984	\$ 8,679	\$ 27,045	\$ 39,939	\$ 104,679	\$ 13,270,397
	Fringe Benefits as a % of Salaries	33.3%	\$ 0		+	\$ 0	42.5%	44.5%	37.6%	23.90%
	Extra Help	\$ 23,909	\$ 10,500	\$ 5,872			\$ 50,672	\$ -	\$ 125,192	
_	CWSP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 208,161
E X	Athletic Scholarships	\$ 66,469	\$ -	\$ 85,128	+		\$ 93,661	\$ 238,668	\$ 688,658	\$ 34,847,616
P	Recruiting	\$ -	\$ -	\$ 48		\$ 1,295	\$ 5,972	\$ 17,438	\$ 24,753	\$ 652,062
Е	Team Travel	\$ 40,522	\$ 1,597	\$ 41,387	\$ 36,134	1	\$ 24,518	\$ 49,196	\$ 216,806	\$ 13,882,439
N	Sports Equipment, Uniforms, Supplies	\$ 29,476	\$ 7,199	\$ 20,736	<del>                                     </del>	+	\$ 28,748	\$ 97,822	\$ 275,454	\$ 6,809,678
D	Concessions/Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,604		\$ 3,604	\$ 7,603
T	Game Expenses	\$ 14,800	\$ 8,175	\$ 18,885	\$ -	\$ 10,798	\$ 16,527	\$ 29,221	\$ 98,406	\$ 5,954,445
U	Game Guarantees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 881,490
R	Fundraising, Marketing, Promotions	\$ 4,478	\$ -	\$ -	\$ -	\$ -	\$ 30,806	\$ 4,925	\$ 40,209	\$ 804,228
E S	Sports Camps Expenses	\$ -	\$ -	\$ 9,617	\$ -	\$ -	\$ -	\$ -	\$ 9,617	\$ 34,597
	Direct Facilities, Maintenance, Rentals	\$ 8,230	\$ -	\$ 30,149		\$ -	\$ -	\$ -	\$ 38,379	\$ 10,792,870
	Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,754,179
	Spirit Groups	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,173,749
	Medical Expenses and Medical Insurance	\$ 9,307	\$ -	\$ 25,384	\$ -	\$ 8,852	\$ 10,998	\$ 13,436	\$ 67,977	\$ 5,569,641
	Membership and Dues	\$ 4,965	\$ 4,481	\$ 4,255	\$ -	\$ 4,485	\$ 4,126	\$ 9,358	\$ 31,670	\$ 353,899
OTHER	Other Operating Expenses	\$ 12,424	\$ 3,462	\$ 9,835	\$ -	\$ -	\$ 5,209	\$ 52,036	\$ 82,966	\$ 10,511,354
FINANCING USES	Transfers to Other Funds/Accounts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 709,196
Total Expend	ditures for Athletics	\$ 261,236	\$ 43,684	\$ 315,151	\$ 338,290	\$ 120,983	\$ 365,567	\$ 641,825	\$ 2,086,736	\$ 171,595,621

Table 6.10A – Summary of Intercollegiate Athletic Revenues and Expenditures for Universities: 2021-22

	INSTITUTIONS		ASUJ		ATU		HSU	SAUM		UAF		UAFS	l	JALR	UAM		UAPB	UCA	4-	-yr TOTAL
	Ticket Sales	\$	1,178,134	\$	43,062	\$	19,053	\$ 13,5	87 \$	\$ 47,299,446	\$	11,237	\$	254,802	\$ 30,794	1 \$	688,374	\$ 481,200	\$	50,019,688
	Student Fees	\$	6,274,431	\$	3,417,326	\$	1,519,685	\$ 2,030,9	84 \$	-	\$	2,408,715	\$ 2	,995,364	\$ 963,513	3 \$	1,522,733	\$ 5,093,498	\$	26,226,249
	Game Guarantees	\$	2,155,500	\$	5,000	\$	-	\$ 3,0	00 \$	\$ 5,000	\$	3,000	\$	295,500	\$ -	\$	1,079,124	\$ 932,260	\$	4,478,384
R E	Contributions	\$	606,394	\$	-	\$	60,897	\$ 22,7	61 \$	\$ 12,646,698	\$	86,538	\$	-	\$ -	\$	-	\$ 236,499	\$	13,659,787
V	NCAA/Conference Distributions	\$	2,318,951	\$	53,699	\$	8,437	\$ -	9	\$ 20,022,848	\$	23,415	\$	895,796	\$ 17,352	2 \$	15,751	\$ 1,195,791	\$	24,552,040
Е	Braodcast, TV, Radio, Internet Rights	\$	-	\$	10,987	\$	-	\$ -	9	\$ 36,156,170	\$	8,204	\$	-	\$ -	\$	-	\$ -	\$	36,175,361
N	Program Sales, Concessions, Novelties, Parking	\$	-	\$	-	\$	-	\$ 2,2	13 \$	\$ 3,031,289	\$	16,790	\$	-	\$ -	\$	80,190	\$ 15,885	\$	3,146,367
E	Royalities, Licensing, Advertisements, Sponsorships	\$	991,566	\$	8,614	\$	-	\$ 10,7	09 \$	\$ 20,579,436	\$	9,440	\$	197,639	\$ -	\$	-	\$ 324,796	\$	22,122,200
S	Sports Camps Revenues	\$	-	\$	168,093	\$	-	\$ 62,4	25 \$	\$ 44,013	\$	30,857	\$	-	\$ -	\$	-	\$ -	\$	305,388
	Endowment and Investment Income	\$	105,697	\$	78,584	\$	-	\$ -	9	\$ 354,334	\$	-	\$	-	\$ -	\$	-	\$ _	\$	538,615
	Other Income	\$	114,905	\$	139,810	\$	2,160	\$ 2,5	50 \$	\$ 2,714,054	\$	-	\$	689,195	\$ -	\$	27,172	\$ 223,960	\$	3,913,805
	CWSP Federally Funded Portion	\$	-	\$	-	\$	-	\$ 20,8	47 \$	\$ -	\$	4,198	\$	-	\$ 30,768	3 \$	-	\$ 73,807	\$	129,620
OTHER	CWSP Fed. Portion as % Total CWSP	Ė	0.00%	·	0.00%		0.00%	27.5		0.00%	Ė	100.00%		0.00%	100.00	+	0.00%	100.00%		64.5%
FINANCING	Other Auxiliary Profits	\$	3,901,666	\$	5,000	\$	2,379,109	\$ 2,357,0	_		\$	1,533,933	\$	208,514	\$ 1,680,029	+	2,683,266	\$ 4,627,723	\$	19,376,244
SOURCES	Transfers from Unrestricted E&G	\$	3,378,438	\$	1,949,767	\$	1,410,887	\$ 1,410,8		· -	\$	-		.805.282	\$ 1,200,000	Ť	1,391,407	\$ 1,410,887	\$	14.957.555
	Prior Year Fund Balance	\$	-	\$	-	\$	-	\$ -	9	\$ -	\$	-		607,243	\$ -	\$	-	\$ -	\$	607,243
Total Revenu	ues for Athletics	\$	21,025,682	\$	5,879,942	\$	5,400,227	\$ 5,936,9	67 \$	\$ 142,853,287	\$	4,136,326	\$ 8	,949,335	\$ 3,922,450	\$	7,488,017	\$ 14,616,307	\$ 2	220,208,547
	Salaries	\$	4,971,599	\$	1,723,816	\$	1,296,122	\$ 1,347,2	18	\$ 42,682,142	\$	891,383	\$ 2	,411,052	\$ 1,131,088	3 \$	1,680,577	\$ 3,080,379	\$	61,215,376
	Budgeted FTE Positions		83		29		33		24	334		21		46	2	2	0	51		643
	Fringe Benefits	\$	1,488,335	\$	433,008	\$	403,317	\$ 415,3	17 \$	\$ 8,399,554	\$	253,920	\$	693,387	\$ 292,228	3 \$	507,340	\$ 849,167	\$	13,735,573
	Fringe Benefits as a % of Salaries		29.9%		25.1%		31.1%	30.	8%	19.7%		28.5%		28.8%	25.8	%	30.2%	27.6%		22.4%
	Extra Help	\$	364,457	\$	38,085	\$	141,847	\$ 12,6	61 \$	\$ 1,582,712	\$	42,476	\$	229,905	\$ 145,104	1 \$	63,004	\$ 205,964	\$	2,826,215
	CWSP	\$	-	\$	-	\$	16,291	\$ 75,7	75	\$ -	\$	4,198	\$	-	\$ 30,768	3 \$	-	\$ 73,807	\$	200,839
E	Athletic Scholarships	\$	5,512,324	\$	2,125,147	\$	2,133,170	\$ 1,836,0	11 \$	\$ 13,405,255	\$	1,270,844	\$ 3	,110,000	\$ 1,249,72	1 \$	2,753,527	\$ 5,083,191	\$	38,479,189
X	Recruiting	\$	444,885	\$	24,747	\$	138,977	\$ 9,2	94 \$	\$ 2,262,001	\$	26,027	\$	191,968	\$ 300	) \$	-	\$ 258,570	\$	3,356,769
P	Team Travel	\$	2,655,465	\$	619,357	\$	406,845	\$ 718,7	75 \$	\$ 13,020,076	\$	597,247	\$	980,060	\$ 341,108	3 \$	1,044,210	\$ 1,751,994	\$	22,135,138
E N	Sports Equipment, Uniforms, Supplies	\$	979,067	\$	104,115	\$	178,360	\$ 460,1		\$ 3,739,612	\$	399,748	\$	447,252	\$ 184,273	3 \$	491,217	\$ 496,551	\$	7,480,380
D	Concessions/Programs	\$	-	\$	5,354	\$	53,460	\$ 28,3	19 \$	\$ -	\$	-	\$	-	\$ -	\$	-	\$ -	\$	87,133
l T	Game Expenses	\$	1,118,759	\$	65,729	\$	72,380	\$ 107,3	62 \$	\$ 7,260,853	\$	47,572	\$	285,117	\$ 80,799	5 \$	197,852	\$ 634,387	\$	9,870,806
U	Game Guarantees	\$	439,750	\$	6,650	\$	3,000	\$ 4,2	50 \$	\$ 4,808,748	\$	6,500	\$	-	\$ 4,500	5 \$	27,000	\$ 64,900	\$	5,365,298
R	Fundraising, Marketing, Promotions	\$	120,777	\$	6,858	\$	258	\$ -	9	\$ 1,027,674	\$	12,123	\$	37,698	\$ -	\$	-	\$ 4,915	\$	1,210,303
E S	Sports Camps Expenses	\$	-	\$	1,887	\$	-	\$ 75,6	06 9		\$	23,149	\$	-	\$ -	\$	_	\$ -	\$	184,309
3	Direct Facilities, Maintenance, Rentals	\$	1,335,701	\$	271,666	\$	174,571	\$ 15,3	99 \$	\$ 12,901,491	\$	317,607	\$	154,927	\$ 128,11	5 \$	41,840	\$ 583,317	\$	15,924,634
	Debt Service	\$	-	\$	229,800	\$	230,107	\$ 175,3	72 9	\$ 6,101,958	\$	-	\$	_	\$ 57,480	) \$	_	\$ 670,413	\$	7,465,130
	Spirit Groups	\$	_	\$	8,520	\$	16,069	\$ 218,3		\$ 1,174,335	\$	149,256	\$	57,667	\$ 56,10	Ť	_	\$ 33,419	\$	1,713,705
	Medical Expenses and Medical Insurance	\$	286,490	\$	118,770	\$	24,185	\$ 103,1			\$	38,389	\$	89,504	\$ 151,718	1	186,649	\$ 517,297	\$	2,907,818
	Membership and Dues	\$	113,471	\$	29,948	\$	30,744	\$ 5,1		\$ 101,120	\$	55,886	\$	18,169	\$ 27,200	+	42,660	\$ 83,046	\$	507,389
	Other Operating Expenses	\$	926,321	\$	·	\$	80,524	\$ 328,8			\$	-	\$	242,629	\$ 41,95	Ť	452,141	\$	\$	18,749,068
OTHER FINANCING USES	Transfers to Other Funds/Accounts	\$	268,281	\$	(729,760)	·	-	\$ -	9		\$	-	\$	-	\$ -	\$	-	\$ ·	\$	3,512,070
Total Expend	ditures for Athletics	\$	21,025,682	\$	5,341,943	\$	5,400,227	\$ 5,936,9	67 \$	\$ 140,109,882	\$	4,136,326	\$ 8	,949,335	\$ 3,922,450	\$ \$	7,488,017	\$ 14,616,307	\$ 2	216,927,141

Table 6.10B – Summary of Intercollegiate Athletic Revenues and Expenditures for Colleges: 2021-22

	INSTITUTIONS	Ι,	ASUMS	С	CCUA		NAC		NPC	l	NWACC		SACC		SAUT	ι	JACCRM	- 2	2-yr TOTAL	GR	AND TOTAL
	Ticket Sales	\$	4,339	\$	2,576	\$	2,159	\$	_	\$	-	\$	13,647	\$	6,085	\$	5,325	\$	34,131	\$	50,053,819
	Student Fees	\$	-	\$	_,	\$		\$	156,369	\$	_	\$	-	\$	177,115	\$		\$	333,484	\$	26,559,734
	Game Guarantees	\$	_	\$	1,300	\$		\$	130,303	\$		\$	_	\$	177,110	\$		\$	1,300	\$	4,479,684
R										Ė		Ė		Ť	-			Ť			
E	Contributions	\$	-	\$	-	\$	-	\$	-	\$	35,293	\$	88,135	\$	58,225	\$	-	\$	181,653	\$	13,841,440
V	NCAWConference Distributions	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	24,552,040
E N	Braodcast, TV, Radio, Internet Rights	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	36,175,361
U	Program Sales, Concessions, Novelties, Parking	\$	-	\$	1,883	\$	-	\$	-	\$	-	\$	-	\$	4,127	\$	-	\$	6,010	\$	3,152,377
E	Royalities, Licensing, Advertisements, Sponsorships	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	\$	22,122,200
S	Sports Camps Revenues	\$	-	\$	-	\$	21,535	\$	-	\$	_	\$	_	\$	-	\$	-	\$	21,535	\$	326,923
	Endowment and Investment Income	\$	_	\$	_	\$		\$	_	\$	_	\$	_	\$	_	\$		\$		\$	538,615
				-				_		Ť		_	_	Ė				Ė		Ť	
	Other Income  CWSP Federally Funded Portion	\$	59,587	\$	-	\$	3,118	\$	-	\$	-	\$	-	\$	-	\$		\$	62,705	\$	3,976,510 129,620
	CWSP Federally Funded Portion  CWSP Fed. Portion as % Total CWSP	Ф	0.0%	Ф	0.0%	Ф	0.0%	Þ	0.0%	Þ	0.0%	Þ	0.0%	Ф	0.0%	Þ	0.0%	Þ	0.0%	Þ	0.0%
OTHER FINANCING	Other Auxiliary Profits	\$	0.0%	\$	- 0.0%	\$	11,469	\$	221.644	\$	0.076	\$	0.0%	\$	83,054	\$	733,429	\$	1,049,596	\$	20,425,841
SOURCES	Transfers from Unrestricted E&G	\$	192,952	\$	85,092	\$	256,778	\$	375,000	\$	-	\$	218,846	\$	159,727	\$	733,423	\$	1,288,395	\$	16,245,950
	Prior Year Fund Balance	\$	192,932	\$	00,092	\$	72,548	\$	373,000	\$		\$	210,040	9	139,121	\$		\$	72,548	\$	679,791
Total Reveni	ues for Athletics	s	256,878	\$	90,851	\$	367,607	\$	753,014	\$	35,293	\$	320,628	\$	488,333	\$	738,754	\$	3,051,358	Ť	223,259,904
	Salaries	\$	40,000	\$	36,482	\$	59,940	\$	107,355	\$	5,400	\$	78,421	\$	97,000	\$	165,575	\$	590,173	÷	61,805,549
	Budgeted FTE Positions	Ť	0	\$	-	\$	1	\$	3	\$	-	\$	-	_	2	_	0	_	6	Ť	649
	Fringe Benefits	\$	12,838	\$	10,321	\$	11,764	\$	36,658	\$	441	\$	28,472	\$	38,360	\$	36,439	\$	175,293	\$	13,910,866
	Fringe Benefits as a % of Salaries		32.1%	\$	0	\$	0	\$	_	\$	-	\$	0		39.5%		22.0%	Ė	29.7%		22.51%
	Extra Help	\$	11,139	\$	4,000	\$	6,006	\$	101,764	\$		\$	15,981	\$	31,079	\$	-	\$	169,969	\$	2,996,184
	CWSP	\$	_	\$	-	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	\$	-	\$	200,839
Е	Athletic Scholarships	\$	59,587	\$	-	\$	77,430	\$	235,331	\$	-	\$	14,000	\$	88,955	\$	250,363	\$	725,666	\$	39,204,855
Х	Recruiting	\$	-	\$	4,314	\$	152	\$	-	\$	-	\$	77	\$	13,363	\$	17,108	\$	35,014	\$	3,391,783
F E	Team Travel	\$	32,952	\$	7,294	\$	58,813	\$	104,851	\$	14,805	\$	59,813	\$	49,324	\$	57,879	\$	385,731	\$	22,520,868
N	Sports Equipment, Uniforms, Supplies	\$	42,366	\$	9,699	\$	28,832	\$	-	\$	615	\$	74,643	\$	115,249	\$	91,620	\$	363,024	\$	7,843,404
D	Concessions/Programs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	4,013	\$	-	\$	4,013	\$	91,146
I T	Game Expenses	\$	15,609	\$	8,236	\$	25,275	\$	167,056	\$	-	\$	25,135	\$	15,906	\$	32,252	\$	289,469	\$	10,160,274
U	Game Guarantees	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	5,365,298
R	Fundraising, Marketing, Promotions	\$	6,476	\$	-	\$	-	\$	-	\$	587	\$	-	\$	100	\$	4,594	\$	11,757	\$	1,222,060
E	Sports Camps Expenses	\$	-	\$	-	\$	17,951	\$	-	\$	-	\$	-	\$	-	\$	-	\$	17,951	\$	202,260
S	Direct Facilities, Maintenance, Rentals	\$	7,895	\$	5,127	\$	32,487	\$	-	\$	286	\$	-	\$	7,724	\$	-	\$	53,519	\$	15,978,153
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	7,465,130
	Spirit Groups	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	2,880	\$	-	\$	2,880	\$	1,716,585
	Medical Expenses and Medical Insurance	\$	9,782	\$	35	\$	21,171	\$	-	\$	-	\$	19,266	\$	6,872	\$	12,568	\$	69,694	\$	2,977,512
	Membership and Dues	\$	4,998	\$	5,343	\$	4,783	\$	-	\$	-	\$	4,820	\$	5,262	\$	9,571	\$	34,777	\$	542,166
OTHER	Other Operating Expenses	\$	13,236	\$	-	\$	23,003	\$	-	\$	13,160	\$	-	\$	-	\$	60,784	\$	110,183	\$	18,859,251
	Transfers to Other Funds/Accounts	\$	-	\$	-	\$	=	\$	-	\$	-	\$	-	\$	-	\$	-	\$	=	\$	-
Total Expend	ditures for Athletics	\$	256,878	\$	90,851	\$	367,607	\$	753,014	\$	35,294	\$	320,628	\$	476,087	\$	738,753	\$	3,039,112	\$	219,966,253

# SECTION 7.

# **SUPPLEMENTAL INFORMATION**

TABLE 7.1 – FACILITIES AUDIT DATA 2022

INSTITUTIONS	E & G SQUARE FEET	E & G CURRENT REPLACEMENT VALUE (CRV)	INSTITUTIONAL E&G MAINTENANCE NEED	INSTITUTIONAL E&G CRITICAL NEED	E & G FACILITY CONDITION INDEX (FCI)
UNIVERSITIES					
ASUJ	2,284,668	422,136,158	146,109,268	7,249,028	34.6%
ATU	998,685	186,899,205	192,821,328	12,323,563	103.2%
HSU	712,896	134,498,460	97,025,741	2,806,026	72.1%
SAUM	818,917	160,867,648	97,306,240	5,286,585	60.5%
UAF	4,373,473	807,346,999	495,676,820	57,321,552	61.4%
UAFS	880,658	168,494,638	83,369,150	5,653,342	49.5%
UALR	2,176,533	410,310,256	284,049,308	65,949,107	69.2%
UAM	610,526	110,691,979	121,531,014	0	109.8%
UAMS	4,821,791	977,940,195	581,718,033	72,155,362	59.5%
UAPB	958,085	183,847,744	81,542,257	4,948,439	44.4%
UCA	1,501,314	278,723,634	194,649,938	10,750,968	69.8%
COLLEGES					
ANC	346,470	62,906,589	20,996,816	3,159,741	33.4%
ASUB	608,010	106,091,743	56,368,934	1,331,443	53.1%
ASUMS	229,342	41,915,473	13,904,195	1,500,952	33.2%
ASUMH	364,979	64,248,873	25,394,933	1,883,761	39.5%
ASUN	317,945	58,618,254	19,010,416	478,395	32.4%
ASUTR	152,532	28,244,048	11,044,673	32,251	39.1%
BRTC	354,991	64,122,238	21,500,078	161,257	33.5%
CCCUA	230,969	41,610,676	16,028,066	532,193	38.5%
EACC	273,972	51,170,173	23,230,206	37,627	45.4%
NAC	282,036	52,426,071	25,028,279	1,005,920	47.7%
NPC	341,805	61,798,709	25,223,144	1,146,393	40.8%
NWACC	466,147	91,377,878	28,722,576	0	31.4%
OZC	170,690	32,784,723	13,294,416	23,438	40.6%
PCCUA	460,622	82,680,709	48,341,640	1,488,937	58.5%
SAC	252,437	44,703,949	24,216,285	589,524	54.2%
SAUT	318,803	53,928,047	50,923,992	2,970,188	94.4%
SEARK	247,883	46,111,794	18,215,138	924,539	39.5%
UACCB	163,941	29,679,486	9,606,649	384,771	32.4%
UACCH	261,986	49,962,142	13,795,955	208,005	27.6%
UACCM	267,961	44,859,082	21,187,436	87,245	47.2%
UACCRM	143,107	25,477,263	4,871,990	466,889	19.1%
UAPTC	728,612	136,798,809	29,408,090	698,403	21.5%
TOTAL	27,122,786	\$ 5,113,273,645	\$ 2,896,113,007	\$ 263,555,844	56.6%

SOURCE: FACILITIES AUDIT PROGRAM, 2022.

NOTE: FCI describes the conditon of each building as a ratio of maintenance needs to the total CRV of the building.

Table 7.2 – Equipment Recommendations: 2023-25 Biennium

NSTITUTION		E o	45.14	ALIEODE : .
NSTITUTION		Education &	15-Year	AHECB Equipment
Universities	INSTITUTION			
ASUU 43,712,791 2,914,186 2,945,929 ATU 10,831,423 722,095 1,157,352 HSU 5,479,461 365,297 516,704 SAUM 7,451,858 496,791 732,352 UAF 159,847,760 10,656,517 4,814,383 UAFS 15,490,115 10,32,674 622,683 UAFR 895,877 59,725 1,542,601 UAM 6,080,512 405,367 408,269 UAPB 19,369,253 1,291,284 373,244 UCA 20,015,682 1,334,379 1,977,174 Universities Total \$289,174,732 \$19,278,315 \$15,090,697 COlleges ANC 8,331,618 555,441 104,270 ASUB 6,111,371 407,425 224,910 ASUM 1,265,071 191,005 77,160 ASUM 7,259,303 483,954 ASUMH 2,865,071 191,005 77,160 ASUM 7,259,303 483,954 ASUTR 3,473,478 231,566 71,280 BRTC 12,135,430 809,029 147,205 BRTC 12,135,430 809,029 147,205 EACC 6,429,157 428,610 93,085 NAC 5,058,878 337,259 151,075 NAC 6,914,885 460,992 224,415 CACCUA 6,937,73 144,997 92,710 PCCUA 6,953,723 463,352 89,865 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,975 SAC 3,997,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,975 SEAC 3,997,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,975 UACCB 3,165,876 211,058 105,780 UACCB 3,165,876 211,058 105,780 UACCB 3,165,876 211,058 105,780 UACCB 1,955,959 730,337 518,610 COLLARS 3,407,456 227,164 SAUT-AETA 0 CACCH 1,957,999 131,159 72,675 UACCB 1,955,959 730,337 518,610 COLLARS 9,71,580 64,772 UACAS 116,639 10,776 UACAG 9,338,866 602,559 104,480 10,476 UACAG 16,639 71,580 64,772 UACAS 116,639 10,776 UACAG 16,835 780 10,776 UACAG 16,835 780 15,970,240 UACAS 9,71,580 64,772 UACAS 9,71,580 64,772 UACAS 17,74,747 15,747,747 15,747 UACAS 9,71,580 64,772 UACAS 17,74,747 15,747 UACAS 17,747,747 15,747 UACAS 17,747,747 15,747 UACAS 17,747,747 15,747 UACAS 17,747,747 15,747 UACAS 17,		Equipment	Scriedule	2023-23 Dieminum
ATU 10,831,423 722,095 1,157,352 HSU 5,479,461 365,297 516,704 SAUM 7,451,858 496,791 732,352 UAF 159,847,760 10,656,517 4,814,389 UAFS 15,490,115 1,032,674 622,683 UAF 895,877 59,725 1,524,601 UAM 6,080,512 405,367 408,269 UAPB 19,369,253 1,291,284 373,244 UCA 20,015,682 1,334,379 1,777,174 Universities Total \$289,174,732 \$19,278,315 \$15,090,697 Colleges ANC 8,331,618 555,441 104,270 ASUB 6,111,371 407,425 224,910 ASUMS 11,058,139 737,209 108,505 ASUMH 2,865,071 191,005 771,60 ASUN 7,259,303 483,954 221,140 ASUIR 3,473,478 231,565 71,280 BRTC 12,135,430 809,029 147,205 BRTC 12,135,430 809,029 147,205 EACC 6,429,157 428,610 93,085 EACC 6,429,157 428,610 93,085 NAC 5,058,678 337,259 151,075 NPC 6,6914,885 460,992 224,415 NWACC 9,320,314 621,354 567,770 OZC 2,174,957 144,997 92,710 PCCUA 6,953,723 463,582 89,855 SAC 3,997,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SAUT 7,047,527 469,835 112,475 SAUT 7,047,527 469,835 112,475 UACCB 3,165,876 211,058 105,780 UACCH 1,967,379 730,337 518,610 UACCM 1,967,379 730,370 70,475 UAPCT 1,968 604,772 UAPCT 1,967,379 730,370 70,337 70,3		/3 712 701	2 01/ 186	2 0/15 020
HSU				
SAUM         7,451,858         496,791         732,352           UAF         159,847,760         10,656,517         4,814,389           UAFS         15,490,115         1,032,674         622,683           UALR         895,877         59,725         1,542,601           UAM         6,080,512         405,367         408,269           UAPB         19,369,253         1,291,284         373,244           UCA         20,015,682         1,334,379         1,977,174           Uhiversities Total         \$ 289,174,732         \$ 19,278,315         \$ 15,090,697           Colleges         8         4,000         8,331,618         555,441         104,270           ASUB         6,111,371         407,425         284,910           ASUMS         11,058,139         737,209         108,505           ASUMR         7,259,303         483,954         219,140           ASUTR         3,473,478         231,565         71,280           BRTC         12,135,430         809,029         147,205           CCCUA         2,323,637         154,909         102,360           EACC         6,429,157         428,610         93,085           NAC         508,878         <				
UAFS 159,847,760 10,656,517 4,814,389 UAFS 15,490,115 10,32,674 622,683 UALR 895,877 59,725 1,542,601 UAM 6,080,512 405,367 408,269 UAPB 19,369,253 1,291,284 373,244 UCA 20,015,682 1,334,379 1,977,174 Universities Total \$289,174,732 \$19,278,315 \$15,090,697 Colleges ANC 8,331,618 555,441 104,270 ASUMS 11,058,139 737,209 108,505 ASUMH 2,865,071 191,005 77,160 ASUMR 3,473,478 231,565 71,280 BRTC 12,135,430 809,029 147,205 CCCUA 2,236,337 154,909 102,360 EACC 6,429,157 428,610 93,085 NAC 5,058,878 337,259 151,075 NPC 6,914,885 460,992 224,115 NWACC 9,320,314 621,354 660,992 CCC 2,174,957 144,997 92,710 CCC 4,174,957 144,997 92,710 CCC 4,374,957 144,997 92,710 CCC 4,385,189 292,346 105,975 SEAC 3,997,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,975 UACCB 3,165,876 211,058 191,895 UACCB 1,967,379 131,159 72,675 UACCB 1,967,379 131,159 72,675 UACCB 1,967,379 131,159 72,675 UACCM 1,967,379 130,484 190,484 190,484 190,484 190,484 190,484 190,484 190,484		, ,		
UAFS         15,490,115         1,032,674         622,683           UALR         895,877         59,725         1,542,601           UAM         6,080,512         405,367         408,269           UAPB         19,369,253         1,291,284         373,244           UCA         20,015,682         1,334,379         1,977,174           Universities Total         \$ 289,174,732         \$ 19,278,315         \$ 15,090,697           Colleges         ANC         8,331,618         555,441         104,270           ASUB         6,111,371         407,425         284,910           ASUMH         2,865,071         191,005         77,160           ASUMH         2,865,071         191,005         77,160           ASUTR         3,473,478         231,565         71,280           BRTC         12,135,430         809,029         147,205           CCUA         2,323,637         154,909         102,360           EACC         6,429,157         428,610         93,085           NAC         5,058,878         337,259         151,075           NPC         6,914,885         460,992         224,415           NWACC         9,320,314         621,354         5				
UALR         895,877         59,725         1,542,601           UAM         6,080,512         405,367         408,269           UAPB         19,369,253         1,291,284         373,244           UCA         20,015,662         1,334,379         1,977,174           Universities Total         \$ 289,174,732         \$ 19,278,315         \$ 15,090,697           Colleges         ANC         8,331,618         555,441         104,270           ASUB         6,111,371         407,425         284,910           ASUMS         11,058,139         737,209         108,505           ASUMH         2,865,071         191,005         77,160           ASUN         7,259,303         483,954         219,140           ASUTR         3,473,478         231,565         71,280           BRTC         12,135,430         809,029         147,205           CCCUA         2,323,637         154,909         102,360           EACC         6,429,157         428,610         93,085           NAC         5,658,878         337,259         151,075           NPC         6,914,885         460,992         224,415           NWACC         9,320,314         621,354         5				
UAMM         6,080,512         405,367         408,269           UAPB         19,369,253         1,291,284         373,244           UCA         20,015,682         1,334,379         1,977,174           Universities Total         \$ 289,174,732         \$ 19,278,315         \$ 15,090,697           Colleges         ANC         8,331,618         555,441         104,270           ASUMS         6,111,371         407,425         284,910           ASUMS         11,058,139         737,209         108,505           ASUMH         2,865,071         191,005         77,160           ASUTR         3,473,478         231,565         71,280           BRTC         12,135,430         809,029         147,205           CCCUA         2,232,637         154,909         102,360           EACC         6,429,157         428,610         93,080           NAC         5,058,878         337,259         151,075           NPC         6,914,885         460,992         224,415           NWACC         9,320,314         621,354         567,770           OZC         2,174,957         144,997         92,710           PCCUA         6,953,723         463,582 <td< td=""><td>I</td><td></td><td></td><td></td></td<>	I			
UAPB         19,369,253         1,291,284         373,244           UCA         20,015,682         1,334,379         1,977,174           Universities Total         \$ 289,174,732         \$ 19,278,315         \$ 15,090,697           Colleges         ANC         8,331,618         555,441         104,270           ASUB         6,111,371         407,425         284,910           ASUMH         2,865,071         191,005         77,160           ASUN         7,259,303         483,954         219,140           ASUTR         3,473,478         231,565         77,180           ASUTR         3,473,478         231,565         77,180           ASUTR         3,473,478         231,565         77,120           CCCUA         2,323,637         154,909         102,360           EACC         6,429,157         428,610         93,085           NAC         5,058,878         337,259         151,075           NPC         6,914,885         460,992         224,415           NWACC         9,320,314         621,354         567,770           OZC         2,174,957         144,997         92,710           PCCUA         6,953,723         463,582         89,	I	•		
UCA         20,015,682         1,334,379         1,977,174           Colleges         Colleges         15,090,697           ANC         8,331,618         555,441         104,270           ASUB         6,111,371         407,425         284,910           ASUMS         11,058,139         737,209         108,505           ASUMH         2,865,071         191,005         77,160           ASUN         7,259,303         483,954         219,140           ASUTR         3,473,478         231,565         71,280           BRTC         12,135,430         809,029         147,205           CCCUA         2,323,637         154,909         102,360           EACC         6,429,157         428,610         93,085           NAC         5,058,878         337,259         151,075           NPC         6,914,885         460,992         224,415           NWACC         9,320,314         621,354         667,770           OZC         2,174,957         144,997         92,710           PCUA         6,953,723         463,582         89,855           SAUT         7,047,527         469,835         111,2475           SEAC         3,165,876<				
Universities Total         \$ 289,174,732         \$ 19,278,315         \$ 15,090,697           Colleges         ANC         8,331,618         555,441         104,270           ASUB         6,111,371         407,425         284,910           ASUMS         11,058,139         737,209         108,505           ASUMH         2,865,071         191,005         77,160           ASUN         7,259,303         483,954         219,140           ASUTR         3,473,478         231,565         71,280           BRTC         12,135,430         809,029         147,205           CCUJA         2,323,637         154,909         102,360           EACC         6,429,157         428,610         93,085           EACC         6,429,157         428,610         93,085           NAC         5,058,878         337,259         151,075           NPC         6,914,885         460,992         224,415           NWACC         9,320,314         621,354         567,770           OZC         2,174,957         144,997         92,710           OZC         2,174,957         469,835         112,475           SALT         7,047,527         469,835         112,475 <td></td> <td></td> <td></td> <td></td>				
Colleges         ANC         8,331,618         555,441         104,270           ASUB         6,111,371         407,425         284,910           ASUMS         11,058,139         737,209         108,505           ASUMH         2,865,071         191,005         77,160           ASUN         7,259,303         483,954         219,140           ASUTR         3,473,478         231,565         71,280           BRTC         12,135,430         809,029         147,205           CCCUA         2,323,637         154,909         102,360           EACC         6,429,157         428,610         93,085           EACC         6,429,157         428,610         93,085           NAC         5,058,878         337,259         151,075           NPC         6,914,885         460,992         224,415           NWACC         9,320,314         621,354         567,770           OZC         2,174,957         144,997         92,710           OZC         2,174,957         144,997         92,710           VACCIA         6,953,723         463,582         89,855           SAUT         7,047,527         469,835         1112,475				
ANC ASUB 6,111,371 407,425 284,910 ASUMS 11,058,139 737,209 108,505 ASUMH 2,866,071 191,005 77,160 ASUN 7,259,303 483,954 219,140 ASUTR 3,473,478 231,565 71,280 BRTC 12,135,430 809,029 147,205 CCCUA 2,323,637 154,909 102,360 EACC 6,429,157 428,610 93,085 NAC 5,058,878 337,259 151,075 NPC 6,914,885 460,992 224,415 NWACC 9,320,314 621,354 567,770 OZC 2,174,957 144,997 92,710 PCCUA 6,953,723 463,582 89,855 SAC 3,997,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,975 UACCB 3,165,876 211,058 105,975 UACCB 3,165,876 211,058 105,975 UACCCHT 4,342,283 289,486 96,195 UACCCHT 4,342,283 289,486 96,195 UACCCM 1,967,379 131,159 72,675 UACCC 10,955,059 730,337 518,610 COIleges Total \$129,593,799 \$8,639,587 \$3,655,695  Non-Formula ASU-ASC 9,038,386 602,559 UA-ASRS 971,580 64,772 UA-AREON 9,038,386 602,559 UA-ASNSA 1616,39 10,776 UA-CS 76,163 5,078 UAM-CCS 76,163 5,078 UAM-CCS 76,163 5,078 UAM-CCPHET 1,378,415 91,894 UA-CS 76,163 5,078 UAM-CFORDULI 1,378,415 91,894 UAM-CCS 76,163 5,078 UAM-GEHEE 1,864,582 124,305 0		φ 209,174,732	ψ 19,270,313	ψ 15,090,09 <i>1</i>
ASUB 6,111,371 407,425 284,910 ASUMS 11,058,139 737,209 108,505 ASUMH 2,865,071 191,005 77,160 ASUNN 7,259,303 483,954 219,140 ASUTR 3,473,478 231,565 71,280 BRTC 12,135,430 809,029 147,205 CCCUA 2,323,637 154,909 102,360 EACC 6,429,157 428,610 93,085 NAC 5,058,878 337,259 151,075 NPC 6,914,885 460,992 224,415 NWACC 9,320,314 621,354 567,770 OZC 2,174,957 144,997 92,710 OZC 2,174,957 144,997 92,710 OZC 3,9397,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 3,397,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,975 UACCB 3,165,876 211,058 105,780 UACCHT 4,342,283 289,486 96,195 UACCHT 4,342,283 289,486 96,195 UACCRM 1,967,379 131,159 72,675 UAPTC 10,955,059 730,337 518,610  NON-Formula ASU-SYS 59,969 3,998 ATU-Ozark 3,407,456 227,164 0 SAUT-AFTA 0 0 UANMS 239,553,606 15,970,240 1,802,814 UA-SYS 1817,350 54,490 UA-ASMSA 161,639 10,776 UA-AGri 73,201,854 4,880,124 UA-CJI 409,643 27,310 UA-CS 76,163 5,078 UAM-MCGEHEE 1,864,582 124,305 0 NON-Formula Total \$ 330,940,644 \$ 21,707,243 \$ 1,802,814	_	0 221 610	555 111	104 270
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ASUMH ASUN ASUTR ASUTR 3,473,478 231,565 77,160 ASUN ASUTR 3,473,478 231,565 77,280 BRTC 12,135,430 809,029 147,205 CCCUA 2,233,637 154,909 102,360 EACC 6,429,157 428,610 93,085 NAC 5,058,878 337,259 151,075 NPC 6,914,885 460,992 224,415 NWACC 9,320,314 621,354 567,770 OZC 2,174,957 144,997 92,710 PCCUA 6,953,723 463,582 89,855 SAC 3,997,005 266,467 118,350 SAUT 7,047,527 SEAC 43,851,89 292,346 105,975 UACCB 3,165,876 211,058 105,780 UACCH-T 4,342,283 289,486 96,195 UACCM 3,323,520 221,568 191,895 UACCRM 1,967,379 131,159 72,675 UAPTC 10,955,059 730,337 518,610 Colleges Total  S 129,593,799 8,639,587 \$ 3,655,695  Non-Formula ASU-SYS ATU-Ozark 3,407,456 227,164 0 SAUT-AETA 0 UAMS 239,553,606 15,970,240 1,802,814 UA-SYS 817,350 64,772 UA-AREON 9,038,386 602,559 UA-ASMSA 161,639 10,776 UAM-CCS 76,163 5,078 UAM-CCSETT 1,378,415 91,894 0 UAM-MCGEHEE 1,864,582 121,07,243 \$ 1,802,814				
ASUN 7,259,303 483,954 219,140 ASUTR 3,473,478 231,565 71,280 BRTC 12,135,430 809,029 147,236 CCCUA 2,323,637 154,909 102,360 EACC 6,429,157 428,610 93,085 NAC 5,058,878 337,259 151,075 NPC 6,914,885 460,992 224,415 NWACC 9,320,314 621,354 567,70 CZC 2,174,957 144,997 92,710 PCCUA 6,953,723 463,582 89,855 SAC 3,997,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,780 UACCB 3,165,876 211,058 105,780 UACCH 4,342,283 289,486 96,195 UACCM 3,323,520 221,568 191,895 UACCM 1,967,379 131,159 72,675 UAPTC 10,955,059 730,337 518,610 Colleges Total \$129,593,799 \$8,639,587 \$3,655,695  Non-Formula ASU-SYS 59,969 3,998 ATU-Ozark 3,407,456 227,164 0 SAUT-AETA 0 0 SAUT-AETA 0 0 SAUT-AETA 0 15,970,240 1,802,814 UA-SYS 817,350 54,490 UA-ASRSA 971,580 64,772 UA-AREON 9,038,386 602,559 UA-ASRISA 161,639 10,776 UA-ASRISA 161,639 10,776 UA-AGRI 73,201,854 4,880,124 UA-CJI 409,643 27,310 UA-CS 76,163 5,078 UAM-CGEHEE 1,864,582 124,305 0	I		-	
ASUTR BRTC 12,135,430 809,029 147,205 CCCUA 2,323,637 154,909 102,360 EACC 6,429,157 AVE. BRTC 6,914,885 NPC 6,914,885 NPC 6,914,885 NPC 7,205 NPC 7,207 NPC 10,914,885 NPC 10,914,885 NPC 10,914,885 NPC 10,914,885 NPC 10,914,885 NPC 10,914,885 NPC 10,914,897 NPC NPC 10,914,897 NPC NPC 10,914,897 NPC				
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CCCUA         2,323,637         154,909         102,360           EACC         6,429,157         428,610         93,085           NAC         5,058,878         337,259         151,075           NPC         6,914,885         460,992         224,415           NWACC         9,320,314         661,354         567,770           OZC         2,174,957         144,997         92,710           PCCUA         6,953,723         463,582         89,855           SAC         3,997,005         266,467         118,350           SAUT         7,047,527         469,835         112,475           SEAC         4,385,189         292,346         105,975           UACCB         3,165,876         211,058         105,780           UACCHT         4,342,283         289,486         96,195           UACCH         3,323,520         221,568         191,895           UACCM         1,967,379         131,159         72,675           UAPTC         10,955,059         730,337         518,610           Non-Formula         3,407,456         227,164         0           SAUT-AETA         0         0         15,970,240         1,802,814				
EACC 6,429,157 428,610 93,085 NAC 5,058,878 337,259 151,075 NPC 6,914,885 460,992 224,415 NWACC 9,320,314 621,354 567,770 OZC 2,174,957 144,997 92,710 PCCUA 6,953,723 463,582 89,855 SAC 3,997,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,975 UACCB 3,165,876 211,058 105,780 UACCH-T 4,342,283 289,486 96,195 UACCH-T 4,342,283 289,486 96,195 UACCRM 1,967,379 131,159 72,675 UAPTC 10,955,059 730,337 518,610 Colleges Total \$129,593,799 \$8,639,587 \$3,655,695  Non-Formula ASU-SYS 59,969 3,998 ATU-Ozark 3,407,456 227,164 0 SAUT-AETA 0 0 SAUT-AETA 0 0 SAUT-AETA 0 10,055,059 730,327 518,610 UAMS 239,553,606 15,970,240 1,802,814 UA-SYS 817,350 54,490 UA-AAS 971,580 64,772 UA-AREON 9,038,386 602,559 UA-AREON 9,038,386 602,559 UA-AREON 9,038,386 602,559 UA-AGRI 73,201,854 4,880,124 UA-CJI 409,643 27,310 UA-CS 76,163 5,078 UAM-CROSSETT 1,378,415 91,894 0 UAM-CROSSETT 1,378,415 91,894 0 UAM-CROSSETT 1,378,415 91,894 0 UAM-CROSSETT 1,378,415 91,894 0 UAM-MCGEHEE 1,864,582 124,305 0				
NAC         5,058,878         337,259         151,075           NPC         6,914,885         460,992         224,415           NWACC         9,320,314         621,354         567,770           OZC         2,174,957         144,997         92,710           PCCUA         6,953,723         443,582         89,855           SAC         3,997,005         266,467         118,350           SAUT         7,047,527         469,835         112,475           SEAC         4,385,189         292,346         105,975           UACCB         3,165,876         211,058         105,780           UACCH-T         4,342,283         289,486         96,195           UACCM         3,323,520         221,568         191,895           UACCRM         1,967,379         131,159         72,675           UAPTC         10,955,059         730,337         518,610           Colleges Total         \$ 129,593,799         \$ 8,639,587         \$ 3,655,695           Non-Formula         ASU-SYS         59,969         3,998         ATU-Ozark         0           SAUT-AETA         0         0         0         1,802,814         0           UA-SYS         8,17,35				
NPC 6,914,885 460,992 224,415 NWACC 9,320,314 621,354 567,770 OZC 2,174,957 144,997 92,710 PCCUA 6,953,723 463,582 89,855 SAC 3,997,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,975 UACCB 3,165,876 211,058 105,780 UACCH-T 4,342,283 289,486 96,195 UACCM 3,323,520 221,568 191,895 UACCRM 1,967,379 131,159 72,675 UAPTC 10,955,059 730,337 518,610 Colleges Total \$129,593,799 \$8,639,587 \$3,655,695  Non-Formula ASU-SYS 59,969 3,998 ATU-Ozark 3,407,456 227,164 0 SAUT-AETA 0 SAUT-AETA 0 UAMS 239,553,606 15,970,240 1,802,814 UA-SYS 817,350 54,490 UA-AAS 971,580 64,772 UA-AREON 9,038,386 602,559 UA-AAS 971,580 64,772 UA-AREON 9,038,386 602,559 UA-ASMSA 161,639 10,776 UA-CS 76,163 5,078 UAM-CROSSETT 1,378,415 91,894 0 UAM-CROSSETT 1,378,415 91,894 0 UAM-MCGEHEE 1,864,582 124,305 0				
NWACC 9,320,314 621,354 567,770 OZC 2,174,957 144,997 92,710 PCCUA 6,953,723 463,582 89,855 SAC 3,997,005 266,467 118,350 SAUT 7,047,527 469,835 112,475 SEAC 4,385,189 292,346 105,975 UACCB 3,165,876 211,058 105,780 UACCH-T 4,342,283 289,486 96,195 UACCRM 3,323,520 221,568 191,895 UACCRM 1,967,379 131,159 72,675 UAPTC 10,955,059 730,337 518,610 Colleges Total \$129,593,799 \$8,639,587 \$3,655,695  Non-Formula ASU-SYS 59,969 3,998 ATU-Ozark 3,407,456 227,164 0 SAUT-AETA 0 SAUT-AETA 0 SAUT-AETA 0 UAMS 239,553,606 15,970,240 1,802,814 UA-SYS 817,350 54,490 UA-AAS 971,580 64,772 UA-AAS 971,580 64,772 UA-AREON 9,038,386 602,559 UA-CS 76,163 5,078 UAM-CROSSETT 1,378,415 91,894 0 UAM-MCGEHEE 1,864,582 124,305 0 Non-Formula Total \$330,940,644 \$21,707,243 \$1,802,814				
OZC         2,174,957         144,997         92,710           PCCUA         6,953,723         463,582         89,855           SAC         3,997,005         266,467         118,350           SAUT         7,047,527         469,835         112,475           SEAC         4,385,189         292,346         105,975           UACCB         3,165,876         211,058         105,780           UACCH-T         4,342,283         289,486         96,195           UACCM         3,323,520         221,568         191,895           UACCRM         1,967,379         131,159         72,675           UAPTC         10,955,059         730,337         518,610           Colleges Total         \$ 129,593,799         \$ 8,639,587         \$ 3,655,695           Non-Formula         ASU-SYS         59,969         3,998           ATU-Ozark         3,407,456         227,164         0           SAUT-AETA         0         0           SAUT-AFTA         0         1,802,814           UA-SYS         817,350         54,490           UA-AS         971,580         64,772           UA-AREON         9,038,386         602,559           UA-ASM				
PCCUA         6,953,723         463,582         89,855           SAC         3,997,005         266,467         118,350           SAUT         7,047,527         469,835         112,475           SEAC         4,385,189         292,346         105,975           UACCB         3,165,876         211,058         105,780           UACCH-T         4,342,283         289,486         96,195           UACCM         3,323,520         221,568         191,895           UACCRM         1,967,379         131,159         72,675           UAPTC         10,955,059         730,337         518,610           Colleges Total         \$ 129,593,799         \$ 8,639,587         \$ 3,655,695           Non-Formula         3,407,456         227,164         0           ASU-SYS         59,969         3,998         3,998           ATU-Ozark         3,407,456         227,164         0           SAUT-AFTA         0         0         1,802,814           UA-SYS         817,350         54,490         1,802,814           UA-SYS         817,350         54,490         1,802,814           UA-ARSON         9,038,386         602,559         10 <td< td=""><td></td><td></td><td></td><td></td></td<>				
SAC       3,997,005       266,467       118,350         SAUT       7,047,527       469,835       112,475         SEAC       4,385,189       292,346       105,975         UACCB       3,165,876       211,058       105,780         UACCH-T       4,342,283       289,486       96,195         UACCM       3,323,520       221,568       191,895         UACCRM       1,967,379       131,159       72,675         UAPTC       10,955,059       730,337       518,610         Colleges Total       \$ 129,593,799       \$ 8,639,587       \$ 3,655,695         Non-Formula       3,407,456       227,164       0         ASU-SYS       59,969       3,998         ATU-Ozark       3,407,456       227,164       0         SAUT-AETA       0       15,970,240       1,802,814         UA-SYS       817,350       54,490         UA-ASTA       971,580       64,772         UA-ARSO       971,580       60,2559         UA-ASMSA       161,639       10,776         UA-Agri       73,201,854       4,880,124         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91				
SAUT       7,047,527       469,835       112,475         SEAC       4,385,189       292,346       105,975         UACCB       3,165,876       211,058       105,780         UACCH-T       4,342,283       289,486       96,195         UACCM       3,323,520       221,568       191,895         UACCRM       1,967,379       131,159       72,675         UAPTC       10,955,059       730,337       518,610         Colleges Total       \$ 129,593,799       \$ 8,639,587       \$ 3,655,695         Non-Formula       ASU-SYS       59,969       3,998         ATU-Ozark       3,407,456       227,164       0         SAUT-AETA       0       0       0         SAUT-AFTA       0       0       1,802,814         UA-SYS       817,350       54,490       1,802,814         UA-SYS       817,350       54,490       1,802,814         UA-AREON       9,038,386       602,559       0         UA-ARGIN       73,201,854       4,880,124       0         UA-CS       76,163       5,078       0         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,58				
SEAC         4,385,189         292,346         105,975           UACCB         3,165,876         211,058         105,780           UACCH-T         4,342,283         289,486         96,195           UACCM         3,323,520         221,568         191,895           UACCRM         1,967,379         131,159         72,675           UAPTC         10,955,059         730,337         518,610           Colleges Total         \$ 129,593,799         \$ 8,639,587         \$ 3,655,695           Non-Formula           ASU-SYS         59,969         3,998           ATU-Ozark         3,407,456         227,164         0           SAUT-AETA         0         0           SAUT-AFTA         0         1,802,814           UA-SYS         817,350         54,490           UA-ASS         971,580         64,772           UA-AREON         9,038,386         602,559           UA-ARGII         73,201,854         4,880,124           UA-CJI         409,643         27,310           UA-CS         76,163         5,078           UAM-CROSSETT         1,378,415         91,894         0           UAM-MCGEHEE         1,				
UACCB       3,165,876       211,058       105,780         UACCH-T       4,342,283       289,486       96,195         UACCM       3,323,520       221,568       191,895         UACCRM       1,967,379       131,159       72,675         UAPTC       10,955,059       730,337       518,610         Colleges Total       \$ 129,593,799       \$ 8,639,587       \$ 3,655,695         Non-Formula         ASU-SYS       59,969       3,998         ATU-Ozark       3,407,456       227,164       0         SAUT-AETA       0       0         UAMS       239,553,606       15,970,240       1,802,814         UA-SYS       817,350       54,490         UA-ASS       971,580       64,772         UA-AREON       9,038,386       602,559         UA-ASMSA       161,639       10,776         UA-AGri       73,201,854       4,880,124         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814				
UACCH-T         4,342,283         289,486         96,195           UACCM         3,323,520         221,568         191,895           UACCRM         1,967,379         131,159         72,675           UAPTC         10,955,059         730,337         518,610           Colleges Total         \$ 129,593,799         \$ 8,639,587         \$ 3,655,695           Non-Formula           ASU-SYS         59,969         3,998           ATU-Ozark         3,407,456         227,164         0           SAUT-AETA         0         0           UAMS         239,553,606         15,970,240         1,802,814           UA-SYS         817,350         54,490           UA-ARS         971,580         64,772           UA-AREON         9,038,386         602,559           UA-ASMSA         161,639         10,776           UA-Agri         73,201,854         4,880,124           UA-CS         76,163         5,078           UAM-CROSSETT         1,378,415         91,894         0           UAM-MCGEHEE         1,864,582         124,305         0           Non-Formula Total         \$ 330,940,644         \$ 21,707,243         \$ 1,802,814				
UACCM         3,323,520         221,568         191,895           UACCRM         1,967,379         131,159         72,675           UAPTC         10,955,059         730,337         518,610           Colleges Total         \$ 129,593,799         \$ 8,639,587         \$ 3,655,695           Non-Formula         \$ 59,969         3,998         \$ 4           ASU-SYS         59,969         3,998         \$ 5,400 <td></td> <td></td> <td></td> <td></td>				
UACCRM UAPTC         1,967,379 131,159 72,675 10,955,059 730,337         72,675 518,610           Colleges Total         \$ 129,593,799 \$ 8,639,587 \$ 3,655,695           Non-Formula         \$ 59,969 3,998 ATU-Ozark         \$ 3,407,456 227,164 0 C C C C C C C C C C C C C C C C C C				
UAPTC         10,955,059         730,337         518,610           Colleges Total         \$ 129,593,799         \$ 8,639,587         \$ 3,655,695           Non-Formula         \$ 59,969         3,998         \$ 3,407,456         \$ 227,164         0           SAUT-AETA         0         \$ 239,553,606         15,970,240         1,802,814         1,802,814           UA-SYS         817,350         54,490         1,802,814         1,802,814         1,802,814           UA-ASMSA         971,580         602,559         10,776         1,802,814         1,802,				
Colleges Total         \$ 129,593,799         \$ 8,639,587         \$ 3,655,695           Non-Formula         ASU-SYS         59,969         3,998         ATU-Ozark         0         227,164         0           SAUT-AETA         0         227,164         0				
ASU-SYS ATU-Ozark ATU-Ozark SAUT-AETA SAUT-AFTA UAMS UA-ASYS UA-AREON UA-ASMSA UA-ASGri UA-CJI UA-CS UA-CS UAM-CROSSETT UAM-CGEHEE  Non-Formula Total SAUT-A56 SAUT-A576 SAUT-A576 SAUT-A576 SAUT-A676 SAUT-A6				
ATU-Ozark 3,407,456 227,164 0 SAUT-AETA 0 0 SAUT-AFTA 0 0 UAMS 239,553,606 15,970,240 1,802,814 UA-SYS 817,350 54,490 UA-AAS 971,580 64,772 UA-AREON 9,038,386 602,559 UA-ASMSA 161,639 10,776 UA-Agri 73,201,854 4,880,124 UA-CJI 409,643 27,310 UA-CS 76,163 5,078 UAM-CROSSETT 1,378,415 91,894 0 UAM-MCGEHEE 1,864,582 124,305 0 Non-Formula Total \$330,940,644 \$21,707,243 \$1,802,814	Non-Formula	+,,	+ -,,	
ATU-Ozark 3,407,456 227,164 0 SAUT-AETA 0 0 SAUT-AFTA 0 0 UAMS 239,553,606 15,970,240 1,802,814 UA-SYS 817,350 54,490 UA-AAS 971,580 64,772 UA-AREON 9,038,386 602,559 UA-ASMSA 161,639 10,776 UA-Agri 73,201,854 4,880,124 UA-CJI 409,643 27,310 UA-CS 76,163 5,078 UAM-CROSSETT 1,378,415 91,894 0 UAM-MCGEHEE 1,864,582 124,305 0 Non-Formula Total \$330,940,644 \$21,707,243 \$1,802,814		59.969	3.998	
SAUT-AETA       0         SAUT-AFTA       0         UAMS       239,553,606       15,970,240       1,802,814         UA-SYS       817,350       54,490         UA-AAS       971,580       64,772         UA-AREON       9,038,386       602,559         UA-ASMSA       161,639       10,776         UA-Agri       73,201,854       4,880,124         UA-CJI       409,643       27,310         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814				n
SAUT-AFTA       0         UAMS       239,553,606       15,970,240       1,802,814         UA-SYS       817,350       54,490         UA-AAS       971,580       64,772         UA-AREON       9,038,386       602,559         UA-ASMSA       161,639       10,776         UA-Agri       73,201,854       4,880,124         UA-CJI       409,643       27,310         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814		5, .51, 100		
UAMS       239,553,606       15,970,240       1,802,814         UA-SYS       817,350       54,490         UA-AAS       971,580       64,772         UA-AREON       9,038,386       602,559         UA-ASMSA       161,639       10,776         UA-Agri       73,201,854       4,880,124         UA-CJI       409,643       27,310         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814	-		_	
UA-SYS       817,350       54,490         UA-AAS       971,580       64,772         UA-AREON       9,038,386       602,559         UA-ASMSA       161,639       10,776         UA-Agri       73,201,854       4,880,124         UA-CJI       409,643       27,310         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814		239.553.606	_	1.802.814
UA-AAS       971,580       64,772         UA-AREON       9,038,386       602,559         UA-ASMSA       161,639       10,776         UA-Agri       73,201,854       4,880,124         UA-CJI       409,643       27,310         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814				.,552,511
UA-AREON       9,038,386       602,559         UA-ASMSA       161,639       10,776         UA-Agri       73,201,854       4,880,124         UA-CJI       409,643       27,310         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814				
UA-ASMSA       161,639       10,776         UA-Agri       73,201,854       4,880,124         UA-CJI       409,643       27,310         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814			· ·	
UA-Agri       73,201,854       4,880,124         UA-CJI       409,643       27,310         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814			-	
UA-CJI       409,643       27,310         UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814				
UA-CS       76,163       5,078         UAM-CROSSETT       1,378,415       91,894       0         UAM-MCGEHEE       1,864,582       124,305       0         Non-Formula Total       \$ 330,940,644       \$ 21,707,243       \$ 1,802,814	1			
UAM-CROSSETT         1,378,415         91,894         0           UAM-MCGEHEE         1,864,582         124,305         0           Non-Formula Total         \$ 330,940,644         \$ 21,707,243         \$ 1,802,814				
UAM-MCGEHEE         1,864,582         124,305         0           Non-Formula Total         \$ 330,940,644         \$ 21,707,243         \$ 1,802,814				0
Non-Formula Total \$ 330,940,644 \$ 21,707,243 \$ 1,802,814				
				\$ 1,802,814
$\varphi = \varphi =$	Grand Total	\$ 749,709,174	\$ 49,625,145	\$ 20,549,205

Source: ADHE Series 17-8 - Actual FY20 & AHECB Replacement Equipment & Library Recommendation for 2023-25

<sup>\*</sup>Recommendations also include funds for library expenses.

Table 7.3 – Arkansas Public Institutions' Average Faculty Salaries in Comparison to SREB Average Faculty Salaries by Type of Institution and Rank 2020-2021

FOUR YEAR 1						
			UAF	ARK.	SREB	PERCENT
RANK			SALARY		SALARY	DIFFERENCE
PROFESSOR			129,459	131,057	141,745	-9.49%
ASSOC. PROFESSOR			90,631	91,792	97,627	-7.72%
ASST. PROFESSOR			78,470	79,067	85,665	-9.17%
INSTRUCTOR			45,439	45,479	57,800	-27.20%
NO ACADEMIC RANK			39,406	NA	69,172	NA
ALL INSTRUCTIONAL STAFF			89,561	89,642	100,258	-11.94%
FOUR YEAR 2						
			UALR	ARK.	SREB	PERCENT
RANK			SALARY	SALARY	SALARY	DIFFERENCE
PROFESSOR			112,996	114,305	114,977	-1.75%
ASSOC. PROFESSOR			87,922	88,659	85,724	2.50%
ASST. PROFESSOR			78,668	80,112	75,234	4.36%
INSTRUCTOR			57,800	58,927	51,577	10.77%
NO ACADEMIC RANK			NA	NA	65,424	NA
ALL INSTRUCTIONAL STAFF			88,396	89,736	83,965	5.01%
FOUR YEAR 3						
	ASUJ	ATU	UCA	ARK.	SREB	PERCENT
RANK	SALARY	SALARY	SALARY	SALARY	SALARY	DIFFERENCE
PROFESSOR	88,538	79,796	80,712	83,463	92,401	-10.71%
ASSOC. PROFESSOR	72,855	66,585	67,848	69,367	76,319	-10.02%
ASST. PROFESSOR	61,659	59,509	64,716	62,122	67,367	-8.44%
INSTRUCTOR	42,872	47,164	53,393	46,598	50,669	-8.74%
NO ACADEMIC RANK	101,773	43,481	44,274	45,938	52,856	-15.06%
ALL INSTRUCTIONAL STAFF	65,162	61,463	64,493	63,943	71,831	-12.34%
FOUR YEAR 4						
		HSU	CALINA		CDED	DEDOENT
			SAUM	ARK.	SREB	PERCENT
RANK		SALARY	SALARY	SALARY	SALARY	DIFFERENCE
PROFESSOR		SALARY 69,611	SALARY 87,267	SALARY 72,285	SALARY 85,428	DIFFERENCE -18.18%
PROFESSOR ASSOC. PROFESSOR		SALARY 69,611 65,595	SALARY 87,267 69,701	SALARY 72,285 64,679	SALARY 85,428 72,361	DIFFERENCE -18.18% -11.88%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR		SALARY 69,611 65,595 54,876	SALARY 87,267 69,701 58,564	72,285 64,679 55,033	85,428 72,361 65,368	DIFFERENCE -18.18% -11.88% -18.78%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR		SALARY 69,611 65,595 54,876 47,321	SALARY 87,267 69,701 58,564 46,315	SALARY 72,285 64,679 55,033 45,244	SALARY 85,428 72,361 65,368 49,977	DIFFERENCE -18.18% -11.88% -18.78% -10.46%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK		SALARY 69,611 65,595 54,876 47,321 45,997	SALARY 87,267 69,701 58,564 46,315 NA	SALARY 72,285 64,679 55,033 45,244 NA	SALARY 85,428 72,361 65,368 49,977 47,644	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF		SALARY 69,611 65,595 54,876 47,321	SALARY 87,267 69,701 58,564 46,315	SALARY 72,285 64,679 55,033 45,244	SALARY 85,428 72,361 65,368 49,977	DIFFERENCE -18.18% -11.88% -18.78% -10.46%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK		SALARY 69,611 65,595 54,876 47,321 45,997	87,267 69,701 58,564 46,315 NA 62,005	SALARY 72,285 64,679 55,033 45,244 NA 58,058	85,428 72,361 65,368 49,977 47,644 68,123	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5		SALARY 69,611 65,595 54,876 47,321 45,997	87,267 69,701 58,564 46,315 NA 62,005	SALARY 72,285 64,679 55,033 45,244 NA 58,058	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5		SALARY 69,611 65,595 54,876 47,321 45,997	87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY	72,285 64,679 55,033 45,244 NA 58,058 ARK. SALARY	85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR		SALARY 69,611 65,595 54,876 47,321 45,997	87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824	SALARY 72,285 64,679 55,033 45,244 NA 58,058 ARK. SALARY	85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR		SALARY 69,611 65,595 54,876 47,321 45,997	87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882	SALARY 72,285 64,679 55,033 45,244 NA 58,058 ARK. SALARY NA	85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR		SALARY 69,611 65,595 54,876 47,321 45,997	SALARY 87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882 48,127	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA NA NA	85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR INSTRUCTOR		SALARY 69,611 65,595 54,876 47,321 45,997	SALARY 87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882 48,127 44,040	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA NA NA NA	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK		SALARY 69,611 65,595 54,876 47,321 45,997	SALARY 87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882 48,127 44,040 NA	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA NA NA NA NA	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764 45,745	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00% NA
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF		SALARY 69,611 65,595 54,876 47,321 45,997	SALARY 87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882 48,127 44,040	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA NA NA NA	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK		SALARY 69,611 65,595 54,876 47,321 45,997 60,339	SALARY 87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882 48,127 44,040 NA 51,831	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA NA NA NA NA NA	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764 45,745 65,928	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00% NA -27.20%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 6		SALARY 69,611 65,595 54,876 47,321 45,997 60,339	SALARY 87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882 48,127 44,040 NA 51,831	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764 45,745 65,928 SREB	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00% NA -27.20%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 6  RANK		SALARY 69,611 65,595 54,876 47,321 45,997 60,339 UAFS SALARY	87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882 48,127 44,040 NA 51,831 UAPB SALARY	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764 45,745 65,928 SREB SALARY	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00% NA -27.20%  PERCENT DIFFERENCE
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 6  RANK PROFESSOR		SALARY 69,611 65,595 54,876 47,321 45,997 60,339 UAFS SALARY 81,082	SALARY 87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882 48,127 44,040 NA 51,831 UAPB SALARY 65,750	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA NA NA NA NA ARK. SALARY 76,013	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764 45,745 65,928 SREB SALARY 77,881	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00% NA -27.20%  PERCENT DIFFERENCE -2.46%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 6  RANK PROFESSOR ASSOC. PROFESSOR		SALARY 69,611 65,595 54,876 47,321 45,997 60,339 UAFS SALARY 81,082 68,460	SALARY 87,267 69,701 58,564 46,315 NA 62,005 UAM SALARY 67,824 57,882 48,127 44,040 NA 51,831 UAPB SALARY 65,750 58,847	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA NA NA NA NA SALARY ARK. SALARY 76,013 65,053	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764 45,745 65,928 SREB SALARY 77,881 67,033	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00% NA -27.20%  PERCENT DIFFERENCE -2.46% -3.04%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 6  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR ASST. PROFESSOR ASSOC. PROFESSOR		SALARY 69,611 65,595 54,876 47,321 45,997 60,339  UAFS SALARY 81,082 68,460 59,311	SALARY  87,267 69,701 58,564 46,315 NA 62,005  UAM SALARY 67,824 57,882 48,127 44,040 NA 51,831  UAPB SALARY 65,750 58,847 53,094	72,285 64,679 55,033 45,244 NA 58,058 ARK. SALARY NA NA NA NA NA NA SALARY 76,013 65,053 57,037	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764 45,745 65,928 SREB SALARY 77,881 67,033 59,910	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00% NA -27.20%  PERCENT DIFFERENCE -2.46% -3.04% -5.04%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 6  RANK PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 6  RANK PROFESSOR ASSOC. PROFESSOR ASSOC. PROFESSOR INSTRUCTOR INSTRUCTOR		SALARY 69,611 65,595 54,876 47,321 45,997 60,339 UAFS SALARY 81,082 68,460 59,311 54,251	SALARY  87,267 69,701 58,564 46,315 NA 62,005  UAM SALARY 67,824 57,882 48,127 44,040 NA 51,831  UAPB SALARY 65,750 58,847 53,094 44,519	SALARY 72,285 64,679 55,033 45,244 NA 58,058  ARK. SALARY NA NA NA NA NA NA SALARY ARK. SALARY 76,013 65,053 57,037 49,426	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764 45,745 65,928 SREB SALARY 77,881 67,033 59,910 49,877	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00% NA -27.20%  PERCENT DIFFERENCE -2.46% -3.04% -5.04% -0.91%
PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 5  RANK PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR INSTRUCTOR NO ACADEMIC RANK ALL INSTRUCTIONAL STAFF FOUR YEAR 6  RANK PROFESSOR ASSOC. PROFESSOR ASSOC. PROFESSOR ASST. PROFESSOR ASSOC. PROFESSOR		SALARY 69,611 65,595 54,876 47,321 45,997 60,339  UAFS SALARY 81,082 68,460 59,311	SALARY  87,267 69,701 58,564 46,315 NA 62,005  UAM SALARY 67,824 57,882 48,127 44,040 NA 51,831  UAPB SALARY 65,750 58,847 53,094	72,285 64,679 55,033 45,244 NA 58,058 ARK. SALARY NA NA NA NA NA NA SALARY 76,013 65,053 57,037	SALARY 85,428 72,361 65,368 49,977 47,644 68,123 SREB SALARY 80,601 69,243 60,656 49,764 45,745 65,928 SREB SALARY 77,881 67,033 59,910	DIFFERENCE -18.18% -11.88% -18.78% -10.46% NA -17.33%  PERCENT DIFFERENCE -18.84% -19.63% -26.03% -13.00% NA -27.20%  PERCENT DIFFERENCE -2.46% -3.04% -5.04%

TWO YEAR INSTITUTIONS				
	INSTITUTION	ARK.	SREB	PERCENT
INSTITUTIONS	SALARY	SALARY	SALARY	DIFFERENCE
TWO YEAR 1 INSTITUTIONS, SINGLE RANK				
UAPTC	43,048	56,222	59,686	-38.65%
NWACC	55,634	56,222	59,686	-7.28%
ALL INSTRUCTIONAL STAFF	55,634	56,222	59,686	-6.16%
TWO YEAR 2 INSTITUTIONS				
ASUB				
PROFESSOR	63,248	63,325	62,201	1.66%
ASSOC. PROFESSOR	59,397	58,830	56,367	5.10%
ASST. PROFESSOR	48,463	47,345	52,409	-8.14%
INSTRUCTOR	40,421	41,249	48,594	-20.22%
ALL INSTRUCTIONAL STAFF	44,268	44,144	53,139	-20.38%
TWO YEAR 3 INSTITUTIONS				
ANC	45,414	44,130	49,918	-9.92%
ASUMS	38,556	44,130	49,918	-29.47%
ASUMH	47,175	44,130	49,918	-5.82%
ASUN				
ASST. PROFESSOR	47,558	47,787	49,918	-4.96%
INSTRUCTOR	42,191	43,537	49,918	-18.31%
ASUTR	42,983	44,130	49,918	-16.13%
BRTC	44,574	44,130	49,918	-11.99%
CCCUA	47,201	44,130	49,918	-5.76%
EACC	47,096	44,130	49,918	-5.99%
NAC	48,475	44,130	49,918	-2.98%
NPC	45,863	44,130	49,918	-8.84%
OZC	42,952	44,130	49,918	-16.22%
PCCUA	43,589	44,130	49,918	-14.52%
SACC	44,687	44,130	49,918	-11.71%
SAUT	39,197	44,130	49,918	-27.35%
SEAC	42,946	44,130	49,918	-16.23%
UACCB	34,470	44,130	49,918	-44.82%
UACCH-T	40,769	44,130	49,918	-22.44%
UACCM	46,360	44,130	49,918	-7.67%
UACCRM	42,168	44,130	49,918	-18.38%
ALL INSTRUCTIONAL STAFF	43,711	44,130	49,918	-13.12%

SOURCE: SREB SURVEY

Table 7.4A - Total SSCH / FTE  $\,$  Enrollments at Public Four-Year Institutions, 2017-18 through 2022-23

		тот	AL SSCH/	FTE ENRO	LLMENTS	IN	r	% SSCH	Change
Institution	Level	2017/18	2018/19	2019/2020	2020/21	2021/22	2022/2023	1 Year	5 Year
ASUJ	Undergraduate SSCH	253,256	247,926	238,246	223,435	221,797	195,920	-11.7%	-22.6%
A000	FTE	8,442	8,264	7,942	7,448	7,393	6,531	-11.7 70	-22.0 /0
	Graduate SSCH	93,303	95,279	98,858	101,036	97,245	68,126	-29.94%	-27.0%
	FTE	3,888	3,970	4,119	4,210	4,052	2,839		
	Doctoral SSCH	6,544	6,817	7,134	7,502	7,797	6,748	-13.45%	3.1%
	FTE	273	284	297	313	325	281		
	Inst Total SSCH	353,103	350,022	344,238	331,973	326,839	270,794	-17.1%	-23.3%
	FTE	12,602	12,518	12,358	11,970	11,770	9,651		
ATU	Undergraduate SSCH	223,870	214,971	215,502	198,061	176,643	159,012	-10.0%	-29.0%
	FTE	7,462	7,166	7,183	6,602	5,888	5,300	40.50/	00.50/
	Graduate SSCH	15,860	14,102	11,892	10,691	10,973	9,598	-12.5%	-39.5%
	FTE Doctoral SSCH	661	588	496	446	457	400		
	FTE	-	•	-	-	•	_		
	Inst Total SSCH	239,730	229,073	227,394	208,752	187,616	168,610	-10.1%	-29.7%
	FTE	8,123	7,753	7,679	7,048	6,345	5,700	10.170	20.1 /0
HSU	Undergraduate SSCH	83,197	87,549	86,061	75,197	63,803	49,309	-22.7%	-40.7%
	FTE	2,773	2,918	2,869	2,507	2,127	1,644		
	Graduate SSCH	7,674	9,848	9,789	9,006	11,238	9,862	-12.2%	28.5%
	FTE	320	410	408	375	468	411		
	Doctoral SSCH	-	135	-	-	-	-		
	FTE		6						
	Inst Total SSCH	90,871	97,532	95,850	84,203	75,041	59,171	-21.1%	-34.9%
	FTE	3,093	3,334	3,277	2,882	2,595	2,055		
SAUM	Undergraduate SSCH	93,742	95,526	95,560	92,611	84,206	81,049	-3.7%	-13.5%
	FTE	3,125	3,184	3,185	3,087	2,807	2,702	0/	00/
	Graduate SSCH	17,821	15,027	15,069	17,235	26,079	28,032	7.5%	57.3%
	FTE	743	626	628	718	1,087	1,168		
	Doctoral SSCH FTE	-	-	-	-	-	-		
	Inst Total SSCH	111,563	110,553	110,629	109,846	110,285	109,081	-1.1%	-2.2%
	FTE	3,867	3,810	3,813	3,805	3,894	3,870	-1.170	-2.2 /0
UAF	Undergraduate SSCH	658,142	670,302	657,386	651,379	681,285	711,276	4.4%	8.1%
	FTE	21,938	22,343	21,913	21,713	22,710	23,709		
	Graduate SSCH	67,320	64,512	67,947	74,918	74,101	61,533	-17.0%	-8.6%
	FTE	2,805	2,688	2,831	3,122	3,088	2,564		
	Doctoral SSCH	11,771	11,846	11,105	11,607	11,590	10,958	-5.5%	-6.9%
	FTE	405	407	378	393	391	369		
	Inst Total SSCH	737,233	746,660	736,438	737,904	766,976	783,767	2.2%	6.3%
	FTE	25,148	25,438	25,122	25,227	26,188	26,642	0.00/	00.55/
UAFS	Undergraduate SSCH	144,436	139,874	132,011	121,874	111,098	103,533	-6.8%	-28.3%
	FTE Creducte SSCH	4,815	4,663	4,400	4,063	3,703	3,451	40 70/	424 60/
	Graduate SSCH	<b>231</b>	<b>464</b>	582	852	<b>658</b>	535	-18.7%	131.6%
	FTE Doctoral SSCH	10	19	24	36	27	22		
	FTE	-	_		-	_	· •		
	Inst Total SSCH	144,667	140,338	132,593	122,726	111,756	104,068	-6.9%	-28.1%
	FTE	4,824	4,682	4,425	4,098	3,731	3,473	1.3,0	

UALR	Undergraduate SSCH	181,031	168,660	159,794	148,179	131,035	117,714	-10.2%	-35.0%
	FTE	6,034	5,622	5,327	4,939	4,368	3,924		
	Graduate SSCH	32,002	30,163	24,345	23,674	24,375	22,847	-6.3%	-28.6%
	FTE	1,333	1,257	1,014	986	1,016	952		
	Doctoral SSCH	10,676	11,244	12,184	12,954	13,224	11,917	-9.9%	11.6%
	FTE	356	375	406	432	441	397		
	Inst Total SSCH	223,709	210,067	196,323	184,807	168,634	152,478	-9.6%	-31.8%
	FTE	7,724	7,254	6,747	6,358	5,824	5,273		
UAM	Undergraduate SSCH	71,774	66,621	60,922	59,585	55,870	50,365	-9.9%	-29.8%
	FTE	2,393	2,221	2,031	1,986	1,862	1,679		
	Graduate SSCH	5,987	6,579	6,913	7,062	7,906	7,075	-10.5%	18.2%
	FTE	250	274	288	294	329	295		
	Doctoral SSCH	-	-	-	-	-	-		
	FTE								
	Inst Total SSCH	77,761	73,200	67,835	66,647	63,776	57,440	-9.9%	-26.1%
	FTE	2,642	2,495	2,319	2,281	2,192	1,974		
UAMS	Undergraduate SSCH	17,308	17,027	19,701	24,170	28,466	30,053	5.6%	73.6%
	FTE	577	568	657	806	949	1,002		
	Graduate SSCH	25,360	22,767	21,362	20,659	19,799	14,578	-26.4%	-42.5%
	FTE	1,057	949	890	861	825	607	- 40/	40.00/
	Doctoral SSCH	43,774	42,911	41,767	40,775	40,057	37,999	-5.1%	-13.2%
	FTE	1,512	1,449	1,489	1,450	1,411	1,296	2 40/	4 404
	Inst Total SSCH	86,442	82,705	82,830	85,604	88,322	82,630	-6.4%	-4.4%
	FTE	3,145	2,965	3,036	3,117	3,185	2,906	44.00/	00.00/
UAPB	Undergraduate SSCH	72,693	70,595	66,257	66,327	64,578	55,519	-14.0%	-23.6%
	FTE	2,423	2,353	2,209	2,211	2,153	1,851	0.00/	00 70/
	Graduate SSCH	1,493	1,663	2,010	2,663	2,911	2,937	0.9%	96.7%
	FTE Destaral SSCIII	62	69	84	111	121	122		
	Doctoral SSCH	-	-	-	-	-	-		
	FTE Inst Total SSCH	74,186	72 250	69 267	68,990	67,489	58,456	-13.4%	-21.2%
	FTE	2,485	<b>72,258</b> 2,423	<b>68,267</b> 2,292	2,322	2,274	1,973	-13.4 /0	-21.2/0
UCA	Undergraduate SSCH	259,587	257,669	249,463	235,283	222,888	208,108	-6.6%	-19.8%
JOA	FTE	8,653	8,589	8,315	7,843	7,430	6,937	-0.070	-13.070
	Graduate SSCH	27,887	25,700	23,929	23,319	25,204	21,044	-16.5%	-24.5%
	FTE	1,162	1,071	997	972	1,050	877	10.070	24.070
	Doctoral SSCH	8,726	10,859	12,810	13,092	13,403	10,710	-20.1%	22.7%
	FTE	364	453	534	546	559	446	201170	
	Inst Total SSCH	296,200	294,228	286,202	271,694	261,495	239,862	-8.3%	-19.0%
	FTE	10,179	10,112	9,846	9,360	9,038	8,260	0.070	101070
TOTAL	Undergraduate SSCH	2,059,036	2,036,720	1,980,903	1,896,101	1,841,669	1,761,858	-4.3%	-14.4%
	FTE	68,635	67,891	66,030	63,203	61,389	58,729		1,0
	Graduate SSCH	294,938	286,104	282,696	291,115	300,489	246,167	-18.1%	-16.5%
	FTE	12,289	11,921	11,779	12,130	12,520	10,257		
	Doctoral SSCH	81,491	83,812	85,000	85,930	86,071	78,332	-9.0%	-3.9%
	FTE	2,909	2,972	3,105	3,133	3,126	2,790		
	<b>Grand Total SSCH</b>	2,435,465	2,406,636	2,348,599	2,273,146	2,228,229	2,086,357	-6.4%	-14.3%
	FTE	83,833	82,784	80,914	78,466	77,035	71,775		
1			· '		,				

<sup>\*</sup>Undergraduate does not indude concurrent

 $\begin{tabular}{ll} Table 7.4B-Total SSCH / FTE Enrollments at Public Two-Year Institutions, 2017-18 through 2022-23 \end{tabular}$ 

		тот	AL SSCH /	FTE ENRO	LLMENTS	IN		% SSCH	Change
Institution		2017/18	2018/19	2019/2020	2020/21	2021/22	2022-2023	1 Year	5 Year
ANC	SSCH	23,946	21,925	22,961	20,854	18,725	17,255	-7.9%	-27.9%
40110	FTE	798	731	765	695	624	575	40.40/	07.70/
ASUB	SSCH	72,327	68,182	64,650	56,982	50,235	45,033	-10.4%	-37.7%
ASUMH	FTE SSCH	2,411 <b>25,807</b>	2,273 <b>26,502</b>	2,155 <b>23,941</b>	1,899 <b>21,701</b>	1,675 <b>21,414</b>	1,501 <b>19,530</b>	-8.8%	-24.3%
ASUMIT	FTE	<b>25,807</b> 860	883	<b>23,941</b> 798	723	714	651	-0.0 /6	-24.3 /0
ASUMS	SSCH	20,081	17,587	15,961	15,432	14,102	9,805	-30.5%	-51.2%
7.50.11.0	FTE	669	586	532	514	470	327	00.070	011.270
ASUN	SSCH	49,908	51,348	49,705	43,828	44,963	16,364	-63.6%	-67.2%
	FTE	1,664	1,712	1,657	1,461	1,499	546		
ASUTR	SSCH	17,823	16,440	17,538	14,256	12,579	5,193	-58.7%	-70.9%
	FTE	594	548	585	475	419	173		
BRTC	SSCH	32,949	33,456	30,666	29,441	28,370	24,693	-13.0%	-25.1%
	FTE	1,098	1,115	1,022	981	946	823		
CCCUA	SSCH	21,315	20,473	22,434	20,472	19,754	17,047	-13.7%	-20.0%
	FTE	711	682	748	682	659	568		
EACC	SSCH	16,615	19,482	22,505	18,617	17,051	12,814	-24.8%	-22.9%
	FTE	554	649	750	621	568	427		
NAC	SSCH	37,122	34,804	33,652	30,215	29,613	26,480	-10.6%	-28.7%
	FTE	1,237	1,160	1,122	1,007	987	883		
NPC	SSCH	50,639	49,536	51,280	44,883	44,274	41,615	-6.0%	-17.8%
	FTE	1,688	1,651	1,709	1,496	1,476	1,387	40.00/	
NWACC	SSCH	133,669	131,644	133,173	113,554	105,141	94,626	-10.0%	-29.2%
070	FTE	4,456	4,388	4,439	3,785	3,505	3,154	44.00/	20.00/
OZC	SSCH FTE	<b>20,735</b> 691	<b>19,825</b>	<b>20,367</b> 679	<b>18,542</b> 618	<b>16,582</b> 553	<b>14,759</b> 492	-11.0%	-28.8%
PCCUA	SSCH	20,479	21,042	<b>21,040</b>	17,971	17,886	15,789	-11.7%	-22.9%
FCCUA	FTE	683	701	701	599	596	526	-11.7 /0	-22.3 /0
SACC	SSCH	28,158	28,318	27,425	23,670	23,389	19,417	-17.0%	-31.0%
0,100	FTE	939	944	914	789	780	647	17.070	011070
SAUT	SSCH	27,936	25,119	21,658	22,495	21,291		-17.1%	-36.8%
	FTE	931	837	722	750	710	589		
SEAC	SSCH	24,363	23,704	24,396	21,195	18,176	14,229	-21.7%	-41.6%
	FTE	812	790	813	707	606	474		
UACCB	SSCH	23,566	24,372	25,126	21,156	18,700	16,209	-13.3%	-31.2%
	FTE	786	812	838	705	623	540		
UACCH-T	SSCH	27,449	24,766	22,780	19,239	17,644	13,497	-23.5%	-50.8%
	FTE	915	826	759	641	588	450		
UACCM	SSCH	42,195	40,193	38,772	38,379	35,963	32,899	-8.5%	-22.0%
	FTE	1,407	1,340	1,292	1,279	1,199	1,097		
UACCRM	SSCH	13,381	12,574	14,226	14,535	14,498	10,971	-24.3%	-18.0%
LIADTO	FTE	446	419	474	485	483	366	40.007	05.007
UAPTC	SSCH	115,243	106,607	112,783	103,722	98,121	85,454	-12.9%	-25.8%
Two Veer Tets	FTE	3,841	3,554	3,759	3,457	3,271	2,849	47.00/	22 40/
Two-Year Tota		845,706	817,899	817,039	731,139	688,471	571,334	-17.0%	-32.4%
	FTE	28,190	27,263	27,235	24,371	22,949	19,044		

 $<sup>*</sup>Undergraduate\ does\ not\ indude\ concurrent$ 

Table 7.5 – Student Headcount by Institution, 2018-2023

							% Cł	nange
INSTITUTION	2018	2019	2020	2021	2022	2023	1 Year	5 Year
Public Universities								
ASUJ	19,031	18,977	18,762	18,452	18,427	16,724	-9.2%	-12.1%
ATU	13,487	13,722	13,315	12,257	10,943	10,408	-4.9%	-22.8%
HSU	3,848	4,564	4,554	3,610	3,317	2,871	-13.4%	-25.4%
SAUM	5,467	5,183	5,249	5,212	5,468	5,796	6.0%	6.0%
UAF	30,416	30,485	30,195	30,352	31,892	32,867	3.1%	8.1%
UAFS	7,542	7,365	6,987	6,478	6,135	5,896	-3.9%	-21.8%
UALR							-3.9 % -8.0%	
	14,429	12,992	11,826	10,955	10,391	9,556		-33.8%
UAM	4,302	3,716	3,434	3,287	3,290	3,142	-4.5%	-27.0%
UAMS	3,106	2,996	3,015	3,241	3,442	3,477	1.0%	11.9%
UAPB	2,872	2,818	2,724	2,898	2,905	2,560	-11.9%	-10.9%
UCA	12,948	12,741	12,333	11,834 <b>108,576</b>	11,548	10,933	-5.3%	-15.6%
Universities Subtotal	117,448	115,559	112,394	108,576	107,758	104,230	-3.3%	-11.3%
Public Colleges								
ANC	2,066	2,006	1,967	1,757	1,847	1,816	-1.7%	-12.1%
ASUB	5,154	4,716	4,427	3,939	3,724	3,640	-2.3%	-29.4%
ASUMH	1,948	1,848	1,809	1,721	1,629	1,565	-3.9%	-19.7%
ASUMS	2,029	1,852	1,705	1,568	1,420	1,175	-17.3%	-42.1%
ASUN	4,786	4,962	4,677	4,280	4,387	2,342	-46.6%	-51.1%
ASUTR	1,691	1,663	1,512	1,716	2,054	1,832	-10.8%	8.3%
BRTC	2,187	2,261	2,084	1,980	1,980	2,021	2.1%	-7.6%
CCCUA	1,970	1,948	1,880	1,793	1,693	1,533	-9.5%	-22.2%
EACC	1,580	1,719	1,868	1,417	1,597	1,602	0.3%	1.4%
NAC	2,311	2,217	2,110	2,049	2,197	2,170	-1.2%	-6.1%
NPC	3,466	3,377	3,211	2,911	2,812	2,661	-5.4%	-23.2%
NWACC	11,098	11,322	11,389	10,235	9,793	9,819	0.3%	-11.5%
OZC	1,586	1,553	1,559	1,376	1,410	1,276	-9.5%	-19.5%
PCCUA	2,143	1,930	1,894	1,491	1,598	1,438	-10.0%	-32.9%
SACC	2,078	2,107	2,007	1,767	1,685	1,533	-9.0%	-26.2%
SAUT	1,929	1,895	1,718	1,546	1,523	1,257	-17.5%	-34.8%
SEAC	1,790	1,742	1,847	1,568	1,475	1,237	-16.1%	-30.9%
UACCB	1,665	1,696	1,864	1,513	1,357	1,255	-7.5%	-24.6%
UACCH-T	2,082	1,999	1,899	1,675	1,516	1,464	-3.4%	-29.7%
UACCM	2,513	2,473	2,344	2,400	2,508	2,268	-9.6%	-9.7%
UACCRM	1,187	1,051	1,081	964	902	807	-10.5%	-32.0%
UAPTC	8,077	7,465	7,846	6,953	6,439	5,777	-10.3%	-28.5%
Colleges Subtotal	65,336	63,802	62,698	56,619	55,546	50,488	-9.1%	-22.7%
PUBLIC TOTAL	182,784	179,361	175,092	165,195	163,304	154,718	-5.3%	-15.4%
Independent	102,704	179,361	175,092	165,195	163,304	154,716	-5.5 /6	-13.4 /6
BHCLR	865	823	802	911	869	742	-14.6%	-14.2%
JSN	102	112	58	83	102	108	5.9%	5.9%
	762	790		570	604			
ABC			732			596	-1.3%	-21.8%
ACHE	162	318	516	714	781 681	817	4.6%	404.3%
CBC	876	850	794	709	681	650	<b>-</b> 4.6%	-25.8%
CCC	0	102	91	78	99	118	19.2%	NA 27.00/
CRC	226	209	202	211	206	287	39.3%	27.0%
EC	273	261	236	215	177	182	2.8%	-33.3%
HC	1,244	1,222	1,132	1,102	1,135	1161	2.3%	-6.7%
HU	6,377	5,746	5,181	4,928	5,393	5190	-3.8%	-18.6%
JBU	3,074	2,858	2,774	2,758	2,782	2718	-2.3%	-11.6%
LC	706	693	708	689	607	539	-11.2%	-23.7%
OBU	1,657	1,772	1,757	1,835	1,855	1865	0.5%	12.6%
PSC	1,011	1,088	1,083	947	793	943	18.9%	-6.7%
SC	985	1133	1205	994	1064	1394	31.0%	41.5%
UO	821	928	875	936	852	855	0.4%	4.1%
WBC	544	525	590	656	671	629	-6.3%	15.6%
INDEPENDENT TOTAL	19,685	19,430	18,736	18,336	18,671	18,794	0.7%	-4.5%
GRAND TOTAL	202,469	198,791	193,828	183,531	181,975	173,512	-4.7%	-14.3%
CIAND IOTAL	202,403	100,101	100,020	100,001	101,313	110,012	<del>-1</del> .70	- i <del>- i</del> . J /0

Source: AHEIS

TABLE 7.6A – ANNUAL FULL-TIME UNDERGRADUATE TUITION AND MANDATORY FEES FOR FOUR-YEAR Institutions: 2014-15 through 2023-24

### RESIDENT

Institution	2014-15	2015-16	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
ASUJ	7,720	8,050	8,200	8,478	8,608	8,900	8,900	8,900	9,310	9,680
ATU	7,248	7,740	8,280	8,880	9,068	9,255	9,255	9,539	9,682	9,972
HSU	7,561	7,809	8,116	8,311	8,436	8,811	9,240	9,450	9,450	9,450
SAUM	7,656	7,896	8,196	8,346	8,676	8,980	8,980	9,310	9,580	9,820
UAF	8,208	8,521	8,819	9,062	9,129	9,385	9,385	9,572	9,656	9,747
UAFS	5,962	6,322	6,701	6,935	7,128	7,339	7,339	7,339	7,984	8,594
UALR	8,045	8,165	8,633	8,936	9,439	9,529	9,529	9,529	9,529	9,634
UAM	6,082	6,447	7,210	7,462	7,696	7,909	7,909	8,029	8,431	8,868
UAPB	5,956	6,271	6,676	7,212	7,842	8,064	8,064	8,064	8,574	9,019
UCA	7,889	7,889	8,224	8,524	8,751	9,188	9,338	9,563	9,778	10,118
Average	7,233	7,511	7,906	8,214	8,477	8,736	8,477	8,929	9,197	9,490
A verage										
%										
Change	13.06%	3.85%	5.25%	3.91%	3.20%	3.05%	3.20%	5.34%	3.00%	3.18%
NON-RESIDI										
Institution	2014-15	2015-16	2016-17	2017-18	2018-19			2021-2022		
Institution ASUJ	2014-15 13,480	14,215	14,260	14,778	15,298	15,860	15,860	15,860	16,630	17,270
Institution ASUJ ATU	2014-15 13,480 13,518	14,215 14,190	14,260 14,850	14,778 15,660	15,298 15,848	15,860 16,215	15,860 16,215	15,860 16,709	16,630 16,957	17,270 17,465
Institution ASUJ ATU HSU	2014-15 13,480 13,518 13,921	14,215 14,190 14,409	14,260 14,850 14,956	14,778 15,660 9,961	15,298 15,848 10,086	15,860 16,215 10,521	15,860 16,215 11,640	15,860 16,709 12,210	16,630 16,957 12,210	17,270 17,465 12,210
Institution ASUJ ATU HSU SAUM	2014-15 13,480 13,518 13,921 11,106	14,215 14,190 14,409 11,466	14,260 14,850	14,778 15,660 9,961 12,156	15,298 15,848 10,086 12,786	15,860 16,215 10,521 13,480	15,860 16,215 11,640 14,020	15,860 16,709 12,210 14,530	16,630 16,957 12,210 15,010	17,270 17,465 12,210 15,400
Institution ASUJ ATU HSU SAUM UAF	2014-15 13,480 13,518 13,921 11,106 20,299	14,215 14,190 14,409 11,466 21,825	14,260 14,850 14,956 11,856 23,168	14,778 15,660 9,961 12,156 24,308	15,298 15,848 10,086 12,786 25,167	15,860 16,215 10,521 13,480 25,873	15,860 16,215 11,640 14,020 25,873	15,860 16,709 12,210	16,630 16,957 12,210 15,010 27,410	17,270 17,465 12,210 15,400 28,772
Institution ASUJ ATU HSU SAUM	2014-15 13,480 13,518 13,921 11,106 20,299 13,192	14,215 14,190 14,409 11,466 21,825 14,122	14,260 14,850 14,956 11,856	14,778 15,660 9,961 12,156 24,308 15,776	15,298 15,848 10,086 12,786	15,860 16,215 10,521 13,480 25,873 16,429	15,860 16,215 11,640 14,020	15,860 16,709 12,210 14,530 26,389 16,429	16,630 16,957 12,210 15,010 27,410 16,954	17,270 17,465 12,210 15,400 28,772 17,174
Institution ASUJ ATU HSU SAUM UAF UAFS UALR	2014-15 13,480 13,518 13,921 11,106 20,299 13,192 19,029	14,215 14,190 14,409 11,466 21,825 14,122 19,235	14,260 14,850 14,956 11,856 23,168 15,011 20,888	14,778 15,660 9,961 12,156 24,308 15,776 21,191	15,298 15,848 10,086 12,786 25,167	15,860 16,215 10,521 13,480 25,873	15,860 16,215 11,640 14,020 25,873	15,860 16,709 12,210 14,530 26,389	16,630 16,957 12,210 15,010 27,410	17,270 17,465 12,210 15,400 28,772 17,174 22,084
Institution ASUJ ATU HSU SAUM UAF UAFS	2014-15 13,480 13,518 13,921 11,106 20,299 13,192	14,215 14,190 14,409 11,466 21,825 14,122	14,260 14,850 14,956 11,856 23,168 15,011	14,778 15,660 9,961 12,156 24,308 15,776	15,298 15,848 10,086 12,786 25,167 15,969	15,860 16,215 10,521 13,480 25,873 16,429	15,860 16,215 11,640 14,020 25,873 16,429	15,860 16,709 12,210 14,530 26,389 16,429	16,630 16,957 12,210 15,010 27,410 16,954	17,270 17,465 12,210 15,400 28,772 17,174
Institution ASUJ ATU HSU SAUM UAF UAFS UALR	2014-15 13,480 13,518 13,921 11,106 20,299 13,192 19,029	14,215 14,190 14,409 11,466 21,825 14,122 19,235	14,260 14,850 14,956 11,856 23,168 15,011 20,888	14,778 15,660 9,961 12,156 24,308 15,776 21,191	15,298 15,848 10,086 12,786 25,167 15,969 21,694	15,860 16,215 10,521 13,480 25,873 16,429 21,784	15,860 16,215 11,640 14,020 25,873 16,429 21,784	15,860 16,709 12,210 14,530 26,389 16,429 21,784	16,630 16,957 12,210 15,010 27,410 16,954 21,784	17,270 17,465 12,210 15,400 28,772 17,174 22,084
Institution ASUJ ATU HSU SAUM UAF UAFS UALR UAM UAPB	2014-15 13,480 13,518 13,921 11,106 20,299 13,192 19,029 12,052 11,626 13,806	14,215 14,190 14,409 11,466 21,825 14,122 19,235 12,297 12,053 13,806	14,260 14,850 14,956 11,856 23,168 15,011 20,888 13,060 12,706 14,447	14,778 15,660 9,961 12,156 24,308 15,776 21,191 13,312 13,464 15,047	15,298 15,848 10,086 12,786 25,167 15,969 21,694 13,546 14,094 15,274	15,860 16,215 10,521 13,480 25,873 16,429 21,784 13,759 14,574 15,998	15,860 16,215 11,640 14,020 25,873 16,429 21,784 13,759 14,574 16,148	15,860 16,709 12,210 14,530 26,389 16,429 21,784 13,879 14,574 16,433	16,630 16,957 12,210 15,010 27,410 16,954 21,784 14,281 15,744 16,728	17,270 17,465 12,210 15,400 28,772 17,174 22,084 14,718 17,029 17,258
Institution ASUJ ATU HSU SAUM UAF UAFS UALR UAM UAPB UCA Average	2014-15 13,480 13,518 13,921 11,106 20,299 13,192 19,029 12,052 11,626	14,215 14,190 14,409 11,466 21,825 14,122 19,235 12,297 12,053	14,260 14,850 14,956 11,856 23,168 15,011 20,888 13,060 12,706	14,778 15,660 9,961 12,156 24,308 15,776 21,191 13,312 13,464	15,298 15,848 10,086 12,786 25,167 15,969 21,694 13,546 14,094	15,860 16,215 10,521 13,480 25,873 16,429 21,784 13,759 14,574	15,860 16,215 11,640 14,020 25,873 16,429 21,784 13,759 14,574	15,860 16,709 12,210 14,530 26,389 16,429 21,784 13,879 14,574	16,630 16,957 12,210 15,010 27,410 16,954 21,784 14,281 15,744	17,270 17,465 12,210 15,400 28,772 17,174 22,084 14,718 17,029
Institution ASUJ ATU HSU SAUM UAF UAFS UALR UAM UAPB UCA Average Average	2014-15 13,480 13,518 13,921 11,106 20,299 13,192 19,029 12,052 11,626 13,806	14,215 14,190 14,409 11,466 21,825 14,122 19,235 12,297 12,053 13,806	14,260 14,850 14,956 11,856 23,168 15,011 20,888 13,060 12,706 14,447	14,778 15,660 9,961 12,156 24,308 15,776 21,191 13,312 13,464 15,047	15,298 15,848 10,086 12,786 25,167 15,969 21,694 13,546 14,094 15,274	15,860 16,215 10,521 13,480 25,873 16,429 21,784 13,759 14,574 15,998	15,860 16,215 11,640 14,020 25,873 16,429 21,784 13,759 14,574 16,148	15,860 16,709 12,210 14,530 26,389 16,429 21,784 13,879 14,574 16,433	16,630 16,957 12,210 15,010 27,410 16,954 21,784 14,281 15,744 16,728	17,270 17,465 12,210 15,400 28,772 17,174 22,084 14,718 17,029 17,258
Institution ASUJ ATU HSU SAUM UAF UAFS UALR UAM UAPB UCA Average	2014-15 13,480 13,518 13,921 11,106 20,299 13,192 19,029 12,052 11,626 13,806	14,215 14,190 14,409 11,466 21,825 14,122 19,235 12,297 12,053 13,806	14,260 14,850 14,956 11,856 23,168 15,011 20,888 13,060 12,706 14,447	14,778 15,660 9,961 12,156 24,308 15,776 21,191 13,312 13,464 15,047	15,298 15,848 10,086 12,786 25,167 15,969 21,694 13,546 14,094 15,274	15,860 16,215 10,521 13,480 25,873 16,429 21,784 13,759 14,574 15,998	15,860 16,215 11,640 14,020 25,873 16,429 21,784 13,759 14,574 16,148	15,860 16,709 12,210 14,530 26,389 16,429 21,784 13,879 14,574 16,433	16,630 16,957 12,210 15,010 27,410 16,954 21,784 14,281 15,744 16,728	17,270 17,465 12,210 15,400 28,772 17,174 22,084 14,718 17,029 17,258

SOURCE: ADHE FORM 18-1

Table 7.6B – Annual Full-Time Undergraduate Tuition and Mandatory Fees for Two-Year Institutions: 2014-15 through 2023-24

Institution										
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
ANC	2,390	2,600	2,660	2,750	2,780	2,810	2,840	2,930	3,020	3,050
ASUB	3,270	3,420	3,480	3,540	3,600	3,660	3,660	3,660	3,780	4,020
ASUMH	3,330	3,420	3,480	3,540	3,570	3,630	3,630	3,630	3,780	3,960
ASUMS	3,790	3,790	3,880	4,000	4,000	4,090	4,090	4,090	4,180	4,440
ASUN	3,150	3,270	3,330	3,450	3,480	3,570	3,570	3,570	3,690	3,900
ASUTR	3,310	3,620	3,620	3,680	3,890	4,070	4,070	4,070	4,190	4,460
BRTC	3,060	3,240	3,330	3,600	3,660	4,050	4,200	4,200	4,410	4,590
CCCUA	2,647	3,030	3,405	3,600	3,840	3,960	3,960	3,960	4,200	4,440
EACC	2,880	3,090	3,150	3,150	3,180	3,234	3,234	3,140	3,210	3,590
NAC	3,090	3,270	3,330	3,510	3,600	3,690	3,840	3,840	4,260	4,770
NPC	3,490	3,460	3,460	3,780	4,110	4,500	4,500	4,500	4,950	5,400
NWACC	4,513	4,633	4,633	4,683	4,683	5,058	5,088	5,088	5,550	5,670
OZC	3,325	3,445	3,445	3,640	3,730	3,730	3,730	3,730	3,820	3,820
PCCUA	2,968	2,968	3,110	3,200	3,320	3,410	3,410	3,410	3,500	3,650
SACC	3,290	3,380	3,510	3,660	3,750	3,750	3,750	3,810	3,990	4,410
SAUT	4,050	4,140	4,140	4,500	4,500	4,590	4,590	4,770	4,830	4,830
SEAC	3,070	3,070	3,220	3,460	3,850	3,850	3,850	3,850	4,210	4,960
UACCB	3,195	3,195	3,375	3,480	3,555	3,555	3,555	3,555	3,900	4,890
UACCH-T	2,560	2,650	2,890	2,980	3,070	3,250	3,250	3,400	3,580	3,880
UACCM	3,635	3,785	3,980	4,130	4,220	4,320	4,320	4,320	4,470	4,680
UACCRM	3,360	3,480	3,630	3,780	4,020	4,260	4,260	4,470	4,650	4,830
UAPTC	4,013	4,650	5,280	5,460	5,632	5,670	5,670	5,670	5,820	6,060
Average	3,290	3,437	3,561	3,708	3,820	3,941	3,820	3,985	4,181	4,468
Average										
%										
Change	17.38%	4.45%	3.61%	4.13%	3.02%	3.17%	-3.08%	4.31%	4.94%	6.86%
NON-RESIDE	NT									
Institution										
	2014-15	2015-16	2016-17	2017-18	2018-19			2021-2022		
ANC	3,890	4,100	4,160	4,250	4,280	4,310	4,340	4,430	4,520	4,550
										4,550
ANC	3,890	4,100	4,160	4,250 5,700 5,550	4,280	4,310	4,340	4,430	4,520	4,550 6,300
ANC ASUB	3,890 5,310	4,100 5,520	4,160 5,610	4,250 5,700	4,280 5,760	4,310 5,820	4,340 5,820	4,430 5,820	4,520 5,910	4,550 6,300 5,790 5,700
ANC ASUB ASUMH	3,890 5,310 5,250	4,100 5,520 5,400	4,160 5,610 5,460	4,250 5,700 5,550	4,280 5,760 5,580	4,310 5,820 5,640	4,340 5,820 5,640	4,430 5,820 5,640	4,520 5,910 5,790	4,550 6,300 5,790 5,700
ANC ASUB ASUMH ASUMS	3,890 5,310 5,250 9,490	4,100 5,520 5,400 4,990	4,160 5,610 5,460 5,080	4,250 5,700 5,550 5,200	4,280 5,760 5,580 5,200	4,310 5,820 5,640 5,290	4,340 5,820 5,640 5,290	4,430 5,820 5,640 5,290	4,520 5,910 5,790 5,380	4,550 6,300 5,790 5,700 5,700
ANC ASUB ASUMH ASUMS ASUN	3,890 5,310 5,250 9,490 4,860	4,100 5,520 5,400 4,990 5,010	4,160 5,610 5,460 5,080 5,100	4,250 5,700 5,550 5,200 5,280	4,280 5,760 5,580 5,200 5,310	4,310 5,820 5,640 5,290 5,400	4,340 5,820 5,640 5,290 5,400	4,430 5,820 5,640 5,290 5,400	4,520 5,910 5,790 5,380 5,520	4,550 6,300 5,790 5,700 5,700 5,210
ANC ASUB ASUMH ASUMS ASUN ASUTR	3,890 5,310 5,250 9,490 4,860 5,950	4,100 5,520 5,400 4,990 5,010 6,110	4,160 5,610 5,460 5,080 5,100 6,410	4,250 5,700 5,550 5,200 5,280 6,530	4,280 5,760 5,580 5,200 5,310 6,800	4,310 5,820 5,640 5,290 5,400 7,100	4,340 5,820 5,640 5,290 5,400 7,100	4,430 5,820 5,640 5,290 5,400 7,100	4,520 5,910 5,790 5,380 5,520 7,220	4,550 6,300 5,790 5,700 5,700 5,210 7,800
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC	3,890 5,310 5,250 9,490 4,860 5,950 6,240	4,100 5,520 5,400 4,990 5,010 6,110 6,330	4,160 5,610 5,460 5,080 5,100 6,410 6,330	4,250 5,700 5,550 5,200 5,280 6,530 6,510	4,280 5,760 5,580 5,200 5,310 6,800 6,510	4,310 5,820 5,640 5,290 5,400 7,100 6,840	4,340 5,820 5,640 5,290 5,400 7,100 6,990	4,430 5,820 5,640 5,290 5,400 7,100 6,990	4,520 5,910 5,790 5,380 5,520 7,220 7,470	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,890
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,890
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,940 5,730	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,890 4,310 6,930
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660 5,700	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,940	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740 5,940	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,890 4,310 6,930 6,660
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660 5,700 4,950	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,940 5,730	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740 5,940 5,730	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,890 4,310 6,930 6,660 6,240
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC NPC	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340 4,758	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,940 5,730 5,538	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740 5,940 5,730 5,538	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120	4,550 6,300 5,790 5,700 5,210 7,800 4,890 4,310 6,930 6,660 6,240
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC NPC NWACC OZC	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088 6,265	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708 6,385	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708 6,385	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758 6,580	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340 4,758 6,670	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508 6,670	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,940 5,730 5,538 6,670	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740 5,940 5,730 5,538 6,670	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120 6,760	4,550 6,300 5,790 5,700 5,210 7,800 4,890 4,310 6,930 6,660 6,240 6,760 5,270
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC NPC NWACC OZC PCCUA	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088 6,265 4,325	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708 6,385 4,325	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708 6,385 4,520	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758 6,580 4,610	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340 4,758 6,670 4,760	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508 6,670 4,910	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,940 5,730 5,538 6,670 4,910	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740 5,940 5,730 5,538 6,670 4,910	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120 6,760 5,060	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,810 6,930 6,660 6,240 6,760 5,270 6,690
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC NPC NWACC OZC PCCUA SACC	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088 6,265 4,325 5,540	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708 6,385 4,325 5,660	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708 6,385 4,520 5,790	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758 6,580 4,610 5,940	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340 4,758 6,670 4,760 6,000	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508 6,670 4,910 6,000	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,730 5,538 6,670 4,910 6,000	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740 5,940 5,730 5,538 6,670 4,910 6,060	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120 6,760 5,060 6,240	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,810 6,930 6,660 6,240 6,760 5,270 6,690 6,210
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC NPC NWACC OZC PCCUA SACC SAUT	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088 6,265 4,325 5,540 5,490	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708 6,385 4,325 5,660 5,580	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708 6,385 4,520 5,790 5,580	4,250 5,700 5,550 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758 6,580 4,610 5,940	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340 4,758 6,670 4,760 6,000 5,940	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508 6,670 4,910 6,000 6,030	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,730 5,538 6,670 4,910 6,000 6,030	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740 5,940 5,730 5,538 6,670 4,910 6,060 6,210	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120 6,760 5,060 6,240 6,210	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,810 6,930 6,660 6,240 6,760 5,270 6,690 6,210 8,260
ANC ASUB ASUMH ASUMS ASUTR BRTC CCCUA EACC NAC NPC NWACC OZC PCCUA SACC SAUT SEAC	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088 6,265 4,325 5,540 5,490 5,590	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708 6,385 4,325 5,660 5,580 5,590	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708 6,385 4,520 5,790 5,580 5,860	4,250 5,700 5,550 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758 6,580 4,610 5,940 6,280	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340 4,758 6,670 4,760 6,000 5,940 6,730	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508 6,670 4,910 6,000 6,030 6,730	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,730 5,538 6,670 4,910 6,000 6,030 6,730	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740 5,940 5,730 5,538 6,670 4,910 6,060 6,210 6,730	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120 6,760 5,060 6,240 6,210 7,210	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,890 4,310 6,930 6,660 6,240 6,760 5,270 6,690 6,210 8,260 5,670
ANC ASUB ASUMH ASUMS ASUTR BRTC CCCUA EACC NAC NPC NWACC OZC PCCUA SACC SAUT SEAC UACCB	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088 6,265 4,325 5,540 5,490 5,590 4,920 4,600	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708 6,385 4,325 5,660 5,580 5,590 4,920 4,780	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708 6,385 4,520 5,790 5,580 5,860 5,100 5,110	4,250 5,700 5,550 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758 6,580 4,610 5,940 6,280 5,265 5,260	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340 4,758 6,670 4,760 6,000 5,940 6,730 4,140 4,090	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508 6,670 4,910 6,000 6,030 6,730 4,290 4,300	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,730 5,538 6,670 4,910 6,000 6,030 6,730 4,290 4,300	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 5,730 5,538 6,670 4,910 6,060 6,210 6,730 4,290 4,450	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120 6,760 5,060 6,240 6,210 7,210 4,680 4,660	4,550 6,300 5,790 5,700 5,700 5,210 7,800 4,890 4,310 6,930 6,660 6,240 6,760 5,270 6,690 6,210 8,260 5,670 4,960
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC NPC NWACC OZC PCCUA SACC SAUT SEAC UACCB UACCH-T	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088 6,265 4,325 5,540 5,490 5,590 4,920 4,600 4,730	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708 6,385 4,325 5,660 5,580 5,590 4,920 4,780 4,880	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708 6,385 4,520 5,790 5,580 5,860 5,100 5,110 4,970	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758 6,580 4,610 5,940 6,280 5,265 5,260 5,000	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340 4,758 6,670 4,760 6,000 5,940 6,730 4,140	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508 6,670 4,910 6,000 6,030 6,730 4,290 4,300 5,160	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,730 5,538 6,670 4,910 6,000 6,030 6,730 4,290 4,300 5,160	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 5,730 5,538 6,670 4,910 6,060 6,210 6,730 4,290 4,450 5,160	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120 6,760 5,060 6,240 6,210 7,210 4,680 4,660 5,160	4,550 6,300 5,790 5,700 5,210 7,800 4,890 4,310 6,930 6,660 6,240 6,760 5,270 6,690 6,210 8,260 5,670 4,960 5,220
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC NPC NWACC OZC PCCUA SACC SAUT SEAC UACCB UACCH-T UACCM UACCRM	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088 6,265 4,325 5,540 5,490 5,590 4,920 4,600 4,730 6,600	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708 6,385 4,325 5,660 5,580 5,580 4,920 4,780 4,880 6,750	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708 6,385 4,520 5,790 5,580 5,100 5,110 4,970 6,900	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758 6,580 4,610 5,940 6,280 5,265 5,260 5,000 7,050	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 5,790 5,340 4,758 6,670 4,760 6,000 5,940 6,730 4,140 4,090 5,090 4,920	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508 6,670 4,910 6,030 6,730 4,290 4,300 5,160 4,560	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,730 5,538 6,670 4,910 6,000 6,030 6,730 4,290 4,300 5,160 4,560	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,740 5,730 5,538 6,670 4,910 6,060 6,210 6,730 4,290 4,450 5,160 4,770	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120 6,760 5,060 6,240 6,210 7,210 4,680 4,660 5,160 4,950	4,550 6,300 5,790 5,700 5,210 7,800 4,890 4,310 6,930 6,660 6,240 6,760 5,270 6,690 6,210 8,260 5,670 4,960 5,220 5,130
ANC ASUB ASUMH ASUMS ASUN ASUTR BRTC CCCUA EACC NAC NPC NWACC OZC PCCUA SACC SAUT SEAC UACCB UACCH-T UACCM	3,890 5,310 5,250 9,490 4,860 5,950 6,240 5,212 3,390 5,220 4,540 6,088 6,265 4,325 5,540 5,490 5,590 4,920 4,600 4,730	4,100 5,520 5,400 4,990 5,010 6,110 6,330 5,820 3,600 5,400 4,540 4,708 6,385 4,325 5,660 5,580 5,590 4,920 4,780 4,880	4,160 5,610 5,460 5,080 5,100 6,410 6,330 6,345 3,660 5,460 4,540 4,708 6,385 4,520 5,790 5,580 5,860 5,100 5,110 4,970	4,250 5,700 5,550 5,200 5,280 6,530 6,510 4,080 3,660 5,700 4,950 4,758 6,580 4,610 5,940 6,280 5,265 5,260 5,000	4,280 5,760 5,580 5,200 5,310 6,800 6,510 4,290 3,720 5,790 5,340 4,758 6,670 4,760 6,000 5,940 6,730 4,140 4,090 5,090	4,310 5,820 5,640 5,290 5,400 7,100 6,840 4,410 3,804 5,790 5,730 5,508 6,670 4,910 6,000 6,030 6,730 4,290 4,300 5,160	4,340 5,820 5,640 5,290 5,400 7,100 6,990 4,410 3,804 5,730 5,538 6,670 4,910 6,000 6,030 6,730 4,290 4,300 5,160	4,430 5,820 5,640 5,290 5,400 7,100 6,990 4,410 5,730 5,538 6,670 4,910 6,060 6,210 6,730 4,290 4,450 5,160	4,520 5,910 5,790 5,380 5,520 7,220 7,470 4,650 3,810 6,420 6,180 6,120 6,760 5,060 6,240 6,210 7,210 4,680 4,660 5,160	4,550 6,300 5,790 5,700 5,210 7,800 4,890 4,310 6,930 6,660 6,240 6,760 5,270 6,690 6,210 8,260 5,670 4,960 5,220

SOURCE: ADHE FORM 18-1

15.23%

-2.07%

% Change

-1.01%

1.42%

0.30%

0.51%

3.92%

2.32%

1.03%

4.99%

TABLE~7.6C-2023-24~FULL~TIME~ANNUALIZED~FALL~TUITION~AND~MANDATORY~FEES~COMPARED~TO~THE~ESTIMATED~SREB~MEDIAN

#### UNIVERSITY UNDERGRADUATE RESIDENT

			2222.24	ODED
			2023-24	SREB
	2023-24	2023-24	TUITION	(PROJECTED)*
INSTITUTION	ANNUAL	ANNUAL	&	2023-24
	TUITION	FEES	FEES	TUITION & FEES
UAF	7,665	2,082	9,747	11,911
LEVEL 1 GROUP AVERAGE	7,665	2,082	9,747	11,911
UALR	6,600	3,034	9,634	10,125
LEVEL 2 GROUP AVERAGE	6,600	3,034	9,634	10,125
ASUJ	8,970	710	9,680	9,557
ATU	7,493	2,479	9,972	9,557
UCA	7,140	2,978	10,118	9,557
LEVEL 3 GROUP AVERAGE	7,868	2,056	9,924	9,557
HSU	7,395	2,055	9,450	8,831
SAUM	7,200	2,620	9,820	8,831
LEVEL 4 GROUP AVERAGE	7,298	2,338	9,635	8,831
UAM	5,400	3,468	8,868	8,313
LEVEL 5 GROUP AVERAGE	5,400	3,468	8,868	8,313
UAPB	6,060	2,959	9,019	7,832
UAFS	5,640	2,954	8,594	7,832
LEVEL 6 GROUP AVERAGE	5,850	2,956	8,806	7,832

### COLLEGE UNDERGRADUATE RESIDENT

Institution	2023-24 A	nnual Tuition	2023-24 Annual Fees	2023-24 Tuitid	on & Fees	2023-24 Projected SREB Median*
	IN-DISTRICT	IN-STATE		IN-DIST	IN-STATE	
UAPTC		4,260	1,800		6,060	3,821
NWACC	2,370	4,350	1,320	3,690	5,670	3,821
LEVEL 1 GROUP AVERAGE	2,370	4,305	1,560	3,690	5,865	3,821
ASUB		3,420	600		4,020	4,475
LEVEL 2 GROUP AVERAGE	2,640	2,970	690	• 3,480	3,660	4,475
ANC	2,250	2,550	500	2,750	3,050	4,182
ASUMS	3,810	4,440	0	3,810	4,440	4,182
ASUMH		3,270	690		3,960	4,182
ASUN		3,210	690		3,900	4,182
ASUTR		3,270	1,190		4,460	4,182
BRTC		3,210	1,380		4,590	4,182
CCCUA	2,400	2,820	1,620	4,020	4,440	4,182
EACC	2,880	3,180	410	3,290	3,590	4,182
NAC	2,940	3,750	1,020	3,960	4,770	4,182
NPC <sup>1</sup>	3,300	3,600	1,800	4,950	5,400	4,182
OZC		2,790	1,030		3,820	4,182
PCCUA	2,310	2,730	920	3,230	3,650	4,182
SAC	2,670	3,090	1,320	3,990	4,410	4,182
SAUT		3,300	1,530		4,830	4,182
SEAC		3,300	1,660		4,960	4,182
UACCB	2,520	2,970	1,920	4,440	4,890	4,182
UACCH-T	2,370	2,850	1,030	3,400	3,880	4,182
UACCM	3,210	3,360	1,320	4,530	4,680	4,182
UACCRM	2,580	3,000	1,830	4,410	4,830	4,182
LEVEL 3 GROUP AVERAGE	2,787	3,205	1,113	3,852	4,318	4,182

 $<sup>^{\</sup>star}2023\text{-}24$  SREB median inflated by 3.27 % per year based on HEPI index three-year average.

<sup>1</sup>NPC In-District fees = \$1,650

Table 7.7 – Unrestricted Tuition and Fees as a Percent of Total Unrestricted Educational and General Expenditures: 2011-12 through 2021-2022

												10 yr.
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Avg.
Universities												
ASUJ <sup>1</sup>	59.0%	54.6%	57.3%	57.5%	57.2%	59.2%	57.0%	60.1%	59.0%	59.0%	56.3%	57.8%
ATU <sup>2</sup>	60.7%	57.0%	61.5%	63.6%	61.3%	63.1%	64.9%	66.0%	62.0%	61.2%	54.9%	61.5%
HSU <sup>3</sup>	55.2%	56.3%	55.2%	54.7%	52.5%	52.8%	49.9%	46.7%	53.3%	48.7%	50.1%	52.3%
SAUM	54.7%	53.3%	57.4%	58.5%	64.2%	64.8%	64.6%	63.3%	66.2%	65.9%	70.8%	62.2%
UAF⁴	56.5%	58.3%	60.2%	63.7%	65.9%	68.2%	70.9%	71.7%	66.1%	72.6%	71.1%	65.9%
UAFS	49.6%	50.7%	50.5%	51.7%	51.6%	51.8%	53.4%	54.2%	55.8%	50.2%	53.2%	52.1%
UALR <sup>5</sup>	49.0%			51.7%		51.6%	50.7%	48.3%	52.3%	50.2% 57.2%		50.7%
UALK UAM <sup>®</sup>	49.9% 47.4%	50.5%	50.4%	48.9%	50.3%	53.3%			52.3% 48.2%		45.3%	47.8%
UAINI UAPB <sup>7</sup>		39.3%	40.9%		47.7%		54.1%	50.6%		49.7%	46.1%	39.7%
	43.0%	44.7%	40.5%	36.8%	36.6%	38.4%	40.2%	40.1%	41.3%	41.6%	33.7%	
UCA	56.1%	56.0%	53.7%	60.1%	53.5%	58.1%	58.4%	58.0%	58.9%	58.3%	56.7%	57.1%
	53.2%	52.1%	52.8%	54.7%	54.1%	56.1%	56.4%	55.9%	56.3%	56.4%	53.8%	54.7%
Colleges												
ANC	29.1%	17.7%	17.4%	18.4%	19.1%	19.5%	21.3%	19.7%	21.6%	21.9%	22.0%	20.7%
ASUB	21.6%	39.2%	38.7%	40.2%	38.6%	41.9%	42.3%	36.3%	38.4%	35.3%	34.4%	37.0%
ASUMS <sup>8</sup>	38.9%	37.7%	69.6%	36.7%	33.7%	29.9%	30.2%	40.3%	39.8%	37.0%	38.3%	39.3%
ASUMH	39.7%	41.0%	41.6%	40.9%	41.8%	41.6%	41.7%	28.8%	29.5%	23.4%	21.4%	35.6%
ASUN	39.7%	38.5%	33.7%	42.7%	40.3%	49.3%	48.8%	45.6%	54.5%	49.3%	53.8%	45.1%
ASUTR	32.4%	31.2%	38.3%	42.0%	39.9%	39.9%	40.8%	37.5%	43.8%	39.3%	39.6%	38.6%
BRTC	30.5%	44.2%	40.6%	40.3%	36.7%	35.6%	30.8%	37.7%	38.7%	47.9%	45.1%	38.9%
CCCUA	38.5%	32.3%	34.0%	37.5%	38.0%	38.6%	40.3%	37.6%	42.2%	44.7%	32.0%	37.8%
EACC	29.7%	30.5%	29.5%	28.4%	30.1%	28.8%	24.0%	22.8%	30.0%	27.4%	25.9%	27.9%
NAC	31.7%	35.9%	100.1%	32.2%	32.3%	31.3%	34.5%	34.9%	37.0%	38.8%	30.2%	39.9%
NPC	40.7%	40.7%	39.3%	38.2%	41.1%	39.8%	37.9%	39.9%	42.6%	40.9%	40.1%	40.1%
NWACC	54.7%	58.9%	59.3%	61.3%	57.4%	58.8%	55.3%	51.4%	52.1%	58.5%	45.2%	55.7%
OZC	45.0%	44.3%	43.7%	39.4%	38.9%	41.4%	41.8%	43.4%	44.4%	41.0%	39.8%	42.1%
PCCUA	23.9%	19.8%	19.8%	17.9%	17.1%	19.1%	17.9%	18.5%	18.4%	16.2%	15.6%	18.6%
SACC	39.6%	38.6%	400.7%	39.9%	38.8%	39.8%	41.3%	39.6%	38.8%	39.1%	45.2%	72.8%
SAUT <sup>9</sup>	38.6%	31.7%	19.1%	36.9%	37.9%	34.4%	35.0%	35.4%	34.6%	34.8%	30.3%	33.5%
SEAC	35.3%	35.5%	28.9%	32.3%	31.4%	30.9%	26.5%	28.0%	33.0%	31.3%	28.1%	31.0%
UACCB	50.3%	35.5%	33.4%	33.7%	35.7%	34.2%	34.7%	35.1%	37.1%	28.5%	29.2%	35.2%
UACCH-T	25.2%	26.6%	23.5%	23.6%	25.8%	28.8%	30.8%	30.5%	31.6%	31.3%	28.5%	27.8%
UACCM	51.4%	44.1%	45.4%	46.5%	42.9%	51.5%	48.6%	55.2%	47.4%	58.1%	30.4%	47.4%
UACCRM	35.1%	35.9%	38.1%	36.9%	38.1%	38.2%	41.0%	40.1%	41.0%	37.9%	40.0%	38.4%
UAPTC	61.5%	62.6%	62.5%	67.3%	62.6%	58.5%	56.5%	59.4%	59.8%	62.1%	55.6%	60.8%
-	37.9%	37.4%	57.1%	37.9%	37.2%	37.8%	37.4%	37.2%	38.9%	38.4%	35.0%	39.3%

Source: ADHE Series 17-1 and 17-2

Notes: <sup>1</sup> Includes ASU Heritage Sites <sup>2</sup>Includes Ozark Campus <sup>3</sup>Includes Community Education Center (CEC) <sup>4</sup>Fayetteville Campus Only <sup>5</sup>Includes Research and Public Service (RAPS) <sup>6</sup>Includes Crossett and McGehee Campuses <sup>7</sup>Includes 1890 Land Grant Universities Match <sup>8</sup>Includes Arkansas Delta Training and Education Consortium (ADTEC) <sup>9</sup>Includes AR Fire Training Academy and AR Environmental Training Academy

# APPENDICES.

### APPENDIX 1 – INSTITUTIONAL ABBREVIATIONS

# Universities

Arkansas State University (Jonesboro)	ASUJ
Arkansas Tech University (Russellville)	ATU
Henderson State University (Arkadelphia)	HSU
Southern Arkansas University (Magnolia)	SAUM
University of Arkansas (Fayetteville)	UAF
University of Arkansas - Fort Smith	UAFS
University of Arkansas at Little Rock	UALR
University of Arkansas at Monticello	UAM
University of Arkansas at Pine Bluff	UAPB
University of Central Arkansas	UCA

## Colleges

Conciges	
Arkansas Northeastern College (Blytheville)	ANC
Arkansas State University - Beebe	ASUB
Arkansas State University Mid-South	ASUMS
Arkansas State University Mountain Home	ASUMH
Arkansas State University - Newport	ASUN
Arkansas State University Three Rivers (Malvern)	ASUTR
Black River Technical College (Pocahontas)	BRTC
Cossatot Community College of the UA (DeQueen)	CCCUA
East Arkansas Community College (Forrest City)	EACC
North Arkansas College (Harrison)	NAC
National Park College (Hot Springs)	NPC
Northwest Arkansas Community College (Bentonville)	NWACC
Ozarka College (Melbourne)	OZC
Phillips Community College of the UA (Helena)	PCCUA
South Arkansas College (El Dorado)	SAC
Southern Arkansas University - Tech (Camden)	SAUT
Southeast Arkansas College (Pine Bluff)	SEAC
UA Community College at Batesville	UACCB
UA Community College at Hope-Texarkana	UACCH-T
UA Community College at Morrilton	UACCM
UA Community College at Rich Mountain (Mena)	UACCRM
UA - Pulaski Technical College (North Little Rock)	UAPTC

## Non-Formula Institutions / Entities

Arkansas Delta Training and Education Consortium	ADTEC
Arkansas Research and Education Optical Network	AREON
ASU - System Office	ASU-SYS
ASU - Heritage Sites	ASU-Heritage
HSU - Community Education Center	HSU-CEC
NWACC - Child Protection Training Center	NWACC-CPTC
SACC - Arboretum	SACC - Arboretum
SAUT - Environmental Training Academy	SAUT-ETA
SAUT - Fire Training Academy	SAUT-FTA
UA - System Office	UA-SYS
UA - Archeological Survey	UA-AS
UA - Division of Agriculture	UA-DivAgri
UA - School of Mathematics, Sciences, and the Arts	UA-ASMSA
UA - Clinton School of Public Service	UA-CS
UA - Criminal Justice Institute	UA-CJI
UAF - Arkansas Research and Technology Park	UAF-ARTP
UAF - Arkansas Centers for Rural Education in Autism and Related Disabilities	UAF-Autism
UAF - Garvan Woodland Gardens	UAF-GW G
UAF - The David & Barbara Pryor Center for Arkansas Oral and Visual History	UAF-Pryor Center
UAF - World Trade Center Arkansas	UAF - WTC AR
UALR - Research and Public Service	UALR-RAPS
University of Arkansas at Pine Bluff (1890 Land Grant Universities Match)	UAPB - Nonformula
University of Arkansas for Medical Sciences	UAMS

### **Technical Centers**

100:::::04:	
Arkansas Tech University - Ozark	ATU-O
UAM - College of Technology - Crossett	UAM-Crossett
UAM - College of Technology - McGehee	UAM-McGehee

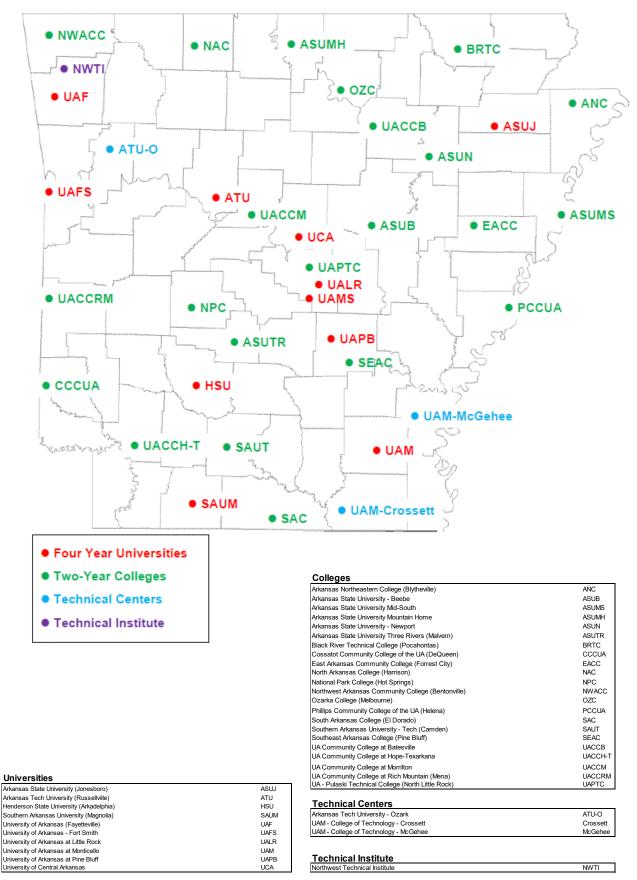
## **Technical Institute**

Northwest Technical Institute	NWTI
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### APPENDIX 2 – GLOSSARY OF COMMONLY USED TERMS AND ACRONYMS

TERM/ACRONYM	DEFINITION
CRITICAL MAINTENANCE	Essential repairs to educational & general (E&G) buildings that if neglected could cause substantial cost or damage and includes such items as roofs, foundations, or HVAC systems.
EETF – EDUCATION EXCELLENCE TRUST FUND	General revenue funding source from the ½ cent sales tax enacted for secondary, vocational and higher education in 1991 the distribution of which is codified in A.C.A. §6-5-302.
FCI – FACILITY CONDITION INDEX	A percentage measure of how much of the campus infrastructure has been consumed based on the institutional E&G maintenance need divided by the E&G current replacement value (CRV).
FORMULA/NON-FORMULA INSTITUTIONS	Formula entities are traditional institutions of higher education that generate FTE, which can be applied to a funding distribution model. Non-formula entities are outreach/service divisions of systems or institutions that do not generate FTE or generate a level of FTE that is minimal compared to the scope of their mission. For example, University of Arkansas Medical Sciences does generate a minimal level of FTE; however, the scope of UAMS includes research and hospital units that are beyond the traditional academic focus.
FTE – FULL-TIME EQUIVALENT	Student Semester Credit Hours (SSCH) divided by 30 hours for undergraduate and divided by 24 hours for graduate FTE.
GIF – GENERAL IMPROVEMENT FUND	Monies generated from interest and lapsed general revenues and appropriated every biennium primarily for the financing of capital improvement.
IPEDS – INTEGRATED POSTSECONDARY EDUCATION DATA SYSTEM	Web-based data collection system for the National Center for Education Statistics (NCES) utilized by institutions of higher education.
SREB – SOUTHERN REGIONAL EDUCATION BOARD	A nonprofit, nonpartisan organization that helps government and education leaders work together to advance education and improve the social and economic life of the region. The SREB maintains regional databases for K-12 and higher education and publishes numerous reports annually.
RSA – REVENUE STABILIZATION ACT	Biennial formula distribution of general revenue allocations designed to prevent deficit spending. EETF and WF2000 distributions are not included as RSA allocations.
WF2000 – Workforce 2000 Fund	Funding source for technical colleges, former technical colleges and technical institutes generated from ½ percent tax on corporate incomes in excess of \$100,000 the distribution of which is codified in A.C.A. §26-51-205.

#### APPENDIX 3 – ARKANSAS PUBLIC HIGHER EDUCATION INSTITUTIONS



APPENDIX 4 – ARKANSAS HIGHER EDUCATION INSTITUTIONS BY COUNTY

County	Institution	City
Arkansas	PCCUA	Dewitt
Arkansas	PCCUA	Stuttgart
Ashley	UAM	Crossett
Baxter	ASUMH	Mountain Home
Benton	NWACC	Bentonville
Benton	NWACC	Rogers
Boone	NAC	Harrison (Three Campuses)
Bradley	SACC	Warren
Carroll	NAC	Berryville
Clark	HSU	Arkadelphia
Cleburne	ASUB	Heber Springs
Columbia	SAU	Magnolia
Conway	UACCM	Morrilton
Craighead	ASUJ	Jonesboro
Crittenden	ASUMS	West Memphis
Desha	UAM	McGehee
Drew	UAM	Monticello
Faulkner	UCA	Conway
Franklin	ATU	Ozark
Fulton	OZC	Mammoth Spring
Garland	NPC	Hot Springs
Green	ANC	Paragould
Green	ASUJ	Paragould
Green	BRTC	Paragould
Hempstead	UACCH-T	Hope
Hot Spring	ASUTR	Malvern
Howard	CCCUA	Dierks
Howard	CCCUA	Nashville
Independence	UACCB	Batesville
Izard	OZC	Melbourne
Jackson	ASUN	Newport
Jefferson	SEAC	Pine Bluff
Lawrence	BRTC	Walnut Ridge (Fire Training Center)
Little River	CCCUA	Ashdown
Mississippi	ANC	Blytheville
Mississippi	ANC	Burdette
Montgomery	UACCRM	Mt. Ida
Ouachita	SAUT	Camden

County	Institution	City
Phillips	PCCUA	Helena-West Helena
Pike	CCCUA	Murfreesboro
Polk	UACCRM	Mena
Pop	ATU	Russellville
Pulaski	ASUB	Jacksonville
Pulaski	UAPTC	Little Rock - South
Pulaski	UAPTC	Little Rock-Airport
Pulaski	UAPTC	Little Rock-West
Pulaski	UAPTC	North Little Rock (Main Campus & Aerospace Center)
Pulaski	UALR	Little Rock
Pulaski	UAMS	Little Rock
Randolph	BRTC	Pocahontas
Saline	ASUTR	Benton Services Center
Saline	PTC	Bauxite
Saline	PTC	Benton
Saline	UALR	Benton
Scott	UACCRM	Waldron
Sebastian	UAFS	Fort Smith
Sevier	CCCUA	DeQueen
Sharp	OZC	Ash Flat
St. Francis	EACC	Forrest City
Stone	OZC	Mountain View
Union	SAC	El Dorado
Washington	NWACC	Farmington
Washington	NWACC	Fayetteville West Campus
Washington	NWACC	Springdale (Washington County Center & Jones Center)
Washington	NWTI	Springdale
Washington	UAF	Fayetteville
Washington	UAMS	Fayetteville
White	ASUB	Beebe
White	ASUB	Searcy